## **NCSX Work Approval Form (WAF)** WBS Number: 81 WBS Title: Project Management and Control Job Numbers: 8101, 8102, and 8998 Job Title: Project Management and Control - PPPL (8101) Job Title: Project Management and Control - ORNL (8102) Job Title: Project Allocations (8998) Job Managers: Hutch Neilson (8101 & 8998) & Jim Lyon (8102) Description: This WBS element includes the efforts of the Laboratory Project Manager, the ORNL Deputy Project Manager, and administrative staff. Also includes the efforts of the Project Control Manager. PPPL collects direct allocation costs in charged to the NCSX Project and Program Job 8998. The direct allocation charges are to cover the allocated charges for the Computer Division's support and maintenance of the Laboraotycomputer systems and desktop computer support at PPPL and the diagnostic and rf development activities at PPPL. Schedule: See Attached Digitally signed by Lyon, James F. DN: cn=Lyon, James F., c=US, o=ORNL, ou=Fusion Energy Division, email=lyonjf@ornl. Lyon, James F. gov Date: 2007.07.18 21:21:07 -04'00' Approvals: Job Manager Date Digitally signed by Hutch Neilson DN: cn=Hutch Neilson, c=US, o=PPPL, Hutch Neilson DN: cn=Hutch Neilson, c=00, v=... ou=NCSX, email=hneilson@pppl.gov Date: 2007.07.18 20:42:31 -04'00' Job Manager Date Hutch Neilson Digitally signed by Hutch Neilson DN: cn=Hutch Neilson, c=US, o=PPPL ou=NCSX, email=hneilson@pppl.gov Date: 2007.07.18 20:42:44 -0400° Responsible Line Manager Date James L Anderson Digitally signed by James L Anderson Dilyctally signed by James L Anderson D **Project Manager** Date Mike Williams Digitally signed by Mike Williams Div. cn=Mike Williams, o=PPPL, ou=Engineering, email=williams@pppl.gov, c=US Date: 2007.07.19 0847:57-0400' **Engineering Department Head** Date

WBS Number: 81

**WBS Title: Project Management and Control** 

Job Numbers: 8101, 8102, and 8998

Job Title: Project Management and Control - ORNL (8201) Job Title: Project Management and Control - PPPL (8101)

Job Title: Project Allocations (8998)

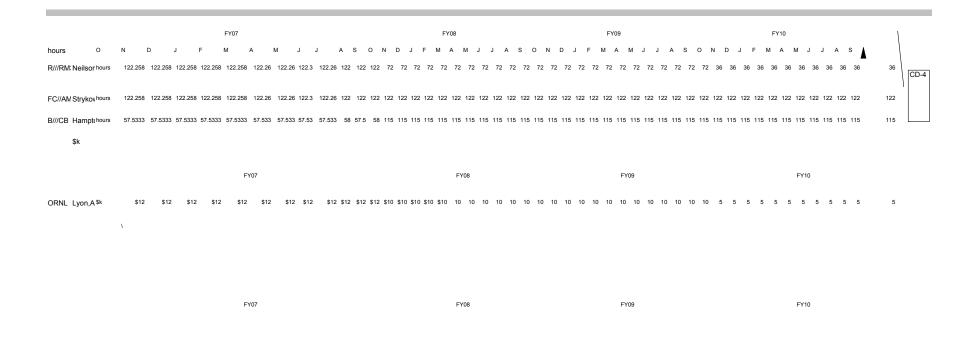
Job Managers: Hutch Neilson (8101), Jim Lyon (8102), & Ron Strykowsky (8998)

lab 0404									
<u>Job 8101</u>				Annualized ETFle	MAC	Traval		-	
				Annualized FTE's					_
FY-07 ETC Update			Avg. last 24 months	FY07	FY08	FY09	FY10	FY11	
	81 R///RM3	Neilson	0.85	0.8	35 0.50	0.50	0.25	0.25	
	81 EM//EM	Project Mgr.			0.75	1.00	1.00	1.00	
	81 EM//EM	Const Mgr			0.50	0.50	0.50		
	81 FC//AM	Strykowsky	0.94	0.8	0.85	0.85	0.85	0.85	
	81 FC//AM	P&C Officer		0.:	25 0.50	0.50	0.50	0.50	
	81 B///CB	Hampton	0.29	0.4	0.80	0.80	0.80	0.50	
	<b>81</b> 41	M&S	\$6.0K	\$1.	2K \$10I	K \$10K	\$6K	\$3K	\$41
	<b>81</b> 35	Travel	\$9.7K	\$1	OK \$101	K \$10K	\$8K	\$4K	\$42
Job 8102									
				Annualized FTE's	N/8.S	Travel		-	
			ı	Aimualizea i i E 3	, IVIGO	, mavci			
				4					
	81 ORNL	Lyon, Akers,	\$140.0K	\$14	5K \$120I	\$120K	\$60K	\$60K	budget based on actual plus 3.5%/yr - includes
								_	travel and M&S
	ORNL	Dep Proj.		0.	00 \$391	\$40K	\$41K	0.00	Converted to \$
		Cntl							
	81 ORNL	Akers					\$0K		
	81 ORNL 41	M&S					\$0K		
	<b>81</b> ORNL 35	Travel					\$0K		
							0404	***	
<u>Job 8998</u>				\$1	45 \$15	9 \$160	\$101	\$60	
				Annualized FTE's	, M&S	,Travel		0.24	
								•	
89 Direct allocations (PPPL a	pplied "overhead")		n/a	\$21	8K \$224	K \$232K	\$240K		Estimated (as calculated by
								approx.	PPPL based on RM's and
								\$12k/mo.	EA analysts plus hp techs)
								_	

#### Basis of Estimate:

Level of Effort for Project Manager, Deputy Project Manager, and Project Control Manager for the balance of the project are estimated based on the actuals for the last two years, with adjustments. A Construction Manager is being added and Project Control support and Admin staffing is increased to strengthen management of the Project. Most of the remaining work, and all of the high-risk work, is in in-house activities carried out by an experienced PPPL Engineering Department staff. A Construction Manager us eing added to ensure schedule management in the construction & integration of the facility. Project control staff is also being augmented to strengthen cost and schedule and risk management. As part of the "standing army" costs, project management is budgeted at the FY 09 LOE rate throughout the schedule contingency period.

### NCSX June 2007 ETC TABLE I - Design Labor



## NCSX June 2007 ETC TABLE II - Materials and Subcontracts

Description:

Included in Table I

# NCSX June 2007 ETC TABLE III - Fabrication and Assembly

Job Managers: Hutch I	Neilson (81	01), Jim	Lyon (	8102), 8	& Ron S	Strykow	/sky (89	98)	
			I	ı	1		1		
Fabrication and Assembly	NONE								

## NCSX June 2007 ETC TABLE IV - Uncertainty of Estimate and Residual Risk Assessment

WBS Number: 81

**WBS Title: Project Management and Control** 

Job Numbers: 8101, 8102, and 8998

Job Title: Project Management and Control - ORNL (8201) Job Title: Project Management and Control - PPPL (8101)

**Job Title: Project Allocations (8998)** 

Job Managers: Hutch Neilson (8101), Jim Lyon (8102), & Ron Strykowsky (8998)

### Uncertainty of the Estimate fgor Jobs 8101, 8202, and 8998

	<u>High</u>	Medium	Low	Uncertainty Range (%)		Comments/Other Considerations
Design Maturity	X	<u> </u>		-5%/+10%	LOE effort dependent on length of schedule	_
Design Complexity			X	-5 /0/ T I U /0	LOE effort dependent on length of schedule	

Note: High/Medium/Low uncertainty assessment from Job Manager. Uncertainty range based on AACEI recommended practice 18R-97 as amended for NCSX.

# NCSX June 2007 ETC TABLE IV - Uncertainty of Estimate and Residual Risk Assessment

### **Residual Impacts**

					Cost In	npact	Schedule I	mpact	
Job	Risk Description	Likelihood of Occurring	Mitigation Plan	Basis of estimate	Low	High	Low	High	
8101	Funding profile may not match assumptions which in turn could impact cost and schedule	U		Cost impact derived from stretchout	+ \$0	+ \$0	(2.00)	+ 2.00	
	Overhead rates may change signficiantly which in turn could impact cost and schedule	U		Calculated on basis of \$45M ETC	(\$900)	+ \$900	(1.00)	+ 1.00	
	Escalation of Copper higher than base escalation rates	VL	Funding limits preclude early procurements to avoid escalation impacts	See separate sheet (Table VI) assume 5% to 20% higher per year escalation rate	+ \$11	+ \$81	+ 0.00	+ 0.00	
	Escalation of Stainless Sheet and Inconel higher than base escalation rates	VL	Funding limits preclude early procurements to avoid escalation impacts	See separate sheet (Table VI) assume 5% to 20% higher per year escalation rate	+ \$0	+ \$0	+ 0.00	+ 0.00	
	GPP projects not completed in time to support project needs	NC	Crane/HVAC Lab/DOE overisght Ample float						
	Labor rates may be significantly lower/higher than projected	L		Escalation rate may be anywhere in the range of 2-5% instead of the nominal rate of 3.4% for labor. Schedule impact is due to annual fundign constraints.	(\$500)	+ \$500	(0.50)	+ 0.50	

### 8102 - NONE

8998 - NONE

#### Notes

- [1] Low cost and schedule impacts are considered the minimum (0-percentile) impacts should the event occur.

  High cost and schedule impacts are considered the maximum (100-percentile) impacts should the event occur
- [2] Cost impacts should be entered as man-hours (by demographic) and M&S direct cost under basis of estimate. Cost impacts should NOT include standing army costs which are separately calculated from the schedule impact Project control is reponsible for quantifying the low and high cost impacts based on the labor hours and M&S identified
- [3] The schedule impacts should be entered as the min and max impacts on the critical path. If there is no critical path impact then the schedule entries should be zero.
- [4] Likelihood of occurrence should be entered consistent with our risk classification methodology, i.e. VL= Very Likely (P>80%), L=Likely (80%>P>40%), U=Unlikley (40%>P>10%), VU=Very Unlikely (P<10%), NC=Non-credible (P<1%)

### NCSX June 2007 ETC TABLE V - Basis of Estimate

WBS Number: 81

WBS Title: Project Management and Control

Job Numbers: 8101, 8102, and 8998

Job Title: Project Management and Control - ORNL (8201) Job Title: Project Management and Control - PPPL (8101)

**Job Title: Project Allocations (8998)** 

Job Managers: Hutch Neilson (8101), Jim Lyon (8102), & Ron Strykowsky (8998)

#### E-mail dated June 7, 2007

Folks

Based on the two P.U. Reviews in May and June and new P.U./PPPL reporting and review requirements, I have updated the estimate for Project Management. A basis of estimate description is attached. The estimate changes [relative to a month ago] were provided to Bob and Ron in a handwritten markup, but to summarize the changes:

PM increased from 0.75 to 0.85 fte (maintaining the present level, rather than dropping off as previously planned)
Project Control Mgr. increased from 0.80 to 0.85 fte. (ditto)
Deputy PM (DNRL) held at present level.
Added Construction Mgr. at 1.0 fte.
Added Troject Control staff at 1.5 fte (1.0 at PPPL, 0.5 at ORNL)
Admin increased from 0.3 to 0.8 fte.

The increases are a response to the review findings that day-to-day project management needs to be strengthened, including more disciplined risk management, daily and weekly meetings, semi-annual ETC updates, and more rigorous cost and schedule control. Also, the management team will need to support the planned increase in frequency and depth of reviews by FPEL upper nanagement, FU.J., and DOE.

Historically, we have overrun our estimates in this work package. I believe this new estimate is "realistic" with some potential for coming in at a lower cost: If the new CM proves to be very effective, the PM and Deputy PM may be able to shift some of their time to other activities, e.g. NCSX program. And we might be able to pare back the project control increases once we get over the learning curve of managing these new requirements.

Hutch

#### WBS 81. Project Management and Control

#### 1. Project management

Laboratory Project Manager (J. L. Anderson, PPPL)

The Project Manager (PM) is responsible for the day-to-day execution of the NCSX project in a cost-effective manner, in accordance with requirements, procedures and standards, as set forth in the PPPL contract with DOE. This includes executing the technical, cost, schedule, project control, risk management, ES&H, and quality assurance aspects of the project within approved cost, schedule, and scope baselines, as defined in the Project Execution Plan and the contract. The PM is responsible for meeting the project's requirements for reporting to, and reviews by, the Laboratory, Princeton University, and the Department of Energy. He is the project's primary point of contact with DOE and with the Project Manager as a deputy in the NCSX project office at PPPL.

### Deputy Project Manager (J. F. Lyon, ORNL)

Responsible for execution of project work scope assigned to ORNL. A critical function is providing the necessary engineering resources, either via ORNL staff assignments or subcontracts, to support the critical design activities of the project. Reports to the Project Manager.

#### 2. Construction Management

Construction Manager (T.B.D., PPPL)

The construction manager (CM) is responsible for completing remaining NCSX component fabrication activities, assembly of the NCSX stellarator device, installation, and integration with ancillary systems. The CM is responsible for safety performance, cost and schedule performance, and risk management for the assigned work scope. The CM chairs construction management meetings focused on integration and schedule on a daily and weekly basis. The CM reports to the NCSX project manager and supports the project in meeting requirements for reporting to, and reviews by, the Laboratory, Princeton University, and the Department of Energy.

## NCSX June 2007 ETC TABLE V - Basis of Estimate

#### 3. Project Control

Project Control (R. L. Strykowsky, PPPL, Manager)

Responsible for all project control functions necessary to support NCSX Project activities.

- · Work planning and administration of the central project control system
- Risk management support, including tracking of risks and mitigation activities using the risk registry.
- Maintaining up-to-date NCSX cost and schedule estimates, including semi-annual project-wide updates of estimates-to-complete and following up with necessary adjustments.
- Project financial management and reporting, including cost-performance data for the PARS system, variance analysis, management reserves, cash flow, and staffing requirements.
- Performing administrative functions such as facility maintenance coordination, travel approvals and vouchers, and overall staff planning.

#### 4. Administrative Support

Project Administrator (P. Hampton, PPPL)

Supports the PPPL project office (PM, CM, Project Control Staff) by providing administrative support such as conference arrangements, web site maintenance, travel arrangements, and document handling.

#### Basis of Estimate

The total level of effort for the Project Manager and deputies are increased compared to recent history. The PM continues as a full time position, but with a new incumbent, Jim Anderson. Anderson will be supported by the previous PM, Hutch Neilson, in the management of technical issues specific to stellarators. The ORNL Deputy PM, Jim Lyon, is about 1/3 time, commensurate with the scope of work being managed at ORNL.

A construction manager is being added to strengthen management of day-to-day project execution via daily and weekly meetings focused on schedule and integration, tracking of costs and schedules on a weekly basis, etc.

The Project Control manager continues at historical levels (essentially full time), but project control staff is now being added at both PPPL and ORNL to strengthen cost and schedule management, risk management, resource planning, maintenance of estimates, and to support expanded reporting and review requirements.

Administrative staff is being augmented to support the expanded project office staff.

#### WBS 89. Direct Allocations

The direct allocation charges (direct allocation of PPPL indirect costs) are to cover the allocated charges for the Computer Division's support and maintenance of the Laboratory computer systems, desktop computer support at PPPL, diagnostic and rf development activities at PPPL, and health physics sampling, data analysis and maintenance of the REML facility. The portion of the direct allocation budget applied to the NCSX project is calculated and controlled by the PPPL budget office as a function of the research, analyst, and health physics personnel budgeted to the project.

Allocation of indirect costs to final cost objectives (a.k.a. the NCSX MIE Project) is in reasonable proportion to the beneficial or causal relationship of the costs to the final cost objective. The Office of Resource Management provides guidance for categorizing activities as direct or indirect and is responsible for developing and documenting the methodologies and rates for distributing indirect costs to final cost objectives.

## NCSX June 2007 ETC TABLE VI - Special Material Escalation

WBS Number: 81

**WBS Title: Project Management and Control** 

Job Numbers: 8101, 8102, and 8998

Job Title: Project Management and Control - ORNL (8201) Job Title: Project Management and Control - PPPL (8101)

**Job Title: Project Allocations (8998)** 

Job Managers: Hutch Neilson (8101), Jim Lyon (8102), & Ron Strykowsky (8998)

Special Materials							
Delivery cost estimate (includes raw material cost, and vendor fabrication)		as spent \$K FY 2007		EV 2000	EV 2010	FY 2011 1	TOTAL
C - copper		FT 2007	F1 2000	FT 2009	FT 2010	F1 2011	UTAL
1352 - Job: 1352 - PF Coil Procurement-KALISH	141-038.1 PF Conductor Delivery		\$95				\$95
1354 - Job: 1354 - Trim Coil Design &Procurement-KALISH	184-037 External Trim Coil Procui	rement	ΨOO	\$34			\$34
1601 - Job: 1601 - Coil Services Design-GORANSON	132-038 Deliver Lead hardware a			\$65	\$18		\$83
4101 - Job: 4101 - AC Power-RAMAKRISHNAN	411-2-4 Grounding-Procure			\$10	ψ.0		\$10
4301 - Job: 4301 - DC Systems-RAMAKRISHNAN	431-265 Fabricate bus component	's		\$45			\$45
4301 - Job: 4301 - DC Systems-RAMAKRISHNAN	431-275 Power cabling & Installation			\$140			\$140
		\$0	\$95	\$293	\$18	\$0	\$407
S - Stainless Steel/Inconnel		•		,		•	
1204 - Job: 1204 - VV Sys Procurements (nonVVSA)-DUDEK	124-130 VV NB port cover Fabrica	ation		\$59			\$59
1421 - Job: 1421 - Mod Coil Interface Design-WILLIAMSON	INTRF-001PPPL buy SS plate for we	elc \$30					\$30
1431 - Job: 1431 - Mod. Coil Interface Hardware-DUDEK	1421-3060 Deliver Stud Kit (PE00733	30 \$78					\$78
1431 - Job: 1431 - Mod. Coil Interface Hardware-DUDEK	1429-3060 Deliver Shim Stock	\$57	\$4				\$61
1752 - Job: 1752 - Base Support Proc-DAHLGREN	161-036.9 Deliver base support mate	erials	\$30				\$30
1550 - Job: 1550 - Coil Struct. Procurement -DAHLGREN	162-037 Fabricate TF/MCWF mou	nting Compo	\$371	\$88			\$460
1550 - Job: 1550 - Coil Struct. Procurement -DAHLGREN	162-038 Fabricate PF Mounting co	omponents		\$480	\$109		\$589
1550 - Job: 1550 - Coil Struct. Procurement -DAHLGREN	162-039 Fabricate Final TF Assy of	components Co	mponents	\$84			\$84
1550 - Job: 1550 - Coil Struct. Procurement -DAHLGREN	162-040 Fabricate Machine/base s			\$85			\$85
1550 - Job: 1550 - Coil Struct. Procurement -DAHLGREN	162-053 Deliver Inconnel hardware	е	\$98				\$98
1550 - Job: 1550 - Coil Struct. Procurement -DAHLGREN	162-057 Deliver Belleville Washers		\$14				\$14
		\$165	\$516	\$795	\$109	\$0	\$1,585
Estimate Raw material cost (delivery cost estimate x 50%)							
C - copper - base estimate (assumes 2.5%/year escalation)		\$0	\$48	\$147	\$9	\$0	\$203
Additional Copper Escalation - Low End of Range	3% additional per year	0.000	0.030	0.061	0.093	0.126	
		\$0	\$1	\$9	\$1	\$0	\$11
Additional Copper Escalation - High End of Range	20% additional per year	0.000	0.200	0.440	0.728	1.074	
		\$0	\$10	\$65	\$6	\$0	\$81
S - Stainless Steel/Inconnel (assumes 2.5%/year escalation)		\$82	\$258	\$398	\$54	\$0	\$792
Additional Copper Escalation - Low End of Range	3% additional per year	0.000	0.030	0.061	0.093	0.126	
		\$0	\$8	\$24	\$5	\$0	\$37
Additional Stainless Steel/Inconel Escalation - High End of Range	20% additional per year	0.000	0.200	0.440		1.074	
		\$0	\$52	\$175	\$40	\$0	\$266

lob: 8101 - Project Ma FY07 Rebaseline Exercis	agement and Control anagement & Control-NEILSON se 707 Rebaseline exercise	days						FY07 FY08 FY09 FY10 FY11 FY12
ob: 8101 - Project Ma Y07 Rebaseline Exercis	anagement & Control-NEILSON se							
Y07 Rebaseline Exercis	se							
ECP53RBX16 FY	07 Rebaseline exercise							
ECP53RBX16	707 Repaseline exercise	004	0488836074	04843/07	 4 000		4 405 40	
		22*	01MAY07*	31MAY07	1,333	LOE	4,435.40	R///RM3 =20hr;
10.005 Pro	oject Management OfficePPPL FY07 (LOE)	102*	01MAY07	24SEP07	1,253	LOE	273,667.61	Hutch = .85 fte rate; Strykowsky = .85 fte rate
								41=04\$k; deputy proj cntrl=.25fte rate
10.900 Pro	oject Management Office PPPL FY08 (LOE)	250*	01OCT07*	30SEP08	999	LOE	1,034,172.58	
								41=10\$k;
								Proj mgr=.75 fte rate, deputy p&c=.5fte rate Constr Mgr= .5fte
310.901 Pro	oject Management Office PPPL FY09 (SA LOE)	249*	01OCT08*	30SEP09	423	LOE	1,157,648.04	Hutch = 50 fte rate ; Strykowsky = 85 f Pam = 8 fte rate ; 35=10\$k ;
								41=10\$k; proj mgr=1.0 fte rate, deputy p&c=.5fte
								constr mgr=.5 fte
810.909 Pro	oject Management Office PPPL FY10 (LOE)	248	01OCT09	30SEP10	423	LOE	1,074,462.05	35=06\$k ; Pam =.8 πe
								41=08\$k; proj mgr=1.0 fte rate, de
810.910 Pro	-it Management Office DDDL EV44 (LOE)	70*	0400740	04 14 144	400	105	000 000 44	constr mgr = .5 fte  Hutch = .25 fte ; Strykowsky=.85 fte
810.910	oject Management Office PPPL FY11 (LOE)	79*	01OCT10	31JAN11	423	LOE	299,398.44	35=04\$k; Pam = 5 fte 41=03\$k;
								proj mgr=1.0 fte rate, deputy p&c=.5fte rate
ubtotal		932	01MAY07	31JAN11	423	LOE	3,843,784.12	<del></del>

Activity ID	MILE- stones (level 2	Activity Description	Duration (work days	Baseline Start	Baseline Finish	Shifts	Total Float	% cmplt	Proposed Budgeted	FY07	FY	18	FY09	)	FY10	FY1		FY
	& 3)		uays															Ш
Job: 8102 - I	NCSX MIE Managen	nent ORNL-LYON																
810.104X	Project Manag	ement Office ORNL FY07(LOE)	106*	01MAY07	28SEP07		1,249	LOE	60,420.00	11 1	ORNL8	=60\$;						
810.105X	Project Manag	ement Office ORNL FY08 (LOE)	248*	02OCT07*	29SEP08		1,000	LOE	159,000.00		U V	<b></b> 0	RNL81 :	=\$159k				
810.105Z	Project Manag	ement Office ORNL FY09 (LOE)	249	02OCT08*	01OCT09		423	LOE	160,000.00					III OF	RNL81 =\$	160k		
810.106X	Project Manag	ement Office ORNL FY10 (SA LOE)	247	02OCT09	30SEP10		423	LOE	101,000.00						1	ORNL81	=\$101k	į.
	Project Manag	ement Office ORNL FY11 (SA LOE)	79*	01OCT10	31JAN11		423	LOE	18,960.00							<b>⊞</b> ORI	NL81 =.2	24k.d
810.106Z																		

Activity ID	MILE- stones		Activity scription	Duration (work	Baseline Start	Baseline Finish	Shifts	Total Float	% cmplt	Proposed Budgeted	FY07	FY	/08		Y09		FY10	FY	11	FY	Y12
	(level 2 & 3)			days										Ш		ПШ					Ш
99 - PPPI	_ Allocations	5																			
Job: 8998 - A	Allocations-STR	KOWSKY																			
99.07	PPPL Allo	cations FY07	LOE	106*	01MAY07*	28SEP07		1,249	LOE	144,040.90		l									
99.08	PPPL Allo	cations FY08	LOE	249*	01OCT07*	29SEP08		1,000	LOE	384,384.00		U V		1							
99.081	PPPL Allo	cations FY09	LOE	247*	01OCT08*	28SEP09		752	LOE	406,232.00	-										
99.09	PPPL Allo	cations FY10	SA LOE	248*	01OCT09*	30SEP10		502	LOE	430,800.00								0			
99.10	PPPL Allo	cations FY10		80*	01OCT10*	01FEB11		422	LOE	88,320.00											
<u> </u>				933	01MAY07	01FEB11			LOE	1,453,776.90											

Activity	MILE- Activity	Duration	Baseline	Baseline	Shifts	Total	%	Proposed															
ID	stones Description	(work days	Start	Finish		Float	cmplt	Budgeted	FY07	FY	08	1	FY0	9		FY	/10		F	Y11		FY1	12
	`&3)														Ш			Ш			Ш	Ш	Ш
Continger	icy																						
Contingency-																							
- containing control																							
C07	Contingency FY07	19	12OCT07*	07NOV07		1,221		704,700.00		0													
C07EVERSON	Balance of everson encumbrance fy07 (BA)	19*	04SEP07*	28SEP07		1,249		144,000.00															
C08	Contingency FY08	249*	01OCT07*	29SEP08		1,000		1,500,000.00		V V	0.1												
C09	Contingency FY09	247*	01OCT08*	28SEP09		752		3,494,000.00						П									
	Contingency FY10	246*	01OCT09*	28SEP10		504		3,837,300.00									- 11	_{_{1}}					
C10				1														ПΔ					
C10 C11	Contingency FY11	248*	01OCT10*	28SEP11		254		2,300,000.00											10				

Activity ID		ctivity scription	Duration (work days	Baseline Start	Baseline Finish	Shifts	Total Float	% cmplt	Proposed Budgeted	FY07	FY08	FY09	FY10	FY11	FY1
	& 3)		uays												
ACtual Co	ost														
Actual Cost															
				1											
COST FY03	FY03 Cost		197	01APR03A	30SEP03A				5,941,920.00						
COST FY04	FY04 Cost		197	01OCT03A	30SEP04A				14,314,350.00						
COST FY05	FY05 Cost		197	01OCT04A	30SEP05A				18,131,610.00						
	FY06 Cost		197	01OCT05A	29SEP06A				19,072,810.00						
COST FY06			197	01OCT06A	30APR07A				9,845,060.00						
COST FY06 COSTFY0306	FY07 Oct through April 30														
	FY07 Oct through April 30  FY07 retroactive site rate adj	ustment (49% to46%	197	01OCT06A	30APR07A				-127,340.00						

