

Letter of Recommendation

WHU - Otto Beisheim School of Management
MBA Program
Erkrather Straße 224a
40233 Düsseldorf
Germany

Name of Applicant (Last Name, First Name, Middle Name):

To the individual completing this form:

The person whose name appears above has applied for admission to the WHU Full-time MBA Program at WHU - Otto Beisheim School of Management. The letters of recommendation are an important part of the selection process. They will enable the Admissions Committee to examine not only the candidate's potential for development and leadership, but also the confidence which he or she inspires. Please answer the questions below in a manner as specific and candid as possible, particularly noting maturity, purposefulness and initiative. Letters of recommendation will be held in strict confidence.

Name of the individual completing this form:

Position / Title:

Highest Degree attained and Institution:

Address:

Telephone:

1. How long have you known the applicant?

Years:

Months:

2. Under what circumstances have you known the applicant?

3. What do you consider the applicant's most outstanding talents or characteristics?

4. What are the applicant's chief liabilities and / or weaknesses?

5. How does the applicant interact with others in a team setting? How often do you observe this?

6. How will graduate education in management help the applicant to realize his or her goals?

7. The Admissions Committee would appreciate any statement you may wish to make concerning the applicant's leadership abilities.

8. In comparison with other candidates for graduate school in management that you have known, how would you rate the applicant with respect to the following qualities?

	Below average Bottom 1/3	Average Middle 1/3	Good Top 1/3	Unusually good Top 15 %	Outstanding Top 5 %	Truly exceptional Top 2 %	Inadequate opportunity to observe
Intellectual ability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Maturity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Leadership potential	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Interpersonal skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Written skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Oral skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Teamwork	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

- I strongly recommend
- I recommend
- I recommend with some reservations
- I do not recommend

that this applicant be admitted to the WHU Full-time MBA Program

Date

Signature of the employer