

DEPUTY PREMIER, MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT, AND MINISTER FOR COMMERCE

OVERVIEW

<i>Agency</i>	<i>2008-09 Budget \$m</i>	<i>2009-10 Budget \$m</i>	<i>Variation %</i>
Department of Environment and Climate Change			
Total Expenses	986.0	1,078.7	9.4
Capital Expenditure	202.2	68.8	-66.0
Environmental Trust			
Total Expenses	93.9	93.4	-0.6
Capital Expenditure
Royal Botanic Gardens and Domain Trust			
Total Expenses	34.3	39.2	14.5
Capital Expenditure	3.1	3.4	7.2
Department of Commerce			
Total Expenses	827.1	869.5	5.1
Capital Expenditure	307.1	343.2	11.8
Border Rivers-Gwydir Catchment Management Authority			
Total Expenses	13.0	7.7	-40.5
Capital Expenditure
Central West Catchment Management Authority			
Total Expenses	35.4	10.2	-71.3
Capital Expenditure
Hawkesbury-Nepean Catchment Management Authority			
Total Expenses	10.3	14.4	40.2
Capital Expenditure
Hunter-Central Rivers Catchment Management Authority			
Total Expenses	20.9	14.2	-32.0
Capital Expenditure
Lachlan Catchment Management Authority			
Total Expenses	16.8	8.9	-46.7
Capital Expenditure

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<i>Agency</i>	<i>2008-09 Budget \$m</i>	<i>2009-10 Budget \$m</i>	<i>Variation %</i>
Lower Murray-Darling Catchment Management Authority			
Total Expenses	10.5	6.7	-36.5
Capital Expenditure
Murray Catchment Management Authority			
Total Expenses	22.6	10.4	-54.2
Capital Expenditure
Murrumbidgee Catchment Management Authority			
Total Expenses	26.7	11.3	-57.6
Capital Expenditure
Namoi Catchment Management Authority			
Total Expenses	14.2	7.6	-46.5
Capital Expenditure
Northern Rivers Catchment Management Authority			
Total Expenses	14.9	10.1	-32.1
Capital Expenditure
Southern Rivers Catchment Management Authority			
Total Expenses	13.8	10.0	-28.1
Capital Expenditure
Sydney Metropolitan Catchment Management Authority			
Total Expenses	4.9	6.3	29.9
Capital Expenditure
Western Catchment Management Authority			
Total Expenses	15.6	7.0	-55.4
Capital Expenditure
NSW Businesslink Pty Limited			
Total Expenses	142.9	175.0	22.4
Capital Expenditure	12.5	24.3	94.4
State Records Authority			
Total Expenses	15.8	17.1	8.5
Capital Expenditure	0.3	0.3	...
Total, Deputy Premier, Minister for Climate Change and the Environment, and Minister for Commerce			
Total Expenses	2,319.6	2,397.7	3.4
Capital Expenditure	525.2	440.0	-16.2

DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

The Department of Environment and Climate Change (DECC) develops and coordinates programs to address the impacts of climate change in New South Wales, protects and conserves the environment and Aboriginal heritage, manages national and marine parks and reserves and ensures sustainable management of natural resources, including coastal environments and floodplains. DECC manages more than 6.7 million hectares of parks and reserves, which is more than 8 per cent of all land in New South Wales.

DECC has responsibilities and powers under legislation covering natural resource management (including native vegetation and coastal management), environment protection, national and marine parks and protection of Aboriginal cultural heritage.

DECC also provides staff, services and other support to the Royal Botanic Gardens and Domain Trust, the Environmental Trust, the Lord Howe Island Board and Catchment Management Authorities (CMAs).

RESULTS AND SERVICES

DECC has lead agency responsibility for coordinating with partner agencies to ensure the delivery of the following State Plan priorities:

- ◆ E3: Cleaner air and progress on greenhouse gas emissions.
- ◆ E4: Better environmental outcomes for native vegetation, biodiversity, land, rivers and coastal waterways.

DECC's planned results are:

- ◆ Climate change and its impacts are minimised to protect the environment, the economy and community wellbeing.
- ◆ The environment is healthier and cleaner, protecting both ecological and human health.
- ◆ Integrated landscape management supports long-term ecological, social and economic sustainability.

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Key services provided by DECC, consistent with these results, include:

- ◆ leading the development of the State's climate change policy response, including NSW's energy efficiency strategy, a State Government carbon neutrality policy and the development of a NSW sea level rise policy
- ◆ delivering through the Climate Change Fund the State's major climate change programs, including:
 - \$314 million to deliver water and energy savings in homes, schools, businesses and public facilities and
 - \$137 million for the Energy Efficiency Strategy
- ◆ delivering regulation and enforcement to protect the environment, native vegetation, biodiversity and Aboriginal heritage, and responding to pollution and emergency incidents
- ◆ developing and implementing policies and programs for threatened species, native wildlife, native vegetation, biodiversity conservation, air, water recovery and environmental water management, noise, chemicals, waste management, coastal protection and cultural heritage and developing natural resource management protocols, policies and tools to support CMAs and agencies
- ◆ providing State-level leadership, in collaboration with CMAs, for investment in restoring the health of rural landscapes and ecosystems to achieve the 13 State-wide targets for natural resource management in New South Wales
- ◆ developing the policies and tools that underpin the implementation of the *Native Vegetation Act 2003* and the Biobanking Scheme
- ◆ establishing and managing a comprehensive, adequate and representative terrestrial and marine protected area system and partnering with private landholders to achieve conservation outcomes, and increasing opportunities for people to visit and enjoy national and marine parks
- ◆ working with Aboriginal communities, private and public landowners, local councils and CMAs to protect and conserve Aboriginal heritage and
- ◆ undertaking scientific analysis, research, investigation, monitoring, evaluation and reporting on a range of climate change, natural resource, environmental and cultural heritage areas.

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DECC's key service groups and the way in which they contribute to results are set out in the following table:

Service Groups	2009-10 Budget Expenses \$m	Results		
		Impacts of climate change are minimised to protect the environment, the economy and community wellbeing	The environment is healthier and cleaner	Integrated landscape management supports long-term economic, social and environmental sustainability
Climate Change, Policy and Programs	465.1	✓	✓	✓
Environment Protection and Regulation	106.7	✓	✓	✓
Parks and Wildlife	373.8	✓	✓	✓
Culture and Heritage	14.6	✓	✓	✓
Scientific Services	51.6	✓	✓	✓
Personnel Services	66.9			
Total Expenses Excluding Losses	1,078.7			

RECENT ACHIEVEMENTS

Recent achievements in relation to DECC planned result - minimising climate change and its impacts - include:

- ◆ leading the State's negotiations with the Australian Government on major inter-jurisdictional issues such as the development and implementation of a national emissions trading scheme and national strategy for energy efficiency
- ◆ developing a Climate Change Action Plan for New South Wales (to replace the Greenhouse Plan) and a Sea Level Rise Policy Statement, and establishing the Climate Change Science Network
- ◆ developing the NSW Energy Savings Scheme and the NSW feed-in Tariff Scheme and establishing Renewable Energy Precincts
- ◆ developing the NSW Green Skills Strategy in partnership with the Department of Education and Training

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- ◆ promoting sustainability and resource recovery through improved waste management by providing \$21.2 million in waste and sustainability improvement payments to local councils
- ◆ expanding support to businesses, with \$20 million over 5 years for the Sustainability Advantage Program under the Energy Efficiency Strategy and
- ◆ supporting new energy efficiency programs for 220,000 low income households and 6,000 small businesses.

Recent achievements in relation to DECC planned result - achieving a cleaner and healthier environment - include:

- ◆ expanding vapour recovery technology at petrol stations in the greater metropolitan region, through the draft *Protection of the Environment Operations (Clean Air) Amendment (Vapour Recovery) Regulation 2008* and associated guidelines
- ◆ coordinating delivery of the NSW Diffuse Source Water Pollution Strategy across Government, councils and CMAs
- ◆ initiating a new *Dangerous Goods (Roads and Rail Transport) Act 2008* that now brings New South Wales and Australia into line with international requirements for dangerous goods transport, replacing previously separate dangerous goods regulations for road and rail transport and providing uniformity for cross border transport of dangerous goods between states
- ◆ introducing substantial changes to the Protection of the Environment Operations Waste regulations to provide clearer responsibilities for people who wish to use wastes for land filling, alternative fuels or fertilisers and to streamline the approval process and
- ◆ providing new noise control regulations to improve management of neighbourhood noise, covering the use of power tools, air conditioners, alarms and motor vehicles.

Recent achievements in relation to DECC planned result - managing the New South Wales landscape for long-term sustainability - include:

- ◆ managing the expansion of national parks and reserves by some 600,000 hectares since 2005-06, with new parks and additions in 2008-09 totalling 31,305 hectares

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- ◆ implementing the National Parks Establishment Plan, which defines priorities for the next decade for increasing the reserve system
- ◆ developing and upgrading visitor facilities and other important infrastructure across the reserve system and implementing new systems to help optimise management of all assets in parks and gardens
- ◆ working in partnership with CMAs and private landholders to improve native vegetation and increase conservation outcomes, resulting in:
 - almost 2 million hectares of private land managed under formal native vegetation conservation agreements and
 - more than 1,170 landholders adopting property vegetation plans, with over 800 of these involving payment of incentives to farmers to improve or protect native vegetation
- ◆ adopting 678 private native forestry property vegetation plans under the new Codes of Practice, representing an area of just under 200,000 hectares, with 73 sites being audited
- ◆ working with CMAs to implement Catchment Action NSW, the Government's regional natural resource management investment program starting in 2008-09
- ◆ progressing the Natural Resource Management Monitoring Evaluation and Reporting Strategy and building on this work to develop 13 regional State of the Catchment Reports
- ◆ releasing a discussion paper on a new *Biodiversity Strategy for New South Wales*
- ◆ implementing the City and Country Environmental Restoration Program to tackle the State's most significant environmental challenges, including restoring wetlands, protecting marine environments and securing high conservation value Crown lands for national parks and
- ◆ establishing new joint management arrangements with Aboriginal communities including the Saltwater Tribal Council for Saltwater National Park and part of Khappinghat Nature Reserve.

STRATEGIC DIRECTIONS

In keeping with the directions set by the State Plan and other Government initiatives, DECC will be focusing on working with key stakeholders and the community to:

- ◆ drive efficiencies in the use of energy, water and materials across the State to help create green jobs that deliver lasting benefits in reduced energy costs and greenhouse gas emissions
- ◆ ensure that the State is strategically positioned to play its part in reducing greenhouse gas emissions, adapt to those impacts of climate change which are unavoidable and take advantage of the opportunities that arise in the transition to a low-carbon economy
- ◆ identify coastal and flood hazards in local government areas and assist local councils to develop actions to adapt to rising sea levels
- ◆ progress the State's contribution to the Living Murray Program in order to recover 249 gigalitres of water for the environment
- ◆ reduce harmful emissions to air, land and water, and reduce the number of significantly contaminated sites
- ◆ reduce the exposure of the community and the environment to chemicals, radiation, dust, waste and odour
- ◆ reduce the exposure of the community to industrial, construction, road and rail noise and vibration, aiming for levels that are both sustainable and minimise impact
- ◆ put in place more streamlined environmental approval and regulatory processes which achieve environmental outcomes whilst reducing red tape for industry and business
- ◆ manage the health of wetlands, waterways and rivers, in part through the purchase of water for the environment; sustain healthy populations of native species of flora and fauna; and improve the extent and condition of native vegetation
- ◆ improve the management of marine parks including building improved scientific understanding of the marine environment

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- ◆ provide a broad range of opportunities and experiences for visitors to enjoy national parks and reserves, marine parks and botanic gardens
- ◆ increase volunteer participation in and community support for the environment and conservation
- ◆ manage historic heritage in parks and gardens to conserve and display cultural values
- ◆ manage fire, animal pests and weeds to protect parks and neighbouring lands
- ◆ renew radio infrastructure vital for effective and safe management of the reserve system, including fire fighting and
- ◆ support Aboriginal people in the practice, promotion and renewal of their culture and increase Aboriginal community capacity.

2009-10 BUDGET INITIATIVES

Total Expenses

Total expenses for 2009-10 are estimated at \$1.1 billion. Major expenditure areas include:

- ◆ \$208.2 million for a wide range of programs under the Climate Change Fund including:
 - \$50 million for programs under the Water and Energy Savings Funds to boost the existing efforts of industry, government and households to use water and energy more efficiently
 - \$97.3 million for climate change mitigation initiatives, including \$32.1 million for household rebates for rainwater tanks, climate-friendly hot water systems, water-efficient washing machines and removal and recycling of old second fridges, \$9 million for water and energy efficiency measures in schools and \$5.3 million for water and energy efficiency support for public housing tenants
 - \$36 million under the NSW Energy Efficiency Strategy, including \$15.3 million for the Low Income Household Refit program
 - \$25 million to the Department of Primary Industries for the Clean Coal Fund

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- ◆ \$71.8 million for environment protection, regulation and compliance activities
- ◆ \$58 million for managing fire, pest animals and weeds in parks
- ◆ \$34.3 million in payments to the Zoological Parks Board of New South Wales
- ◆ \$27.2 million for natural resource management investment funding under Catchment Action NSW, of which \$23.1 million is to be used by CMAs to invest in restoring landscape health
- ◆ \$25.5 million for the maintenance of essential infrastructure to facilitate management of, access to and enjoyment of the reserve system by the community
- ◆ \$19.8 million to local councils in the greater Sydney metropolitan area to help them improve the performance of waste and recycling services
- ◆ \$19.1 million to support local councils undertaking estuary, coastal and flood plain management activities, with a new focus on preparing for sea level rise
- ◆ \$15.3 million to provide home energy assessments in more than 50,000 low income households
- ◆ \$7.5 million for supporting seven large-scale renewable energy generation projects to be built by the private sector
- ◆ \$5.9 million to provide energy audits and retrofits support for up to 2,500 small businesses
- ◆ \$5.2 million to provide energy retrofits to forty schools
- ◆ \$3.6 million for Regional Flood Mitigation and an extra \$1.4 million to regional North Coast councils to help them provide better waste collection and recycling services and
- ◆ an extra \$1.2 million for Aboriginal co-management of protected areas.

Capital Expenditure

Total capital expenditure in 2009-10 is estimated at \$68.8 million. Allocated capital expenditure provided includes:

- ◆ \$13.7 million for the purchase of water entitlements
- ◆ \$8.4 million for land acquisitions for parks across New South Wales

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- ◆ \$8.1 million for the replacement of the Parks and Wildlife radio network to ensure effective and safe radio communication for park management and during bushfires, consistent with the Government's future directions on radio systems
- ◆ \$4.8 million for upgrade of essential public infrastructure in Kosciuszko National Park
- ◆ \$3.5 million for satellite imagery to improve environmental monitoring and compliance and
- ◆ \$3.4 million for improved fire management in national parks.

RESULT INDICATORS

Climate change and its impacts are minimised

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Annual NSW CO ₂ emissions ^(a)	Mt	161.3	161.1	n.a.	163.9	165.4
Change in solid waste disposed to landfill in greater Sydney region compared to 2000 under the Waste Avoidance and Resource Recovery Strategy ^(b)	%	n.a.	2.6	n.a.	-2.5	-2.5
Businesses participating with the Department to improve resource recovery ^(c)	no.	155	217	250	310	460
Annual per capita kerbside dry recycling in Sydney Metropolitan area ^(d)	kg	108	107	108	108	108
Organic material recycled and re-used ^(d)	Mt	1,595	1,685	1,690	1,720	1,740

(a) This indicator contributes to the measurement of State Plan Priority E3. The target is to achieve a 60 per cent cut in emissions by 2050. Data for annual CO₂ emissions are currently compiled on a calendar year basis, where the figure listed under 2006-07, for example, is for the calendar year 2006. Emissions are expected to continue to rise until after the expected introduction of the Carbon Pollution Reduction Scheme in 2011.

(b) This indicator reflects the degree to which business, industry and government are operating sustainably, reducing adverse impacts and achieving cost savings. This indicator is also influenced by population growth, economic conditions and other factors.

(c) This indicator shows the degree to which business, industry and the Government are operating sustainably, reducing adverse impacts and achieving cost savings. Figures for 2008-09 and 2009-10 measure participation in the Sustainability Advantage program. Earlier years' figures include some participation in previous programs.

(d) These indicators show the degree to which individuals, families and communities are living more sustainably.

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RESULT INDICATORS (CONT)

A healthier and cleaner environment

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Load based licensing (LBL) pollutant load indicator (an index adjusted for pollutant load, risk weighing and harmfulness to receiving environment): ^(a)						
Total air pollutants from premises licensed under LBL scheme	tonnes	600	565	600	565	565
Total water pollutants from premises licensed under LBL scheme	tonnes	160	180	160	180	180
New Pollution Reduction Programs initiated with licensees: ^(b)						
Number	no.	112	77	200	50	80
Value	\$m	98	21	80	20	78
Beachwatch and Harbourwatch sites with over 90 per cent compliance with Beachwatch swimming water quality guidelines during summer ^(b)	%	85.5	60.0	88.5	90.0	90.0
Reported pollution incidents to Environment Line: ^(c)						
Motor vehicle related (total for smoke, noise and litter offences)	no.	8,374	8,322	8,500	8,000	7,500
Non motor vehicle	no.	6,864	6,835	6,500	6,900	7,000

(a) This indicator shows the effectiveness of actions to prevent, reduce or mitigate air pollution and other adverse environmental impacts. Actual figures are estimated as actual data are not available until 18 months after the end of the reporting period.

(b) These indicators show the effectiveness of actions to prevent, reduce or mitigate air pollution and other adverse environmental impacts.

(c) This indicator is a check on the effectiveness of initiatives to reduce community exposure to pollution.

RESULT INDICATORS (CONT)

Integrated landscape management supports long-term sustainability

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Water entitlement purchased for the environment (cumulative) ^(a)	ML	n.a.	32,104	n.a.	70,000	90,000
Area of land maintained or improved by Property Vegetation Plans each year (cumulative) ^(a)	000 ha	596	1,437	1,300	1,600	1,700
Visits to the park system ^(b)	mill	22.00	22.00	22.88	38.00	38.00
Volunteer contributions to park management programs: ^(c)						
Volunteers	no.	3,838	3,876	3,914	3,945	3,952
Participation	hours	171,982	173,641	175,300	176,736	177,000
Area of New South Wales managed for conservation: ^(d)						
Land in reserve	000 ha	6,649	6,690	6,750	6,750	6,820
Area in marine parks	000 ha	345	345	345	345	345
Private land	000 ha	1,954	1,957	2,115	1,974	1,991
Formal agreements in place with Aboriginal communities for co-management of protected areas ^(e)	no.	15	15	17	16	22

(a) These indicators contribute to the measurement of State Plan Priority E4. The goal is to meet the Government's State-wide targets for natural resource management.

(b) This indicator shows how parks and reserves contribute to increased tourism, community wellbeing and regional development. The Department has instituted a new standardised procedure for tracking visitation to parks, resulting in more accurate counts of park visitors compared to past estimates.

(c) These indicators show how parks and reserves contribute to increased tourism, community wellbeing and regional development.

(d) This indicator shows the areas of public and private lands managed for conservation of natural and cultural values.

(e) This indicator shows the effectiveness of measures to protect and revitalise Aboriginal culture and heritage and to increase Aboriginal participation in natural resource management.

SERVICE GROUP STATEMENTS

9.1 Climate Change, Policy and Programs

Service Description: This service group covers the State's climate change policy response. It delivers water and energy conservation and waste sustainability programs; native vegetation, biodiversity, and landscape conservation; environment protection, floodplain management and coastal protection. This service group also develops and manages private land conservation programs, such as the Biobanking Scheme, and Riverbank and other environmental water recovery programs, as well as supporting Catchment Management Authorities (CMAs).

Linkage to Results: This service group contributes to impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long-term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ◆ greenhouse gas emissions reduced
- ◆ New South Wales community equipped to adapt to the demonstrated effects of climate change
- ◆ increased risks to life, property and the environment from coastal erosion, flooding and bushfires minimised and managed
- ◆ air pollution and other adverse environmental impacts prevented, reduced or mitigated
- ◆ condition of natural resources improved and biodiversity and native vegetation protected and restored and
- ◆ Aboriginal culture and heritage protected and revitalised.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Residential rebates under the Climate Change Fund:						
Hot water systems	no.	n.a.	4,772	n.a.	10,018	11,019
Insulation	no.	n.a.	3,060	n.a.	5,936	2,199
Rainwater tanks	no.	n.a.	14,439	n.a.	15,883	17,471
Washing machines	no.	n.a.	n.a.	n.a.	17,153	20,583
Provision of information to the community:						
Participation in DECC endorsed environmental education programs	no.	11,216	6,056	14,000	8,000	8,000
Visits to DECC websites	thous	4,930	4,770	5,250	5,000	3,500
Requests handled by DECC Information Centre	no.	207,983	228,584	205,000	235,000	245,000

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SERVICE GROUP STATEMENTS (CONT)

9.1 Climate Change, Policy and Programs (cont)

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures (cont)</u>						
Rural floodplain, coastal and estuary management plans completed (cumulative)	no.	68	78	94	96	107
Consents granted to landholders under the Private Native Forestry Codes of Practice	no.	n.a.	418	600	900	1,300
Agreements for private land in New South Wales to be managed by landholders for conservation outcomes (including wildlife refuges and voluntary conservation)	no.	858	883	961	917	951
<u>Employees:</u>	FTE	n.a.	n.a.	509	500	500
				2008-09		2009-10
				Budget	Revised	Budget
				\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	386,389	497,165	465,070
Total expenses include the following:			
Investment payments to the CMAs	59,389	122,259	58,377
Climate Change Fund	74,450	94,476	208,237
Zoological Parks	32,247	25,578	34,326
NET COST OF SERVICES	176,337	290,213	233,291
CAPITAL EXPENDITURE	142,539	63,122	21,169

SERVICE GROUP STATEMENTS (CONT)

9.2 Environment Protection and Regulation

Service Description: This service group covers delivering credible, targeted and cost effective regulation and enforcement across a range of environment protection, conservation, native vegetation and Aboriginal heritage areas. It implements market-based and regulatory programs for industry and local government to reduce environmental impacts.

Linkage to Results: This service group contributes to a healthier and cleaner environment protecting both ecological and human health and integrated landscape management for long term ecological, social and economic sustainability, by working towards a range of intermediate results that include the following:

- ♦ air pollution and other adverse environmental impacts prevented, reduced or mitigated
- ♦ degraded environments remediated or restored
- ♦ unnecessary regulation eliminated
- ♦ condition of natural resources improved and
- ♦ community wellbeing improved.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Penalty infringement notices issued:						
Number	no.	n.a.	2,023	n.a.	2,000	2,000
Fines imposed	\$m	n.a.	0.7	n.a.	0.7	0.7
Licences, permits, certificates and registrations in effect under environment and conservation legislation	no.	39,067	31,794	38,000	32,000	32,000
Contaminated sites remediated (cumulative)	no.	n.a.	65	n.a.	75	87
<u>Employees:</u>	FTE	n.a.	n.a.	548	549	549

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SERVICE GROUP STATEMENTS (CONT)

9.2 Environment Protection and Regulation (cont)

	<hr/> 2008-09 <hr/>		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<u>Financial Indicators:</u>			
Total Expenses Excluding Losses	88,922	88,147	106,734
Total expenses include the following:			
Waste Levy improvement -			
payments to local councils	13,250	13,250	21,200
NET COST OF SERVICES	80,166	79,074	97,404
CAPITAL EXPENDITURE	5,782	3,711	5,896

SERVICE GROUP STATEMENTS (CONT)

9.3 Parks and Wildlife

Service Description: This service group covers managing and acquiring parks and protected areas. Within the reserve system, the service group conserves and manages nature and cultural heritage; provides opportunities and experiences for visitors to enjoy parks and other protected areas; controls pests and weeds; and suppresses and manages fires. The service group also partners Aboriginal communities and private landholders for conservation outcomes. The service group manages on-park Aboriginal and historic heritage sites and areas, and buildings of significance, as well as protecting, managing and licensing native wildlife.

Linkage to Results: This service group contributes to impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ♦ increased risks to life, property and the environment from coastal erosion, flooding and bushfires minimised and managed
- ♦ biodiversity and native vegetation protected and restored
- ♦ parks and reserves contribute to increased tourism, community wellbeing and regional development
- ♦ an integrated system of public and private lands managed for conservation of natural and cultural values and
- ♦ Aboriginal culture and heritage protected and revitalised and Aboriginal participation in land, water and natural resource management and conservation increased.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Area of reserves covered by:						
Plan of management	000 ha	4,408.4	4,439.9	4,720.5	4,807.6	5,200.0
Fire management strategy	000 ha	5,200.0	5,353.6	6,500.0	6,750.0	6,800.0
Regional pest management strategy	000 ha	n.a.	6,702.5	6,500.0	6,750.0	6,800.0
Visitation management plan	000 ha	n.a.	n.a.	6,700.0	6,750.0	6,800.0
Participation in Discovery community education programs:						
Participants	no.	n.a.	139,144	n.a.	138,982	142,000
Satisfied	%	96	98	97	99	98
<u>Employees:</u>	FTE	1,812	n.a.	1,850	1,920	1,920

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SERVICE GROUP STATEMENTS (CONT)

9.3 Parks and Wildlife (cont)

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<u>Financial Indicators:</u>			
Total Expenses Excluding Losses	372,298	388,493	373,777
Total expenses include the following:			
Fire, pest and weed management	57,420	58,820	58,000
Maintenance of essential infrastructure	25,245	27,245	25,500
Brigalow/Nandewar Park establishment and management costs	8,000	8,000	8,000
Aboriginal co-management commitments	1,950	1,950	3,100
NET COST OF SERVICES	308,319	292,418	284,322
CAPITAL EXPENDITURE	49,769	66,108	37,098

SERVICE GROUP STATEMENTS (CONT)

9.4 Culture and Heritage

Service Description: This service group covers working with Aboriginal communities and private and public landholders to conserve Aboriginal cultural heritage. It develops policies, strategies, programs and systems that support Aboriginal participation in the management of their traditional lands, waters and natural resources. The service group also provides technical services for the conservation of cultural heritage within parks, reserves and botanic gardens, and leads the development of the Building Community Resilience strategy.

Linkage to Results: This service group contributes to the impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long-term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ◆ increased risks to life, property and the environment from coastal erosion, flooding and bushfires minimised and managed
- ◆ degraded environments remediated or restored
- ◆ community wellbeing improved
- ◆ biodiversity and native vegetation protected and restored
- ◆ an integrated system of public and private lands managed for conservation of natural and cultural values and
- ◆ Aboriginal culture and heritage protected and revitalised and Aboriginal participation in land, water and natural resource management and conservation increased.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Aboriginal places declared (cumulative)	no.	n.a.	64	n.a.	69	79
Environment/heritage projects undertaken with Aboriginal communities	no.	40	49	30	30	30
Repatriation to Aboriginal communities of Aboriginal remains and collections of cultural material:						
Held under the <i>National Parks & Wildlife Act 1974</i> (NPW Act)	no.	11	6	20	20	20
Held other than under NPW Act	no.	104	2	20	20	20
<u>Employees:</u>	FTE	100	n.a.	108	111	111

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

SERVICE GROUP STATEMENTS (CONT)

9.4 Culture and Heritage (cont)

	<hr/> 2008-09 <hr/>		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<u>Financial Indicators:</u>			
Total Expenses Excluding Losses	12,507	15,129	14,584
NET COST OF SERVICES	11,156	13,188	13,172
CAPITAL EXPENDITURE	1,004	860	1,097

SERVICE GROUP STATEMENTS (CONT)

9.5 Scientific Services

Service Description: This service group covers scientific research, investigation, monitoring, analysis, evaluation and reporting on a range of climate change, natural resource and environmental and cultural heritage matters. The service group also interprets and communicates environmental data to inform internal and external decision making, as well as providing laboratory and analytical services to support environment protection, conservation and natural resource programs, and emergency services.

Linkage to Results: This service group contributes to the impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long-term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ♦ greenhouse gas emissions reduced
- ♦ New South Wales community equipped to adapt to climate change
- ♦ increased risks to life, property and the environment from coastal erosion, flooding and bushfires minimised and managed
- ♦ air pollution and other adverse environmental impacts prevented, reduced or mitigated
- ♦ degraded environments remediated or restored and
- ♦ condition of natural resources improved and biodiversity and native vegetation protected and restored.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Time valid air quality data available from DECC monitoring network	%	95	93	95	95	95
Ecotoxological tests undertaken to inform DECC responses to impacts of chemicals on plants and animals	no.	118	149	150	150	150
Chemical tests undertaken to inform pollution investigations and air and water monitoring/research	no.	52,000	53,900	50,000	50,000	50,000
<u>Employees:</u>	FTE	322	n.a.	351	364	364

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

SERVICE GROUP STATEMENTS (CONT)

9.5 Scientific Services (cont)

	<hr/> 2008-09 <hr/>		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<u>Financial Indicators:</u>			
Total Expenses Excluding Losses	55,035	55,278	51,592
NET COST OF SERVICES	47,661	47,269	43,843
CAPITAL EXPENDITURE	3,063	5,271	3,567

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

SERVICE GROUP STATEMENTS (CONT)

9.6 Personnel Services

Service Description: To provide personnel services to selected agencies as part of the State's WorkChoices insulation legislation.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Employees:</u>						
Royal Botanic Gardens and Domain Trust	FTE	258	n.a.	265	263	281
Catchment Management Authorities	FTE	571	n.a.	595	538	538
Lord Howe Island	FTE	51	n.a.	45	44	41
<hr/>						
				2008-09 Budget \$000	2008-09 Revised \$000	2009-10 Budget \$000

Financial Indicators:

Total Expenses Excluding Losses	70,849	77,460	66,930
NET COST OF SERVICES	5,195	4,862	(1)

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses Excluding Losses			
Operating expenses -			
Employee related	385,234	414,800	415,128
Other operating expenses	184,921	247,142	183,628
Depreciation and amortisation	68,955	68,366	69,557
Grants and subsidies	344,799	389,248	408,057
Finance costs	2,091	2,116	2,317
Total Expenses Excluding Losses	986,000	1,121,672	1,078,687
Less:			
Retained Revenue			
Sales of goods and services	113,066	123,042	115,084
Investment income	6,684	9,666	8,306
Retained taxes, fees and fines	3,000	3,000	3,069
Grants and contributions	223,276	247,742	268,917
Other revenue	12,080	12,138	12,220
Total Retained Revenue	358,106	395,588	407,596
Gain/(loss) on disposal of non current assets	(840)	(840)	(840)
Other gains/(losses)	(100)	(100)	(100)
NET COST OF SERVICES	628,834	727,024	672,031
RECURRENT FUNDING STATEMENT			
Net Cost of Services	628,834	727,024	672,031
Recurrent Services Appropriation	635,945	640,131	570,220
CAPITAL EXPENDITURE STATEMENT			
Capital Expenditure	202,157	139,072	68,827
Capital Works and Services Appropriation	81,923	81,923	41,562

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	160,220	188,925	182,713
Receivables	35,195	37,571	37,571
Other financial assets	16	16	16
Inventories	738	734	734
Assets held for sale	3,373	4,476	4,476
Total Current Assets	199,542	231,722	225,510
Non Current Assets			
Property, plant and equipment -			
Land and building	2,256,629	2,161,763	2,130,183
Plant and equipment	70,999	59,716	71,151
Infrastructure systems	695,890	703,221	710,368
Intangibles	284,463	153,108	163,541
Total Non Current Assets	3,307,981	3,077,808	3,075,243
Total Assets	3,507,523	3,309,530	3,300,753
LIABILITIES			
Current Liabilities			
Payables	34,334	13,985	14,193
Provisions	50,003	46,980	46,453
Other	...	7,024	7,024
Total Current Liabilities	84,337	67,989	67,670
Non Current Liabilities			
Borrowings at amortised cost	35,101	42,309	49,609
Provisions	266	920	918
Total Non Current Liabilities	35,367	43,229	50,527
Total Liabilities	119,704	111,218	118,197
NET ASSETS	3,387,819	3,198,312	3,182,556
EQUITY			
Reserves	1,208,836	1,092,094	1,092,094
Accumulated funds	2,178,983	2,106,218	2,090,462
TOTAL EQUITY	3,387,819	3,198,312	3,182,556

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	354,523	362,042	370,456
Grants and subsidies	344,799	389,248	408,057
Finance costs	2,091	2,116	2,317
Other	203,841	266,062	202,521
Total Payments	905,254	1,019,468	983,351
Receipts			
Sale of goods and services	112,966	122,942	114,984
Interest	6,684	9,666	8,306
Other	256,181	278,404	302,599
Total Receipts	375,831	411,012	425,889
NET CASH FLOWS FROM OPERATING ACTIVITIES	(529,423)	(608,456)	(557,462)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	995	3,000	995
Purchases of property, plant and equipment	(64,542)	(76,448)	(55,152)
Other	(137,615)	(62,624)	(13,675)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(201,162)	(136,072)	(67,832)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	3,202	3,202	7,300
NET CASH FLOWS FROM FINANCING ACTIVITIES	3,202	3,202	7,300
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	635,945	640,131	570,220
Capital appropriation	81,923	81,923	41,562
NET CASH FLOWS FROM GOVERNMENT	717,868	722,054	611,782
NET INCREASE/(DECREASE) IN CASH	(9,515)	(19,272)	(6,212)
Opening Cash and Cash Equivalents	169,735	208,197	188,925
CLOSING CASH AND CASH EQUIVALENTS	160,220	188,925	182,713

9 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

CASH FLOW STATEMENT (CONT)

CASH FLOW RECONCILIATION

Net cost of services	(628,834)	(727,024)	(672,031)
Non cash items added back	98,966	118,123	114,050
Change in operating assets and liabilities	445	445	519
Net cash flow from operating activities	(529,423)	(608,456)	(557,462)

ENVIRONMENTAL TRUST

The Environmental Trust operates under the *Environmental Trust Act 1998* to fund environmental projects and programs.

The Trust is also subject to the *Forestry Restructuring and Nature Conservation Act 1995*, which requires the Trust to reimburse the Consolidated Fund for authorised expenditure associated with restructuring the timber industry.

The Trust's objectives include:

- ◆ encourage and support restoration and rehabilitation projects that reduce pollution, the waste stream or environmental degradation
- ◆ promote research, education and awareness of environmental issues
- ◆ fund land acquisition for national parks and declaration of areas for marine parks
- ◆ promote waste avoidance, resource recovery and waste management
- ◆ fund environmental community groups and
- ◆ fund the purchase of water entitlements for the purpose of increasing environmental flows for the State's rivers and restoring or rehabilitating major wetlands.

A broad range of organisations access the Trust's widely promoted grant programs, including community groups, Aboriginal organisations, schools, research bodies and state and local government organisations. The Trust also provides specific purpose grants to a number of State Government organisations, helping to progress and promote key environmental initiatives.

RESULTS AND SERVICES

The Environmental Trust broadly seeks to invest in high priority projects and programs to accelerate the rate of environmental improvement and community participation across New South Wales. The Trust works towards the following results:

- ◆ The environment is healthier and cleaner through increased areas of bushland rehabilitated and polluted sites cleaned; increased scientifically sound knowledge of environmental conditions, problems and solutions; increased community participation in projects and programs and action taken to address environmental issues; and reduced community exposure to chemicals, radiation, noise, dust, waste, odour and vibration.

10 ENVIRONMENTAL TRUST

- ◆ Soil and vegetation are maintained and improved with structural adjustment in, and assistance to, timber, farming and forestry industries; investment in rural and regional environmental projects; and operation of programs to reduce clearing of native vegetation.
- ◆ Natural and cultural values are conserved through increased conservation of high value land in the national parks and reserve system and through conservation agreements; increased value and quantity of water available for the environment; and protection of areas of high conservation value (including marine environments).
- ◆ Consumption and production are sustainable and waste is reduced through increased resource recovery and waste avoidance; and increased awareness of business and government production and consumption decisions and operations.

Consistent with these results, key services provided through the Trust's funding include:

- ◆ the restoration and rehabilitation of priority sites, and education programs and research into priority environmental issues
- ◆ urban sustainability initiatives
- ◆ environmental projects undertaken by Aboriginal communities, schools and community organisations
- ◆ administration support for lead environmental community groups
- ◆ purchase of priority lands for inclusion in the reserve system
- ◆ priority waste programs
- ◆ water purchases for the environment and
- ◆ exit assistance for, and sustainable industry development in, farming and forestry industries.

10 ENVIRONMENTAL TRUST

The Trust's key service groups and the way in which they contribute to results are set out in the following table:

Service Groups	2009-10 Budget Expenses \$m	Results			
		The environment is healthier and cleaner	Soil and vegetation are maintained or improved	Natural and cultural values across the landscape are conserved	Consumption and production are sustainable and waste is reduced
Competitive Grants	27.3	✓	✓	✓	✓
Major Programs	66.1	✓	✓	✓	✓
Total Expenses Excluding Losses	93.4				

RECENT ACHIEVEMENTS

Under the *Environmental Trust Act 1998*, the Trust receives a standing indexed appropriation from the Consolidated Fund to support its statutory programs (approximately \$18.4 million in 2008-09).

Since 2000-01, the *Environmental Trust Act 1998* has enabled the Trust to fund grant programs on a strategic or competitive basis relating to environmental restoration and rehabilitation, environmental research and education, land acquisition for national parks and major environmental projects.

The Trust is in the third year of its current major grants round. Projects funded under this program address issues of state significance such as clean air, Aboriginal land management, biobanking and land and conservation management.

In December 2005, the Premier announced the City and Country Environment Restoration program. As part of this funding package, the Trust administers a range of grant programs, valued at around \$301 million over five years. Programs which commenced in 2006-07, and are now entering their fourth year of activities, include:

- ♦ the NSW Riverbank program (\$105 million over five years) to buy water for environmental flows and restore river systems and wetlands

10 ENVIRONMENTAL TRUST

- ◆ Urban Sustainability grants (\$80 million over five years) for local government to work in partnership with business and the community to address urban environmental issues. This funding includes \$20 million for an Urban Waterways Initiative over four years from 2007-08 for projects specifically addressing sustainability challenges within urban waterways. Priority catchments under this program include the Cooks, Georges, Hawkesbury-Nepean, Central Coast/Lower Hunter and Sydney Harbour catchments and
- ◆ strategic grants (\$76 million over five years) to continue the Trust's annual grants program, waste programs and major strategic funding activities.

In 2007-08, the Trust began administering funding for the Private Native Forestry program which provides \$37 million over five years in assistance to industry to adjust to new private native forestry Codes of Practice and to assist with the accelerated implementation of the Codes.

The Trust continues to administer two component programs under the Native Vegetation Assistance Package: the Sustainable Farming Grants (totalling \$400,000) until 2010-11 for landholders affected by the Codes and the Farmer Exit Assistance program.

The Farmer Exit Assistance program will run until June 2012 and will utilise proceeds from sale of properties already acquired under the program for the purchase of further properties from landholders affected by both the Codes and by native vegetation legislation.

The Trust's funding of the Brigalow-Nandewar Restructuring and Development program administered under the *Forestry Restructuring and Nature Conservation Act 1995* will continue to June 2010. A total of \$37.6 million has been paid from the Trust as at March 2009.

The Trust also administers three additional Brigalow-Nandewar areas related programs, providing \$12 million in funding for a White Cypress Thinning program ending in June 2010, \$780,000 for a Transition Fund ending in June 2012 and \$300,000 for a Fire Wood Operators scheme ending in June 2012.

STRATEGIC DIRECTIONS

The Environmental Trust is now in its fourth year of managing annual environmental expenditure of around \$100 million. This expenditure plays a key role in the delivery of the Government's environmental objectives.

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The Trust will continue to provide grants to address priority environmental issues through collaborative projects between community organisations, government, industry and councils and will soon decide on the next round of major programs targeting environmental issues of State significance.

Programs such as the suite of waste and sustainability projects managed by the Department of Environment and Climate Change to support the NSW Government's Waste Strategy will continue to be funded from the Trust, as will the Private Native Forestry program.

The Trust's Growth Centres Biodiversity Offset program which will provide offset funding to protect priority conservation areas through the use of conservation agreements on private lands and the reservation of lands under the *National Parks and Wildlife Act 1974* will also continue.

2009-10 BUDGET INITIATIVES

Total Expenses

Total expenses in 2009-10 are budgeted at \$93.4 million.

This includes \$5.7 million for Brigalow-Nandewar forest industry restructuring expenditure incurred under the *Forestry Restructuring and Nature Conservation Act 1995*.

Spending on other programs in 2009-10 includes:

- ◆ \$7.3 million for grants to landholders under the Private Native Forestry program
- ◆ \$15.5 million for the purchase and management of water entitlements under the Riverbank program
- ◆ \$21.3 million for Urban Sustainability and Urban Waterways grants to local councils working in partnership with business and the community
- ◆ \$9.7 million for waste and sustainability programs to implement the NSW Government's Waste Strategy
- ◆ \$6.3 million in new annual grants awarded to community groups, councils, schools, Aboriginal organisations, registered training organisations, lead environmental community groups, State Government agencies and research bodies

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- ◆ \$5.6 million for major projects and programs addressing issues such as air quality, noise, climate change, land and conservation management
- ◆ \$2.9 million for acquisition of land for the National Parks Estate, targeting western New South Wales, coastal lowlands and wetlands, Aboriginal cultural heritage areas and in-holdings and perimeter lands and
- ◆ \$1.8 million for growth centres for the purchase of new reserves or the establishment of biobanking agreements on land within proximity to the growth centres in Western Sydney.

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RESULT INDICATORS

The environment is healthier and cleaner

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Projects awarded clearing polluted sites ^(a)	no.	52	41	57	72	72
Projects awarded reducing community exposure to chemicals, radiation, noise, waste, odour and vibrations ^(a)	no.	72	59	74	90	90
Locations rehabilitated, restored, remediated, cleaned up ^(a)	no.	223	155	236	195	195
Individuals/organisations being engaged in environmental projects ^(b)	no.	99,000/ 2,500	60,700/ 1,800	62,000/ 1,750	83,100/ 1,300	70,000/ 1,600

(a) These indicators show the Trust's funding focus on reduction of significant risk or harm to the community and environment, for example, the clean-up of emergency pollution events and orphan waste under the Emergency Pollution Clean Up program, as well as the number of locations being remediated or restored.

(b) This indicator shows the extent to which the Trust engages with the community.

Soil and vegetation are maintained or improved

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Funding provided for forestry/farming industry structural adjustment and assistance ^(a)	\$m	22.1	17.3	22.5	13.8	13.1
Properties purchased under Farmer Exit Assistance ^(b)	no.	1	1	4	2	2
Competitive projects awarded impacting regional areas ^(c)	no.	155	130	140	142	142

(a) This indicator shows the financial assistance provided by the Trust via assistance packages for the forestry and farming industries.

(b) This indicator shows properties purchased for conservation management.

(c) This indicator shows competitive grants that the Trust has awarded which impact regional communities.

10 ENVIRONMENTAL TRUST

RESULT INDICATORS (CONT)

Natural and cultural values across the landscape are conserved

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Hectares purchased for conservation (cumulative) ^(a)	ha	353,225	379,144	411,535	402,227	414,227
Properties reserved (cumulative) ^(b)	no.	51	60	71	72	82
Coverage of sanctuary zones: ^(c)						
Batemans Marine Park	%	19.0	19.0	n.a.	n.a.	n.a.
Port Stephens Marine Park	%	17.5	17.5	n.a.	n.a.	n.a.
Water entitlements purchased ^(d)	ML	13,021	25,251	11,707	42,000	10,520

(a) This indicator shows the increasing amount of land (in-holdings, coastal lowlands and wetlands, western, world heritage areas and other privately owned lands) purchased from Trust funds for conservation.

(b) This indicator shows the number of properties purchased from Trust funds reserved in the National Parks Estate.

(c) These indicators show the area of Marine Parks funded through the Trust with full conservation management status.

(d) This indicator shows the megalitres of water entitlements purchased to protect and restore ailing wetlands and river systems.

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RESULT INDICATORS (CONT)

Consumption and production are sustainable and waste is reduced

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Medium to large organisations addressing resource recovery issues ^(a)	no.	n.a.	240	n.a.	310	460
Chemicals collected under CleanOut ^(b)	kg	625,889	748,782	791,760	810,500	850,000
Penalty notices/clean up notices issued by the Regional Illegal Dumping (RID) Squads ^(c)	no.	492	600	425	500	500
Reduction of direct/indirect greenhouse gases through the Urban Sustainability programs ^(d)	tonnes of CO ₂	n.a.	170	150	340	400

(a) This indicator shows the number of medium to large organisations addressing resource recovery issues under the Sustainability Advantage program that improve environmental performance.

(b) This indicator shows the disposal and management of potentially hazardous household chemicals.

(c) This indicator shows the regulatory waste enforcement activities undertaken by the RID Squads.

(d) This indicator shows the climate change benefits of the Trust's Urban Sustainability programs.

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SERVICE GROUP STATEMENTS

10.1 Competitive Grants

Service Description: This service group covers grant funding to community groups, Aboriginal organisations, research bodies, and state and local government agencies to undertake restoration and rehabilitation, education, research and urban sustainability initiatives.

Linkage to Results: This service group contributes to a healthier and cleaner environment protecting both ecological and human health; maintenance and improvement of soil and vegetation; conservation of natural and cultural values across the landscape; and sustainable consumption and production and waste reduction. This involves working towards a range of intermediate results that include the following:

- ◆ There is an increase in the area of bushland rehabilitated and polluted sites cleaned, a reduction in the clearing of native vegetation and an increase in the conservation of high value land through conservation agreements.
- ◆ There is increased scientifically sound knowledge of environmental conditions, problems and solutions.
- ◆ There is a reduction in community exposure to chemicals, radiation, noise, dust, waste, odour and vibration, as well as an increase in community participation in projects, programs and action taken to address environmental issues.
- ◆ There is an increase in the value and quantity of water available for the environment.
- ◆ There is an increase in resource recovery and waste avoidance.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Grants awarded	no.	234	206	186	184	192
Funding provided	\$m	18.8	21.7	24.2	24.7	26.8

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	24,673	25,117	27,279
NET COST OF SERVICES	23,862	24,006	26,848

10 ENVIRONMENTAL TRUST

SERVICE GROUP STATEMENTS (CONT)

10.2 Major Programs

Service Description: To provide grant funding to government agencies for programs addressing key environmental initiatives and government priorities.

Linkage to Results: This service group contributes to a healthier and cleaner environment protecting both ecological and human health; maintenance and improvement of soil and vegetation; conservation of natural and cultural values across the landscape; and sustainable consumption and production and waste reduction. This involves working towards a range of intermediate results that include the following:

- ◆ There is an increase in the area of bushland rehabilitated and polluted sites cleaned, a reduction in the clearing of native vegetation and an increase in the conservation of high value land through conservation agreements.
- ◆ There is increased scientifically sound knowledge of environmental conditions, problems and solutions.
- ◆ There is a reduction in community exposure to chemicals, radiation, noise, dust, waste, odour and vibration, as well as an increase in community participation in projects, programs and action taken to address environmental issues.
- ◆ There is an increase in the value and quantity of water available for the environment.
- ◆ There is an increase in resource recovery and waste avoidance.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Grants awarded	no.	14	29	16	22	22
Funding provided	\$m	68.4	67.7	68.0	65.7	64.9

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	69,273	66,926	66,087
NET COST OF SERVICES	68,461	65,814	65,656

10 ENVIRONMENTAL TRUST

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Expenses Excluding Losses			
Operating expenses -			
Other operating expenses	1,482	1,482	1,483
Grants and subsidies	92,464	90,561	91,883
Total Expenses Excluding Losses	93,946	92,043	93,366
<hr/>			
Less:			
Retained Revenue			
Investment income	1,323	1,323	562
Other revenue	300	900	300
Total Retained Revenue	1,623	2,223	862
NET COST OF SERVICES	92,323	89,820	92,504
<hr/>			
RECURRENT FUNDING STATEMENT			
Net Cost of Services	92,323	89,820	92,504
Recurrent Services Appropriation	88,695	86,792	94,588
<hr/>			

10 ENVIRONMENTAL TRUST

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	7,994	11,429	13,513
Receivables	1,137	2,492	2,492
Total Current Assets	9,131	13,921	16,005
Total Assets	9,131	13,921	16,005
LIABILITIES			
Current Liabilities			
Payables	1,485	2,987	2,987
Total Current Liabilities	1,485	2,987	2,987
Total Liabilities	1,485	2,987	2,987
NET ASSETS	7,646	10,934	13,018
EQUITY			
Accumulated funds	7,646	10,934	13,018
TOTAL EQUITY	7,646	10,934	13,018

10 ENVIRONMENTAL TRUST

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Grants and subsidies	92,464	90,561	91,883
Other	1,732	1,732	1,733
Total Payments	94,196	92,293	93,616
Receipts			
Interest	1,323	1,323	562
Other	550	1,150	550
Total Receipts	1,873	2,473	1,112
NET CASH FLOWS FROM OPERATING ACTIVITIES	(92,323)	(89,820)	(92,504)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	88,695	86,792	94,588
NET CASH FLOWS FROM GOVERNMENT	88,695	86,792	94,588
NET INCREASE/(DECREASE) IN CASH	(3,628)	(3,028)	2,084
Opening Cash and Cash Equivalents	11,622	14,457	11,429
CLOSING CASH AND CASH EQUIVALENTS	7,994	11,429	13,513
CASH FLOW RECONCILIATION			
Net cost of services	(92,323)	(89,820)	(92,504)
Net cash flow from operating activities	(92,323)	(89,820)	(92,504)

ROYAL BOTANIC GARDENS AND DOMAIN TRUST

The Royal Botanic Gardens and Domain Trust (the Trust) is a statutory body established by the *Royal Botanic Gardens and Domain Trust Act 1980*.

The Trust is responsible for the management and stewardship of the Royal Botanic Gardens; the National Herbarium of New South Wales; the Domain; Mount Annan Botanic Garden; Mount Tomah Botanic Garden and the New South Wales Seedbank.

The Trust also undertakes and provides scientific and horticultural research, together with advice and education on botanical, horticultural and biodiversity issues.

The Trust is part of the Department of Environment and Climate Change (DECC). However, the budget appropriation for the Trust is shown separately to reflect its specific statutory, reporting and operational arrangements.

RESULTS AND SERVICES

The Trust contributes to the conservation of natural and cultural values and works to ensure local communities and tourists are able to access and benefit from urban green spaces, by working towards the following results:

- ◆ Plant diversity and plant habitats are understood, protected and restored.
- ◆ The community values plants and cultural heritage.
- ◆ Participation and integration in community activities are increased.

Key services provided by the Trust, which contribute to these results, include:

- ◆ generating and preserving knowledge through botanical research and scientific collections
- ◆ communicating knowledge through:
 - education programs
 - plant identification services
 - plant disease diagnostic services
 - publications and online services

11 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

- ♦ providing horticultural displays and enriching cultural landscapes through the Trust's living collections, infrastructure, visitor services, historical sites and off-site horticultural services and
- ♦ facilitating events and recreation.

The key services provided by the Agency and the way in which they are expected to contribute to the Trust's results are set out in the following table:

Service Groups	2009-10 Budget Expenses \$m	Results		
		Plant diversity and habitats are understood, protected and restored	The community values plants and cultural heritage	Participation and integration in community activities are increased
Science and Public Programs	8.4	✓	✓	✓
Botanic Gardens and Parks	30.8	✓	✓	✓
Total Expenses Excluding Losses	39.2			

RECENT ACHIEVEMENTS

Recent achievements by the Trust include:

- ♦ repairing ageing pipes at Mount Annan Botanic Garden reducing water use by over 60 per cent, resulting in the first 4 star rating from Sydney Water for a Government agency
- ♦ restoring the Central Depot, three heritage glasshouses and the historic main ponds within the Royal Botanic Gardens
- ♦ raising the sandstone walls of the historic main ponds within the Royal Botanic Gardens in anticipation of rising sea levels
- ♦ funding new programs associated with the NSW Seedbank and community gardens through philanthropic contributions to the Royal Botanic Gardens Foundation
- ♦ using the new Waratah Education Centre at Mount Tomah Botanic Garden to improve the Trust's ability to communicate the importance of plants to the community and

11 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

- ◆ expanding the Mount Tomah Botanic Garden to include an adjoining block of temperate rainforest known as “The Jungle” that will now be conserved for future generations.

Trust science programs continue to contribute significantly to the understanding and conservation of plant biodiversity. Curation standards at the National Herbarium of New South Wales exceed national benchmarks, and citation rates for Trust scientific papers are above average when measured against comparable institutions.

Expenses for 2008-09 are estimated at \$39.9 million. Retained revenue (grants, donations and user charges) represents approximately 45 per cent annually of total expenses.

Capital expenditure completed in 2008-09 included:

- ◆ completion of repair works to the Woolloomooloo Sea Wall and
- ◆ purchase of adjoining land at Mount Tomah Botanic Garden (Grewcoe).

STRATEGIC DIRECTIONS

The major priorities for the Trust include:

- ◆ advancing knowledge and understanding of plant biodiversity, horticulture and conservation
- ◆ delivering a wide range of targeted school and community education programs including programs for regional and disadvantaged communities
- ◆ managing and developing the horticultural displays and living collection of plants at the Royal Botanic Gardens, Mount Annan Botanic Garden and Mount Tomah Botanic Garden
- ◆ maintaining and developing all sites, including the Domain, to accommodate multiple uses including recreation, relaxation, celebration, events, education and the promotion of conservation
- ◆ managing and developing viable commercial businesses and hosting externally operated commercial services to maximise and diversify the Trust’s revenue base and

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- ♦ developing and promoting a range of infrastructure and research projects, for funding or co-funding by benefactors or sponsorship with reference to the bicentenary of the Trust in 2016.

2009-10 BUDGET INITIATIVES

Total Expenses

The Trust will continue its focus on two service areas: Science and Public Programs (\$8.4 million) and Botanic Gardens and Parks (\$30.8 million).

Capital Expenditure

The Trust will continue its annual minor works program, and in addition will begin work to upgrade roads and pathways throughout the Domain (\$806,000), construct a new entrance to the Mount Annan Botanic Garden (\$509,000) and increase Information and Communication Technology data server storage and sharing capabilities (\$166,000).

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RESULT INDICATORS

Plant diversity is understood, protected and restored

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Species described or reassessed ^(a)	no.	30	82	30	30	30
Citation rate of Trust science in scientific papers in relation to comparable research institutions ^(b)	no.	1.9:1.0	1.5:1.0	1.9:1.0	1.9:1.0	1.9:1.0
Visits to PlantNET (on-line plant information network) ^(c)	no.	900,000	840,956	980,000	950,000	1,000,000

(a) New species described or species reassessed in a recognised scientific journal gives information which forms the basis of all further scientific or ecological inquiry associated with that plant.

(b) This indicator gives a ratio of the number of times a Royal Botanic Gardens and Domain Trust scientific paper is cited in another scientific paper, compared to the number of times a scientific paper from a comparable research institution is cited. This is an indicator of the value that the scientific community places on Trust research.

(c) This is an indicator of the growing reliance by both the scientific and general communities on horticultural and scientific information provided by the Trust and available on the internet.

The community values plants and cultural heritage

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Visits to Trust website ^(a)	no.	638,092	862,629	650,000	650,000	700,000
Media items relating to Trust mission ^(b)	no.	417	1,012	500	500	500

(a) This shows the total number of visitors to the Trust website for the purpose of accessing information on Trust estates, events and activities as well as plant science or horticultural information.

(b) This indicator is based on a limited regular survey of national/capital city newspapers, radio and television sources.

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RESULT INDICATORS (CONT)

Participation and integration in community activities are increased

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Visits to Royal Botanic Gardens ^(a)	no.	3,453,927	3,621,925	3,700,000	3,700,000	3,800,000
Visits to Mount Annan Botanic Gardens ^(a)	no.	94,873	100,410	96,350	104,000	106,500
Visits to Mount Tomah Botanic Gardens ^(a)	no.	78,285	69,990	94,420	94,420	97,250
Visitors to Trust estates satisfied with facilities, services and programs	%	90	91	95	95	95
Visits associated with tour operators to Mount Annan Botanic Garden ^(b)	no.	2,500	1,908	4,000	3,000	3,250
Visits associated with tour operators to Mount Tomah Botanic Garden ^(b)	no.	18,750	19,359	19,400	19,400	19,400
People using Domain for booked sports activities ^(c)	no.	95,923	71,194	60,000	60,000	60,000

(a) Increasing the number of visitors to the Trust Estates supports Government priorities of more people using parks, sporting and recreational facilities; contributes to improving public health; and leads to better environmental outcomes through inspiring the appreciation and conservation of plants.

(b) In addition to the above benefits, increasing the number of visits associated with tour operators denotes increased support from the tourism industry.

(c) Sport bookings supports better public health in Sydney's central business district, although capacity is limited at the Domain.

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SERVICE GROUP STATEMENTS

11.1 Science and Public Programs

Service Description: This service group covers research to support plant diversity; informing researchers, land managers and the public; contributing to policies relating to flora, vegetation and biodiversity; collecting, maintaining and studying the State collection of preserved plants and NSW Seedbank; researching plant propagation, cultivation and pathology; researching, designing and delivering plant related programs for specific visitor and outreach groups; and delivering volunteer programs to support Trust objectives.

Linkage to Results: This service group contributes to plant diversity being understood, protected and restored; the community valuing plants in natural and cultural landscapes; and the protection of natural, cultural and built heritage, by working towards a range of intermediate results that include the following:

- ♦ scientific collections accessed and used by Government, professionals and the community
- ♦ scientific knowledge and expertise used by Government, professionals and the community and
- ♦ increased community awareness of plants, plant-related issues and cultural heritage.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Research projects funded by external grants	no.	20	27	28	28	30
Acquisitions to preserved plant collections within the National Herbarium of New South Wales and NSW Seedbank	no.	5,566	5,833	10,340	8,002	8,030
Trust articles in peer-reviewed scientific publications, articles and presentations for scientific and general audiences	no.	264	178	230	165	165
Participants in school, public education and Aboriginal programs	no.	75,637	70,876	80,800	71,300	73,000

2008-09		2009-10
Budget \$000	Revised \$000	Budget \$000

Financial Indicators:

Total Expenses Excluding Losses	6,988	8,606	8,436
NET COST OF SERVICES	5,768	6,489	6,535

11 ROYAL BOTANIC GARDENS AND DOMAIN TRUST

SERVICE GROUP STATEMENTS (CONT)

11.2 Botanic Gardens and Parks

Service Description: This service group covers managing, making accessible and interpreting the landscapes and living collections of plants in the botanic gardens; maintaining conservation collections; conserving and interpreting the Aboriginal and cultural heritage of the Gardens; and making Trust sites available for community events, commercial events, sport and recreation.

Linkage to Results: This service group contributes to the community valuing plants in natural and cultural landscapes; protection of natural, cultural and built heritage; and sustainable and enjoyable visitation to botanic gardens and parklands, by working towards a range of intermediate results that include the following:

- ♦ the community appreciates the educational, historical, cultural and recreational value of Trust lands
- ♦ more people using parks, sporting and recreational facilities provided by the Trust and
- ♦ more people enjoy visiting Trust lands.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Garden displays and turf maintained to the Botanic Gardens Trust's Horticultural Assessment Standards	%	90.5	91.0	78.0	78.0	79.0
Total water use for irrigation from non-potable sources at Mount Annan Botanic Garden	%	50	55	56	56	60
Reduction in use of potable water at the Royal Botanic Gardens and Domain - base year 2001-02	%	46.7	58.0	50.0	50.0	50.0
People attending public events:						
Royal Botanic Gardens and Domain	no.	440,880	425,020	547,000	480,000	450,000
Mount Annan Botanic Garden	no.	17,500	18,525	18,000	18,000	21,000
Mount Tomah Botanic Garden	no.	11,500	12,856	12,500	12,500	13,000

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SERVICE GROUP STATEMENTS (CONT)

11.2 Botanic Gardens and Parks (cont)

	<hr/> 2008-09 <hr/>		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<u>Financial Indicators:</u>			
Total Expenses Excluding Losses	27,264	31,264	30,794
NET COST OF SERVICES	16,012	15,291	16,455
CAPITAL EXPENDITURE	3,135	4,385	3,360

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	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
OPERATING STATEMENT			
Expenses Excluding Losses			
Operating expenses -			
Other operating expenses	29,846	35,413	34,700
Depreciation and amortisation	4,400	4,400	4,475
Grants and subsidies	...	54	52
Finance costs	6	3	3
Total Expenses Excluding Losses	34,252	39,870	39,230
Less:			
Retained Revenue			
Sales of goods and services	8,010	10,562	10,288
Investment income	200	220	220
Retained taxes, fees and fines	400	900	570
Grants and contributions	3,362	5,447	4,245
Other revenue	500	981	917
Total Retained Revenue	12,472	18,110	16,240
Gain/(loss) on disposal of non current assets	...	(20)	...
NET COST OF SERVICES	21,780	21,780	22,990
RECURRENT FUNDING STATEMENT			
Net Cost of Services	21,780	21,780	22,990
Recurrent Services Appropriation	18,080	18,105	19,090
CAPITAL EXPENDITURE STATEMENT			
Capital Expenditure	3,135	4,385	3,360
Capital Works and Services Appropriation	2,635	2,635	2,860

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	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	3,418	2,912	2,987
Receivables	638	789	789
Inventories	320	315	315
Total Current Assets	4,376	4,016	4,091
Non Current Assets			
Property, plant and equipment -			
Land and building	204,124	204,035	202,453
Plant and equipment	29,246	37,310	37,006
Infrastructure systems	37,702	37,648	38,419
Total Non Current Assets	271,072	278,993	277,878
Total Assets	275,448	283,009	281,969
LIABILITIES			
Current Liabilities			
Payables	1,372	2,154	2,154
Borrowings at amortised cost	24	30	30
Provisions	1,482	1,683	1,683
Other	262	699	699
Total Current Liabilities	3,140	4,566	4,566
Non Current Liabilities			
Borrowings at amortised cost	...	24	24
Other	250	19	19
Total Non Current Liabilities	250	43	43
Total Liabilities	3,390	4,609	4,609
NET ASSETS	272,058	278,400	277,360
EQUITY			
Reserves	122,997	130,007	130,007
Accumulated funds	149,061	148,393	147,353
TOTAL EQUITY	272,058	278,400	277,360

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	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	...	(79)	...
Grants and subsidies	...	54	52
Finance costs	6	3	3
Other	27,863	36,347	32,667
Total Payments	27,869	36,325	32,722
Receipts			
Sale of goods and services	8,010	11,199	10,288
Interest	200	220	220
Other	2,279	5,746	3,699
Total Receipts	10,489	17,165	14,207
NET CASH FLOWS FROM OPERATING ACTIVITIES	(17,380)	(19,160)	(18,515)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	30	...
Purchases of property, plant and equipment	(3,135)	(4,385)	(3,360)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(3,135)	(4,355)	(3,360)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings and advances	(30)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(30)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	18,080	18,105	19,090
Capital appropriation	2,635	2,635	2,860
NET CASH FLOWS FROM GOVERNMENT	20,715	20,740	21,950
NET INCREASE/(DECREASE) IN CASH	170	(2,775)	75
Opening Cash and Cash Equivalents	3,248	5,687	2,912
CLOSING CASH AND CASH EQUIVALENTS	3,418	2,912	2,987
CASH FLOW RECONCILIATION			
Net cost of services	(21,780)	(21,780)	(22,990)
Non cash items added back	4,400	4,400	4,475
Change in operating assets and liabilities	...	(1,780)	...
Net cash flow from operating activities	(17,380)	(19,160)	(18,515)

DEPARTMENT OF COMMERCE

The Department of Commerce is responsible to the Minister for Commerce, the Minister for Industrial Relations (Section 5) and the Minister for Fair Trading (Section 10).

The Department of Commerce is a service provider and regulator dedicated to delivering better services to clients, customers and the community and contributing to a prosperous New South Wales.

The Office of Fair Trading, the Office of Industrial Relations, the Office of Public Works and Services, New South Wales Procurement, Government Chief Information Office, and Strategic Communication and Advertising form the Department of Commerce.

The Department also provides employee related support services to NSW Businesslink Pty Ltd and the State Records Authority.

RESULTS AND SERVICES

The Department contributes to Government priorities by making doing business in New South Wales simple and fair and obtaining the best value for the NSW Government by working towards the following results:

- ◆ Fair and productive workplaces.
- ◆ Fair marketplace for consumers and traders.
- ◆ Maximise value for government agencies in delivering services to communities.
- ◆ Simplify processes for dealing with government.

Key services provided by the Department to contribute to these results include:

- ◆ reviewing policy and enforcing fair trading and industrial relations legislation
- ◆ providing marketplace and workplace information and helping in fair trading and industrial relations

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- ◆ providing architectural, engineering design services and project management services for water, engineering and waste water services, managing the engineering response to emergencies and providing facilities management services
- ◆ providing strategic advice in the planning, purchase and implementation of government communications, advertising, publishing and information services
- ◆ developing and overseeing implementation of People First, the NSW Government Information and Communications Technology (ICT) plan, managing operations of key government ICT infrastructure and coordinating emergency services communications and
- ◆ providing business and personnel services to a number of government entities.

A range of key services in fair trading, industrial relations and public works are delivered through a regional network.

The key services provided by the Department and how they contribute to results are set out in the following table:

Service Groups	2009-10 Budget Expenses \$m	Results			
		Fair marketplace for consumers and traders	Fair and productive workplace	Maximise value for government agencies in delivering services	Simplify processes for dealing with government
Fair Trading	166.4	✓			
Industrial Relations	22.9		✓		
Public Works and Services	258.9			✓	
Procurement	203.8			✓	✓
Communications and Advertising	8.4			✓	✓
Government Chief Information Office	67.1			✓	✓
Corporate Services	142.0			✓	
Total Expenses Excluding Losses	869.5				

RECENT ACHIEVEMENTS

The Department of Commerce works extensively with other NSW Government agencies to help reduce costs and improve government-wide capability in procurement; information and communications technology; public works and services; and government communications, advertising, publishing and information services.

During 2008-09:

- ◆ Commerce delivered through the Office of Public Works and Services (OPWS) \$900 million in capital and maintenance projects on behalf of clients. This included delivery of the Department of Education and Training's annual program of more than 470 capital works. Other key agency clients include the Department of Corrective Services and the Department of Ageing, Disability and Home Care.
- ◆ State significant infrastructure projects delivered included the Shannon Creek Dam on the NSW North Coast and the Darling Anabranch Pipeline in Western New South Wales.
- ◆ OPWS provided the emergency management response at several disaster events including the April 2009 North Coast floods, the recovery phase for the Tamworth floods and the Castlereagh Street scaffolding collapse.
- ◆ The Office of Fair Trading introduced an amendment to the *Home Building Act 1989* making it easier for homeowners to lodge an insurance claim for defective or incomplete work.
- ◆ The Office of Fair Trading allocated \$645,000 for the Home Building Advocacy Service over the next three years. The Service offers consumers legal advice and representation, advocacy and dispute resolution in home building matters.
- ◆ The Office of Industrial Relations carried out Australia's largest workplace compliance program, with more than 13,600 workplaces inspected. During these investigations over 10,000 breaches of NSW industrial relations laws were identified, including 1,725 workplaces where workers were being underpaid.
- ◆ StateFleet successfully implemented new systems to improve fleet management resulting in more efficient use of vehicles and optimising lease terms for its clients. StateFleet also assisted agencies to improve the environmental performance of their fleet by 20 per cent from a baseline set in 2004.

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- ◆ NSW Procurement successfully designed and delivered major new contract arrangements in an expedited delivery program for the NSW Departments of Education and Training, and Health.
- ◆ NSW Procurement launched a new electronic tender system for efficient tender creation and evaluation, enabling industry to respond to government tenders faster and more efficiently.
- ◆ The Government Chief Information Office has commenced a major upgrade of the Government Radio Network to convert it from analogue to digital technology.
- ◆ The Government Licensing Service has grown to support five agencies, nearly 1.7 million licence records and 45 diverse business, occupational and recreational licence types. There are now over 1,250 agency system users across 60 government offices.
- ◆ Strategic Communications and Government Advertising (SCGA) successfully launched nsw.gov.au, increasing visits in the first month of relaunch by 32 per cent. SCGA also negotiated increased discounts for all major media advertising rates on behalf of government agencies and reduced cancellation deadlines and access to prime television positions for the sole use of government agencies.
- ◆ ServiceFirst, a shared services organisation, was launched in July 2008. ServiceFirst integrates three previously separate shared services operations into one entity servicing 50 government clients. Benefits of this integration will include reducing shared services costs to agencies and improving service management.

STRATEGIC DIRECTIONS

In order to achieve its major results in 2009-10, the Department is pursuing a number of broad strategies.

The Office of Fair Trading is ensuring consumers and traders operate in a fair and productive marketplace by:

- ◆ enhancing marketplace compliance through cost effective fair trading law enforcement strategies

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- ◆ providing better services, matching resources to changing customer service delivery preference and
- ◆ working to implement a range of national regulatory reforms agreed to by the Council of Australian Governments. These reforms include national standards for trade and occupational licensing and will result in some areas of responsibility currently undertaken by the Office of Fair Trading transferring to the Australian Government.

The Office of Industrial Relations is ensuring New South Wales has fair and productive workplaces by:

- ◆ advising the Government on the fairness and responsiveness of the industrial relations framework and regulations and
- ◆ providing effective compliance with industrial relations regulations including access to information on rights and obligations.

NSW Procurement and the Office of Public Works and Services is improving the performance of the NSW Government by:

- ◆ removing duplication across government through central delivery of procurement systems and services
- ◆ improving government procurement capability and productivity through greater use of electronic systems and by using solutions and services tailored to each client
- ◆ speeding up the procurement process through reform to the State Contracts Control Board, including the appointment of an independent chair
- ◆ establishing and delivering common ICT infrastructure strategies for government by setting standards and encouraging collaboration across agencies and
- ◆ assisting client agencies in the design, construction, maintenance and sustainability of public infrastructure through the provision of professional engineering, architectural and project management services.

2009-10 BUDGET INITIATIVES

Total Expenses

The Department's total expenses for 2009-10 are budgeted to be \$869.5 million compared to the budget estimate of \$827.1 million for 2008-09. Commerce has budgeted to transfer \$20 million to the Consolidated Fund from operating profit generated from its commercial activities in 2009-10.

Budgeted expenses of the Department of Commerce include:

- ◆ \$136 million for project management services to assist agencies in the construction of buildings and engineering works
- ◆ \$74.2 million for enforcement of fair trading laws including business licensing and registration and the Consumer, Trader and Tenancy Tribunal
- ◆ \$92.2 million for fair trading information and assistance services to consumers and traders
- ◆ \$67.1 million for Government ICT services, including managing the Government Radio Network and Long Term Radio Strategy projects, and providing advice to NSW Government agencies to minimise risk and gain the best value from information and communications technology
- ◆ \$216.4 million for depreciation and other expenses relating to motor vehicles owned by StateFleet who provide leasing and fleet management services to client agencies across the public sector
- ◆ \$31.9 million to provide technical expert advice to agencies and the community on the management and use of water
- ◆ \$24.7 million for expert technical advice from the Government Architect's Office
- ◆ \$22.9 million for review and advice on industrial relations regulations, compliance and provision of information to employers and employees
- ◆ \$19.3 million for the management of goods and services standing offer agreements and client specific contracts and
- ◆ \$15.3 million to deliver online procurement tools including smartbuy® and e-tendering and other tools and services.

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Capital Expenditure

The Department's capital expenditure in 2009-10 is estimated at \$343.2 million compared to \$307.1 million for the 2008-09 budget.

An amount of \$303.3 million is allocated to motor vehicles for StateFleet, \$10.4 million for Government Radio Network upgrade, \$21.5 million for computer projects including upgrades and replacement of IT systems, \$5.9 million for accommodation, and \$2.1 million for plant and office equipment.

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RESULT INDICATORS

Fair marketplace for consumers and traders

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Public knows where to get Fair Trading help	%	66	63	65	65	65
Consumers confident in fair operation of marketplace	%	73	79	68	68	68

These indicators show the effectiveness of Office of Fair Trading (OFT) in promoting community awareness and information delivery and the effectiveness of OFT Services.

Fair and productive workplaces

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Employees confident in fair operation of NSW industrial relations system	%	76	76	70	70	70
Office of Industrial Relations client satisfaction meets or exceeds benchmark	%	90	97	85	85	85
Accuracy of industrial relations information provided	%	n.a.	88	95	85	95
Employees satisfied with Office of Industrial Relations advisory services	%	95	90	95	95	95

These indicators show the effectiveness of Office of Industrial Relations processes and decision making, in providing accurate information and advice.

RESULT INDICATORS (CONT)**Maximise value for government agencies in delivering services**

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Projects managed on time	%	87	92	85	85	85
Projects managed on budget ^(a)	%	92	90	85	85	85
Cost savings for government agencies using NSW Procurement services ^(b)	\$m	660	330	335	335	335
Client satisfaction with shared corporate services ^(c)	%	94	86	80	80	80

(a) This shows the effectiveness of the Office of Public Works and Services in delivering projects on budget.

(b) This indicator shows the effectiveness of NSW Procurement in assisting government agencies to minimise procurement costs. The 2006-07 figure comprises cost savings from State Contracts, avoided/duplicated efforts, process efficiency savings, and estimated strategic sourcing savings. For 2007-08 onwards, a revised methodology only reports savings for whole-of-government State Contracts. From 2007-08, the Government Chief Information Office, Communication and Advertising, and State Records Authority were no longer part of NSW Procurement.

(c) This indicator shows the effectiveness of Commerce in delivering shared corporate services to government agencies.

Simplify processes for dealing with Government

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Result Indicators:</u>						
Visits to the NSW Government Portal	mill	4.0	3.1	4.0	3.8	4.0

This indicator shows the effectiveness of Communications and Advertising in providing an entry point for the NSW community to access NSW Government information. The site was relaunched in August 2008 as www.nsw.gov.au

12 DEPARTMENT OF COMMERCE

SERVICE GROUP STATEMENTS

12.1 Fair Trading

Service Description: This service group covers fair trading policy development and regulatory review, provision of information to consumers and traders and enforcement of compliance with fair trading laws and impartial dispute resolution through an independent tribunal.

Linkage to Results: This service group contributes to ensuring a fair marketplace for consumers and traders by working towards a range of intermediate results that include the following:

- ◆ fair trading regulation with minimal red tape
- ◆ community able to access information and services and
- ◆ compliance with fair trading laws.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Complaints finalised within 30 days	%	96	96	80	90	90
Telephone enquiries answered within the guarantee of service	%	83	90	85	90	90
Consumer Trader and Tenancy Tribunal matters finalised prior to or at first hearing	%	78	77	75	74	73
Proportion of prosecutions successful	%	95	92	90	90	90
<u>Employees:</u>	FTE	1,155	1,181	1,194	1,190	1,169

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	167,035	163,557	166,365
NET COST OF SERVICES	52,758	50,397	54,880
CAPITAL EXPENDITURE	11,581	13,520	12,988

SERVICE GROUP STATEMENTS (CONT)

12.2 Industrial Relations

Service Description: This service group covers industrial relations policy development and review, provision of information to employers and employees, enforcement of compliance with industrial relations laws through inspection of NSW workplaces and administration of the process for appeals against promotion and disciplinary decisions in the public sector.

Linkage to Results: This service group contributes to ensuring fair workplaces by working towards a range of intermediate results that include the following:

- ♦ fair industrial relations legislation with minimal red tape
- ♦ accessible information and help for employers and employees to ensure industrial relations laws are understood
- ♦ compliance with industrial relations laws and
- ♦ best practice employment advice.

	Units	2006-07 Actual	2007-08 Actual	2008-09 Forecast	2008-09 Revised	2009-10 Forecast
<u>Service Measures:</u>						
Enquiries and complaints satisfactorily resolved within targeted time frames	%	92	89	85	85	85
Employers satisfied with advisory services	%	95	96	95	95	85
Employers investigated who are subject to NSW industrial relations laws	%	86	81	85	85	85
<u>Employees:</u>	FTE	161	167	179	174	175

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	23,743	21,953	22,934
NET COST OF SERVICES	22,619	21,265	22,415
CAPITAL EXPENDITURE	2,789	1,608	1,050

SERVICE GROUP STATEMENTS (CONT)

12.3 Procurement

Service Description: This service group covers the development and implementation of procurement policy and tendering services, provision of operational support for the State Contracts Control Board (SCCB) and the delivery of electronic procurement tools and solutions.

Linkage to Results: This service group contributes to maximising value to government agencies in delivering services to clients, customers and the community by working towards a range of intermediate results that include the following:

- ♦ minimising procurement costs for government and agencies
- ♦ simplifying processes for dealing with government
- ♦ improving access to procurement contracts for customers and suppliers and
- ♦ minimising procurement contractual risks for the government and agencies.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Transactions through SCCB goods and services contracts	\$m	3,600	3,640	3,900	3,900	3,900
Average performance score of "Best Practice" accredited contractors for capital works	%	73	74	70	70	70
Manage motor vehicle clearance rates at initial auction between 70 to 80 per cent	%	80	82	80	80	80
<u>Employees:</u>	FTE	313	276	278	258	285

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	251,508	254,334	258,885
NET COST OF SERVICES	(43,938)	(54,710)	(32,905)
CAPITAL EXPENDITURE	265,712	310,218	306,559

SERVICE GROUP STATEMENTS (CONT)

12.4 Public Works and Services

Service Description: This service group covers the commercial services provided to government agencies, including the provision of planning and building, design services, management of construction projects, finding sustainable solutions to the problems of capturing, treating and distributing water.

Linkage to Results: This service group contributes to maximising value to government agencies in delivering services to clients, customers and the community by working towards a range of intermediate results that include the following:

- ♦ managing construction and maintenance projects so they are delivered on time, within scope and safety standards, and within budget
- ♦ minimising project management risks and costs for the government and agencies and
- ♦ providing engineering services for state emergency management.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Projects managed on time	%	87	92	85	85	85
Projects managed within budget	%	92	90	85	85	85
Lost time injury frequency ratio ^(a)	no.	n.a.	1.9	20.0	12.0	10.0

(a) This measures lost time injuries per million hours worked. In 2006-07 the NSW Construction Industry performance benchmark was 16.7. Source: *WorkCover Statistical Bulletin 2006-07*. A major safety improvement plan was implemented in 2007-08.

<u>Employees:</u>	FTE	1,275	1,275	1,317	1,282	1,373
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2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	184,277	181,783	203,782
NET COST OF SERVICES	1,504	(10,582)	22
CAPITAL EXPENDITURE	14,187	11,840	8,960

SERVICE GROUP STATEMENTS (CONT)

12.5 Communications and Advertising

Service Description: This service group covers the provision of public awareness advertising, providing all recruitment advertising and public notices including the publication of the Government Gazette and advertising public sector job vacancies.

Linkage to Results: This service group contributes to maximising value to government agencies in delivering services to clients, customers and the community by working towards a range of intermediate results that include the following:

- ♦ improving access for customers and suppliers to communications contracts
- ♦ managing advertising projects so they are delivered on time, within scope and within budget
- ♦ minimising communications costs for government and agencies and
- ♦ minimising management risks for the government and agency advertising and communications.

	2006-07	2007-08	2008-09	2008-09	2009-10
Units	Actual	Actual	Forecast	Revised	Forecast

Service Measures:

Savings to government achieved through centralised media contracts compared to market media rates

\$m	44	53	44	44	33
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Savings are realised through negotiated discounts off media rates and are directly related to the volume of activity.

<u>Employees:</u>	FTE	n.a.	41	42	40	46
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2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	7,032	7,889	8,422
NET COST OF SERVICES	2,316	5,356	6,490
CAPITAL EXPENDITURE	...	170	320

SERVICE GROUP STATEMENTS (CONT)

12.6 Government Chief Information Office

Service Description: This service group covers the development and implementation of People First, the NSW Government ICT Strategic Plan which provides a framework for a coordinated government-wide approach to ICT planning and implementation. There are eight programs covering a range of ICT areas including radio networks, human resource and finance system rationalisation, and the provision of the online government licensing service.

Linkage to Results: This service group contributes to maximising value to government agencies in delivering services to clients, customers and the community by working towards a range of intermediate results that include the following:

- ◆ improving access for customers and suppliers
- ◆ managing ICT projects so they are delivered on time, within scope and within budget and
- ◆ minimising ICT project management risks and costs for the government and agencies.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Government radio network monthly availability	%	99.99	99.99	99.95	99.99	99.95
Government licences administered through Government Licensing Service	mill	0.1	1.2	1.6	1.6	2.4
<u>Employees:</u>	FTE	n.a.	93	94	87	100

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	58,687	60,307	67,148
NET COST OF SERVICES	48,158	47,059	47,022
CAPITAL EXPENDITURE	4,594	20,537	11,162

12 DEPARTMENT OF COMMERCE

SERVICE GROUP STATEMENTS (CONT)

12.7 Corporate Services

Service Description: This service group covers the provision of corporate services to a selection of government agencies including accounting and financial services, payroll and human resource services, information technology services, asset facilities management, information and research services, mail and records management and switchboard services.

Linkage to Results: This service group contributes to maximising value to government agencies in delivering services to clients, customers and the community by working towards a range of intermediate results that include the following:

- ♦ managing corporate services projects so they are delivered on time, within scope and within budget and
- ♦ minimising corporate services costs and risks for government and agencies.

		2006-07	2007-08	2008-09	2008-09	2009-10
	Units	Actual	Actual	Forecast	Revised	Forecast
<u>Service Measures:</u>						
Client satisfaction with shared corporate services	%	94	86	85	85	85
Client satisfaction with the delivery of human services net	%	81	85	80	87	85
<u>Employees:</u>	FTE	992	994	1,056	1,001	981

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

Financial Indicators:

Total Expenses Excluding Losses	134,859	122,734	142,000
NET COST OF SERVICES	31,942	(2,755)	33,212
CAPITAL EXPENDITURE	8,199	5,000	2,160

12 DEPARTMENT OF COMMERCE

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses Excluding Losses			
Operating expenses -			
Employee related	393,937	384,250*	414,513
Other operating expenses	178,845	180,710	200,428
Depreciation and amortisation	188,815	183,022	188,811
Grants and subsidies	22,218	19,469	18,444
Finance costs	41,213	41,095	43,329
Other expenses	2,113	4,011	4,011
Total Expenses Excluding Losses	827,141	812,557	869,536
Less:			
Retained Revenue			
Sales of goods and services	619,570	653,782	656,555
Investment income	18,512	16,652	10,014
Retained taxes, fees and fines	48,324	47,724	45,519
Grants and contributions	12,301	13,968	13,942
Other revenue	112	4,304	...
Total Retained Revenue	698,819	736,430	726,030
Gain/(loss) on disposal of non current assets	13,715	20,097	12,370
Other gains/(losses)	(752)
NET COST OF SERVICES	115,359	56,030*	131,136

RECURRENT FUNDING STATEMENT

Net Cost of Services	115,359	56,030	131,136
Recurrent Services Appropriation	153,039	154,355	153,456

CAPITAL EXPENDITURE STATEMENT

Capital Expenditure	307,062	362,893	343,199
Capital Works and Services Appropriation	11,309	7,309	3,394

* The accounting policy in relation to Accounting Standard AASB119 for actuarial gains/losses was changed. An expense of \$34.7 million was transferred to equity. This change has impacted on Total Expenses and the Net Cost of Services.

12 DEPARTMENT OF COMMERCE

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	484,853	311,753	343,721
Receivables	222,738	288,168	293,410
Other financial assets	26,115	26,000	26,653
Inventories	638	470	470
Other	103,180	97,487	94,045
Total Current Assets	837,524	723,878	758,299
Non Current Assets			
Other financial assets	...	11	11
Inventories	4,929	4,624	4,324
Property, plant and equipment -			
Land and building	121,996	80,459	85,101
Plant and equipment	509,388	638,715	626,803
Intangibles	70,897	53,565	66,124
Other	...	66	66
Total Non Current Assets	707,210	777,440	782,429
Total Assets	1,544,734	1,501,318	1,540,728
LIABILITIES			
Current Liabilities			
Payables	302,457	300,282	307,843
Borrowings at amortised cost	238,032	204,836	209,836
Provisions	130,779	132,320	140,216
Other	2,144	4,383	4,437
Total Current Liabilities	673,412	641,821	662,332
Non Current Liabilities			
Borrowings at amortised cost	238,047	204,833	209,833
Provisions	...	29,736	29,736
Other	6,622	910	1,076
Total Non Current Liabilities	244,669	235,479	240,645
Total Liabilities	918,081	877,300	902,977
NET ASSETS	626,653	624,018	637,751
EQUITY			
Reserves	18,607	25,184	25,184
Accumulated funds	608,046	598,834	612,567
TOTAL EQUITY	626,653	624,018	637,751

12 DEPARTMENT OF COMMERCE

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	379,634	375,675	399,978
Grants and subsidies	22,218	19,469	18,444
Finance costs	41,213	41,095	43,329
Other	475,119	479,956	504,970
Total Payments	918,184	916,195	966,721
Receipts			
Sale of goods and services	617,701	599,772	653,788
Retained taxes	(516)	234	239
Interest	14,548	16,988	9,966
Other	359,189	387,021	365,229
Total Receipts	990,922	1,004,015	1,029,222
NET CASH FLOWS FROM OPERATING ACTIVITIES	72,738	87,820	62,501
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	207,906	180,469	161,469
Proceeds from sale of investments	3,663
Purchases of property, plant and equipment	(289,809)	(346,499)	(322,667)
Purchases of investments	...	(1,393)	(700)
Other	(17,253)	(16,394)	(20,532)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(95,493)	(183,817)	(182,430)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	331,027	190,440	405,490
Repayment of borrowings and advances	(329,335)	(329,335)	(395,490)
Other	(8,800)	(15,895)	(15,000)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(7,108)	(154,790)	(5,000)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	153,039	154,355	153,456
Capital appropriation	11,309	7,309	3,394
Cash transfers to Consolidated Fund	...	(734)	...
NET CASH FLOWS FROM GOVERNMENT	164,348	160,930	156,850
NET INCREASE/(DECREASE) IN CASH	134,485	(89,857)	31,921
Opening Cash and Cash Equivalents	350,368	400,867	311,753
Reclassification of Cash Equivalents	...	(743)	(47)
CLOSING CASH AND CASH EQUIVALENTS	484,853	311,753	343,721

12 DEPARTMENT OF COMMERCE

2008-09		2009-10
Budget	Revised	Budget
\$000	\$000	\$000

CASH FLOW STATEMENT (CONT)

CASH FLOW RECONCILIATION

Net cost of services	(115,359)	(56,030)	(131,136)
Non cash items added back	192,341	190,721	196,830
Change in operating assets and liabilities	(4,244)	(46,871)	(3,193)
Net cash flow from operating activities	72,738	87,820	62,501

CATCHMENT MANAGEMENT AUTHORITIES

The Catchment Management Authorities (CMAs) are 13 statutory bodies established under the *Catchment Management Authorities Act 2003*.

The 13 Catchment Management Authorities are:

- ◆ Border Rivers-Gwydir Catchment Management Authority
- ◆ Central West Catchment Management Authority
- ◆ Hawkesbury-Nepean Catchment Management Authority
- ◆ Hunter-Central Rivers Catchment Management Authority
- ◆ Lachlan Catchment Management Authority
- ◆ Lower Murray-Darling Catchment Management Authority
- ◆ Murray Catchment Management Authority
- ◆ Murrumbidgee Catchment Management Authority
- ◆ Namoi Catchment Management Authority
- ◆ Northern Rivers Catchment Management Authority
- ◆ Southern Rivers Catchment Management Authority
- ◆ Sydney Metropolitan Catchment Management Authority
- ◆ Western Catchment Management Authority.

The CMAs facilitate and coordinate regional partnerships to deliver natural resource management funding on both private and public lands. This regional partnership between the Government, represented by CMAs, and communities ensures greater stakeholder say and involvement in how natural resources are managed in their catchments. Specific functions of the CMAs include developing and implementing Catchment Action Plans and associated investment programs, and issuing consents under the *Native Vegetation Act 2003*.

RECENT ACHIEVEMENTS

The CMAs are investing the majority of their funding in on-ground works, based on the strategic priorities for their regions outlined in each of their Catchment Action Plans. These on-ground works include rehabilitation and protection of native vegetation over thousands of hectares and the finalisation of over 1,172 Property Vegetation Plans.

STRATEGIC DIRECTIONS

A key strategic priority for the CMAs is to achieve the thirteen State-wide natural resource management targets outlined in the State Plan. CMA Boards ensure that Catchment Action Plan implementation delivers both regional resource condition targets and the State-wide targets, and ensure that this is undertaken efficiently and effectively.

For 2009-10, the CMAs' investment programs will be funded by both NSW and Australian Government investment contributions. The NSW Government has provided funding of \$23.1 million under the Catchment Action NSW program. The known Australian Government funding for 2009-10 comprises \$35.3 million in base-level funding for CMAs, plus just over \$1 million in contestable funding already announced by the Australian Government. CMAs will also bid for additional 2009-10 Caring for our Country contestable funding, which will be announced by the Australian Government later in the financial year.

The CMAs continue to form vital funding partnerships with the community and other Government agencies. These partnerships have significantly improved outcomes in regional natural resource management. They generate extensive in-kind contributions from landholders and community volunteers, such as the Landcare movement, and financial and in-kind support from local government, industry and natural resource agencies.

The *Native Vegetation Act 2003* came into effect in December 2005. The CMAs are responsible for approving Property Vegetation Plans, or PVPs, which provide certainty for landholders about managing native vegetation. These PVPs also provide landholders with funding incentives to improve and protect native vegetation on their properties, for the benefit of the broader community.

2009-10 BUDGET INITIATIVES

Total Expenses

Total expenses for 2009-10 across the 13 CMAs are budgeted at \$124.7 million.

Capital Expenditure

Total capital expenditure for the 13 CMAs in 2009-10 is budgeted at \$300,000.

BORDER RIVERS-GWYDIR CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
OPERATING STATEMENT			
Retained Revenue			
Investment income	300	353	160
Grants and contributions	11,286	12,071	6,681
Other revenue	218	240	700
Total Retained Revenue	11,804	12,664	7,541
<hr/>			
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	3,447	3,528	3,968
Depreciation and amortisation	6	41	41
Grants and subsidies	9,559	9,838	3,727
Total Expenses Excluding Losses	13,017	13,412	7,741
<hr/>			
SURPLUS/(DEFICIT)	(1,213)	(748)	(200)

BORDER RIVERS-GWYDIR CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	2,956	4,732	3,263
Receivables	502	836	681
Total Current Assets	3,458	5,568	3,944
Non Current Assets			
Property, plant and equipment -			
Land and building	797	547	535
Plant and equipment	67	187	181
Total Non Current Assets	864	734	716
Total Assets	4,322	6,302	4,660
LIABILITIES			
Current Liabilities			
Payables	343	2,206	764
Provisions	285	331	331
Total Current Liabilities	628	2,537	1,095
Total Liabilities	628	2,537	1,095
NET ASSETS	3,694	3,765	3,565
EQUITY			
Accumulated funds	3,694	3,765	3,565
TOTAL EQUITY	3,694	3,765	3,565

BORDER RIVERS-GWYDIR CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	300	353	160
Other	11,379	12,144	7,377
Total Receipts	11,679	12,497	7,537
Payments			
Employee related	5	5	5
Grants and subsidies	9,559	9,838	3,727
Other	3,560	3,599	5,251
Total Payments	13,124	13,442	8,983
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,445)	(945)	(1,446)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	(1,468)	(968)	(1,469)
Opening Cash and Cash Equivalents	4,424	5,700	4,732
CLOSING CASH AND CASH EQUIVALENTS	2,956	4,732	3,263
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(1,213)	(748)	(200)
Non cash items added back	6	41	41
Change in operating assets and liabilities	(238)	(238)	(1,287)
Net cash flow from operating activities	(1,445)	(945)	(1,446)

CENTRAL WEST CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	630	858	100
Grants and contributions	22,673	14,819	8,201
Other revenue	1,904	942	654
Total Retained Revenue	25,207	16,619	8,955
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	19,893	10,338	4,016
Depreciation and amortisation	27	31	31
Grants and subsidies	15,483	13,902	6,126
Total Expenses Excluding Losses	35,408	24,276	10,178
SURPLUS/(DEFICIT)	(10,201)	(7,657)	(1,223)

CENTRAL WEST CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	1,552	4,706	1,352
Receivables	584	496	556
Total Current Assets	2,136	5,202	1,908
Non Current Assets			
Property, plant and equipment - Plant and equipment	154	130	122
Total Non Current Assets	154	130	122
Total Assets	2,290	5,332	2,030
LIABILITIES			
Current Liabilities			
Payables	1,825	3,119	1,040
Provisions	328	360	360
Total Current Liabilities	2,153	3,479	1,400
Total Liabilities	2,153	3,479	1,400
NET ASSETS	137	1,853	630
EQUITY			
Accumulated funds	137	1,853	630
TOTAL EQUITY	137	1,853	630

CENTRAL WEST CATCHMENT MANAGEMENT AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	630	858	100
Other	24,674	15,629	8,606
Total Receipts	25,304	16,487	8,706
Payments			
Employee related	5	5	5
Grants and subsidies	15,483	13,902	6,126
Other	19,789	10,234	5,906
Total Payments	35,277	24,141	12,037
NET CASH FLOWS FROM OPERATING ACTIVITIES	(9,973)	(7,654)	(3,331)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	(9,996)	(7,677)	(3,354)
Opening Cash and Cash Equivalents	11,548	12,383	4,706
CLOSING CASH AND CASH EQUIVALENTS	1,552	4,706	1,352
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(10,201)	(7,657)	(1,223)
Non cash items added back	27	31	31
Change in operating assets and liabilities	201	(28)	(2,139)
Net cash flow from operating activities	(9,973)	(7,654)	(3,331)

HAWKESBURY-NEPEAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	290	308	75
Grants and contributions	9,704	9,480	8,115
Other revenue	704	2,172	6,206
Total Retained Revenue	10,698	11,960	14,396
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	4,187	5,701	9,513
Depreciation and amortisation	16	36	36
Grants and subsidies	6,083	5,933	4,878
Total Expenses Excluding Losses	10,291	11,675	14,432
SURPLUS/(DEFICIT)	407	285	(36)

HAWKESBURY-NEPEAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	2,651	1,955	1,715
Receivables	381	558	245
Total Current Assets	3,032	2,513	1,960
Non Current Assets			
Property, plant and equipment -			
Land and building	3	2	2
Plant and equipment	196	179	166
Total Non Current Assets	199	181	168
Total Assets	3,231	2,694	2,128
LIABILITIES			
Current Liabilities			
Payables	1,822	1,306	776
Provisions	443	456	456
Total Current Liabilities	2,265	1,762	1,232
Total Liabilities	2,265	1,762	1,232
NET ASSETS	966	932	896
EQUITY			
Accumulated funds	966	932	896
TOTAL EQUITY	966	932	896

HAWKESBURY-NEPEAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	290	308	75
Other	10,272	11,496	14,454
Total Receipts	10,562	11,804	14,529
Payments			
Employee related	5	5	5
Grants and subsidies	6,083	5,933	4,878
Other	3,554	5,048	9,863
Total Payments	9,642	10,986	14,746
NET CASH FLOWS FROM OPERATING ACTIVITIES	920	818	(217)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	897	795	(240)
Opening Cash and Cash Equivalents	1,754	1,160	1,955
CLOSING CASH AND CASH EQUIVALENTS	2,651	1,955	1,715
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	407	285	(36)
Non cash items added back	16	36	36
Change in operating assets and liabilities	497	497	(217)
Net cash flow from operating activities	920	818	(217)

HUNTER-CENTRAL RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	738	1,013	320
Grants and contributions	13,726	13,438	9,169
Other revenue	5,816	3,877	3,854
Total Retained Revenue	20,280	18,328	13,343
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	11,269	9,675	8,341
Depreciation and amortisation	120	143	143
Grants and subsidies	9,472	9,091	5,697
Total Expenses Excluding Losses	20,866	18,914	14,186
SURPLUS/(DEFICIT)	(586)	(586)	(843)

HUNTER-CENTRAL RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	3,889	10,824	6,081
Receivables	1,085	1,440	1,345
Other financial assets	919
Inventories	48	76	76
Total Current Assets	5,941	12,340	7,502
Non Current Assets			
Property, plant and equipment -			
Land and building	4,387	4,263	4,196
Plant and equipment	186	168	115
Intangibles	306	306	306
Total Non Current Assets	4,879	4,737	4,617
Total Assets	10,820	17,077	12,119
LIABILITIES			
Current Liabilities			
Payables	2,850	6,519	2,404
Provisions	532	561	561
Total Current Liabilities	3,382	7,080	2,965
Total Liabilities	3,382	7,080	2,965
NET ASSETS	7,438	9,997	9,154
EQUITY			
Reserves	299	299	299
Accumulated funds	7,139	9,698	8,855
TOTAL EQUITY	7,438	9,997	9,154

HUNTER-CENTRAL RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	738	1,013	320
Other	19,344	16,947	12,788
Total Receipts	20,082	17,960	13,108
Payments			
Employee related	5	5	5
Grants and subsidies	9,472	9,091	5,697
Other	10,424	9,170	12,126
Total Payments	19,901	18,266	17,828
NET CASH FLOWS FROM OPERATING ACTIVITIES	181	(306)	(4,720)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(31)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(31)	(23)
NET INCREASE/(DECREASE) IN CASH	158	(337)	(4,743)
Opening Cash and Cash Equivalents	3,731	11,161	10,824
CLOSING CASH AND CASH EQUIVALENTS	3,889	10,824	6,081
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(586)	(586)	(843)
Non cash items added back	120	143	143
Change in operating assets and liabilities	647	137	(4,020)
Net cash flow from operating activities	181	(306)	(4,720)

LACHLAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	189	877	125
Grants and contributions	9,297	10,510	8,298
Other revenue	65	1,140	654
Total Retained Revenue	9,551	12,527	9,077
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	32	5
Other operating expenses	4,542	5,799	4,371
Depreciation and amortisation	25	41	31
Grants and subsidies	12,204	12,204	4,542
Total Expenses Excluding Losses	16,776	18,076	8,949
SURPLUS/(DEFICIT)	(7,225)	(5,549)	128

LACHLAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	3,153	4,259	4,365
Receivables	344	499	472
Total Current Assets	3,497	4,758	4,837
Non Current Assets			
Property, plant and equipment - Plant and equipment	211	238	230
Total Non Current Assets	211	238	230
Total Assets	3,708	4,996	5,067
LIABILITIES			
Current Liabilities			
Payables	481	790	733
Provisions	387	477	477
Total Current Liabilities	868	1,267	1,210
Total Liabilities	868	1,267	1,210
NET ASSETS	2,840	3,729	3,857
EQUITY			
Accumulated funds	2,840	3,729	3,857
TOTAL EQUITY	2,840	3,729	3,857

LACHLAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	189	877	125
Other	9,240	11,447	8,780
Total Receipts	9,429	12,324	8,905
Payments			
Employee related	5	32	5
Grants and subsidies	12,204	12,204	4,542
Other	4,791	5,967	4,229
Total Payments	17,000	18,203	8,776
NET CASH FLOWS FROM OPERATING ACTIVITIES	(7,571)	(5,879)	129
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	(7,594)	(5,902)	106
Opening Cash and Cash Equivalents	10,747	10,161	4,259
CLOSING CASH AND CASH EQUIVALENTS	3,153	4,259	4,365
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(7,225)	(5,549)	128
Non cash items added back	25	41	31
Change in operating assets and liabilities	(371)	(371)	(30)
Net cash flow from operating activities	(7,571)	(5,879)	129

LOWER MURRAY-DARLING CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	345	1,274	233
Grants and contributions	8,748	9,138	5,710
Other revenue	525	764	525
Total Retained Revenue	9,618	11,176	6,468
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	28	5
Other operating expenses	3,423	3,638	3,192
Depreciation and amortisation	13	21	13
Grants and subsidies	7,077	8,476	3,464
Total Expenses Excluding Losses	10,518	12,163	6,674
SURPLUS/(DEFICIT)	(900)	(987)	(206)

LOWER MURRAY-DARLING CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
<hr/>			
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	5,564	7,684	5,972
Receivables	138	332	393
Total Current Assets	5,702	8,016	6,365
Non Current Assets			
Property, plant and equipment -			
Land and building	50	48	48
Plant and equipment	151	146	156
Total Non Current Assets	201	194	204
Total Assets	5,903	8,210	6,569
LIABILITIES			
Current Liabilities			
Payables	857	2,092	657
Provisions	318	226	226
Total Current Liabilities	1,175	2,318	883
Total Liabilities	1,175	2,318	883
NET ASSETS	4,728	5,892	5,686
EQUITY			
Accumulated funds	4,728	5,892	5,686
TOTAL EQUITY	4,728	5,892	5,686

LOWER MURRAY-DARLING CATCHMENT MANAGEMENT AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	345	1,274	233
Other	9,233	9,818	6,058
Total Receipts	9,578	11,092	6,291
Payments			
Employee related	5	28	5
Grants and subsidies	7,077	8,476	3,464
Other	2,850	3,065	4,511
Total Payments	9,932	11,569	7,980
NET CASH FLOWS FROM OPERATING ACTIVITIES	(354)	(477)	(1,689)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(25)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(25)	(23)
NET INCREASE/(DECREASE) IN CASH	(377)	(502)	(1,712)
Opening Cash and Cash Equivalents	5,941	8,186	7,684
CLOSING CASH AND CASH EQUIVALENTS	5,564	7,684	5,972
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(900)	(987)	(206)
Non cash items added back	13	21	13
Change in operating assets and liabilities	533	489	(1,496)
Net cash flow from operating activities	(354)	(477)	(1,689)

MURRAY CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	500	629	168
Grants and contributions	17,194	16,198	8,497
Other revenue	920	1,040	971
Total Retained Revenue	18,614	17,867	9,636
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	20	5
Other operating expenses	6,065	5,725	4,413
Depreciation and amortisation	10	100	70
Grants and subsidies	16,526	15,476	5,866
Total Expenses Excluding Losses	22,606	21,321	10,354
SURPLUS/(DEFICIT)	(3,992)	(3,454)	(718)

MURRAY CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	4,505	4,258	4,114
Receivables	683	716	626
Inventories	637	1,091	1,091
Total Current Assets	5,825	6,065	5,831
Non Current Assets			
Property, plant and equipment - Plant and equipment	254	159	112
Total Non Current Assets	254	159	112
Total Assets	6,079	6,224	5,943
LIABILITIES			
Current Liabilities			
Payables	1,034	427	864
Provisions	324	321	321
Total Current Liabilities	1,358	748	1,185
Total Liabilities	1,358	748	1,185
NET ASSETS	4,721	5,476	4,758
EQUITY			
Accumulated funds	4,721	5,476	4,758
TOTAL EQUITY	4,721	5,476	4,758

MURRAY CATCHMENT MANAGEMENT AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	500	629	168
Other	18,010	17,134	9,421
Total Receipts	18,510	17,763	9,589
Payments			
Employee related	5	20	5
Grants and subsidies	16,526	15,476	5,866
Other	8,085	5,921	3,839
Total Payments	24,616	21,417	9,710
NET CASH FLOWS FROM OPERATING ACTIVITIES	(6,106)	(3,654)	(121)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	(6,129)	(3,677)	(144)
Opening Cash and Cash Equivalents	10,634	7,935	4,258
CLOSING CASH AND CASH EQUIVALENTS	4,505	4,258	4,114
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(3,992)	(3,454)	(718)
Non cash items added back	10	100	70
Change in operating assets and liabilities	(2,124)	(300)	527
Net cash flow from operating activities	(6,106)	(3,654)	(121)

MURRUMBIDGEE CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	200	1,520	100
Grants and contributions	23,910	22,405	10,476
Other revenue	2,300	1,181	690
Total Retained Revenue	26,410	25,106	11,266
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	8,127	8,196	4,659
Depreciation and amortisation	35	55	55
Grants and subsidies	18,521	18,471	6,602
Total Expenses Excluding Losses	26,688	26,727	11,321
SURPLUS/(DEFICIT)	(278)	(1,621)	(55)

MURRUMBIDGEE CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	1,420	3,869	2,982
Receivables	365	753	680
Total Current Assets	1,785	4,622	3,662
Non Current Assets			
Property, plant and equipment -			
Land and building	160	150	128
Plant and equipment	131	109	99
Total Non Current Assets	291	259	227
Total Assets	2,076	4,881	3,889
LIABILITIES			
Current Liabilities			
Payables	1,222	4,300	3,363
Provisions	557	526	526
Total Current Liabilities	1,779	4,826	3,889
Total Liabilities	1,779	4,826	3,889
NET ASSETS	297	55	...
EQUITY			
Accumulated funds	297	55	...
TOTAL EQUITY	297	55	...

MURRUMBIDGEE CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	200	1,520	100
Other	26,003	23,330	11,039
Total Receipts	26,203	24,850	11,139
Payments			
Employee related	5	5	5
Grants and subsidies	18,521	18,471	6,602
Other	9,886	15,757	5,396
Total Payments	28,412	34,233	12,003
NET CASH FLOWS FROM OPERATING ACTIVITIES	(2,209)	(9,383)	(864)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(35)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(35)	(23)
NET INCREASE/(DECREASE) IN CASH	(2,232)	(9,418)	(887)
Opening Cash and Cash Equivalents	3,652	13,287	3,869
CLOSING CASH AND CASH EQUIVALENTS	1,420	3,869	2,982
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(278)	(1,621)	(55)
Non cash items added back	35	55	55
Change in operating assets and liabilities	(1,966)	(7,817)	(864)
Net cash flow from operating activities	(2,209)	(9,383)	(864)

NAMOI CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	80	523	97
Grants and contributions	8,674	8,680	6,415
Other revenue	75	1,225	780
Total Retained Revenue	8,829	10,428	7,292
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	20	5
Other operating expenses	6,927	4,767	4,059
Depreciation and amortisation	22	46	26
Grants and subsidies	7,198	7,198	3,486
Total Expenses Excluding Losses	14,152	12,031	7,576
SURPLUS/(DEFICIT)	(5,323)	(1,603)	(284)

NAMOI CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	1,809	2,811	2,055
Receivables	451	241	241
Total Current Assets	2,260	3,052	2,296
Non Current Assets			
Property, plant and equipment - Plant and equipment	213	183	180
Total Non Current Assets	213	183	180
Total Assets	2,473	3,235	2,476
LIABILITIES			
Current Liabilities			
Payables	599	985	510
Provisions	375	437	437
Total Current Liabilities	974	1,422	947
Total Liabilities	974	1,422	947
NET ASSETS	1,499	1,813	1,529
EQUITY			
Accumulated funds	1,499	1,813	1,529
TOTAL EQUITY	1,499	1,813	1,529

NAMOI CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	80	523	97
Other	8,809	9,785	7,040
Total Receipts	8,889	10,308	7,137
Payments			
Employee related	5	20	5
Grants and subsidies	7,198	7,198	3,486
Other	7,001	4,861	4,379
Total Payments	14,204	12,079	7,870
NET CASH FLOWS FROM OPERATING ACTIVITIES	(5,315)	(1,771)	(733)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(3)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(3)	(23)
NET INCREASE/(DECREASE) IN CASH	(5,338)	(1,774)	(756)
Opening Cash and Cash Equivalents	7,147	4,585	2,811
CLOSING CASH AND CASH EQUIVALENTS	1,809	2,811	2,055
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(5,323)	(1,603)	(284)
Non cash items added back	22	46	26
Change in operating assets and liabilities	(14)	(214)	(475)
Net cash flow from operating activities	(5,315)	(1,771)	(733)

NORTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	50	705	50
Grants and contributions	13,919	12,890	9,427
Other revenue	654	1,354	400
Total Retained Revenue	14,623	14,949	9,877
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	4,896	6,312	4,697
Depreciation and amortisation	6	12	13
Grants and subsidies	9,962	8,928	5,376
Total Expenses Excluding Losses	14,869	15,257	10,091
SURPLUS/(DEFICIT)	(246)	(308)	(214)

NORTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	2,256	2,947	2,072
Receivables	235	185	185
Total Current Assets	2,491	3,132	2,257
Non Current Assets			
Property, plant and equipment - Plant and equipment	87	62	72
Total Non Current Assets	87	62	72
Total Assets	2,578	3,194	2,329
LIABILITIES			
Current Liabilities			
Payables	551	1,057	406
Provisions	405	309	309
Total Current Liabilities	956	1,366	715
Total Liabilities	956	1,366	715
NET ASSETS	1,622	1,828	1,614
EQUITY			
Accumulated funds	1,622	1,828	1,614
TOTAL EQUITY	1,622	1,828	1,614

NORTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	50	705	50
Other	14,385	14,050	9,603
Total Receipts	14,435	14,755	9,653
Payments			
Employee related	5	5	5
Grants and subsidies	9,962	8,928	5,376
Other	6,108	7,518	5,124
Total Payments	16,075	16,451	10,505
NET CASH FLOWS FROM OPERATING ACTIVITIES	(1,640)	(1,696)	(852)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	(1,663)	(1,719)	(875)
Opening Cash and Cash Equivalents	3,919	4,666	2,947
CLOSING CASH AND CASH EQUIVALENTS	2,256	2,947	2,072
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(246)	(308)	(214)
Non cash items added back	6	12	13
Change in operating assets and liabilities	(1,400)	(1,400)	(651)
Net cash flow from operating activities	(1,640)	(1,696)	(852)

SOUTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	185	1,179	147
Grants and contributions	15,157	14,134	7,828
Other revenue	180	2,010	998
Total Retained Revenue	15,522	17,323	8,973
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	10	5
Other operating expenses	4,957	7,146	5,667
Depreciation and amortisation	20	20	24
Grants and subsidies	8,866	9,762	4,261
Total Expenses Excluding Losses	13,848	16,938	9,957
SURPLUS/(DEFICIT)	1,674	385	(984)

SOUTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	2,769	4,875	2,474
Receivables	229	236	307
Total Current Assets	2,998	5,111	2,781
Non Current Assets			
Property, plant and equipment - Plant and equipment	92	93	92
Total Non Current Assets	92	93	92
Total Assets	3,090	5,204	2,873
LIABILITIES			
Current Liabilities			
Payables	966	2,406	1,059
Provisions	439	610	610
Total Current Liabilities	1,405	3,016	1,669
Total Liabilities	1,405	3,016	1,669
NET ASSETS	1,685	2,188	1,204
EQUITY			
Accumulated funds	1,685	2,188	1,204
TOTAL EQUITY	1,685	2,188	1,204

SOUTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	185	1,179	147
Other	15,198	15,988	8,570
Total Receipts	15,383	17,167	8,717
Payments			
Employee related	5	10	5
Grants and subsidies	8,866	9,762	4,261
Other	4,890	7,079	6,829
Total Payments	13,761	16,851	11,095
NET CASH FLOWS FROM OPERATING ACTIVITIES	1,622	316	(2,378)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	1,599	293	(2,401)
Opening Cash and Cash Equivalents	1,170	4,582	4,875
CLOSING CASH AND CASH EQUIVALENTS	2,769	4,875	2,474
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	1,674	385	(984)
Non cash items added back	20	20	24
Change in operating assets and liabilities	(72)	(89)	(1,418)
Net cash flow from operating activities	1,622	316	(2,378)

SYDNEY METROPOLITAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	305	629	67
Grants and contributions	4,332	4,336	3,719
Other revenue	800	1,653	2,220
Total Retained Revenue	5,437	6,618	6,006
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	5	5
Other operating expenses	3,569	4,492	4,576
Depreciation and amortisation	15	15	15
Grants and subsidies	1,278	1,427	1,725
Total Expenses Excluding Losses	4,867	5,939	6,321
SURPLUS/(DEFICIT)	570	679	(315)

SYDNEY METROPOLITAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	1,060	2,018	1,333
Receivables	117	251	243
Total Current Assets	1,177	2,269	1,576
Non Current Assets			
Property, plant and equipment - Plant and equipment	138	128	136
Total Non Current Assets	138	128	136
Total Assets	1,315	2,397	1,712
LIABILITIES			
Current Liabilities			
Payables	215	1,080	710
Provisions	255	191	191
Total Current Liabilities	470	1,271	901
Total Liabilities	470	1,271	901
NET ASSETS	845	1,126	811
EQUITY			
Accumulated funds	845	1,126	811
TOTAL EQUITY	845	1,126	811

SYDNEY METROPOLITAN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	305	629	67
Other	5,041	5,898	5,839
Total Receipts	5,346	6,527	5,906
Payments			
Employee related	5	5	5
Grants and subsidies	1,278	1,427	1,725
Other	3,485	4,408	4,838
Total Payments	4,768	5,840	6,568
NET CASH FLOWS FROM OPERATING ACTIVITIES	578	687	(662)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	555	664	(685)
Opening Cash and Cash Equivalents	505	1,354	2,018
CLOSING CASH AND CASH EQUIVALENTS	1,060	2,018	1,333
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	570	679	(315)
Non cash items added back	15	15	15
Change in operating assets and liabilities	(7)	(7)	(362)
Net cash flow from operating activities	578	687	(662)

WESTERN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Investment income	610	884	214
Grants and contributions	10,151	10,853	6,760
Other revenue	730	831	327
Total Retained Revenue	11,491	12,568	7,301
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	5	20	5
Other operating expenses	4,836	4,007	2,871
Depreciation and amortisation	10	10	10
Grants and subsidies	10,754	9,890	4,077
Total Expenses Excluding Losses	15,605	13,927	6,963
SURPLUS/(DEFICIT)	(4,114)	(1,359)	338

WESTERN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	4,208	5,784	4,928
Receivables	239	821	466
Total Current Assets	4,447	6,605	5,394
Non Current Assets			
Property, plant and equipment - Plant and equipment	51	77	90
Total Non Current Assets	51	77	90
Total Assets	4,498	6,682	5,484
LIABILITIES			
Current Liabilities			
Payables	1,849	2,515	979
Provisions	303	370	370
Total Current Liabilities	2,152	2,885	1,349
Total Liabilities	2,152	2,885	1,349
NET ASSETS	2,346	3,797	4,135
EQUITY			
Accumulated funds	2,346	3,797	4,135
TOTAL EQUITY	2,346	3,797	4,135

WESTERN CATCHMENT MANAGEMENT AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Interest	610	884	214
Other	10,765	11,568	7,309
Total Receipts	11,375	12,452	7,523
Payments			
Employee related	5	20	5
Grants and subsidies	10,754	9,890	4,077
Other	4,672	3,843	4,274
Total Payments	15,431	13,753	8,356
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,056)	(1,301)	(833)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(23)	(23)	(23)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(23)	(23)	(23)
NET INCREASE/(DECREASE) IN CASH	(4,079)	(1,324)	(856)
Opening Cash and Cash Equivalents	8,287	7,108	5,784
CLOSING CASH AND CASH EQUIVALENTS	4,208	5,784	4,928
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	(4,114)	(1,359)	338
Non cash items added back	10	10	10
Change in operating assets and liabilities	48	48	(1,181)
Net cash flow from operating activities	(4,056)	(1,301)	(833)

NSW BUSINESSLINK PTY LIMITED

NSW Businesslink Pty Limited (Businesslink) is a wholly government owned shared services company that provides a broad range of corporate, governance, operational and organisational infrastructure services and facilities to its clients so as to enable them to deliver their core services in a more cost effective manner.

Businesslink drives benefits to its clients through economies of scale and effective capital expenditure deployment.

RECENT ACHIEVEMENTS

During 2008-09, Businesslink:

- ◆ implemented new tools, capability and organisation structures for the provision and management of data storage that will efficiently support growing client demands and business needs
- ◆ completed a strategic analysis, road map and product selection to provide a standard tool set for the integration of core software services
- ◆ continued ongoing human resources development, including implementation of the Graduate Recruitment and Development Program
- ◆ continued the building of “centres of capability”, particularly in software applications and taxation services and
- ◆ developed a comprehensive data centre risk mitigation strategy as part of its efforts to manage business continuity.

STRATEGIC DIRECTIONS

In 2009-10, Businesslink will continue to:

- ◆ seek opportunities that improve service delivery and capabilities for our clients
- ◆ realise benefits through financial performance transparency
- ◆ provide rigorous governance, compliance, quality and control solutions and
- ◆ enhance environmental accountability and sustainable development performance and outcomes.

2009-10 BUDGET INITIATIVES

Total Expenses

Total expenses for Businesslink in 2009-10 are estimated at \$175 million.

Capital Expenditure

Businesslink's 2009-10 asset acquisition program of \$24.3 million will fund the following initiatives and is focussed on risk and business continuity matters plus projects that meet return on investment criteria:

- ◆ shared services data centre relocation (\$1.6 million)
- ◆ provision of shared services managed desktop and printing solutions to replace ageing personal computers and printer fleet (\$4.5 million)
- ◆ upgrade ageing and expand capacity of existing information technology solutions and infrastructure (\$5.3 million)
- ◆ shared services procure-to-pay solution implementation (\$4.1million)
- ◆ service management software upgrade (\$500,000)
- ◆ shared services collaboration solutions development for document sharing, knowledge management and video communications (\$600,000)
- ◆ identity management solution development (\$2 million) and
- ◆ information technology infrastructure expansion to service new clients (\$5.7 million).

There is scope for Businesslink's capital program to vary in response to changing priorities and emerging demands of its clients.

NSW BUSINESSLINK PTY LIMITED

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Sales of goods and services	113,216	126,814	134,135
Investment income	500	356	160
Grants and contributions	29,771	30,820	31,732
Other revenue	...	2,050	9,370
Total Retained Revenue	143,487	160,040	175,397
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Employee related	23,594	33,636	29,592
Other operating expenses	104,497	143,635	128,432
Depreciation and amortisation	13,885	12,500	16,191
Finance costs	950	800	749
Total Expenses Excluding Losses	142,926	190,571	174,964
SURPLUS/(DEFICIT)*	561	(30,531)	433

* Revised deficit in 2008-09 is affected by a \$29.7 million revaluation increase in superannuation defined benefit liabilities.

NSW BUSINESSLINK PTY LIMITED

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	8,792	9,719	6,397
Receivables	14,800	13,805	13,805
Total Current Assets	23,592	23,524	20,202
Non Current Assets			
Property, plant and equipment -			
Land and building	434	1,314	854
Plant and equipment	14,469	13,222	19,357
Intangibles	12,496	20,582	23,016
Total Non Current Assets	27,399	35,118	43,227
Total Assets	50,991	58,642	63,429
LIABILITIES			
Current Liabilities			
Payables*	22,009	58,417	59,171
Borrowings at amortised cost	7,300	8,300	10,300
Other	...	1,600	3,200
Total Current Liabilities	29,309	68,317	72,671
Non Current Liabilities			
Borrowings at amortised cost	4,569	4,679	4,679
Other	...	544	544
Total Non Current Liabilities	4,569	5,223	5,223
Total Liabilities	33,878	73,540	77,894
NET ASSETS	17,113	(14,898)	(14,465)
EQUITY			
Accumulated funds	17,113	(14,898)	(14,465)
TOTAL EQUITY*	17,113	(14,898)	(14,465)

* Revised payables and total equity in 2008-09 and 2009-10 are affected by a \$29.7 million revaluation increase in superannuation defined benefit liabilities. For the purposes of maintaining Businesslink's solvency the NSW Government guaranteed that funds or facilities will be provided, if necessary, to meet it's liabilities.

NSW BUSINESSLINK PTY LIMITED

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	113,216	126,814	134,135
Interest	500	356	160
Other	49,003	52,102	60,334
Total Receipts	162,719	179,272	194,629
Payments			
Employee related	23,594	33,636	29,592
Finance costs	950	800	749
Other	123,729	128,712	145,310
Total Payments	148,273	163,148	175,651
NET CASH FLOWS FROM OPERATING ACTIVITIES	14,446	16,124	18,978
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(7,000)	(6,750)	(12,150)
Other	(5,500)	(11,250)	(12,150)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(12,500)	(18,000)	(24,300)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	2,000
Repayment of borrowings and advances	(2,000)	(1,000)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(2,000)	(1,000)	2,000
NET INCREASE/(DECREASE) IN CASH	(54)	(2,876)	(3,322)
Opening Cash and Cash Equivalents	8,846	12,595	9,719
CLOSING CASH AND CASH EQUIVALENTS	8,792	9,719	6,397
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year before distributions	561	(30,531)	433
Non cash items added back	13,885	12,500	16,191
Change in operating assets and liabilities	...	34,155	2,354
Net cash flow from operating activities	14,446	16,124	18,978

STATE RECORDS AUTHORITY

The State Records Authority is the State's archives institution and records management authority and administers the *State Records Act 1998*. The Authority's whole-of-government strategy, regulatory and archival functions and services receive funding support from the Budget (through the Department of Commerce) while the Government Records Repository, operated by the State Records Authority, is self-funded.

RESULTS AND SERVICES

The Authority is working towards the following results:

- ◆ Good governance is assisted by reliable, well-managed public sector records that are available when needed.
- ◆ The community is enriched by the State's official archives that are preserved and available as a cultural and information resource.

Key services provided by the Authority contributing to these results include:

- ◆ regulating, guiding and promoting best practice in public sector records retention, disposal and management
- ◆ providing non current records storage and associated services to the sector
- ◆ identifying, documenting and preserving the State's official archives and
- ◆ promoting and providing access to the State archives by the community.

STATE RECORDS AUTHORITY

The key services provided by the Authority and the way in which they are expected to contribute to these results are set out in the following table:

Service Groups	2009-10 Budget Expenses \$m	Results	
		Good governance assisted by quality official records	Community enriched by official archives
Regulation, Guidance and Promoting Best Practice	1.6	✓	✓
Storing Non Current Records	8.9	✓	✓
Documenting and Preserving the Archives	3.6		✓
Reference Services and Outreach	3.0		✓
Total Expenses Excluding Losses	17.1		

RECENT ACHIEVEMENTS

The Authority has been working to improve the retention and disposal of records by public sector bodies and on better management of digital records across the sector.

The proportion of public offices with comprehensive retention/disposal authorities (defining how long their records must be retained) has reached 80 per cent and is growing. The Authority provided centralised storage for 410 kilometres of public sector non current records, representing significant savings through the avoided costs of using office accommodation.

The Authority works closely with the Government Chief Information Office, which is a unit within the Department of Commerce, on a range of whole-of-government digital records and archives projects.

The Authority continued with the development of its online catalogues to the State archives and increased the number of individual records catalogued to an expected 270,000 in 2008-09. Visits to the Authority's reading rooms remained steady at an expected 61,000 and online visits (unique user sessions) are growing.

Over the last five years total expenses have increased from \$15 million in 2004-05 to an expected \$16.7 million in 2008-09.

STATE RECORDS AUTHORITY

STRATEGIC DIRECTIONS

The Authority's key priority in 2009-10 will be to continue the whole-of-government records management strategies noted above, with the aims that all agencies have:

- ◆ comprehensive records retention and disposal authority coverage by 2010 and
- ◆ records management and business application systems that are fully compliant with the Government's standards and specifications for digital records by 2012.

2009-10 BUDGET INITIATIVES

Total Expenses

Total expenses are budgeted at \$17.1 million in 2009-10. This includes:

- ◆ \$8.2 million for the Authority's regulatory and archival collection and service delivery functions and
- ◆ \$8.9 million for operating expenses of the Government Records Repository.

Capital Expenditure

Total capital expenditure in 2009-10 is estimated at \$345,000 for the replacement and upgrade of plant and equipment.

STATE RECORDS AUTHORITY

	2008-09		2009-10
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Retained Revenue			
Sales of goods and services	11,348	11,614	12,144
Investment income	55	110	70
Grants and contributions	5,849	6,042	5,915
Total Retained Revenue	17,252	17,766	18,129
Less:			
Expenses Excluding Losses			
Operating Expenses -			
Other operating expenses	13,501	14,150	14,455
Depreciation and amortisation	1,905	2,162	2,322
Finance costs	375	375	340
Total Expenses Excluding Losses	15,781	16,687	17,117
SURPLUS/(DEFICIT)	1,471	1,079	1,012

STATE RECORDS AUTHORITY

	2008-09		2009-10
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS			
Current Assets			
Cash assets	3,821	3,247	6,384
Receivables	1,555	2,106	1,966
Inventories	107	102	102
Other	877	958	978
Total Current Assets	6,360	6,413	9,430
Non Current Assets			
Property, plant and equipment -			
Land and building	40,376	49,100	47,200
Plant and equipment	7,114	6,522	6,457
Intangibles	14	35	23
Total Non Current Assets	47,504	55,657	53,680
Total Assets	53,864	62,070	63,110
LIABILITIES			
Current Liabilities			
Payables	1,113	832	840
Borrowings at amortised cost	3,765
Provisions	1,987	2,158	2,178
Total Current Liabilities	3,100	2,990	6,783
Non Current Liabilities			
Borrowings at amortised cost	5,735	5,870	2,105
Total Non Current Liabilities	5,735	5,870	2,105
Total Liabilities	8,835	8,860	8,888
NET ASSETS	45,029	53,210	54,222
EQUITY			
Reserves	4,823	12,877	12,877
Accumulated funds	40,206	40,333	41,345
TOTAL EQUITY	45,029	53,210	54,222

STATE RECORDS AUTHORITY

	2008-09		
	Budget \$000	Revised \$000	2009-10 Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	11,303	11,369	12,294
Interest	55	110	70
Other	7,020	7,163	7,027
Total Receipts	18,378	18,642	19,391
Payments			
Employee related	25	25	20
Finance costs	375	375	340
Other	14,618	14,980	15,549
Total Payments	15,018	15,380	15,909
NET CASH FLOWS FROM OPERATING ACTIVITIES	3,360	3,262	3,482
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	2	...
Purchases of property, plant and equipment	(345)	(1,158)	(345)
Other	...	(26)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(345)	(1,182)	(345)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and advances	...	11	...
Repayment of borrowings and advances	(1,126)	(1,126)	...
NET CASH FLOWS FROM FINANCING ACTIVITIES	(1,126)	(1,115)	...
NET INCREASE/(DECREASE) IN CASH	1,889	965	3,137
Opening Cash and Cash Equivalents	1,932	2,282	3,247
CLOSING CASH AND CASH EQUIVALENTS	3,821	3,247	6,384
CASH FLOW RECONCILIATION			
Surplus/(deficit) for year	1,471	1,079	1,012
Non cash items added back	1,905	2,162	2,322
Change in operating assets and liabilities	(16)	21	148
Net cash flow from operating activities	3,360	3,262	3,482