Los Angeles County Office of Education Head Start – State Preschool Division Prepared by: Program Review and Support, Research and Evaluation, Training and Technical Assistance Units	Subject Title: School Readiness
Type: Mandate	Original Date: April 19, 2012
Regulation: Improving Head Start for School Readiness Act(section 641A(g)(2)(A) Guidance: School Readiness in Programs Serving Preschool Children (ACF-PI-HS-11-04) Information Memorandum: Head Start Parent, Family, and Community Engagement Framework (ACF-IM-HS-11-06)	Date Presented to Directors: April 19, 2012
Attachments: Early Head Start School Readiness Plan (Attachment A) Head Start /State Preschool School Readiness Plan (Attachment B) Key Due Dates Schedule (Attachment C) LACOE and Delegate Agency Monthly School Readiness Events (Attachment D) CLASS Implementation GIM (Attachment E)	Date Adopted: August 7, 2012

Grantee Instructional Memo (GIM) School Readiness Plan

Purpose:

The purpose of this Grantee Instructional Memo (GIM) is to provide a roadmap detailing the processes expected to be followed by the Los Angeles County Office of Education (LACOE) and its delegates as we strive to strategically close the achievement gap for children enrolled in our Early Head Start, Head Start, and State Preschool programs. The service delivery model we have developed – including our selection of curriculum, establishment of school readiness goals, and implementation of the Head Start Early Learning Framework and Parent, Family, Community, Engagement Framework -- supports continuity of service for individual children and their parents as a coordinated birth-to-5 approach throughout Los Angeles County.

This GIM and its accompanying attachments outline the LACOE and delegate agency (DA) process for planning, implementing, measuring, evaluating, and monitoring school readiness goals and objectives.

Background:

The Improving Head Start for School Readiness Act of 2007 sent the strong message to all Head Start programs across the nation that school readiness is a top priority. The Office of Head Start defines school readiness as "children possessing the skills, knowledge, and attitudes necessary for success in school and for later learning and life. The Head Start Approach to School Readiness means that children are ready for school, families are ready to support their children's learning, and schools are ready for children. Head Start is a leader in the early childhood field with a strong, clear, and comprehensive focus on all aspects of healthy development, including physical, cognitive, and social and emotional development, all of which are essential to children getting ready for school." Based upon this definition, LACOE views school readiness and parent engagement at the core of the ongoing comprehensive services for children ages birth to 5 in the areas of education, health, nutrition, disabilities, mental health, and family and community engagement. Therefore, LACOE has woven this perspective into the expectations and requirements of Grantee Instructional Memoranda (GIMs) for all service areas.

Since its inception, Head Start has known that families directly impact their children's school readiness. The Head Start Parent, Family, and Community Engagement Framework (PFCE) began the process by explaining the importance of the relationship among the family, community, and child. Student achievement increases when parents play four roles in their children's learning: teachers, supporters, advocates, and decision makers. Because school readiness is directly related to parent, family, and community engagement, LACOE's philosophy is that one cannot be accomplished without the other. With that in mind, the LACOE birth-to-5 family engagement and school readiness goals have been merged and will be implemented jointly. The LACOE school readiness plan will systematically guide LACOE and its DAs toward children and families achieving positive and long-lasting learning and development outcomes.

"Quality is never an accident; it is always the results of high intention, sincere effort, intelligent direction, and skillful execution; it represents the wise choice of many alternatives." ~Willa A. Foster~

Mandate:

The following processes will be followed in order to ensure that LACOE and its DAs are working in cooperation to achieve school readiness for all children.

- 1. LACOE establishes school readiness goals for Early Head Start Head Start-State Preschool.
- 2. DAs align their school readiness objectives with LACOE's goals and incorporate them into their own school readiness plans, policies, and procedures.
- 3. LACOE and DAs use the *Early Head Start and Head Start-State Preschool* plan (attachments A and B) to map out birth-to-5 school readiness activities, including staff development, parent engagement opportunities, and community school readiness events. Both LACOE and DAs monitor completion and progress toward school readiness for all children.

- 4. DAs are required to plan and implement additional school readiness activities beyond LACOE's minimum expectations.
- 5. LACOE and DAs reassess the applicability of their objectives after each program year. Both make adjustments to their plans as necessary to ensure that the trajectory toward attaining developmental growth is achieved. Assessment period evaluations (three times per year) are reported to the respective DA and LACOE Board, PC, staff, and parents.
- 6. LACOE and DAs align child and family program activities with the attached *LACOE* and *Delegate Agency Parent and Child Monthly School Readiness Activities* (Attachment D) calendar. A school readiness calendar cover sheet provides background information, examples, and resources.
- 7. The *CLASS Implementation GIM* (attachment E) supports this *School Readiness GIM* and provides LACOE and DAs with explicit CLASS guidance and expectations. Head Start-State Preschool DAs complete the *CLASS Implementation Plan* and submit it along with their *Head Start-State Preschool School Readiness* plan.

LACOE Resources to Support School Readiness:

For the 2012-2013 school year, LACOE will provide additional DA support through various partnerships and projects. LACOE encourages all DAs to take advantage of the opportunity for school readiness support and participate in the programs listed below as applicable:

• Achieving Comprehensive Excellence (ACE)

21 DA site supervisors will receive 1:1 mentorship (14 hours) in order to build their capacity to mentor teaching staff through the use of data driven observations (using CLASS, ECERS, ITERS, and DRDP), professional growth advisement, and coaching assessment. At their request, DAs will also receive assistance with advancing through the process for NAEYC accreditation. The ultimate goal of the project is to improve the quality of teaching, learning environments, and outcomes for children.

• Race to the Top – Early Learning Challenge Collaboration

In partnership with the Los Angeles Universal Preschool and the Los Angeles County Office of Child Care, LACOE will participate in the Race to the Top Project by enrolling Head Start-State Preschool sites to receive CLASS coaching and participate in a series of professional development opportunities in order to improve the quality of early care and education programs in Los Angeles County.

• Response to Intervention

Through partnerships with various local universities, LACOE Head Start-State Preschool provides school psychologist interns to DAs to teach instructional staff how to implement evidence-based pre-referral interventions to children at risk for behavioral, language, and pre-academic difficulties. The school psychologist interns, under supervision of LACOE staff, introduce a variety of interventions to children who would otherwise be referred for special education. The interns model the implementation of interventions by conducting weekly small group interventions in

language, pre-academic, and social skills. Teaching staff then implement the same interventions two to three other times a week during small group time. Interns also provide the Center for Social and Emotional Foundations for Early Learning (CSEFEL) parent training to parents at the participating sites and staff development for teachers. They also provide consultation and conduct monitoring for each child to determine if the interventions are effective and if progress is being made or further special education evaluation is needed. Through the yearlong support, DA staff develop the capacity to incorporate the evidence-based interventions into the everyday individualization process, resulting in improved, high-quality, intentional teaching.

• Professional Development Training Opportunities

In order to provide support to DAs at every level, LACOE offers various school readiness and family engagement workshops throughout the program year. Workshops are designed for all DA staff working with children birth to 5 in all program options (center-based, home-based, combination, and family child care). Education staff have the opportunity to receive professional growth hours to use toward the child development permit renewal and to participate in professional learning communities with their peers.

Attached are the plans for Early Head Start (Attachment A) and Head Start-State Preschool (Attachment B). Each plan provides detailed expectations for implementation by LACOE and DAs. Please note that these goals are fluid and may change if results of subsequent child assessment, CLASS observation, and other monitoring data indicate a different course of action is necessary to meet the needs of the children in our programs. Additionally a *Key Due Dates Schedule* is included (Attachment C) to inform DAs of timelines and to whom documents are to be submitted. Finally, the *LACOE and Delegate Agency Parent and Child Monthly School Readiness Activities* (Attachment D) outlines the monthly school readiness, birth-to-5 activity expectations. Delegate Agencies are expected to incorporate the implementation of these activities in their School Readiness Plans.

SCHOOL READINESS PLAN COMPLETION INSTRUCTIONS

LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
Column 1	Column 2	Column 3	Column 4
This column has been completed by LACOE. DAs do not make changes to this column. The purpose of this column is to align school readiness plans with the School Readiness in Programs Serving Preschool Children (ACF-PI-HS-11-04) as well as related LACOE expectations.	This column has been completed by LACOE. DAs do not make changes to this column. The information in this column provides specific activities that LACOE will implement to support the achievement of school readiness goals.	This column has been completed by LACOE. DAs do not make changes to this column. The content of this column provides LACOE's minimum school readiness expectations.	DAs must complete this column. In this section DAs will provide detailed descriptions of school readiness and related activities along with timelines for achievement. Implementation of DA activities requires LACOE approval. The Program Design Consultant will serve as the liaison for approval communication. To determine approval, LACOE will review this section to ensure that the activities and timelines meet LACOE's expectations in columns 1, 2, and 3.

Early Head Start School Readiness Plan 2012-2013

LACOE maintains five EHS key school readiness expectations:

- 1. Meet school readiness goals
- 2. Assess, aggregate, and analyze child data
- 3. Examine patterns of progress and use data for decision making
- 4. Meet Human Resources Management GIM requirements
- 5. Meet Parent Education and Training GIM requirements

All delegate agencies (DAs) are expected to use this LACOE *Early Head Start Plan* (plan) to direct the implementation of school readiness and parent, family, community engagement activities. DAs will develop implementation activities that align with LACOE's School Readiness and Parent Engagement goals and self-monitor progress toward achieving them. LACOE will provide support through feedback, training, and technical assistance and conduct ongoing monitoring school readiness to determine if DAs are meeting LACOE'S expectations as well as their own implementation activities.

This *Early Head Start Plan* is due electronically on October 22, 2012, to Mai Quach, Head Start Administrative Analyst. Please send the plan and any changes thereafter to quach_mai@lacoe.edu. If you have any questions, please contact Shirley Murray, Child Development and Education Consultant, at murray shirley@lacoe.edu.

elegate Agency:			
Date:			
School Readiness Contact/Lead Person:			

LACOE Requirement for	Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement
LACOE Requirement for Agencies 1. Meet school readiness go	pals	Establish LACOE school readiness goals. Provide training and technical assistance to support DA implementation of the school readiness plan. Conduct ongoing monitoring to support compliance and quality and discuss DA status at IAP meetings. Provide Quarterly Coordinator meetings and teacher trainings that support the Infant/Toddler Foundations and Frameworks and Ounce Integrate school readiness in service area meetings. Produce school readiness materials.	Align objectives with the LACOE goals and merge with the LACOE required strategies. Conduct teacher trainings to build knowledge and skills about foundational skills necessary for a lifetime of learning. Trainings must address the domains of: Language and Literacy, Cognition and General Knowledge, Approaches Toward Learning, Physical Well-Being and Motor Development, and Social and Emotional Development. Ensure that school readiness activities incorporate to the fullest extent possible children with IFSPs. Transfer LACOE trainings from the Infant/Toddler Foundations and Framework and Ounce to teachers/home visitors. Conduct ongoing monitoring of the implementation through periodic document reviews, observations, and interviews. Conduct parent trainings to build knowledge and skills that support children's readiness for the next placement. Set target for ITERS scores at 5 or higher for center-based classrooms. Program	Steps Agencies Will Take to Implement Activities
			placement. Set target for ITERS scores at 5 or higher	

Agencies Readiness Implementation School Readiness Goal 1: Provide DAs training opportunities, including PITC, Partners for a Healthy Language and Literacy Children will demonstrate increased Mandated Delegate Agency Activities Provide print-rich learning environments for center-based programs. Home visitors must ensure that children are exposed to print on a regular basis.	vities
including PITC, Partners for a Healthy Language and Literacy Baby, Infant Toddler Learning including PITC, Partners for a Healthy must ensure that children are exposed to	·
abilities in communication and language as they relate to expression, listening, and responding. This will be determined through developmental growth based on their age and related assessment benchmarks. Ounce, to support the implementation of evidence-based practices. Monitor the implementation of developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. Provide children with opportunities to listen to and express language in all program options. Provide resources and information for pregnant women about the benefits of reading to their child before and after birth.	

Agencies Readiness Implementation School Readiness Goal 2: Provide DAs training opportunities, such as PITC, Partners for a Healthy Baby, Infant Toddler Learning Foundations, Framework, ASQ, and Ounce, to support cognitive skills through exploration, Mandated Delegate Agency Activities Mandated Delegate Agency Activities Activ Mandated Delegate Agency Activities Activ Incorporate into the classroom, socializations, and home visits opportunities for children to develop cognitive skills through exploration,	vities
as PITC, Partners for a Healthy Baby, Infant Toddler Learning Foundations, opportunities for children to develop	
the implementation of evidence-based practices. This will be determined through developmental growth based on their age and related assessment benchmarks. The developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. The developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. The developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. The developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. The developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. The developmental screenings and ongoing assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews.	

LACOE Requirement for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement
Agencies School Readiness Goal 3: Approaches Toward Learning Children will demonstrate an increase in intentionality and persistence through engagement in their environment. This will be determined through developmental growth based on their age and related assessment benchmarks.	Readiness Implementation Provide DAs training opportunities, such as PITC, Partners for a Healthy Baby, CSEFEL, Infant Toddler Learning Foundations, Framework, CSEFEL, ASQ, and Ounce, to support the implementation of evidence-based practices. Monitor the implementation of developmental screenings and ongoing assessments and interventions, through Ounce Online, ChildPlus reports, tracking, and validation reviews.	Incorporate into the classroom, socializations, and home visits opportunities for children to explore the environment around them with support of predictable routines and positive relationships.	Activities

LACOE Requirement for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
School Readiness Goal 4: Physical Well-Being and Motor Development Children will demonstrate an increase in physical health and development, coordination and motor skills. This will be determined through developmental growth based on their age and related assessment benchmarks.	Provide DAs training opportunities, such as PITC, Partners for a Healthy Baby, Infant Toddler Learning Foundations, Framework, CSEFEL, ASQ, and Ounce to support the implementation of evidence based practices. Monitor the implementation of health, nutrition, and sensory screenings and developmental assessments and interventions through Ounce Online, ChildPlus reports, tracking, and validation reviews. Monitor classroom and socialization sites to ensure children have opportunities to learn about health and safety and have access to activities that will assist in their physical and motor development.	Ensure that children are provided with safe and healthy environments. Ensure that children have various opportunities to exposure and engagement in perceptual, gross motor, and fine motor development. Ensure parents are given information and supports to provide for and advocate for their child's health and safety.	Activities

LACOE Requirement for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
School Readiness Goal 5:	Provide DAs training opportunities, such as PITC, Partners for a Healthy Baby,	Use the CSEFEL strategies to support social and emotional development.	
Social and Emotional Development Children will demonstrate an increased ability to engage with others and regulate emotions and social behaviors. This will be determined through	Infant Toddler Learning Foundations, Framework, CSEFEL, ASQ, and Ounce, to support the implementation of evidence-based practices.	Incorporate the continuity-of-care approach to support the development of positive attachment with primary caregivers.	
developmental growth based on their age and related assessment benchmarks.	Monitor the implementation of social emotional screenings and developmental assessments and interventions, through Ounce Online, ChildPlus reports, tracking, and validation reviews.	Support children as they test and develop identity of self in relation to others, sense of self-efficacy, expression of emotions, empathy, emotion regulations, impulse control, and social understanding.	
		Work closely with families to support children's development, including respecting and honoring the children's family structure, ability, culture, and language.	

LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
2. Assess, aggregate, and analyze child data	Provide technical assistance for the implementation of the Ounce Scale and Ounce Online data entry, analysis, and reporting. Develop an Ounce Online Tech Guide and update as needed. Collect Ounce Online data and monitor data entry completion. Aggregate and analyze Ounce Online data.	Assess children three times per program year using the Ounce Scale. Maintain hard copies of the complete Ounce Scale assessment in each child's file. Enter the Ounce Scale data into Ounce Online. Monitor the completion and accuracy of Ounce Scale assessments in children's files and the data entered into Ounce Online. Aggregate and analyze child outcome data by: Age IEP status Years in program	

	LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
3.	Examine patterns of progress and use data for decision making	Provide training opportunities for DA staff on the use of the Ounce Scale and Ounce Online data for planning.	Build DA capacity to utilize Ounce Scale and Ounce Online data for planning and decision making.	
		Conduct sample reviews of Ounce Scale assessments in children's files.	Examine patterns of progress for each school readiness goal.	
		Conduct reviews of DA reports provided to agency PC and Board. Develop a Grantee (LACOE)-level report that examines patterns of progress for each assessment period.	Generate Ounce Online aggregated reports for PC, Board, and staff three times per year.	

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	LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Activities
4.	Meet Human Resource	Review the HS-EHS Staff-Consultant	Submit to LACOE the HS-EHS Staff-	
	Management GIM Requirements	Qualification Verification forms and	Consultant Qualification Verification	
		make determinations of compliance.	form by July 16, 2012. Including 6 I/T	
			units for EHS teachers.	
		Review DA waiver request(s) and assess		
		DA's status of maintaining qualified	Submit waiver requests for those teachers	
		Early Head Start staffing patterns.	who will not meet the September 2013 mandate.	
		Verify information on DA tracking and		
		waiver forms through monitoring.	Monitor staff qualifications throughout	
			the year to ensure that all staff meet	
		Address the DA's status of meeting the	LACOE's contractual qualifications	
		September 2013 LACOE mandate at IAP	and/or remain on track with OHS and	
		meetings.	LACOE requirements based on an	
			established waiver.	
		Support DA by enabling the HR module		
		in ChildPlus to track staff qualifications.		
		Support DA by offering the HR		
		Leadership Forum.		
		2444418AIP 1 014AIA		

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LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
		Program Improvement, and Professional D	
•	•	a's learning. Parent engagement will be su	
· · · · · · · · · · · · · · · · · · ·			= = = = = = = = = = = = = = = = = = = =
9	•	shops that enhance parents' ability to sup	=
~ ·		refer to the Parent, Family, and Commu	nity Engagement Framework (PFCE) on
the Early Childhood Learning and Know	vledge Center (http://eclkc.ohs.acf.hhs.gov/	/hslc)	
5. Meet Parent Education and	Review DA training documents (agendas,	Evaluate current services to ensure that	
Training GIM Requirements	sign-in sheets, handouts) and provide	high-quality services necessary for PFCE	
	T&TA as needed	and school readiness are integrated into	
		all services for families	
	Validate DA activities through ongoing		
	monitoring	Ensure that the family and community	
		engagement process is clearly articulated	
	Validate DA monitoring through reviews	in policies, procedures, and written plans	
	of files and ChildPlus reports		
		Implement parent, family, community	
	Include PFCE in all content area	engagement workshops, trainings, and	
	coordinator meetings	events that align with and support the	
		LACOE PFCE goal	
	Share evidenced-based best practices and		
	provide training and implementation	Assess the effectiveness of training and	
	support to DA as needed	workshop evaluations. Subsequent and	
		future trainings decisions should be based	
		on this analysis and focused on	
		successfully meeting the needs of parents	

LACOE Requirements for Delegate	LACOE Steps to Support School		Steps Agencies Will Take to Implement
Agencies	Readiness Implementation	Mandated Delegate Agency Activities	Activities
PFCE Goal 1:	Provide guidance and model leadership in	Provide opportunities for parents to learn	
Program Leadership	parent, family, and community	how to participate in the program and	
	engagement.	how to advocate for their children,	
	engagement.	families, and communities.	
	Held DA a coccumtable for atmone contains	rammes, and communities.	
	Hold DAs accountable for strong systems		
	and services that support successful	Ensure that DA Parent Policy Committees	
	parent and family engagement that result	are trained in executing their roles and	
	in positive and lasting effects from	responsibilities.	
	participation in Head Start.		
	Establish the Policy Council from parent		
	representatives of all DAs and ensure that		
	they are trained to carry out their roles		
	and responsibilities. Ongoing support		
	will be provided to empower parents to		
	serve as representatives and advocates for		
	their DA.		
	then DA.		

LACOE Requirements for Delegate	LACOE Steps to Support School		Steps Agencies Will Take to Implement
Agencies	Readiness Implementation	Mandated Delegate Agency Activities	Activities
PFCE Goal 2:	Facilitate the implementation of data-	Engage in a process of assessing the	
Continuous Program Improvement	driven decisions that identify how PFCE	quality of services provided to families	
	goals are working.	for continuous program improvement.	
	Provide Family Development Credential	Solicit input from parents, at least twice a	
	(FDC) training to all family service staff	year, to determine their needs, strengths,	
	and home visitors to ensure DA staff have	and outcomes of participation in Early	
	the necessary skills to engage families in	Head Start.	
	order to promote school readiness and		
	family development.	Include parents as part of the annual self-	
		assessment process.	
	Monitor itself and its DAs to ensure that	1	
	parents are receiving the required services		
	and that those services meet their needs		
	and expectations. This includes		
	reviewing family and children's files to		
	ensure that delegate staff is providing		
	adequate supports to families with		
	attendance problems.		
	attendance problems.		

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LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
PFCE Goal 3: Professional Development	Provide leadership in quality professional development planning to ensure that all LACOE and DA staff understand their role and responsibility in family engagement and its relationship to school readiness. Coordinate with DAs to identify existing strategies and activities and to provide technical assistance in family engagement and school readiness during DA Directors meetings, service area coordinator meeting, and ongoing monitoring. Review DA practices on-site and identify exemplary practices that can be replicated as well as any challenges that require LACOE assistance. Offer evidence-based family engagement trainings for staff and families that support positive and lasting results. Trainings will focus on the importance of giving parents support in culturally and linguistically appropriate ways that welcome them and support them as the first and primary teacher of their child.	Ensure that staff at all levels are trained to implement best practices when working with parents. Offer opportunities to family service staff to participate in the FDC training. Incorporate opportunities for staff and parents to learn about family engagement and its relationship to school readiness in T&TA plan. Provide parent volunteers with an orientation and training needed to perform their volunteering functions (in the classroom, as PC member, etc.).	

HEAD START-STATE PRESCHOOL School Readiness Plan 2012-2013

LACOE maintains six key school readiness expectations:

- 1. Meet school readiness goals
- 2. Assess, aggregate, and analyze child data
- 3. Examine patterns of progress and use data for decision making
- 4. Meet Human Resources Management GIM requirements
- 5. Meet Parent Education and Training GIM requirements
- 6. Meet CLASS GIM requirements

All delegate agencies (DAs) are expected to use this **LACOE** *Head Start-State Preschool Plan* (plan) form to document and direct school readiness and parent, family, community engagement plans and activities. DAs will reference the CLASS Implementation GIM in order to complete CLASS requirements. The *CLASS Implementation Plan* will be submitted to **LACOE** along with the School Readiness plan. DAs will merge plans and activities with **LACOE**'s and self-monitor. **LACOE** will offer support, feedback, and ongoing monitoring based on the DA meeting **LACOE** expectations as well as its own implementation activities.

This *Head Start-State Preschool Plan* is due to LACOE on October 22, 2012. Please send an electronic version to the attention of Mai Quach, Head Start Administrative Analyst, at quach_mai@lacoe.edu. Any changes thereafter are to be immediately forwarded to the Administrative Analyst. If you have any question, please contact Shirley Murray, Child Development and Education Consultant, at murray shirley@lacoe.edu.

Delegate Agency:		
Date:		
School Readiness Contact/Lead Person:		

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LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Take to Implement Activities
1. Meet school readiness goals	Establish LACOE school readiness goals.	Align agency objectives with LACOE	Attivities
1. Wheet school readiness goals	Establish LACOL school readilless goals.	goals and merge with LACOE required	
	Support DAs by providing training and	strategies.	
	technical assistance.	Suareg. So.	
		Conduct teacher and parent trainings to	
	Conduct ongoing monitoring to support	build knowledge and skills that establish	
	compliance and quality and discuss DA	foundational skills necessary for a	
	status at IAP meetings.	lifetime of learning. Trainings must	
		address the domains of Language and	
	Provide Quarterly Coordinator meetings	Literacy, Cognition and General	
	and Saturday teacher trainings that support the Preschool Foundations and	Knowledge, Approaches Toward Learning, Physical Well-Being and Motor	
	Frameworks and Head Start Child	Development, as well as Social and	
	Development and Early learning	Emotional Development.	
	Framework (ELF).		
	, ,	Ensure that school readiness activities	
	Integrate school readiness in all service	incorporate to the fullest extent possible	
	area meetings.	children with IEP's.	
	Monitor opportunities for parents to	Transfer LACOE trainings from the	
	provide input into curriculum and	preschool Foundations and Framework	
	educational goals for their child.	and Head Start Child Development and	
		Early Learning Framework (ELF) to	
	Produce school readiness materials.	teachers/home visitors.	
		Conduct ongoing monitoring of the	
		implementation through periodic	
		document reviews, observations, and	
		interviews	
		Provide parents with training,	
		information, and opportunities to learn	
		how to support their child's school	
		readiness goals. Trainings must address	
		(individually or comprehensively) the	
		domains of Language and Literacy,	
		Cognition and General Knowledge,	

			DA Complete This Section
LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Take to Implement Activities
		Approaches Toward Learning, Physical Well-Being and Motor Development, as well as Social and Emotional Development. Target score for ERS (ECERS and FCCERS) scores at 5 or higher for centerbased and family child care programs. Program Improvement Plans must be developed for classrooms/FCC with scores below the targets.	

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LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Take to Implement
Agencies	Readiness Implementation		Activities
School Readiness Goal 1:	Provide training opportunities to DAs	Provide print-rich learning environments	
	such as PEL (Preschool English Learners)	for center-based and family child care	
Language and Literacy	Guide training, GLAD, Preschool	programs. Home visitors must ensure	
Children will demonstrate increasing	Learning Foundations, CLASS, CSEFEL,	that children are exposed to print on a	
abilities in receptive and expressive	ACE, RTI, ASQ, ECERS, ELF, and	regular basis.	
language, as well as beginning reading	DRDP-PS (2010) to support the		
and writing skills. Using the DRDP-PS	implementation of evidence-based	Provide children with opportunities to	
(2010) the following minimum	practices.	listen to and express language in all	
thresholds have been established:	1	program options.	
- (3-year-olds) 35% of children	Monitor the implementation of		
will be at the Building and	developmental screenings and ongoing	Ensure that the curriculum and	
Integrating levels and 54% of	assessments and interventions, through	instructional strategies used in the	
children will be at the	ChildPlus reports, tracking, classroom	classroom, socialization, or home visit	
Developing level	observations, file reviews, and monitoring	settings provide opportunities for children	
- (4-year-olds) 78% of children	validation reviews.	to develop and expand their receptive and	
will be at the Building and	variation reviews.	expressive language skills in English and	
Integrating levels and 20% of	Monitor the implementation and DA	in their primary language. (See Dual	
children will be at the	ongoing monitoring of developmentally	Language Learner GIM.)	
Developing level	appropriate lesson plans using group and	Language Learner Grivi.)	
Developing level	individual assessment results.		
	individual assessment results.		

LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Take to Implement
Agencies	Readiness Implementation	Mandated Delegate Agency Activities	Activities
School Readiness Goal 2:	Provide training opportunities to DAs	Incorporate into the classroom,	Acuvilles
School Readiness Goal 2:	such as PEL Guide training, GLAD,	socializations, and home visits	
Cognition and General Knowledge	Preschool Learning Foundations, CLASS,	opportunities for children to develop	
Children will demonstrate increased	CSEFEL, RTI, ASQ, ECERS, ELF, and	cognitive skills through exploration,	
cognition and knowledge as related to	DRDP-PS (2010) to support the	investigation, and reasoning.	
social science, science, mathematics,	implementation of evidence-based	investigation, and reasoning.	
logic, and reasoning. Using the DRDP-	practices.	Ensure that the curriculum and	
PS (2010) the following minimum	practices.	instructional strategies used in the	
thresholds have been established:	Monitor the implementation of	classroom, socialization, or home visit	
- (3-year-olds) 42% of children	developmental screenings and ongoing	settings provide opportunities for children	
will be at the Building and	assessments and interventions through	to develop their knowledge of social	
Integrating levels and 49% of	ChildPlus reports, tracking, classroom	science, science, and mathematics.	
children will be at the	observations, file reviews, and monitoring		
Developing level	validation reviews.		
- (4-year-olds) 82% of children			
will be at the Building and	Monitor the implementation and DA		
Integrating levels and 16% of	ongoing monitoring of developmentally		
children will be at the	appropriate lesson plans using group and		
Developing level	individual assessment results.		

LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Take to Implement Activities
School Readiness Goal 3: Approaches Toward Learning Children will demonstrate increased abilities to engage in social interactions and learning experiences while participating in activities that allow for creative and imaginative expression. Using the DRDP-PS (2010) the following minimum thresholds have been established: - (3-year-olds) 46% of children will be at the Building and Integrating levels and 47% of children will be at the Developing level - (4-year-olds) 83% of children will be at the Building and Integrating levels and 15% of children will be at the Developing level	Provide training opportunities to DAs such as PEL Guide training, GLAD, Preschool Learning Foundations, CLASS, CSEFEL, RTI, ASQ, ECERS, ELF, and DRDP-PS (2010) to support the implementation of evidence-based practices. Monitor the implementation of developmental screenings and ongoing assessments and interventions through ChildPlus reports, tracking, classroom observations, file reviews, and monitoring validation reviews. Monitor the implementation and DA ongoing monitoring of developmentally appropriate lesson plans using group and individual assessment results.	Incorporate into the classroom, socializations, and home visits opportunities for children to engage in social and learning experiences that allow for and foster creative expression. Ensure that teachers provide high-quality instructional strategies that allow children to express themselves through various methods.	

LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Take to Implement Activities
Physical Well-Being and Motor Development Children will demonstrate an increase in health practices and motor skills. Using the DRDP-PS (2010)the following minimum thresholds have been established: - (3-year-olds) 69% of children will be at the Building and Integrating levels and 28% of children will be at the Developing level - (4-year-olds) 94% of children will be at the Building and Integrating levels and 5% of children will be at the Developing level	Provide training opportunities to DAs such as PEL Guide training, GLAD, Preschool Learning Foundations, CLASS, CSEFEL, RTI, ASQ, ECERS, ELF, and DRDP-PS (2010) to support the implementation of evidence-based practices. Monitor the implementation of developmental screenings and ongoing assessments and interventions through ChildPlus reports, tracking, classroom observations, file reviews, and monitoring validation reviews. Monitor classroom and socialization sites to ensure children have opportunities to learn about health and safety and have access to activities that will assist in their physical and motor development. Monitor the implementation and DA ongoing monitoring of developmentally appropriate lesson plans using group and individual assessment results.	Ensure that children are provided with safe and healthy environments. Ensure that children have various opportunities to develop motor skills, both indoors and outdoors. Give parents information and supports to provide for and advocate for their child's health and safety. Provide parents with training, information, and opportunities to learn how to support their child's health, safety, and well-being.	

LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Take to Implement
Agencies	Readiness Implementation		Activities
School Readiness Goal 5:	Provide training opportunities to DAs	Use evidence-based strategies such as	
	such as PEL Guide training, GLAD,	CSEFEL to support social emotional	
	Preschool Learning Foundations, CLASS,	development.	
Social and Emotional Development	CSEFEL, RTI, ASQ, ECERS, ELF, and		
Children will demonstrate an increased	DRDP-PS (2010) to support the	Use evidence-based strategies in the	
ability to develop social relationships,	implementation of evidence-based	program to promote and teach positive	
regulate their behavior and emotions,	practices.	social and emotional development.	
and foster a healthy self-concept.	N : 1 : 1 : C	W 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Using the DRDP-PS (2010) the	Monitor the implementation of	Work closely with families to support the	
following minimum thresholds have	developmental screenings and ongoing assessments and interventions through	child's development, including respecting and honoring the children's family	
been established: - (3-year-olds) 47% of children	ChildPlus reports, tracking, classroom	structure, ability, culture, and language.	
will be at the Building and	observations, file reviews, and monitoring	structure, ability, culture, and language.	
Integrating levels and 47% of	validation reviews.		
children will be at the	variation reviews.		
Developing level	Monitor the implementation and DA		
- (4-year-olds) 83% of children	ongoing monitoring of developmentally		
will be at the Building and	appropriate lesson plans using group and		
Integrating levels and 14% of	individual assessment results.		
children will be at the			
Developing level			

LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Take to Implement Activities
English Language Development Children will demonstrate increased abilities in receptive and expressive	Provide training opportunities to DAs such as PEL Guide training, GLAD, Preschool Learning Foundations, CLASS, CSEFEL, RTI, ASQ, ECERS, ELF, and DRDP-PS (2010) to support the implementation of evidence-based	Provide learning environments that are print rich and provide children with opportunities to listen to and express language in English and in their primary language.	
English language skills, as well as engagement in English Literacy activities. Using the DRDP-PS (2010) the following minimum thresholds have been established: - (3-year-olds) 47% of children will be at the Building and Integrating levels and 45% of children will be at the Developing level	practices. Monitor the implementation of developmental screenings and ongoing assessments and interventions through ChildPlus reports, tracking, classroom observations, file reviews, and monitoring validation reviews. Monitor the implementation and DA	Ensure that the curriculum and instructional strategies used in the classroom, socialization, or home visit settings provide opportunities for children to develop and expand their receptive and expressive language skills in English and in their primary language. (See Dual Language Learner GIM.)	
- (4-year-olds) 82% of children will be at the Building and Integrating levels and 16% of children will be at the Developing level	ongoing monitoring of developmentally appropriate lesson plans using group and individual assessment results.		

LACOE Requirements for Delegate LACOE Steps to Support School	Mandated Agency Activities	Steps Agencies Will Take to Implement
Agencies Readiness Implementation		Activities
Agencies Readiness Implementation Provide technical assistance for the implementation of DRDP-PS (2010) data entry, analysis, and reporting. Revise the DRDP-PS (2010) Tech Guide and update as needed. Collect DRDP-PS (2010) data and monitor data entry completion. Aggregate and analyze DRDP-PS (2010) Moni DRD child. Aggregate and analyze DRDP-PS (2010) Aggreby: Aggreby: Aggreby:	sess children three times per program ar using the DRDP-PS (2010). Lintain hard copies of the complete EDP-PS (2010) assessment in each ld's file. Leter the DRDP-PS (2010) data into ildPlus. Lonitor the completion and accuracy of EDP-PS (2010) assessments in ldren's files and the data entered into ildPlus. Legregate and analyze child outcome data	

	I ACOED ' ' DI	LACOE Steps to Support School	Mandated Dalamete A A -4'- '4'	DA Complete This Section
	LACOE Requirements Delegate		Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement
	Agencies	Readiness Implementation		Activities
3	8. Examine patterns of progress and use data for decision making	Provide training opportunities for agency staff on:	Build agency capacity to utilize DRDP-PS (2010) data for planning and decision	
		DRDP-PS (2010) data for planning	making	
		Conduct sample reviews of DRDP-PS (2010) assessments in children's files	Examine patterns of progress for each school readiness goal	
		Conduct reviews of agency reports provided to agency PC and board	Generate DRDP-PS (2010) aggregated reports for PC, Board, and staff three times per year	
		Develop a LACOE level report that examines patterns of progress for each assessment period	per year	
		assessment period		

	LACOEC A C ACL		DA Complete This Section
LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Will Take
Agencies	Readiness Implementation		To Implement Activities
4. Meet Human Resource	Review the HS-EHS Staff-Consultant	Submit to LACOE the HS-EHS Staff-	
Management GIM Requirements	Qualification Verification forms and	Consultant Qualification Verification form	
	make determinations of compliance.	by July 16, 2012.	
	Review DA waiver request and assess		
	DA's status on maintaining qualified	Submit waiver requests for those teachers	
	Early Head Start staffing patterns.	who will not meet the September 2013 mandate.	
	Verify information on DA tracking and	mandate.	
	waiver forms through file monitoring.	Monitor staff qualifications throughout the	
		year to ensure that all staff meet LACOE'S	
	Address at IAP meetings the DA's status	contractual qualifications and/or remain on	
	in meeting the September 2013 Grantee	track with OHS and LACOE requirements	
	mandate.	based on an established waiver.	
	Support DA by enabling the HR module		
	in ChildPlus to track staff qualifications.		
	Comment DA los a Contra alla IID		
	Support DA by offering the HR		
	Leadership Forum.		

I ACOE Dogwingments for Delegate	I ACOE Stone to Sunnout School	Mandatad Dalagata Aganay Astinitias	Stone Agencies Will Take to Implement
LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
The implementation of the three areas	of focus (Program Leadership, Continuous	Program Improvement, and Professional	Development) will be interwoven within
the Head Start and Early Head Start g	oals to support and sustain children's lea	rning. Parent engagement will be suppor	ted by building strong relationships and
creating avenues for volunteering, as we	ll as facilitating trainings or workshops tha	at enhance parents' ability to support the a	chievement of school readiness goals and
9	•	the Parent, Family, and Community Enga	9
Childhood Learning and Knowledge Cer			gomeno i rumo worm (i i ezi) en ene zurr,
Cinanova Dearming and Knowleage Cer	inter (intep://eeixeions.uei.inis.gov/iisie).		
5 M (D (D)			
5. Meet Parent Education and	Review DA training documents (agendas,	Evaluate current services to ensure that	
Training GIM Requirements	sign-in sheets, handouts). LACOE	high-quality services necessary for PFCE	
	monitors will provide T&TA as needed.	and school readiness are integrated into all services for families.	
		all services for families.	
	Validate DA activities through ongoing	Ensure that the family and community	
	monitoring.	engagement process is clearly articulated	
	monitoring.	in policies, procedures, and written plans.	
	Validate DA monitoring through reviews	in poneres, procedures, and written plans.	
	of files and ChildPlus reports.	Implement parent, family, community	
		engagement workshops, trainings, and	
	Include PFCE in all content area	events that align with and support the	
	coordinator meetings.	LACOE PFCE goals.	
	Share the evidenced-based best practices	Assess the effectiveness of training and	
	and provide training and implementation	workshop evaluations. Subsequent and	
	support to DAs as needed.	future trainings decisions should be based	
		on this analysis and focused on	
		successfully meeting the needs of parents.	

LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement
Agencies	Readiness Implementation		Activities
PFCE Goal 1: Program Leadership	Provide guidance and model leadership in parent, family, and community engagement. Hold delegate agencies accountable for strong systems and services that support successful parent and family engagement that result in positive and lasting effects from their participation in Head Start. Establish its Policy Council from parent representatives of all delegate agencies and ensure that they are trained to carry out their roles and responsibilities. Ongoing support will be provided to empower parents to serve as representatives and advocates for their DA.	Provide opportunities for parents to learn how to participate in the program and how to advocate for their children, families, and communities. Ensure that their Parent Policy Committees are trained in executing their roles and responsibilities.	

LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Aganay Astivities	Stone Agencies Will Take to Implement
Agencies	Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
PFCE Goal 2:	Facilitate the implementation of data-	Engage in a process of assessing the	Activities
Continuous Program Improvement	driven decisions that identify how PFCE	quality of services provided to families	
commons i regium improvement	goals are working.	for continuous program improvement.	
	godis are working.	lor continuous program improvement.	
	Provide Family Development Credential	Solicit input from parents, at least twice a	
	(FDC) training to all family service staff	year, to determine their needs, strengths,	
	and home visitors to ensure DA staff has	and outcomes of participation in Head	
		Start.	
	the necessary skills to engage families in	Start.	
	order to promote school readiness and		
	family development.	Include parents as part of their annual	
	No. 10 10 10 DA	self-assessment process.	
	Monitor itself and its DAs to ensure that		
	parents are receiving the required services		
	and that those services meet their needs		
	and expectations. This includes reviewing		
	family and children's files to ensure that		
	delegate staff is providing adequate		
	supports to families with attendance		
	problems.		

LACOE Requirements for Delegate	LACOE Steps to Support School	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement
5	-	Formula that sta CC at all locals are trained to	Activities
PFCE Goal 3: Professional Development	Provide leadership in quality professional development planning to ensure that all LACOE and DA staff understand their role and responsibility in family engagement and the relationship to school readiness. Coordinate with its DAs to identify existing strategies and activities and provide technical assistance in family engagement and school readiness during delegate Director meetings, service area coordinator meetings, and ongoing monitoring. Review delegate practices on site and identify exemplary practices that can be replicated as well as any challenges that require LACOE's assistance. Offer evidence-based family engagement trainings for staff, families, and the community that support positive and lasting results. Trainings will focus on the importance of giving parents support in culturally and linguistically appropriate ways that welcome them and support them as the first and primary teacher of their child.	Ensure that staff at all levels are trained to implement best practices when working with parents. Offer opportunities to their family service staff to participate in the FDC training. Incorporate opportunities for staff and parent to learn about family engagement and its relationship to school readiness into their T&TA plan. Provide parent volunteers with an orientation and training needed to perform their volunteering functions (in the classroom, as PC member, etc).	Activities

LACOE Requirements for Delegate Agencies	LACOE Steps to Support School Readiness Implementation	Mandated Delegate Agency Activities	Steps Agencies Will Take to Implement Activities
6. Meet CLASS Implementation GIM requirements	See CLASS Implementation GIM activities.	Complete the <i>CLASS Implementation Plan</i> and submit along with the <i>Head</i>	DA to complete this section on the CLASS Implementation Plan form
		Start School Readiness Plan to LACOE.	

Attachment C

Key Due Dates

Document	Due Date	To Whom	How
EHS and HS School Readiness Plan	10/22/12	Administrative Analyst	Electronically
Updates	Immediately	Administrative Analyst	Electronically
Staff Qualifications Verifications Form (Reliable Observers/Trainers)	7/16/2012	Administrative Analyst	Electronically
Quarterly Activity Reports (Updates)	Quarterly	PRS Secretary	Electronically
CLASS Implementation Plan of Action	10/22/12	Administrative Analyst	Electronically
Updates	Immediately	Administrative Analyst	Electronically
CLASS Observation Schedule	10/22/12	Administrative Analyst	Electronically
CLASS Professional Development Plan	1/14/2013	Administrative Analyst	Electronically
Updates	6/30/2013	Administrative Analyst	Electronically
Written Plans (2013-2014)	3/1/2013	Administrative Analyst	Electronically
Summary Sheet for CLASS Observations (PRE)	12/10/2012	Administrative Analyst	Mail/In Person
CLASS Database Tool (POST)	6/1/2013	Administrative Analyst	Electronically

LACOE and **Delegate Agency Monthly School Readiness Events**

This activity calendar captures the essence of the School Readiness Plan goals for Head Start-State Preschool and Early Head Start. The monthly events pull together the infant, toddler, and preschool goals as well as those identified from the Parent, Family, and Community Engagement Framework. These were selected from delegate agency (DA) surveys collected from April and May 2012 at the monthly directors' meetings, all service area coordinator meetings, and the Policy Council Education and Transition meeting. The purpose of the school readiness implementation calendar is to heighten awareness of and focus on school readiness and parent engagement.

The surveys were tabulated, and the most common themes were grouped under existing national awareness activities found on the Early Childhood Learning and Knowledge Center website (http://eclkc.ohs.acf.hhs.gov/hslc). The themes can be addressed with a multitude of fun, interesting, and memorable implementation strategies for children and parents, in the form of trainings, events, field trips, and even low-intensity development activities. For example, in the area of physical well-being and motor development," Let's Move!" is scheduled for January. DA surveys showed that the most commonly planned activities conducted for physical wellbeing and motor development was I Am Moving, I Am Moving (IMIL), yoga, and Zumba. An example of a low-intensity development activity is a parent walking group initiated by agency staff, with informal supportive group discussions while walking. According to the results of the surveys, IMIL also supported the domains of language and literacy and social and emotional development. Another example is National Child Abuse Prevention in April. A suggestion for a low-intensity development activity could be providing parents with a sticker that says, "Have you hugged your child today?" This provides a positive message on child abuse prevention. Another example is Head Start Awareness, scheduled for the month of October. This is a great theme for an event to which the public is invited to hear about highlights of the program's school readiness accomplishments or to hear from past parents and their enrollment experiences. Story boards reflecting how the comprehensive services of health, nutrition, mental health, disabilities services, and family engagement support school readiness are a great way to visually demonstrate LACOE's work in serving the public.

One month before each topic is implemented; LACOE will provide a brief school readiness implementation tip sheet to support DAs in conducting the scheduled events. Additionally, LACOE will, when applicable, conduct events in support of or in cooperation with DAs. For example LACOE will provide each DA with materials for distribution to support the Family Read-A-Thon effort in December and LACOE will facilitate a Week of the Young Child Event (WOYC) in the month of April.

LACOE will be including questions on the annual parent survey about the monthly activity focus to measure the impact of the events on families. DAs will be expected to conduct their own evaluation of their efforts in order to make continuous improvements.

Los Angeles County Office of Education

Head Start—State Preschool Early Head Start School Readiness Plan

2012-2013

LACOE and Delegate Agency Monthly School Readiness Events

July

National Make a Difference in Children Month

August

Public Library Awareness

September

Engaging Parents

- Open House
- · Back-to-School Night
- Orientation
- Pedestrian Safety

October

Head Start Awareness Month

Be a Hero, Bring a Child to School Day (Male Involvement): 10/1/12

November

National Parent Leadership

Month

PC Recognition Training

December

Family Read-A-Thon

Month

Dec. 5: LACOE PC & DA New Officer Training

January

Let's Move Month

February

National Children's Dental Health Month

Male Initiative Conference

March

National Nutrition Month

Dr Seuss' Birthday: 3/2/13

March 8th: Parent Involvement Academy

April

National Child Abuse

Prevention

April 14-20: Week of the Young Child

Mav

May 9: National Children's Mental Health Awareness

Day

June

Be a Hero, Read to a Child (Male Involvement)

Transition

This calendar identifies the required monthly school readiness and parent engagement focus for LACOE and Delegate Agencies (DAs). LACOE will provide guidance, resources and support to DAs in the implementation of the required monthly program and child activities.





Attachment E: CLASS Implementation GIM

Los Angeles County Office of Education Head Start – State Preschool Division	
Prepared by: Program Review and Support (PRS),	Subject Title: CLASS Implementation
Research and Evaluation (R&E), Training and Technical Assistance (T&TA)	
Technical Assistance (T&TA)	
Type: Mandate	Original Date: May 17, 2012
Regulation(s):	Date Presented to Directors:
• 641A(b)(2)(G)	May 17, 2012
• 641A(b)(3)(A)(i)	
• 45 CFR 1307.3	
Attachments:	Date Adopted:
CLASS Implementation Plan of Action -	August 7, 2012
(Attachment A)	
CLASS Key Due Dates - (Attachment B)	
CLASS Observation Protocol - (Attachment C)	
CLASS Observations Schedule - (Attachment D)	
CLASS Professional Development Plan -	
(Attachment E)	
Summary Sheet for CLASS Observations Instruction	
Guide - (Attachment F)	
Summary Sheet for CLASS Observations Sample	
Form	

Grantee Instructional Memo (GIM) CLASS Implementation

Purpose:

LACOE Head Start-State Preschool has adopted the use of the Classroom Assessment Scoring System (CLASS) as one of the key processes to be used by Grantee and Delegate Agencies in improving the quality of teacher-child interactions. The purpose of this GIM is to provide an outline of the necessary steps in creating a coordinated approach to implementing CLASS into program evaluation, monitoring, and planning for continuing teacher preparation and professional development. The CLASS Implementation GIM is intended as a supplement to the School Readiness Plan GIM and should be used accordingly.

Implementation Mandate:

• The Grantee and Delegate Agencies will use the attached *CLASS Implementation Plan of Action* to outline specific activities in support of the development of necessary infrastructure, monitoring policies and procedures, data collection steps, analysis, reporting, and knowledge utilization for ongoing professional development.

- The **CLASS Implementation Plan of Action** must be submitted electronically to the Mai Quach (quach mai@lacoe.edu), Head Start Administrative Analyst, by October 22, 2012.
- o Any updates to this plan that occur after October 22 and before the end of the program year must be submitted immediately to Mai Quach, Head Start Administrative Analyst.
- The Grantee and Delegate Agencies will develop and implement written policies and procedures, including ongoing monitoring, in support of the CLASS Implementation Plan of Action.
- The **CLASS Implementation Plan of Action** will be incorporated into the Grantee's and Delegate Agencies' School Readiness Plan and processes.
- The Grantee and Delegate Agencies will include the implementation of CLASS in their Written Plans. Updated Written Plans for PY 2013-2014 are due by March 1, 2013, and submitted to the assigned Program Design Consultant (PDC).
- LACOE Head Start Delegate Agencies will set high standards for teacher-child interactions and meet or exceed the "standard of excellence" outlined by the Head Start Performance Standards, 1307.3(c)(2). For all three domains, the "standard of excellence" is a score of 6.
- The Grantee and Delegate Agencies will develop appropriate professional development opportunities to address area(s) for growth as identified through CLASS observations.

Background:

The Improving Head Start for School Readiness Act of 2007 requires that the Office of Head Start (OHS) include in the monitoring reviews of Head Start agencies a valid and reliable research-based observational instrument that assesses classroom quality, including the assessment of multiple dimensions of teacher-child interactions that are linked to positive child outcomes and later achievement. The conference report accompanying the Act suggests that OHS consider using existing research-based assessments such as the CLASS for this purpose.

The use of the CLASS assessment provides compelling evidence about the nature of teacherchild interactions in Early Childhood Education (ECE) settings and the ways in which these

¹ ACF-IM-HS-08-11. Classroom Assessment Scoring System (CLASS). August 19, 2008.

interactions promote children's social and academic development. The following conclusions have been drawn from the research²:

- 1. Effective teacher-child interactions are an active and crucial ingredient for children's social and academic development.
- 2. Children in ECE settings are not consistently exposed to effective teacher-child interactions.
- 3. Quality improvement efforts need to focus explicitly on teacher-child interactions to maximize the impact for children.
- 4. Carefully designed and implemented professional development support can improve the quality of teacher-child interactions.

The CLASS assessment measures the quality of classroom instructional processes. The CLASS is organized to assess three broad domains of interactions among teachers and children: Emotional Support, Classroom Organization, and Instructional Support. Each domain includes multiple dimensions and indicators which focus on the intentional behaviors used by teachers to provide quality interactions for children. Collectively, these dimensions assess the extent to which teachers are effectively supporting children's development, both social and academic.

Use of CLASS observations focuses on at least three different areas³:

- 1. For **monitoring purposes**, such as the triennial review process conducted by OHS or ongoing monitoring conducted by Grantee and/or Delegate Agencies.
- 2. For **program planning and evaluation**, such as when a Grantee [or a Delegate Agency] conducts classroom observations to evaluate quality or plan professional development.
- 3. For **assessment of individual classrooms**, as part of individualized professional development planning.

Referencing the above information, this CLASS Implementation GIM was developed to outline the necessary steps in creating a coordinated approach to implementing CLASS.

² Classroom Assessment Scoring System (CLASS) Implementation Guide: Measuring and Improving Classroom Interactions in Early Childhood Settings. December 2009.

³ "Understanding and Using the CLASS for Program Improvement." The National Center on Quality Teaching and Learning – CLASS Brief. August 11, 2011.

Attachment A

CLASS Implementation Plan of Action 2012 - 2013

The Grantee and Delegate Agencies will use the *CLASS Implementation Plan of Action* to document the implementation and ongoing use of CLASS. The following steps outline the Grantee requirements for Delegate Agencies:

- 1. Develop the necessary infrastructure for adoption and ongoing use of CLASS in Head Start center-based classrooms
- 2. Establish necessary policies and procedures for implementation and ongoing monitoring
- 3. Conduct CLASS data collection, analysis, and reporting
- 4. Plan for professional development

This *CLASS Implementation Plan of Action* (2012 - 2013) is due electronically on October 22, 2012, to Mai Quach, Head Start Administrative Analyst. Please send to quach_mai@lacoe.edu. Any changes thereafter are immediately due to the Head Start Administrative Analyst.

Delegate Agency:		
Date:		
CLASS Contact/Lead Person:		

T	ACOE Requirement for Delegate	LACOE Steps To Support CLASS	Mandated Delegate Agency	Steps Agencies Will Take to
_	Agencies	Implementation	Activities	Implement Activities
1.	Develop the necessary	Design and distribute a CLASS	Provide a CLASS overview	•
	infrastructure for adoption and	overview presentation, along with any	presentation for agency staff at least	
	ongoing use of CLASS in Head	necessary handouts and training	annually and an orientation for any	
	Start center-based classrooms	materials, to support Delegate Agency	new staff member working directly	
		efforts in providing a CLASS	with Head Start children or	
		overview for all agency staff.	supervising staff that work directly	
		Provide a CLASS overview	with Head Start children.	
		presentation for Grantee staff at least	Train and maintain the necessary	
		annually.	number of CLASS reliable agency	
		unitually.	staff to conduct the required CLASS	
		Maintain CLASS trainers to provide	observations of 50% of Head Start	
		ongoing CLASS support for trainings,	teachers in center-based programs in	
		technical assistance, targeted	PY 2012-2013.	
		professional development		
		opportunities, including coaching and	Maintain at least one CLASS reliable	
		mentoring.	observer for every 15 teaching	
		Provide opportunities for CLASS	positions.	
		reliability training and professional	-	
		development sessions to support	Develop a training plan for	
		CLASS implementation.	subsequent program years to train and	
		r i i i i i i i i i i i i i i i i i i i	maintain the necessary number of	
		Cover all costs associated with	agency staff to conduct CLASS	
		CLASS re-certification for PY 2012-	observation trainings and ensure	
		2013.	sustainability efforts for future	
			CLASS use. Each agency is required to have a minimum of one CLASS	
			trainer on staff at all times.	
			dumer on start at an unics.	
			Maintain CLASS reliable observers	
			and trainers by re-certifying every	
			year, including associated costs for re-	
			certification beyond PY 2012-2013.	

]	LACOE Requirement for Delegate	LACOE Steps To Support CLASS	Mandated Delegate Agency	Steps Agencies Will Take to
	Agencies	Implementation	Activities	Implement Activities
2	. Establish necessary policies and	Maintain a database of all CLASS	Report annually the number of agency	•
	procedures for implementation	reliable observers and CLASS trainers	staff that are currently CLASS	
	and ongoing monitoring of	and notify agencies of upcoming	reliable observers and CLASS trainers	
	CLASS	expiration dates.	on the Staff Qualifications	
			Verification form, due at the start of	
		Include the CLASS Implementation	each program year.	
		Plan as part of its School Readiness		
		Plan.	Report quarterly the number of	
			agency staff that are currently CLASS	
		Maintain written policies and	reliable observers and CLASS trainers	
		procedures, including ongoing	on the Quarterly Activity Report –	
		monitoring, in support of the CLASS	Child Development and Education	
		Implementation Plan of Action.	Services, due November 15, March	
			15, and July 15. Include a copy of the	
		Monitor each agency's CLASS	current reliability certificate for	
		Implementation Plan activities, verify	CLASS reliable observers with the	
		the agency's own CLASS	Quarterly Activity Reports.	
		Implementation Plan monitoring		
		procedures, and validate the agency's		
		CLASS implementation policies and	Develop and submit a <i>CLASS</i>	
		procedures.	Implementation Plan of Action by	
			October 22, 2012.	
		Include the CLASS Implementation	5 1 11 1	
		Plan in its Written Plans.	Develop and implement written	
			policies and procedures, including	
		Include elements of CLASS in	ongoing monitoring, in support of the	
		Grantee's Interdisciplinary team's	CLASS Implementation Plan of	
		ongoing monitoring of classrooms.	Action.	
			Engine that the CLASS	
		Conduct CLASS observations	Ensure that the <i>CLASS</i>	
		independently or as a "double-coder"	Implementation Plan of Action is part	
		based on the agency's CLASS	of the agency's School Readiness	
		observation schedule.	Plan.	
			Deflect the implementation of CLASS	
			Reflect the implementation of CLASS in agency's written plans in PY 2013-	
			2014.	
			2014.	

]	LACOE Requirement for Delegate	LACOE Steps To Support CLASS	Mandated Delegate Agency	Steps Agencies Will Take to
	Agencies	Implementation	Activities	Implement Activities
3	. Conduct CLASS data	Provide a Summary Sheet for CLASS	Complete and submit the CLASS	
	collection, analysis, and	Observations to be used by agencies for	Observations Schedule for 50% of Head	
	reporting	reporting of the first CLASS	Start center-based teachers. The CLASS	
	· · · · · · · · · · · · · · · · · · ·	observation.	observation schedule is due to Mai	
		- · · · · · · · · · · · · · · · · · · ·	Quach (quach mai@lacoe.edu), Head	
		Provide a <i>CLASS Database Tool</i> to be	Start Administrative Analyst, by	
		used by agencies for reporting of	October 22, 2012.	
		second CLASS observation.	C 1 44 CLASS 1	
			Conduct two CLASS observations per	
		Collect CLASS observation data and	selected teacher during the program	
		monitor data entry completion.	year. [It is not recommended that	
		A some sets and analysis CL ACC	CLASS be administered in the first 30	
		Aggregate and analyze CLASS observation data.	days of the program year.]	
		observation data.	Ensure that each observation consists of	
		Create multiple CLASS reports for	four cycles. Refer to <i>CLASS</i>	
		agency use, including individual teacher	Observation Protocol (Attachment C)	
		progress reports, site-level reports, and	for further guidance.	
		agency-level reports. Reports will show	for further guidance.	
		average scores per dimension and	Record notes and scores from each	
		domain, growth across observations,	cycle on the CLASS Observation Sheet.	
		and comparisons to OHS and Grantee	Additional notes, if available, should be	
		thresholds.	attached.	
		1		
		Create a Grantee-level CLASS report	Develop and maintain a record-keeping	
		showing agency averages per dimension	system for all completed CLASS	
		and domain, overall growth, and	Observation Sheets and related	
		comparisons to thresholds.	materials.	
		_		
		Collect, aggregate, and analyze all	Report and mail in or drop off the	
		Delegate Agency CLASS averages and	scores from the four cycles of the first	
		design any necessary training solutions	observation using the Grantee designed	
		to address area(s) for growth identified	Summary Sheet for CLASS	
		through CLASS observation results.	<i>Observations</i> by December 10, 2012.	
		Provide training opportunities for	Report and electronically submit the	
		agency staff on data entry, data	second set of observation results using	
		analysis, and data reporting, as well as	the Grantee-designed CLASS Database	
		on how to understand and utilize	<i>Tool</i> by June 1, 2013.	
		CLASS data in supporting quality of		
		instruction.		

LACOE Requirement for Delegate	LACOE Steps To Support CLASS	Mandated Delegate Agency	`
Agencies	Implementation	Activities	Implement Activities
			Steps Agencies Will Take to Implement Activities
		wide to support improving teacher-child interactions. • Professional development plans	
		 observations, ongoing monitoring, and/or CLASS teacher reports generated by the Grantee. Yearly T&TA Plans must address any professional development and training needs identified through CLASS observations. 	

Attachment B

CLASS Key Due Dates

Document	Due Date	Submit To	How
Staff Qualifications Verification Form (w/ CLASS Reliable Observers/Trainers)	7/16/2012	PDC	Electronically
Quarterly Activity Reports (w/ CLASS Reliable Observer Updates)	Quarterly	PRS Unit	Electronically
CLASS Implementation Plan of Action	10/22/2012	Administrative Analyst	Electronically
CLASS Observations Schedule	10/22/2012	Administrative Analyst	Electronically
CLASS Professional Development Plan	1/14/2013	Administrative Analyst	Electronically
CLASS Professional Development Plan Updates	6/30/2013	Administrative Analyst	Electronically
Written Plans (2013-2014)	3/1/2013	PDC	Electronically
Summary Sheet for CLASS Observations (PRE)	12/10/2012	Administrative Analyst	Mail/In Person
CLASS Database Tool (POST)	6/1/2013	Administrative Analyst	Electronically

CLASS™ Observation Protocol

The purpose of this CLASS Observation Protocol is to provide further guidance on observer qualifications, observation expectations, and sharing observation information with teachers. This protocol supports and reinforces the *CLASS Implementation GIM*. Refer to the *Classroom Assessment Scoring System (CLASS) Manual, Pre-K* (see chapter 2 for observation instructions) and *CLASS Implementation GIM*.

Observer Qualifications:

 Currently CLASS trained and certified with evidence on file with the Delegate Agencies and Grantee

Observation Expectations:

• The basic role of the CLASS observer is to record and code observations related to each of the CLASS dimensions. All CLASS reliable observers must follow the instructions in chapter 2 of the *CLASS Manual*. The following supplemental guidance is provided:

Solution:

- Plan/schedule CLASS observations to ensure that the class is present (no field trips, special guests, teacher out long-term, etc). The observer should explain to the teacher:
 - o Eye-contact will not be established during the observation.
 - o Interaction with children will not be initiated. Engagement efforts by children will be politely redirected.
- Review the classroom daily schedule to avoid nap time (unless there is a planned structured activity) or outdoor time. Inform the teacher of the length of the observations.
- Prepare all necessary documents and resources ahead of time (CLASS Manual, CLASS Observation Sheet, extra paper, pencil/pen, clipboard, etc.).
- Review the CLASS Manual and refresh on the dimensions.

During the Observation:

- A cycle of CLASS observation will include the review of each dimension. During the observation, notes must be collected to support the scoring on the *Observation Sheet*.
- One cycle consists of 20 minutes of observation immediately followed by 10 minutes for scoring.
- No time may lapse between cycles or it may need to be started again. Cycles must be consecutive.
- The focus is on the person who has primary responsibility for the class, most often, the teacher. However, if the aide is observed working with groups of children or a majority of the children, you may include this in your observation notes.
- The observer cannot do one 30-minute cycle and do another classroom and return (for example, one cycle has been completed and children go outside; the observer cannot go to another classroom and observe until the first classroom returns).
- Observations cannot be less than 10 minutes. See *CLASS Manual* for when to terminate a cycle (p.11) (for example, observer is observing for 10 minutes and the classroom goes

outside for a walk; the observer can use that observation). Observations less than 10 minutes are not acceptable.

Sharing the Observation:

- The CLASS observation will be shared with the teacher for professional development purposes. Teachers are the ones who need to understand the purpose of CLASS (especially when they are not CLASS reliable). This is the only way they can use it to interpret and apply with intentionality sound, evidenced-based pedagogy.
- Supervisors should take advantage of teachable moments (outside of the CLASS observation) as they visit classrooms to comment and provide mentoring/coaching using CLASS terminology/vocabulary. This will support teachers in the incorporation of CLASS behaviors in their day-to-day repertoire.

CLASS OBSERVATIONS SCHEDULE

This *CLASS Observations Schedule* (2012-2013) is due electronically on October 22, 2012, to Mai Quach, Head Start Administrative Analyst. Please send to quach_mai@lacoe.edu. Any changes thereafter are immediately due to the Head Start Administrative Analyst.

Agency Name			Date Completed					
Contact Person			Phone Number					
# of Center-Based Head Start Classrooms # of Observations Schedu			eduled Observa	ation Pei	riod: □	l Pre-te	st 🗆 F	ost-tes
•	•		Start Administrative Analyst, by duled for observation. Please selec)12. Th	ie Class,	′ Teache
SITE NAME CLASS ID #		OBSERVATION DATE	OBSERVATION START TIME				ORMAT	
				FD	AM	PM	TW	DS

^{*}Legend: FD = full-day, AM = part-day AM class, PM = part-day PM class, TW = part-day Twilight class, DS = double session teacher

Attachment E

CLASS Professional Development Plan (Program or Individual* Plan) Name: ______ Date: ___/___/___

Priority	Outcome, objective, or area for improvement	Action planned	By when	Support needed	Review date	Indicators of success

^{*}This CLASS Professional Development Plan can be used in conjunction with the agency's own Professional Development Plan but does not replace the existing form or planning procedure for Professional Development Plans.

CLASS Professional Development Plan (Program or Individual* Plan)

Name:	Agency XYZ	Date: _	10/15/2011	

Priority	Outcome, objective or area for improvement	Action planned	By when	Support needed	Review date	Indicators of success
	Emotional Support Domain – Regard for Student	Agency will ensure that teachers are providing children with opportunities	Nov. 15, 2011	None identified	(Ongoing Monitoring)	Increase in overall score for Emotional Support Domain
3	Perspectives	to give ideas/input on small group and large group activities and in preparation for transitions.			(CLASS observation) May 1, 2012	At least one point increase in Regard for Student Perspectives
	Classroom Organization – Instructional Learning Formats	Conduct lesson planning training to address appropriate use of learning objectives in alignment with	Jan. 31, 2012	Order additional Preschool Learning	(Ongoing Monitoring) Mar. 1, 2012	Increase in overall score for Classroom Organization Domain
2		assessment data and Preschool Learning Foundations. (Resources: DRDP-PS (2010), Preschool Learning Foundations)		Foundations	(CLASS observation) May 1, 2012	At least one point increase in Regard for Instructional Learning Formats
	Instructional Support	Provide coaching for Concept Development, Quality of Feedback and Language Development	Dec. 1, 2011	Lesson Plan Review for appropriateness	(Ongoing Monitoring) Feb. 1, 2012	Increase in overall score for Instructional Support Domain
1		dimensions in identified classrooms. (Resources: Language Modeling Pocket Cards)			(CLASS observation) May 1, 2012	At least one point increase in Concept Development

^{*}This CLASS Professional Development Plan can be used in conjunction with the agency's own Professional Development Plan, but not replace the existing form or planning procedure for Professional Development Plans.

CLASS Professional Development Plan (Program or Individual* Plan)

Name:	Ms. Growing Teacher	D	ate: _	10/15/2011
				<u> </u>

Priority	Outcome, objective or area for improvement	Action planned	By when	Support needed	Review date	Indicators of success
3	Emotional Support Domain — Regard for Student Perspectives	Teacher will provide children with opportunities to give ideas/input on small group and large group activities and in preparation for transitions.	Immediately	Assistant teacher to support with identifying increase in opportunities	(Ongoing Monitoring) Jan. 15, 2012 (CLASS observation) May 1, 2012	Increase in overall score for Emotional Support Domain At least one point increase in Regard for Student Perspectives
2	Classroom Organization – Instructional Learning Formats	Teacher will indentify learning objectives for each activity in the lesson plan and share information with students as each activity is introduced. (Resources: DRDP-PS (2010), Preschool Learning Foundations)	Jan. 31, 2012	Professional development related to Preschool Learning Foundations	(Ongoing Monitoring) Mar. 1, 2012 (CLASS observation) May 1, 2012	Increase in overall score for Classroom Organization Domain At least one point increase in Regard for Instructional Learning Formats
1	Instructional Support – Concept Development	Teacher will identify in lesson plan, how connections to the real word will be incorporated at least twice each day.	Dec. 1, 2011	Lesson Plan Review for appropriateness	(Ongoing Monitoring) Feb. 1, 2012 (CLASS observation) May 1, 2012	Increase in overall score for Instructional Support Domain At least one point increase in Concept Development

^{*}This CLASS Professional Development Plan can be used in conjunction with the agency's own Professional Development Plan, but not replace the existing form or planning procedure for Professional Development Plans.

LACOE HS-SP Summary Sheet for CLASS Observations INSTRUCTION GUIDE

Print as many sheets as needed to complete your agency observations – do **NOT** photocopy. (If possible, print the Summary Sheet double-sided.)

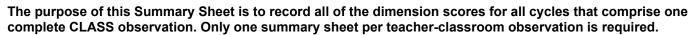
- Write in the first and last name of the observed teacher.
- Choose all applicable options for the observed classroom (Full-day, AM, PM, Double Session, Twilight).
- Write in the full site name.
- Write in the classroom ID number (e.g., 01, 02).
- Write in the first and last name of the observer.
- Write in the date of the observation (not the date the sheet was completed).
- Indicate Yes or No (Y/N) if the observer was certified CLASS reliable at the time of the observation.
- Indicate Yes or No (Y/N) if the observer was an external consultant.
- For each cycle completed, mark the score (1-7) given for each dimension.
 - o Make sure that there is only one score per dimension.
 - Make sure that there are a total of 10 dimension scores for each of the four cycles.

All Summary Sheets should be packaged by agency and returned to the LACOE HS-SP Grantee office by **December 10**, **2012**.

Please make attention to: Mai Quach, Head Start Administrative Analyst

Contact Mai Quach at <u>quach mai@lacoe.edu</u> or (562) 940-1770 with any questions.

LACOE HS-SP Summary Sheet for CLASS Observations



Please provide all of the requested information below.																							
Tacabar Nama																							
Teacher Name						1					<u> </u>											!	
Choose all options that appl	Choose all options that apply to this observation:																						
☐ Full Day ☐ AM] P	M] [Doubl	e Se	essio	n			Twili	ght								
Site Name																 							
Classroom ID number																		1					
Observer Name:																							
Observer Name				!								<u> </u>						<u>'</u>		 		'	
Observation Date:																							
Is the observer currently cer	tifie	d CI	ASS	reli	iabl	e?															ر ا	/ 	N
·																					Υ		N
Is the observer an external of	cons	sulta	nt?								<u> </u>					 					[] [
Mark the appropriate b																			cle	con	duc	ted.	
CYCLE 1			1													1	2	3	4	Ę	5 6	3	7
Positive Climate (PC)																 <u> </u>] [] [] [] [_] [_
Negative Climate (NC)																 □] [
Teacher Sensitivity (TS)																 \square							
Regard for Student Perspec	tive	s (R	SP)													 🗆							
Behavior Management (BM))															 🗆							
Productivity (PD)																 □							
Instructional Learning Forma	ats ((ILF)														 □							
Concept Development (CD)																 □							
Quality of Feedback (QF)																 □							
Language Modeling (LM)																 □							
																Co	nti	nue	to I	oac	k of	f pa	ge.





LACOE HS-SP Summary Sheet for CLASS Observations

CYCLE 2

	1	2	3	4	5	6	7
Positive Climate (PC)	🗆						
Negative Climate (NC)	\square						
Teacher Sensitivity (TS)	🗆						
Regard for Student Perspectives (RSP)	🗆						
Behavior Management (BM)							
Productivity (PD)	🗆						
Instructional Learning Formats (ILF)							
Concept Development (CD)							
Quality of Feedback (QF)							
Language Modeling (LM)							
CYCLE 3	1	2	3	4	5	6	7
Positive Climate (PC)							
Negative Climate (NC)							
Teacher Sensitivity (TS)							
Regard for Student Perspectives (RSP)							
Behavior Management (BM)							
Productivity (PD)							
Instructional Learning Formats (ILF)							
Concept Development (CD)							
Quality of Feedback (QF)							
Language Modeling (LM)							
CYCLE 4	1	2	3	4	5	6	7
Positive Climate (PC)							
Negative Climate (NC)							
Teacher Sensitivity (TS)							
Regard for Student Perspectives (RSP)							
Behavior Management (BM)							
Productivity (PD)							
Instructional Learning Formats (ILF)							
Concept Development (CD)							
Quality of Feedback (QF)							
Language Modeling (LM)							

