

A Guide for Creating Quality of Life and Successfully Refocusing Behavior For People with Alzheimer's Disease and Related Dementia In Long Term Care Settings

> STATE OF WISCONSIN DEPARTMENT OF HEALTH AND FAMILY SERVICES Division of Disability and Elder Services PDE-84 (12/2006)

Developed By The Wisconsin Department of Health and Family Services Bureau of Aging and Disability Resources In Collaboration with the Bureau of Quality Assurance Person-Directed Dementia Care Behavior Solutions Study Advisory Committee

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Introduction

This tool was designed to be used as a guide for identifying the elements involved in implementing Person-Directed Dementia Care, also referred to as the "new culture of dementia care," "Person Centered Care," and "culture change." Research has shown that certain core social and emotional needs tend to be neglected for people with dementia when they are in long-term care settings. The "new" approach is to plan for each person with dementia individually; to have the best possible outcome by meeting their needs.

There are nine major sections of this tool that examine specific areas of focus vital in providing person-directed care to individuals with dementia. The tool has been designed to identify existing strengths of, and areas for improvement in, dementia care settings. This tool emphasizes "culture change" elements, because so many current systems of practice focus heavily on the details of physical care. The goal is to provide as much detailed planning to meet an individual's social and emotional needs as is done for physical care under the medical model.

This tool is not meant to be a licensing document or a prescriptive standard. It is also not meant to be scored. The Person-Directed Dementia Care Assessment Tool has been developed as a guide to establish an **initial baseline** to be used to identify key strengths and potential areas for improvement in a dementia care environment. This information is then put into a **Working Document** which provides feedback to the dementia care team. The team then uses the feedback to develop an **Action Plan**. The tool can then be used to re-assess and measure progress, and identify new areas of focus over time. There are case examples and templates of each document in the Appendix.

The Person-Directed Dementia Care Assessment Tool was developed by an advisory committee of experts, including care providers, regulators, and advocacy groups. It was initially developed for a study to determine what technical assistance and training nursing home special care environments would need to manage difficult behavior. The results of the study were to be used to decrease the incidents of difficult behaviors in dementia residents; decrease the need for, and use of, medications to address behavior symptoms; and improve quality of life. The purpose of the study was to determine whether person-directed approaches could be successfully used with people who have dementia.

Results of the study are very encouraging. The Person-Directed Dementia Care Assessment Tool, resources used to develop and refine the tool, templates and examples for the Working Document and Action Plans, and materials developed for training and technical assistance (including two web-casts, please see page IV for links) that were used in the study are available on the Wisconsin Department of Health and Family Services web site as promising practice resources for dementia care providers.

This study was funded by Civil Money Penalty funds from the Centers for Medicare and Medicaid Services (CMS). Additional training materials used in the study were developed through an Alzheimer's Disease Demonstration Grant to States (ADDGS) that was awarded to Wisconsin.

Definitions

Person-Directed Care (PDC):

- Returns decision making and choices to the person;
- Enhances the primary caregiver's capacity to engage with the person and respond to needs; and
- Establishes a home environment (non-institutional).

Person Centered Dementia Care (PCC):

- Is care centered on the whole person rather than the disease of the brain;
- Is care that is centered on the abilities, emotions and cognitive capacities of the person...not on the losses; and
- Is care that gives equal credence to the psychosocial context of the individual (vs. physical/medical care).

Ability Centered Care/Programming (ACC) – ACC is also called activity focused care. It recognizes the person's abilities and competencies in care planning. Tasks are adapted and modified to provide for the person's involvement at the maximum level of the person's ability. Ability Centered Care recognizes that activities include every event, encounter, and exchange a person has with a staff member, volunteer, relative, or other individual. Activities are redefined as traditional (work related, recreational) and non-traditional bathing, eating, walking). Both independent and structured events are used.

Special Care Environment (SCE) – The residential or nonresidential setting is the environment (cultural, social, and physical) where the person with dementia participates and/or resides. It supports the individual's maximum cognitive function and abilities, behavior, and independence while ensuring resident safety.

Special Care Environment Team (SCT) – The SCT consists of staff from all disciplines that work in or support the special care environment. The team has regular meetings to problemsolve, plan, brainstorm new ideas, and evaluate the dementia patient's quality of life, strategies, and approaches being used and team effectiveness.

Interdisciplinary Team (I-Team) – The I-Team consists of Individuals from each major discipline (nursing, therapies, activities, social work, dietary, etc.) who are responsible for conducting ongoing assessments of people who have dementia. They provide input into care planning. The team has regular meetings to review how each aspect of the person's care and function impacts/interacts on the person's quality of life.

Special Care Environment Coordinator (SCEC) – This is the person who functions as the team lead for resources, communication, and follow-through on the SCE plan for people with dementia. The SCE requires a lead person with the responsibility to oversee or coordinate the PDC activities and work with implementing and evaluating new processes and changes for the successful implementing of Person-Directed Care. This person can be from any discipline. Although there is meant to be shared leadership on the SCE Team, the SCE Coordinator is responsible for facilitating the overall plan and making sure that the team works together successfully.

Definitions (Cont'd)

Minimum Data Set (MDS) – This is federal data that is required to be collected and submitted about an individual and his or her function and health status upon admission, quarterly, and with change in function.

Targeted Behavior – The behavioral expressions of need (usually of ill-being) that people with dementia display, that need to be monitored and addressed until they are minimized or stopped. Usually the behavior has a negative effect on self or others, is being addressed through medications, and is being monitored to find strategies that can result in the reduction or stopping of medications.

Quality Improvement Plan (QIP) – This is the plan that is developed by the teams to monitor and measure the outcomes or effects of implementing changes. The plan has stated desired outcomes and timeframes, and data is collected on results so that the team can see if the plan is effective in improving the things they are targeting. The QI Plan is reviewed regularly with the team and staff, and results are shared and ideas solicited for additional plan input.

Activities of Daily Living (ADLs) – The routine tasks that a person must perform, or have help with, to stay functional. Tasks include eating, bathing, dressing, maintaining their belongings, etc.

AIMS, DISCUS and MOSES Assessment Tools – (Please see Appendix for examples or information.) These are standard assessments used to monitor side effects people may develop from taking various medications, particularly anti-psychotics. If certain side effects occur, it is usually an indicator that the medication should be changed or discontinued.

Quality of Life Committee – This committee can serve different functions in different environments. Basically, it is an interdisciplinary team that reviews issues relevant to the quality of life of residents and staff. This could involve monitoring behavior, the physical plant, activities, schedules, food, etc., depending on the special care environment.

Links to Department of Health and Family Services Web-Casts:

http://dhfs.wisconsin.gov/aging/Genage/ALZFCGSP.HTM

Introduction to Person-Directed Dementia Care Part 1 http://dhfs.wisconsin.gov/aging/Genage/ALZFCGSP.HTM

Person –Directed Dementia Care, Care Planning Part 2 http://dhfs.wisconsin.gov/aging/Genage/ALZFCGSP.HTM

How to Use This Tool

Each of the nine major sections of this tool contains subcategories with specific items to assess. Each item is stated in the form of a promising/recommended practice for Person-Directed Dementia Care. (Example – page 2 of the Tool)

ENVIRONMENT

Ambiance:

Goal: Atmosphere is engaging and pleasant to people with dementia, staff, family and visitors.

- Energy and engagement levels are paced throughout the day.
- Television use limited to people with dementia's preferences/desires.
- Warm interactions taking place.
- Pleasant odors.
- "Homey" atmosphere (not institutional).
- Comfortable lounge/wingback/glider rocker chairs, afghans, lamps, artwork, etc., present.
- Ability to get natural light from outdoors.

Beside each item there is a numbered scale that is meant to be circled only. (It is NOT meant to be added to other items and scored.)

1 2 3 4

The scale is meant to indicate the presence or absence of each item, and whether it is a strength or a weakness that needs to be worked on. The number is an indicator of that one item, not a numerical value to be added to others.

- 1 = Item is not present or is a problem area.
- 2 = Item is present but could be improved upon at some point.
- 3 = Item is present in a satisfactory way and could be used as a strength.
- 4 = Item is a significant strength that can be used to help implement other promising practices.

There are two columns to the right of the numbers; one titled **"Strengths,"** the other titled **"Improvement Areas."** Here the evaluator can indicate the exact situation witnessed, comment made, or example for the working document. It is not necessary to write something about all items. Because special care environments are unique and changing, not all specific items will pertain to each environment, so some items could be "not applicable" (N/A). The feedback collected during the assessment reflects a snapshot in time.

Above the information sections is space for the observer's name, the date and time period of observation, and the name of the environment observed. The tool can be divided into individual sections and assigned to one or more people. Obtaining multiple perspectives during different shifts is ideal. The most important information will come from people who do not work in the environment. This could be an observer from a partnering facility, different department, or location. Be sure that followup observations are done by all or some of the same people that did the first observation so that individuals who have different perceptions do not skew the recognition of progress.

Please see the **Sample Working Document and Directions** for an example of the tool in use.

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
ENVIRONMENT	Weak - Strong	-	
Sound Level			
Goal: The environment has a comfortable sound			
level that is enjoyed by the people with dementia			
who live there.			
- Systems are not creating noise such as overhead	1 2 3 4		
pages, loudspeakers, staff, room and chair alarms			
(e.g., no over head paging, staff carry phones/			
pagers that alarms go to).			
- Note: minimal use of personal alarms; alarms are	1 2 3 4		
not safety devices, they are alerting devices. There			
has to be supervision on hand to respond to the alert			
and address the need or desire of the individual to			
stand up (see guidelines for alarm use in the			
Appendix).	1.0.2.4		
- Music is appropriate for people with dementia who	1 2 3 4		
desire it (vs. staff choice, which is not appropriate).	1.0.2.4		
- Sounds, music and interactions are soothing and/or	1 2 3 4		
pleasant.	1 2 2 4		
- Pacing of sound from quiet to energetic throughout	1 2 3 4		
the day.	1 2 2 4		
- Alternatives are available for individuals who	1 2 3 4		
want/need quiet or energized areas.			

Key: 1 = not present or is a problem area 2 = is present but could be improved upon 3 = is present in a satisfactory way and could be used as a strength

4 = a large strength that can be used to implement promising practices

PLEASE NOTE: Numbers are NOT totaled or used to derive a score, they are meant to reflect the degree of a strength or opportunity for improvement for a single item.

Name – Environment/Facility	Name – Observer			Time Period of Observation
Topic and Details		Scale	Strengths	Improvement Areas
ENVIRONMENT		Weak - Strong	ottengtils	
Ambiance				
Goal: Atmosphere is engaging and pleasant to people	e with dementia,			
staff, family, and visitors.				
- Energy and engagement levels are paced throughout		1 2 3 4		
- Television use limited to people with dementia's pre	eferences/desires.	1 2 3 4		
- Warm interactions taking place.		1 2 3 4		
- Pleasant odors.		1 2 3 4		
- "Home" atmosphere (not institutional).		1 2 3 4		
- Comfortable lounge/wingback/glider rocker chairs, a	afghans, lamps,	1 2 3 4		
artwork, etc., present.				
- Ability to get natural light from outdoors.		1 2 3 4		
Space Configuration				
Goal: Space promotes people with dementia's choice				
- Individuals have opportunities for privacy, to be alon		1 2 3 4		
- Respect for personal space with others; not being too		1 2 3 4		
crowding. (Ideal is to have private rooms for some o	or all people.)			
- Room to move safely and easily, including outdoor s	spaces.	1 2 3 4		
- Places for people to pace and burn energy.		1 2 3 4		
- Furniture arrangement promotes engagement, e.g., s	mall areas to	1 2 3 4		
interact, angled chair placement.				
- People with dementia are helped and encouraged to		1 2 3 4		
forth between comfortable chairs and wheelchairs th	roughout the day,			
and to move from room to room for variety in activity	ties.			
- Clear safe navigation for promoting independence.		1 2 3 4		
- Purposeful activity areas/discovery stations for peop	ole with dementia	1 2 3 4		
to spontaneously find and do things.				
- Where architecturally possible, people live in small	neighborhoods	1 2 3 4		
with a maximum 10 -15 people. Common rooms ref				
environment.				

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
ENVIRONMENT	Weak - Strong	<u>-</u>	
Lighting, Colors/Patterns	8		
Goal: Lighting and color uses enhance people with			
dementia's abilities, while providing a pleasant			
atmosphere.			
- Adequate lighting for ease of vision, with minimum glare	1 2 3 4		
(Note: elders with dementia need about eight times more			
lighting to see well than the general population).			
- Plenty of indirect lighting (<u>not</u> having florescent or other bulbs visibly exposed) e.g., wall sconces aimed at ceiling	1 2 3 4		
in addition to florescent ceiling lights covered with			
deflectors, table/floor lamps, recessed light above			
bedroom doorways and windows to add to natural light.			
 Lighting is varied according to times of day, and used as a 	1234		
cue, e.g., dimmed and/or less overhead lights for	1254		
relaxation, evening, and bed times; bright/all lights on for			
activities.			
- Contrast in light/dark color between walls, floors, chairs,	1 2 3 4		
commodes, etc., for maximum depth perception.			
- Avoidance of tedious/small print patterns that can cause	1 2 3 4		
preoccupation; no patterns, borders or dark blocks on			
flooring that could induce visual cliffs (look like holes in			
the floor to people with dementia).			
- Natural light and views of the outdoors.	1 2 3 4		
- Lighting, colors and patterns evoke a calm, uplifting, or	1 2 3 4		
comforting feeling, according to area's use.			
- Colors used in environment are drawn from research	1 2 3 4		
about their effects on people with dementia (see Appendix			
for resources).			
- Floors are not shiny or glare producing (can be perceived	1 2 3 4		
as water by people with dementia).			

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
ENVIRONMENT	Weak - Strong		
Visual Cues			
Goal: Individualized cues are available to enable			
people with dementia to engage in and navigate the			
environment.			
- Items of curiosity are visually displayed to prompt reminiscence and/or self-initiated activity.	1 2 3 4		
- Pictures, words, colors, etc., are used to identify restrooms, individual's own rooms, activity areas, etc.	1234		
- Clothing and other personal items are laid out during personal care for staff to promote and prompt individuals to use and retain independent skills.	1234		
- Pictures/words are used on drawers and cupboards to cue where items are kept.	1 2 3 4		
- Cues that prompt undesirable behavior are removed (e.g., coats near doors).	1 2 3 4		
 Cues are used as prompts or camouflage—"stop/do not enter," or personalized signs, door murals, etc.— to limit safety issues (e.g., wandering, and to promote independence). 	1234		
- Cues displayed to celebrate individual's independent function, promote self esteem (e.g., individual's artwork, awards).	1234		
- Non-skid strips applied to floor path as cues and to minimize falls in specific areas for people at risk (e.g., between bed and bathroom).	1234		
 Non-skid surfaces used on bathroom floors and in tubs and showers should provide light/dark contrast to enhance depth perception. 	1234		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
ENVIRONMENT	Weak - Strong		
Personalization of Individual Space			
Goal: People with dementia's rooms and the common			
environment are personalized.			
- Individual's room is personalized with her/his own familiar items. It duplicates the home they lived in, personal preferences, favorite items, furniture, and layout as much as possible. This space is duplicated whenever a person is moved.	1234		
 People have authorized, personal information displayed so staff can use it as cues to interact well and get to know individuals (e.g. shadow boxes, written information). 	1234		
- Calendars, journals, and correspondence with loved ones are used to record family members past and future visits, and allow for reminiscence with staff and others.	1234		
- Individuals' rooms are safe for rummaging. Important items are secured in a safe place to prevent rummaging by others, in accordance with family or resident preferences. Individuals can have personal possessions to use in common areas (e.g., favorite chair labeled with person's name to identify it for the person and others).	1234		
- Signs to identify individuals' rooms are simple with only the person's name (no decorations) printed in size 18 or larger font, upper and lower case letters, and black lettering on white background for clear easy reading by person with dementia (see Appendix for reference).	1234		
- Roommates shall be assigned/changed according to the health, behavior, and compatibility of each, so that no individual's physical or mental health is negatively affected by the roommate.	1234		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
LANGUAGE AND COMMUNICATION	Weak - Strong		
Language Used and Perceptions Created			
Goal: Language used to label and describe things promotes			
positive and strength-based images (aims the brain for			
success.) (Ask yourself "What is being conveyed by the			
language? This is a KEY aspect of Person-Directed Care)			
- Staff behavior and language reflects respect and dignity for	1 2 3 4		
the personhood of all individuals. People with dementia are			
talked to and involved in conversations about them.			
Individuals are never talked about in front of them.			
- The language used "aims the brain for success"	1 2 3 4		
subconsciously by creating a positive vision of what is			
wanted (e.g., "Please close the door softly" vs. "Don't slam			
the door"). Staff communicates using positive language with			
each others and with people who have dementia.			
- Negative, generalized labels for people with dementia have	1 2 3 4		
been totally eliminated from the vocabulary of staff, signage,			
and all documentation, including care plans. Examples			
include "feeder," "wanderer," "toileter," "screamer," "total			
assist person," "agitated," "difficult," "behavioral,"			
"unmanageable," "redirect."			
- Positive, and more specifically, descriptive language is used	1 2 3 4		
to refer to people with dementia, e.g., "Person who needs			
help eating," "energetic and exploratory," "needs help in the			
bathroom." Instead of labeling person with dementia as			
"agitated," describe the situation and what was done, e.g.,			
"Person is talking loudly about his wife and pacing in his			
room - so I asked him to tell me about his wife."			
Key: 1 = not present or is a problem area	-	<i>v v</i>	d be used as a strength
2 = is present but could be improved upon	4 = a large strength t	hat can be used to imp	lement promising practices

Name – Environment/Facility	Name – Observer		Time Period of Observation	
Topic and Details	Scale	Strengths	Improvement Areas	
LANGUAGE AND COMMUNICATION	Weak - Strong			
 Language Used and Perceptions Created (Cont'd) Staff are trained and able to see the positive side of an individual's behavioral communication, (e.g., "person is full of energy in the afternoon" - not "sundowner" label. How 	1234			
 can we develop activities for people to express and expend their energy and have fun at this time? Titles for staff, teams, initiatives, etc., are positive and embody the ideas of expected, positive outcomes (e.g., "trauma team" vs. "transition team," "behavioral management team" vs. "quality of life" team). 	1234			
CARE PLANS				
 Establishment of Care Plans Goal: Care plans are developed by the interdisciplinary team, which includes the person with dementia, family/legal representative and the staff who work directly with the person. All people with dementia new to the SCE (or being moved or assigned new staff) receive a comprehensive pre-admission assessment in the environment where they are currently living from at least one of the SCE team members (e.g., director of nursing, social worker). The CNA assigned to work with the individual shadows and interviews the 	1234			
 person's current care worker to learn individual preferences/needs for routines, care, etc. Care plans are updated routinely, daily if needed, based on input from the SCE team; particularly by members who work closest with the person. All updates are shared across shifts daily. 	1234			
Key: 1 = not present or is a problem area 2 = is present but could be improved upon	-	satisfactory way and could h that can be used to imple	l be used as a strength ement promising practices	

Name – Environment/Facility	Name – Observer			Time Period of Observation	
Topic and Details		Scale	Strengths	Improvement Areas	
Assessment Information for Care Plans					
Goal: Ongoing comprehensive assessments are compl	· · · · · · · · · · · · · · · · · · ·				
address all issues related to the well-being of the perso	on with				
dementia, and findings are included in the care plan.	1	1 2 2 4			
- There is a comprehensive life story, documented for a		1 2 3 4			
individual, which provides an ongoing source of info					
the person's life, experiences, values, preferences, en triggers, strategies for successful interaction, etc. Staf					
with the person should be familiar with this history an					
as more is learned. This is used and incorporated into	-				
in as many ways as possible (this is the foundation of	-				
directed care).	or person				
- Pain should be considered the fourth vital s	sign in all	1 2 3 4			
people with dementia. On a routine basis, indivi	U U				
thoroughly assessed for chronic or acute pain using a					
specific pain screening tool and protocol; especially v					
a change in the person's demeanor. Example below is					
"Assessment of Discomfort in Dementia (ADD) Prot	ocol," C.				
Kovach, PhD, RN.					
• First, information is obtained from physician, fam	nily, and	1 2 3 4			
person with dementia about the person's history of	of past				
injuries and conditions that could potentially caus					
pain, and how they have been remedied/given reli	-				
• Next a comprehensive physical evaluation is done		1 2 2 4			
the person moves and navigates, ranges of motior	· · · · · · · · · · · · · · · · · · ·	1 2 3 4			
conditions, complaints, and any body language cl					
(grimacing, rubbing, holding, talking about a bod	ly part,				
limping, etc.)	2 _ :	magant in a satis	fastowy way and a 1	he used as a strangth	
Key: $1 = not present or is a problem area$	-			l be used as a strength	
2 = is present but could be improved upon	4 – a la	aige strengtn th	at call be used to impl	ement promising practices	

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details		Scale Str	rengths Improvement Areas
CARE PLANS	We	eak - Strong	
Assessment Information for Care Plans (continue	,		
 Comfort care measures should be taken (i.e., warm compresses or baths, massage, activitie stretch stiff areas). 	p	1 2 3 4	
• Trial of a physician-approved pain reliever (a acetaminophen) should be used as part of the see if it influences person's condition/behavi maintenance schedule needs to be put in place	e assessment to for. If so, a pain ce.	1 2 3 4	
- Upon admission, individuals are screened to veri dementia present and to discover any potentially of cognitive decline.		1 2 3 4	
 Upon admission, <u>or</u> whenever there is any cogniperson, potentially treatable causes of cognitive reviewed and assessed, including the following: Hearing/vision loss or not using aids/glasses Thyroid function Depression Medication side effects/interactions or toxici Vitamin/nutrient deficiency Fluctuating blood sugar Diabetes Dehydration Constipation 	decline are	1234	
 Constitution Bladder infection or other illness Any physician orders for screening are requested the physician to prevent unnecessary medication changes/additions, or results of screening are sha 	l J	1234	

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
CARE PLANS	Weak - Strong		
Assessment Information for Care Plans (continued):			
- The person's social and emotional needs are assesse	ed and 1 2 3 4		
planned for as carefully as their physical care:			
• The need to be useful (See Appendix for referen	ce)		
• To still care (for others/self)			
• To give and receive love			
• To have self-esteem boosted			
• To experience joy and laughter			
- Staff are aware of individuals' trauma histories so th	hat they can 1 2 3 4		
be sensitive to care issues that could trigger behavio	r, and so		
they can initiate effective calming approaches.			
- People with dementia receive a functional assessme	nt of 1 2 3 4		
strengths and abilities; including fine and gross mot			
they relate to feeding, dressing, self-care, ambulatio			
positioning related to using or eliminating a chair al	arm, etc.,		
and leisure activities. This allows opportunities for			
improvement and self-sufficiency to be incorporated			
care plan to avoid excess disability and increase we			
- Individuals with dementia (with help from family as			
identify a list of favorite things that can be used by s	staff in		
personalizing activities, etc.			
- There is a process in place for developing care plans			
the specific knowledge of the direct service staff wh	o works		
with each of the individuals in the SCE.			

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
CARE PLANS	Weak - Strong		
Content of Care Plans			
Goal: The interdisciplinary plan of care is based on			
findings from assessments; and contains approaches			
that meet the person with dementia's needs,			
maintain strengths, and have realistic goals that			
promote quality of life			
- Goals/outcomes are ability-centered, simple, and success-oriented.	1 2 3 4		
- The language of outcomes and goals is very	1 2 3 4		
specific and stated positively to inform those using			
the care plan of ways to assist people to achieve			
maximum function, based on their current and			
potential strengths and abilities (not disabilities).			
This is ability-centered care.			
- Care plans are written in personalized, easy-to-	1 2 3 4		
understand "I" statements, written from the person			
with dementia's perspective, e.g., "I have" (See			
Outcomes Care Planning Tool.)			
- Ways to meet the individual's quality of life needs	1 2 3 4		
(e.g., social/emotional) and care needs are			
incorporated into the care plan (see page10).			
- Goals reflect the person with dementia's personal	1 2 3 4		
choice, and the support and flexibility needed to			
meet those choices, e.g., individuals have the			
ability to personalize schedules according to own			
routines—bathing/meals/waking and sleeping,			
visitors, etc.			
- MDS scores should correlate directly with the	1 2 3 4		
assessments done, and the related care or activity			
included in the care plan.			

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details CARE PLANS	Scale Weak - Strong	Strengths	Improvement Areas
Use of Care Plans	8		
Goal: Care plans are working documents that help			
everyone know a person and are used to meet the person	son's		
needs or desires. They are adapted as often as person ²	2's		
needs/desires change.			
- Care plans are work tools and available at all times to	all 1234		
staff directly assisting the person with dementia.			
- Staff look at and use their individual's care plans dail			
(Staff should be able to identify the name of the perso	on		
based on their care plan).			
- The same staff, even "substitute" staff, should work v			
the same people every day to preserve familiarity and	l build		
relationships that can enhance the care plan.	antly 1234		
- Information about an individual's life history is const added to the care plan. It is an evolving document that			
used in a person's daily life activities.	u 15		
 Suggestion: Create a binder that includes all participation 	ants 1234		
with dementia's care plans, photos, lists of favorite th			
social history, etc., for staff to reference and add to.			
- If staff members use notes, care sheets or "cheat shee	ts," 1 2 3 4		
they must match the current care plan every day.	·		
using symbols to represent common items and allow	for		
more details on the care sheets. Have all three shifts			
document in them, and turn them in each day to make	e		
changes to care plans or other cares, as needed.			
- Information that is gathered in ongoing assessments i			
analyzed, shared with the team, and reflected in the c	are		
plan daily.			

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale Weak - Strong	Strengths	Improvement Areas
Activities Practice			
Goal: Everything about the person with dementia's d	lav		
should be approached by all staff as an opportunity t	2		
engage the person in life, and to learn from, and about			
the person, in order to use the information to meet th	ie		
individual's preferences and needs.			
Special Care Environment (SCE) Team:			
- <u>All staff</u> on the SCE team are committed to, and able enjoy conducting/participating in activities with peop who have dementia.	-		
- All staff receives continuous training and empowern in conducting/participating in activities.	nent 1234		
- SCE staff serve as role models for activity participat and support the "activities practice" as a priority in the daily life of the individual's environment.	-		
- The SCE team values, conducts, and plans personal engagement in activities and activity participation, a much as they value planning and providing quality care/tasks.	1234		
- The SCE has an activity professional, who is a team leader, to teach and mentor all other staff in engaging individuals in activity processes, and who also facility	-		
 the planning and preparation of daily activities. The activity professional works with other team mentor to facilitate or conduct large–scale, more complex activities such as outings, family parties, etc. 	nbers 1234		
Key: 1 = not present or is a problem area		satisfactory way and cou	
2 = is present but could be improved upon	4 = a large strengt	h that can be used to imp	lement promising practices

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
ACTIVITIES	Weak - Strong		
Activities Implementation			
Goal: The activity engagements that people with			
dementia experience are nurtured by a paced flow of			
energy throughout the day meant to foster physical,			
social, cognitive, emotional, self-care and creative			
abilities.			
- All individuals with dementia have regular, solicited	1 2 3 4		
input into choosing or suggesting all activities.			
- Individuals are given opportunities to wake up and	1 2 3 4		
start the day when and how they prefer.			
- Activities are varied by energy level and types of	1 2 3 4		
participation that allow for:			
 Burning energy being physically active, 	1 2 3 4		
exercising.			
• Maintaining cognitive and creative abilities, and	1 2 3 4		
boosting self esteem.			
• Being alert and having appetite during meals.	1 2 3 4		
• Relaxation and rejuvenation.	1 2 3 4		
• Experiencing a sense of community participation	1 2 3 4		
and belonging to a group, and caring for others.			
• Feeling useful and able to contribute with	1 2 3 4		
productive work.			
• Experiencing and giving love and affection.	1 2 3 4		
• Fun and spontaneity!	1 2 3 4		
(See Appendix for activity pacing throughout the day and			
structuring group/individual activities).			
5			
- The SCE has an activity plan that is followed, with	1 2 3 4		
reasonable equivalents of activities substituted if			
problems arise with the planned activity.			

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
ACTIVITIES	Weak - Strong		
Activities Implementation (continued):			
- All SCE team members are involved in the planning of	1 2 3 4		
activities and contributing to conducting activities			
according to their strengths.			
- The environment has purposeful activity areas/discovery	1 2 3 4		
stations where staff and people with dementia can access			
resources to help them interact spontaneously.			
- All staff have access to activity supplies.	1 2 3 4		
- Individuals are invited to join in activities. People can	1 2 3 4		
accept or decline as desired or tolerated, with their			
choice, respect, and dignity honored.			
- Individuals have the option of doing other things, if	1 2 3 4		
preferred.			
- Family members have access to activity supplies and are	1 2 3 4		
encouraged and educated by SCE staff to participate in			
special activities enjoyed by their loved one.			
- Family members are welcome to participate in the	1 2 3 4		
activities and life of the environment, if appropriate, and			
if so desired.			
(See Appendix for resource)			

Name – Environment/Facility	Name – Observer		Time Period of Observation	
Topic and Details	Scale	Strengths	Improvement Areas	
ACTIVITIES	Weak - Strong			
Types of Activities				
Goal: Activities vary from formal to informal, group to				
individual, structured to spontaneous.				
- Structured "Clubs" that meet regularly, e.g., "Spark of Life Clubs" from Dementia Care Australia, are excellent for specific focus on social and emotional needs. (See appendix)	1234			
- Large group and small group.	1 2 3 4			
- Activities of Daily Living (ADLS) allows opportunities to reminisce, foster skills, make the routines fun, allow person to practice self-care skills, make the bed, etc.	1234			
- One staff to one person with dementia (1:1) planned skill building/contributing to the SCE community via productive work, sharing, reminiscing, etc.	1234			
- Outings in the community, and people from the community coming into the SCE. (See Appendix for information on facilitating Artist in Residence programs).	1234			
 Creative activities that encourage expression, creativity and involve the senses, emotions and imagination, e.g., aromatherapy, TimeSlips Creative Story Telling* process. (See Appendix) 	1234			
- Physical exercise to encourage improvement in balance/mobility/range of motion and to burn up energy.	1 2 3 4			
- Specialized activities that mirror an individual's past interest/routines, etc. For example, a woman who was an evening stage entertainer is given her makeup at the time of day she would normally get ready—this prevents her late afternoon restlessness.	1234			

Name – Environment/Facility	Name – Observer		Time Period of Observation	
Topic and Details	Scale	Strengths	Improvement Areas	
ACTIVITIES	Weak - Strong			
Activity Engagement Process				
Goal: All Activities have a similar process	of engagement			
between staff and people with dementia.				
- Always approach a person from the front.	Greet using the 1 2 3 4			
person's name and introduce yourself and	make eye contact.			
Touch only if the person welcomes it.				
- Invite the person to engage with you/grou	p. 1234			
- Offer choices and allow person to make cl	noices. 1 2 3 4			
- Allow person to go at his/her own pace an	d to do as much as 1 2 3 4			
possible for him/herself. Be lighthearted a	nd use humor to fill			
the time.				
- Do with, not for, or to, the person. Join the	nem and engage 1 2 3 4			
together (e.g., "we" are doing this).				
- Ask the person what he or she is thinking	g or feeling, instead 1 2 3 4			
of "quizzing" or putting them on the spot.				
emphasizes the person's disability, lowers	self esteem.			
- Paraphrase to the person what you think h	e/she said or 1 2 3 4			
conveyed through words, body language,	gestures or sounds to			
check communication and validate the per				
- Repeat to the group what the person has s	aid so they can 1 2 3 4			
respond. Ask others for input as well.				
- Offer generous encouragement and compl	iments. 1 2 3 4			
- Be flexible according to person's mood.				
feelings with acknowledgement and empa				
- Thank the person and praise/celebrate the				

Name – Environment/Facility	Name – Observer			Time Period of Observation	
Tonio and Dataila		Caala	Cáropatha		
Topic and Details PROBLEM SOLVING PROCESSES FOR WORKI		Scale	Strengths	Improvement Areas	
PEOPLE WITH DEMENTIA'S BEHAVIORAL		Weak - Strong			
COMMUNICATION		weak - Strong			
Process for Understanding Individual's Behavior Co	ommunication				
Goal: There is an established, team guided process in					
about what needs the person with dementia is expres					
her behavior, and ways to support the person.					
- There is a way to evaluate staff interactions with the	e individual to	1 2 3 4			
determine if the problem is actually the staff member					
technique/beliefs, etc. (i.e., whose problem is this re					
- Information about the person, behavior, and situatio	5	1 2 3 4			
documented through several means including:					
• Subjective observation.		1 2 3 4			
Medical evaluation.		1 2 3 4			
• Social history, e.g., routines, skills, interests, wis	shes.	1 2 3 4			
• Asking family and the person with dementia abo		1 2 3 4			
is happening.	j				
- All team members are trained in the process, it is co	onducted on all	1 2 3 4			
shifts, and there is time set aside for the team to ana					
information daily/routinely with all three shifts.	2				
- Changes for supporting the person with dementia (s	ometimes also	1 2 3 4			
called interventions) are monitored for effectiveness	s with one				
approach trial at a time to measure effectiveness.					
- Success is documented and shared with all team me	embers on all	1 2 3 4			
shifts, and multiple successful options are sought an	nd shared so that				
there are several ways to support individuals.		1 2 2 4			
- All new people with dementia have a pre-admission		1 2 3 4			
known behavior concerns done in their current envir	5				
Director of Nursing and/or other SCE staff before m					
Key: 1 = not present or is a problem area	-			be used as a strength	
2 = is present but could be improved upon	4 = a larg	ge strength that ca	n be used to imple	ment promising practices	

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scal	e Strengths	Improvement Areas
PROBLEM SOLVING PROCESSES FOR WORKIN	NG WITH THE		
PERSON WITH DEMENTIA'S BEHAVIORAL	Weak - S	trong	
COMMUNICATION			
Procedure for Documenting Behavior when Concern	s Arise		
Goal: There is a procedure followed to ensure approp			
documentation is done to provide the team with critic	cal information		
to make decisions.			
Behavioral documentation (See appendix for suggested	l video,		
resources.)			
1. Target the behavior to monitor.	123		
2. Have different people use the same format to record		4	
the person at different times of day and different shif			
of at least 2-3 days. Things that should be documented			
in the environment, people present, sequences of acti-			
taking place, time of day, etc.; and what is present be after behavior occurs—noting what makes it better o			
factors to the person).	i worse (external		
3. Combine the observations with assessment data. Incl	ude examination 1 2 3	1	
of the five basic social/emotional needs (page 10), cu		7	
medications, health issues, person's own feedback, a			
factors of the person that could be influencing behave			
4. Have staff write down (or question) their perception			
behavior." Who is it a problem for, when, etc. (Evalu	-	4	
determine need for improvement, education, etc.)	I		
5. Analyze information as a team. Formulate and write	a list of multiple		
solutions/ideas to try.	1 2 3	4	
6. Continue to have staff observe and gather the same in	nformation, on the		
same form, in the same manner as $\#2$ above. Then m		4	
analyze the data collected to compare results.			
7. Always work towards having multiple, written appro			
worked and are shared with and available to all staff.	1 2 3	4	

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
PROBLEM SOLVING PROCESSES FOR WORKING WITH THE PERSON WITH DEMENTIA'S BEHAVIORAL COMMUNICATION	Weak - Strong		
Guidelines for using medication for behavior symptoms:			
1. People with dementia receive the appropriate medication for their diagnosis and symptoms.	1 2 3 4		
 Antipsychotic/anti-anxiety or hypnotic medications are not used to address behavior symptoms until all other non-medicating options have been used for a trial period. Use of these medications is done in consultation with a gero-psychiatrist or similar dementia expert. (See Appendix for list of dementia diagnostic clinics.) People with dementia receive the lowest possible dose of the most conservative drugs for the shortest duration possible to maintain well being; only after all non- pharmacological approaches have been exhausted. Facilities determine this in consultation with both a pharmacy and dementia expert physician, through staff 	1234		
 who is trained in how to effectively use the physician/pharmacy as a resource. Antidepressants are more conservative and can be far more effective for certain conditions than drugs such as Haldol. 4. People with dementia have been assessed for a trial of appropriate Alzheimer's/dementia medication (e.g., Cholinesterase inhibitors such as Aricept and others, or Mematine). These medications are continued as long as appropriate, based on current research. 	1234		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
PROBLEM SOLVING PROCESSES FOR WORKING WITH THE PERSON WITH DEMENTIA'S BEHAVIORAL COMMUNICATION	Weak - Strong		
Guidelines for medication use for behavior symptoms			
 (continued): 5. When people with dementia are receiving antipsychotic/antianxiety or hypnotic medications, regulations are followed for use. An Abnormal Involuntary Movement Scale (AIMS), Dyskinesia Identification System: Condensed User Scale (DISCUS), or Multi-dimensional Observation Scale for Elderly Subjects (MOSES) assessment has been done as prescribed. (See Appendix.) Reduction of antipsychotic medications in the past six months. Reduction of anti-anxiety medications in the past four months. 	1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4		
 6. Targeted behavior symptoms being managed are addressed on a daily basis, or more frequently, as needed. Basic social and emotional needs are considered for all approaches (page 10). Successful strategies are documented and shared with all staff. (See recommended sample form that allows for specific description of behavior—not labels—and specific descriptive documentation of success, in Appendix.) 	1234		

Name – Environment/Facility N	ame – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
COMMUNICATION AND LEADERSHIP	Weak - Strong		
Communication:			
- There are specific processes in place to encourage and ens effective communication, which are reviewed regularly f effectiveness.			
- Information is shared with, and solicited from, staff on all routinely every day.	shifts 1 2 3 4		
- Staff perception of those on other shifts is positive.	1 2 3 4		
- Problems arising between shifts/staff are worked through i way with team/Special Care Environment (SCE) Coordina			
solutions supported by the team.	1 2 3 4		
- Any staff member working with a person who has dementi	ia must		
build rapport with the individual over a period of time u			
person with dementia is comfortable, before performing	personal		
care, toileting, and bathing. A staff member should be team	ned with the		
primary caregiver to aid development of rapport with indiv	vidual.		
Leadership:			
- Leaders at all levels of the organization are knowledgeable in, and supportive of, the changes needed to implement per directed care.			
- The special care environment staff has confidence and trus leaders.	st in their 1 2 3 4		
- Leadership is shared, not subject to position/title; anyone c leadership in areas at which they excel, and mentor others,			
 Leaders model and mentor PDC principles, spend time reg engaging with people who have dementia and encourage s compliments and recognition for things done right. (Also team members.) 	gularly1 2 3 4taff with		
Key: 1 = not present or is a problem area	3 = is present in a satisfact		8
2 = is present but could be improved upon	4 = a large strength that ca	n be used to impler	nent promising practices

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong		
Goal: The Special Care Environment (SCE) staff operat	tes as		
an interdependent interdisciplinary team with flexible r			
that allow for person-directed care (PDC) practices.			
Team Structure:			
- The SCE has a clear reporting structure that allows staff	f to 1234		
access information and support, as/when needed.			
- The SCE team consists of all disciplines and each mem	lber 1 2 3 4		
provides input to the SCE team (e.g., nursing, activities,	,		
social work, SCE coordinator, dietary, housekeeping,			
laundry, maintenance, therapy, DON and administrator,			
owner/CEO).			
- All team members have knowledge about dementia and	how 1 2 3 4		
to communicate and work with all individuals who have	2		
dementia in the SCE, regardless of primary caregiving of	luties.		
- The SCE team and others working on the SCE (e.g.,	1 2 3 4		
volunteers) have knowledge of person-directed care			
principles (PDC), and the ability to interpret them and c	arry		
them out in daily interaction with people who have dem	entia.		
- The SCE staff all work as a team.	1 2 3 4		
- The SCE staff members have a team identity.	1 2 3 4		
- The SCE has a unique name that gives it its own identit	y. 1 2 3 4		
- Team members treat family members as a resource, dra	wing		
information and expertise from family members regardi	ng 1234		
their loved ones on the SCE.	-		
- Team members encourage and include family member			
participation in the life of the SCE.	1 2 3 4		
Key: 1 = not present or is a problem area	3 = is present in a sa	tisfactory way and c	ould be used as a strength
2 = is present but could be improved upon			mplement promising practices

Name – Environment/Facility	Name – Observer		acility Name – Observer Time Period of Observation	Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas	
TEAM STRUCTURE AND ROLES	Weak - Strong	_		
Goal: The Special Care Environment (SCE) staff operate a	S			
an interdependent interdisciplinary team with flexible role	S			
that allow for person-directed care (PDC) practices.				
Certified Nursing Assistant's Role (CNA):				
- Engages in and leads activities with people who have dementia.	1234			
- Delegates to and/or educates others.	1 2 3 4			
- Provides ongoing input into care planning and activities.	1 2 3 4			
- Provides input in administrative/team issues/decisions.	1 2 3 4			
- Accesses and uses care plans daily, and submits changes promptly to SCE coordinator, nurse, medical technician, activities professional, etc.	1234			
- Identifies individuals based on their care plan.	1 2 3 4			
- Perceives their role as a vital part of the SCE team.	1 2 3 4			
- Able to prioritize PDC interactions over tasks that are not vital to care (has minimal housekeeping duties so can spen time with PDC).	d 1 2 3 4			
- Feel empowered to do their jobs.	1 2 3 4			

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong		
Nursing Role (and Medical Technicians):			
- Provides team leadership and role modeling.	1 2 3 4		
- Possesses skill in, and conducts, assessments.	1 2 3 4		
- Uses training and mentoring in supervisory skills.	1 2 3 4		
- Knowledgeable in, and practices, ways to empower Certi	ified 1 2 3 4		
Nursing Assistants (CNAs), and in ways to promote teambuilding.			
- Knowledgeable about medications and processes for deci	iding 1 2 3 4		
if non-medication interventions are needed, or have been			
exhausted, before administering PRN medication for beh symptoms.	avior		
- Proficient at documentation that is specific, and avoids negative labels.	1234		
- Engages in activities with people who have dementia.	1 2 3 4		
- Delegates to and/or educates others.	1 2 3 4		
- Provides ongoing input into care planning and activities.	1 2 3 4		
- Provides input in administrative/team issues/decisions.	1 2 3 4		
- Accesses, uses and updates care plans daily (as needed).	1 2 3 4		
- Identifies individuals based on their care plan.	1 2 3 4		
- Perceives their role as a vital part of the SCE team.	1 2 3 4		
- Able to prioritize PDC interactions over tasks that are not	t 1234		
vital to care.			
- Feel empowered to do their jobs.	1 2 3 4		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong		
Social Work Role:			
- Provides support to the family in coping with loved one's			
changes. Encourages families to have positive involveme	nt		
and to receive education on dementia.			
- Works as a liaison between families and the SCE.	1 2 3 4		
- Effectively uses families as a team resource.	1 2 3 4		
- Serves as leader for quality of life and rights issues.	1 2 3 4		
- Serves as the person with dementia's advocate.	1 2 3 4		
- Engages in activities with people who have dementia.	1 2 3 4		
- Delegates to, and/or educates others.	1 2 3 4		
- Provides ongoing input into care planning and activities	1 2 3 4		
planning.			
- Works with SCE team to develop people's social historie	s. 1 2 3 4		
- Provides input in administrative/team issues/decisions.	1 2 3 4		
- Accesses and uses care plans daily.	1 2 3 4		
- Identifies individuals based on their care plan.	1 2 3 4		
- Perceives their role as a vital part of the SCE team.	1 2 3 4		
- Able to prioritize PDC interactions over tasks that are not	1 2 3 4		
vital to care.			
- Feel empowered to do their jobs.	1 2 3 4		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong	0	
Activities Professional Role:			
- Conducts activities while modeling and encouraging ac			
participation to develop staff skills and comfort in enga	aging in		
activities with people who have dementia.			
- Plans, models and teaches Ability Centered Care (ACC	C) 1 2 3 4		
programming to all staff.			
- Delegates to, role-models, and educates others on leadi	ng 1 2 3 4		
activities for individuals with dementia.			
- Facilitates/organizes specialized activities.			
- Monitors/reorders activity supplies that remain in the S			
- Provides support, encouragement, resources, and educa			
families on techniques for positive interactions and suc	cessful		
activity-based visits with loved ones in the SCE.			
 Receives ongoing education and stays up-to-date in the and innovative Alzheimer's/dementia activity therapies 			
 Conducts functional assessments of individual's abiliti 			
 Provides ongoing input into care planning and activitie 			
seeks routine input from people with dementia on ac			
planning.			
 Provides input in administrative/team issues/decisions. 	1 2 3 4		
 Accesses, reviews, and updates care plans. 			
- Identifies individuals based on care plan.	1 2 3 4		
- Perceives their role as a vital part of the SCE team.	1234		
- Able to prioritize PDC interactions over tasks that are n	not vital 1 2 3 4		
to care.			
- Feel empowered to do their jobs.	1 2 3 4		

Name – Environment/Facility N	ame – Observer		Time Period of Observation	
Topic and Details	Scale	Strengths	Improvement Areas	
TEAM STRUCTURE AND ROLES	Weak - Strong			
Director of Nursing Role (DON)*				
- The Director of Nursing and Special Care Environment	1 2 3 4			
Coordinator are partners of equal standing in leadership.				
- Supports, encourages and empowers staff to do jobs.	1 2 3 4			
- Knowledgeable about all types of dementia, causes of	1 2 3 4			
delirium, reversible dementia symptoms, and working				
effectively with individual's behavior symptoms*.				
- Leads, mentors, models, and encourages the team to	1 2 3 4			
implement person-directed care (PDC) concepts.				
- Engages in activities, and will model activity participation	1 2 3 4			
with individuals to encourage other staff to do so.				
- Delegates and/or educates others.	1 2 3 4			
- Provides ongoing input into care planning, activities plann	ing, 1 2 3 4			
environment, and staff/team development*.				
- Provides and asks staff, families, individuals, etc., for input	1234			
on administrative/team issues/decisions.				
- Accesses and uses care plans regularly. May not be	1 2 3 4			
appropriate to do so daily, based on responsibilities. Does				
have role in reviewing care plans for PDC practices,				
appropriate medication use, etc., every week.				
- Identifies individuals based on care plan.	1 2 3 4			
- Perceives their role as a vital part of the SCE team.	1 2 3 4			
- Encourages and models the flexibility to prioritize PDC	1 2 3 4			
interactions over tasks that are not vital to care.				
- Feel empowered to do their jobs.	1 2 3 4			
* = Duties/skills/knowledge SCE Coordinator can have.				

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong	ottorigino	
Special Care Environment (SCE) Coordinator Role*			
- Provides leadership to SCE and team, working closely i	in 1234		
partnership with the DON on an equal footing in leader			
- Manages the "big picture," coordinating program plann	ing and 1 2 3 4		
management roles (training, policies, environment, etc.)).		
- Is a specialist in dementia care issues and programming	g*. 1 2 3 4		
- Advocates for the SCE, the team, and people with deme	entia's 1 2 3 4		
needs, ensuring adequate staffing, budget and activities			
- Supports, encourages, mentors, and empower the staff a	and team 1 2 3 4		
to work collaboratively, and take on special projects and	d roles in		
which they are interested.			
- Leads, mentors, models, and encourages the team to im	-		
person-directed care (PDC) and ability-centered care (A	,		
- Engages in activities, and models activity participation	to help 1 2 3 4		
staff engage comfortably in activities with individuals.			
- Role–models, teaches delegation, and educates others.	1 2 3 4		
- Provides leadership and guidance in care planning and a			
planning; involving the SCE team, people with dementi	a, and		
their families in the processes*.			
- Leads and solicits staff, team, family, and people with	1 2 3 4		
dementia's input on administrative/team issues/decisior			
- Knows the people with dementia's families and encoura	ages their 1 2 3 4		
help, feedback, and positive participation in the SCE.			
- Accesses, reviews, updates, and uses care plans daily.	1 2 3 4		
- Identifies individuals based on care plan.	1 2 3 4		
- Perceives their role as a vital part of the SCE team.			
- Encourages and models the flexibility to prioritize PDC	1 2 3 4		
interactions over tasks that are not vital to care.			
- Feel empowered to do their jobs.	1 2 3 4		
* = Also see Director of Nursing Role for possible duties	S		

Name – Environment/Facility N	ame – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong		
Administrator Role:			
- Communicates with CEO and/or owners regularly about the	ne 1234		
SCE; and advocates and gains support for implementation	of		
PDC culture change, plans, and changes that need to be ma	ade.		
- Periodically, is physically present on SCE, visible to, and	1 2 3 4		
knows staff, people with dementia, and their families.			
- Feeds the enthusiasm of SCE team, especially during time	s of 1 2 3 4		
change. Recognizes and rewards creativity.			
- Delegates to, and/or educates others; especially by harness	ing 1 2 3 4		
the energy of staff who are interested in certain ideas/roles	by		
putting them into that specialty/position.			
- Allows the SCE team to make decisions and manage the S	CE 1234		
in the best interest of the people with dementia.			
- Hires good people and supports them.	1 2 3 4		
- Knows the individuals who live in the SCE.	1 2 3 4		
- Periodically, makes it a point to engage in activities and m	odel 1234		
activity participation in order to be a role model to staff an	d to		
get to know the people with dementia in the SCE better.			
- Perceives their role as a vital part of the SCE team.	1 2 3 4		
- Supports, empowers, encourages, and rewards staff for	1 2 3 4		
implementing person-directed care practices (PDC).			
- Supports the prioritizing of PDC interactions over tasks the			
are not vital to care, and ensures that it is reflected in polic	ies		
and job descriptions as well as practices.			
- Feel empowered to do their jobs.	1 2 3 4		

Name – Environment/Facility	Name – Observer			Time Period of Observation
Topic and Details		Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES		Weak - Strong	ottongthe	
Dietary Role:		,, end so ong		-
- Knows and advocates for individual's dietary prefere	nces/needs.	1 2 3 4		
- Knows the life stories of the people in the SCE.		1 2 3 4		
- Engages in activities, especially during times when m	neals are served.	1 2 3 4		
- Delegates to, and/or educates others.		1 2 3 4		
- Provides ongoing input into care planning and activit	ies planning, and shares	1 2 3 4		
observations of people with dementia with rest of the				
- Provides input into administrative/team issues/decision		1 2 3 4		
- Accesses and uses care plans.		1 2 3 4		
- Identifies individuals based on care plan.		1 2 3 4		
- Perceives their role as a vital part of the SCE team.		1 2 3 4		
- Able to prioritize PDC interactions over tasks that are	e not vital to care.	1 2 3 4		
- Feel empowered to do their jobs.		1 2 3 4		
Housekeeping/Laundry Role:				
- Communicates with families and individuals about pe	ersonal belongings.	1 2 3 4		
- Included in SCE team shift reporting.		1 2 3 4		
- Engages people who have dementia in activities, espe	ecially when in their	1 2 3 4		
rooms; and encourages activities of daily living, remi	niscence, etc.			
- Delegates to, and/or educates others.		1 2 3 4		
- Provides ongoing input into care planning and activit	ies planning, and shares	1 2 3 4		
observations of people with dementia with rest of the team.				
- Provides input for administrative/team issues/decisions.		1 2 3 4		
- Knows the life stories of the people in the SCE.		1 2 3 4		
- Identifies vital care plan issues for individuals.		1 2 3 4		
- Perceives their role as a vital part of the SCE team.		1 2 3 4		
- Able to prioritize PDC interactions over tasks that are	e not vital to care.	1 2 3 4		
- Feel empowered to do their jobs.		1 2 3 4		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
TEAM STRUCTURE AND ROLES	Weak - Strong		
Maintenance Role:			
- Offer resources for activities when appropriate, e.g., help put together toolbox activities, help plan 1:1 tasks that people with dementia can do safely, give input to SCE team about interests that they perceive individuals to have, and help brainstorm special activities for people with mechanical interests.	1234		
 Works with SCE team to make special accommodations to the environment that enhance people with dementia's quality of life and supports retention of their abilities. 	1234		
- Shares observations of people with dementia with rest of the team.	1234		
- Engages in activities with people who have dementia.	1 2 3 4		
- Delegates to, and/or educates others.	1 2 3 4		
- Provides ongoing input into care planning and activities planning.	1234		
- Provides input in administrative/team issues/decisions.	1 2 3 4		
- Knows the life stories of the people who are in the SCE.	1 2 3 4		
- Identifies individuals' vital care plan issues.	1 2 3 4		
- Perceives their role as a vital part of the SCE team.	1 2 3 4		
- Able to prioritize PDC interactions over tasks that are not vital to care.	1 2 3 4		
- Feel empowered to do their jobs.	1234		

Name – Environment/Facility	lame – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
STAFF KNOWLEDGE AND TRAINING	Weak - Strong		
Attitudes:			
- Staff value the person first , knows him or her as an indiviand sees the dementia as a disability of certain parts of the rather than thinking of the person in terms of their disease symptoms first.	brain		
- The staff member's focus is on the quality of their intera with people who have dementia, and know that this is mor important than performing "tasks" (e.g., making beds, pase towels, etc.).	re		
- Labels such as "feeder," "wanderer," "screamer," etc., are used to describe individuals out of respect for who they a a person. Staff believes this is so important that they remi each other when someone slips and uses negative labeling	are as nd		
- Staff members are aware of, and believe in, the strengths a potential of the person with dementia; and are always seek ways to use strengths to enhance the individual's quality of	ind 1234		
- The attitudes that staff have towards behavior symptoms the people in their care are displaying reflect respect, the know that all behavior is communication , and they seek to lear the person is saying through the behavior.	vledge		
 Staff members seek to understand the unmet social and emotional needs, as well as physical needs, of people with dementia when working with behavior symptoms. 	1234		
- When staff members recognize a situation that is not in ke with PDC, they take action and do something about it.	eping 1 2 3 4		
- Personal conversations among staff are allowed only on of floor time, never in front of people with dementia.			
Key: 1 = not present or is a problem area 2 = is present but could be improved upon	3 = is present in a satist 4 = a large strength tha		be used as a strength ment promising practices

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
STAFF KNOWLEDGE AND TRAINING	Weak - Strong	0	
Attitudes (continued):			
- Staff beliefs about dementia reflect current and ac	ccurate 1 2 3 4		
knowledge in the field, the multiple causes for de	mentia		
symptoms, and the multiple types of dementia. (S	ee Appendix		
on types of dementia.)	1 2 3 4		
- All staff members, regardless of their position, fe	el they are an		
important part of the SCE team, are important to	the people in		
their care, and feel good about their work.	1 2 3 4		
- People who work in the SCE feel that they would	like to live		
there if they had dementia. (True test of PDC.)			
Training Resources and Frequency:	1 2 3 4		
- All staff members have regular, paid opportunitie	-		
training, especially on dementia issues, which is s			
provide them with the confidence to do their jobs			
- Mentoring is valued in the culture. There are lead	1		
staff members who mentor others as a routine pra			
- Staff can identify who their mentors are, and bene			
mentoring process.	1 2 3 4		
- All staff have input into training topics and oppor			
which they are interested.	1 2 3 4		
- The CEO supports supervisors making training d			
there is an adequate training budget for needs of s			
- Potential constraints that would prevent staff from	e		
are planned and budgeted for, so that staff can tru	5		
thorough training, i.e., not just a few minutes bet			
changes.			
- Internal—Books, guides, videos, mentors, and st			
meetings are all available and used to develop sta	ff, and to get 1 2 3 4		
CEU credits.	unforonaas (a.g.		
- External —Staff are paid to attend workshops, co			
Alzheimer's Association Dementia Specialist Tra	uning).		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
STAFF KNOWLEDGE AND TRAINING	Weak - Strong	ettern Stille	
Best/Promising Practice Knowledge and Topics for Edu			
Goal: Staff are supported in order to develop confidence			
expertise in dementia care and other skills/knowledge n			
to perform their jobs with confidence and enjoyment.			
- Knowledge and understanding of person-directed care	and of 1 2 3 4		
ability-centered care programming and implementation	1.		
- Special dementia focused training, e.g., "Best Friends	1 2 3 4		
Approach," "TimeSlips Creative Story Telling Process	22		
"Alzheimer's Association," "Dementia Specialist."			
- Have a strong understanding of Alzheimer's disease.	1 2 3 4		
- Related types of dementia-strong understanding of di	fferent 1 2 3 4		
types of dementia people in the SCE may have.			
- Knowledge of each person's dementia and how their	1234		
symptoms, changes in perception, etc., are experienced			
- Shared observation and problem solving process used t	for 1 2 3 4		
understanding behavior symptoms (pages $18 - 21$).			
- Potentially problematic ways of interacting with person	ns who 1 2 3 4		
have dementia vs. positive, successful approaches.			
- Skills for communicating with people who have demer	ntia, 1234		
especially familiar with non-verbal signals.			
- Clinical Standards of Practice (ADLs, bathing, etc.)	1 2 3 4		
- Pain management, specifically for people who have de			
- Nutritional issues for people with dementia.	1 2 3 4		
- Activities planning, engagement, groups and pacing of	Yenergy 1 2 3 4		
levels, and involvement throughout the day.			
- Medications and medication management.			
- Management of concurrent medical conditions.			
- Recognizing and preventing reversible causes of demen	ntia 1 2 3 4		
symptoms (e.g., dehydration, urinary tract infections).			
- Team building, communication, and delegation skills.	1234		

Name – Environment/Facility N	ame – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
POLICIES AND PROCEDURES	Weak – Strong		
Goal: Policies and procedures support person-directed			
care (PDC) practices for people with dementia and staff,			
and use quality improvement processes to guide change in			
the SCE.			
Quality Improvement (QI) Process for the SCE:			
- Information being measured is meaningful to PDC	1 2 3 4		
practices, and the team values the collection of the data;			
because they are tracking the results together and making			
decisions/changes based on the results.Outcomes are measured, meaning the results of what	1234		
 Appens to people in the SCE because of certain practices 			
(Customer satisfaction, tracking numbers of hours,			
monetary expenditures, etc., are not considered outcomes.)			
 Poor measures are seen as baselines from which to 	1234		
improve, and opportunities to learn and try new things (no	_		
a punitive measure that negatively impacts the team).			
- All staff working in the SCE know about the QI process—	1 2 3 4		
how the results are measured, the role they have in results,			
goals for future, and ways the goals are being pursued.			
- Information about the SCE's QI process is routinely shared	1 2 3 4		
with staff, and the results are used to make decisions and			
implement new goals by the SCE team.			
- The SCE has a "Quality of Life Committee" that monitors	1 2 3 4		
the environment for QOL issues.			
Key: 1 = not present or is a problem area	3 = is present in a sa	tisfactory way and could l	be used as a strength
2 = is present but could be improved upon		that can be used to implem	

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
POLICIES AND PROCEDURES	Weak – Strong		
Person-Directed Care Practices:			
- Job descriptions and policies reflect person-dir values; such as ability to participate in activitie reinforcement for PDC instead of focusing on work done like "making beds."	es, and		
- Staff members at all levels have the autonomy within a framework of clearly communicated g			
- Staff are valued, and treated with respect.	1 2 3 4		
- Leaders value and reinforce person-directed ca staff behavior and nurture PDC practices throu disciplinary actions.	1		
- The same staff works with the same people ev preserve familiarity and build relationships that care plan. Even "substitute" staff have people for, and people with dementia know the staff.	at can enhance the		
- Because of the team approach and work sharir all of the people with dementia and can respo needs promptly, when asked, or if the prima busy.	nd to anyone's		
- Whenever there is a change in staff assignmen member shadows and interviews the primary of about the person with dementia's preferences rapport with that person.	caregiver to learn		
- Any staff working with a person who has dem rapport with the individual for a period of tim with dementia is comfortable, before performi toileting, and bathing.	ne until the person ng personal care,		
- PDC solutions and ideas are regularly discusse through the use of Learning Circles (see App are advocated for by the team leaders when ch made.	endix). Solutions		

Name – Environment/Facility	Name – Observ	ver		Time Period of Observation
Topic and Details		Scale	Strengths	Improvement Areas
POLICIES AND PROCEDURES		Weak - Strong	3	
 Person-Directed Care Practices (continued): Feedback shared with staff about person-dir highly positive. Negative staff comments ab 		1 2 3 4		
 analyzed, and alternatives discussed. Everyone is regularly asked for feedback on working, including people with dementia, factorial dementia. 	how PDC practices are	1234		
members.				
 Special Care Environment: The special care environment (SCE) has its adequate for providing for needs of people v staff, and training. 		1234		
 Staffing is realistic and adequate to address physical needs of people with dementia, as life. 		1234		
- There is a designated SCE coordinator prov	iding leadership.	1 2 3 4		
- There is a designated lead person (each shif interfaces with supervisor (on call) and phys and knowledge to use the physician as a res- (avoids use of inappropriate medication ord section).	t/weekends) who sicians, who has the skills ource when issues arise	1234		
 Staff training is available to promote confid 	ence and expertise	1 2 3 4		
 Practice tips are posted as reminders. 	ente ana enperado.	1 2 3 4		
 There are clear, written criteria for SCE adn exclusion. The criteria assure that the people 		1 2 3 4		
environment are appropriate for the program				
People with high medical needs or hospice s	e 1			
transferred. People with early stage dementi				
with the general population in order to avoid				
- The special care environment (SCE) has its Improvement (QI) plan. The staff know it an		1 2 3 4		

Name – Environment/Facility	Name – Observer		Time Period of Observation
Topic and Details	Scale	Strengths	Improvement Areas
POLICIES AND PROCEDURES	Weak - Strong	5	
Special Care Environment (continued):			
- The criteria for admission/discharge are realistic for			
with dementia, and there are provisions included that			
how problems are addressed proactively to promote			
- SCE policies and procedures are reviewed with fam individuals before admission and as needed thereaft			
admission and discharge policies. Families/individu			
copies of these policies.			
Person with dementia's involvement in decision mak	ing, and		
choices:			
- The SCE (or larger organization) has a resident cour	ncil with 1 2 3 4		
people from the SCE represented.			
- People with dementia and their representatives regul	larly provide 1 2 3 4		
input into their care plan.People with dementia are given opportunities and opportuni	otions to 1 2 3 4		
make day to day decisions/choices (e.g., food, cloth			
and bed times).			
- People's preferences are honored and respected (e.g	., 1234		
likes/dislikes, schedule, participation preferences).			
- Specifically: Policies and procedures allow for bath			
etc. and take account of personal preferences/choice			
flexibility (e.g., sleep in and have a light breakfast in			
environment, bathe/shower at time of day desired or for health issues, and as often as desired not on the s			
 People living in the SCE, are allowed to have family 			
often as desired and are given support and privacy.			

Resource	Location			
	INTRODUCTION			
Webcast on introduction to	Introduction to Person-Directed Care Part 1: Webcast and power point.			
Person-directed care. Plan	http://dhfs.wisconsin.gov/aging/genage/alzfcgsp.htm			
Templates and Sample of each	Assessment Tool Use Sample			
in use.	Working Document Sample and Template			
	Action Plan Sample and Template			
	Attachments.			
AIMS, DISCUS and MOSES	Abnormal Involuntary Movement Scale— <u>http://www.atlantapsychiatry.com/forms/AIMS.pdf</u>			
Assessment Tools	Dyskinesia Identification System Condensed User Scale			
	http://www.dmr.state.ct.us/publications/centralofc/hcs_ma2000-2.htm			
	Multidimensional Observation Scale for Elderly Subjects			
	http://www.ncbi.nlm.nih.gov/entrez/query.fcgi?cmd=Retrieve&db=PubMed&list_uids=3598087&dopt=Abstract			
	ENVIRONMENT			
Guidelines for Alarm Use	Attachment.			
	"Personal Alarms: Safety Device or Hazard?"			
	By Julie Button, Ombudsman, Wisconsin Board on Aging and Long Term Care			
	Designing Environments for People with Dementia			
IDEAS: Innovative Designs	http://www.ideasconsultinginc.com/articles.asp			
in Environments for an	Includes uses of color, building design, how to design bathing rooms, effects of environment on people			
Aging Society—Articles	with dementia.			
Creating Successful	Health Professions Press—Three video and four book set			
Dementia Care Settings	http://www.healthpropress.com/store/calkins-2718/index.htm			
By IDEAS				
The Center for Health Design	http://www.healthdesign.org/resources/pubs/articles/essays/alzheimers_design.php			
Resources —Articles and other				
resources				
Color your World and Theirs	The Spark of Life newsletter, May 2004. Dementia Care Australia			
Article on effects of color on	http://www.dementiacareaustralia.com/docs/Newsletter_May_2004.pdf			
people with dementia.	Or: <u>http://www.dementiacareaustralia.com/newsletter.html</u>			
The Complete Guide to	By Mark Warner, Ageless Design			
Alzheimer's Proofing Your	http://www.agelessdesign.com/ or			
Home	http://alzstore.com/Shop/Category.php?CategoryID=6			

Resource	Location
Research on Signage	(Information is referenced in tool)
Guidelines	By Jane Verity, Dementia Care Australia from "Rekindling the Spark of Life, Joyful Activities for
	people with Dementia"
	CARE PLAN ASSESSMENTS
The Assessment of	By Christine Kovach, PhD, RN. University of Wisconsin- Milwaukee, pain assessment tool now part
Discomfort in Dementia	of new manual—The Serial Trial Intervention Training Manual
(ADD) Protocol	Available at the Center on Age and Community—
	http://www.uwm.edu/Dept/ageandcommunity/Resources/products.html
National Alzheimer's	The Alzheimer's Association Dementia Care Practice Recommendations for Assisted Living
Association Guidelines for	Residences and Nursing Homes—Was developed from the latest evidence in dementia care research
Dementia Care Practice	and the experience of professional direct care experts.
	http://www.alz.org/qualitycare/dementia_care_pract.asp
The basic needs of people with	(Information is referenced in tool)
dementia not commonly met in	By Jane Verity, Dementia Care Australia from "Rekindling the Spark of Life, Joyful Activities for
long-term care settings.	People with Dementia": http://www.dementiacareaustralia.com/tapes.html
	And Tom Kitwood "Dementia Reconsidered" University of Bradford, England
	http://www.dementiacareaustralia.com/shop.html
Twenty Questions Favorite	Attachment.
Things	Developed by Luther Manor Adult Day Services, Beth Meyer Arnold Director
	http://www.luthermanor.org/adultday.asp
Applying Person-Directed	Webcast (Part 2), Power Point and Handout "Applying Person-Directed Care to Dementia Care
Care to the Care Planning	Planning" document on process with before and after sample care plans. Attachment.
Process	Developed as part of the study by Cathy Kehoe, Alzheimer's Service Developer
	Wisconsin Department of Health and Family Services.
	http://dhfs.wisconsin.gov/aging/genage/alzfcgsp.htm
Indicators of Well-Being and	From the Well-Being Profile_developed by Errollyn Bruse and the Bradford Dementia Group,
Ill-Being in People with	University of Bradford Bradfordshire, England.
Dementia	To purchase contact: Dawn Brooker, D.J.Brooker@Bradford.ac.uk
	Description: http://www.brad.ac.uk/health/dementia/dcm/courses/coursecontent.php

Resource	Location
Assessing Strengths in People	The Functional Assessment Tool for Activity Professionals
with Dementia for Activities	Functional Assessment Tool Kit
Programming	Creative Solutions to Dementia Programming Part 1 VHS or DVD format, 2 hrs of continuing
5 5	education NCCAP approved
	Creative Solutions to Dementia Programming Part 2 VHS or DVD format, 1.5 hrs of continuing
	education NCCAP approved. Contact:
	Cindy Musial Olson <u>cmolson@activitiespro-ed.com</u> or 1-920-457-3272
CARE PLAN CONTENT	
Using "I" statements for care	Dementia Quality of Life Outcomes Planning Tool (on DHFS web site page)
plan outcomes	http://dhfs.wisconsin.gov/aging/dementia/outcomes.htm
-	Narrative Care Plans (Christine Krugh, Riverview Health Center, <u>ckrugh@riverview-retirement.org</u>)
	Presentation: www.hce.org/Education/PersonDirectedCarePlan.ppt
Ability Centered Care or	The State of Illinois Administrative Code:
Activity Based Care	http://www.ilga.gov/commission/jcar/admincode/077/077003000U70300R.html
	(see attachment for rest of code)
	Activity Based_ Care—Alzheimer's Association
	www.alz.org or http://www.alz.org/services/activitybasedcare.asp
	ACTIVITIES
Activity Pacing Throughout	Attachment.
the Day	Description of activity rhythm across the day, developed during the study as a resource for suggested
	practice.
Developing plans, programs	Alzheimer's Disease—Activity Focused Care, 2 nd Edition, by Carly Hellen
and activities for families who	http://www.alzheimersbooks.com/072a%20ActivityFocused.html
visit	
	ACTIVITIES: Promising / Best Practice
Clubs to engage residents in	"Rekindling the Spark of Life, Joyful Activities for People with Dementia" Structured Club Models
meaningful interactions and	to meet resident's social and emotional needs for well-being. Presentation can be purchased in a 3 part
meet core needs	video training set. By Jane Verity, Dementia Care Australia
	http://www.dementiacareaustralia.com/articles.html#joyful
Creativity and dementia	Time Slips Creative Story Telling Process Training/Video, By Anne Basting
	"Creativity and Dementia" a Guide By Anne Basting, Director, University of WI-Milwaukee Center
	on Age and Community
	http://www.uwm.edu/Dept/ageandcommunity/Resources/products.html

Resource	Location	
	In The Moment training web site – using the creative and spontaneous activities and non-verbal	
	communication with people who have dementia. By Karen Stobbe. <u>http://www.in-themoment.com/</u>	
	ARTCARE – developing an artist in residence program for activities.	
	Luther Manor Adult Day Services— <u>http://www.luthermanor.org/ARTCARE.pdf</u>	
	http://www.luthermanor.org/pcc.pdf	
Relationship building with	Accepting the Challenge training DVD. 1-919-832-3732 www.alznc.org	
people who have dementia	Teepe Snow, Program Director Eastern North Carolina Alzheimer's Chapter	
	"The Best friend's Approach to Dementia Care" (Series of 5 books and a video) By Virginia Bell	
	and David Troxel—http://www.healthpropress.com/store/alzheimers.htm	
	The Validation Training Program—Simple Techniques for Communicating with People with	
	"Alzheimer's- Type Dementia," Second Edition By Naomi Feil, M.S.W.	
	http://www.healthpropress.com/store/alzheimers.htm	
PROBLEM-SOLVING BEHAVIOR COMMUNICATION		
Wisconsin Alzheimer's	Greater Wisconsin Chapter— <u>http://www.alzgw.org/</u>	
Association Chapters	South Central Wisconsin Chapter— <u>http://www.alzwisc.org/</u>	
Dementia Specialist Training	Southeastern Wisconsin Chapter— <u>http://www.alzheimers-sewi.org/</u>	
Processes for observing,	Video by IDEAS showing influence of environment on behavior from the resident's point of view.	
documenting and problem	Minimizing Disruptive Behaviors	
solving	http://www.healthpropress.com/store/calkins-2769/index.htm#minimizing	
C C	Behavior Analysis Worksheet developed for use during project.	
	Attachment.	
	"Bathing Without A Battle" Video & Package	
	http://www.bathingwithoutabattle.unc.edu/MainFrame MainPage.htm	
	Alzheimer's Disease – Activity Focused Care, 2 nd Edition, by Carly Hellen	
	Extensive guide for behavior profiling, observation and analysis.	
	http://www.alzheimersbooks.com/072a%20ActivityFocused.html	
	Training Manual for Alzheimer's Caregivers (on DHFS web site) by Cathy Kehoe	
	http://dhfs.wisconsin.gov/aging/genage/caregivers.htm	
	Accompanying Article Becoming an Alzheimer's Caregiver:	
	Replacing Good Intentions with Powerful Skills - Attachment.	
	Behaviors in Dementia Best Practices for Successful Management	
	Edited by Mary Kaplan, M.S.W., & Stephanie Hoffman, Ph.D.	
	http://www.healthpropress.com/store/kaplan-2432/index.htm	

Resource	Location
	Dealing with Physical Aggression in Caregiving
	Physical and Non-Physical Interventions (2 Part Video)
	Developed by Carly Hellen, OTL/R, and Peter Sternberg, L.C.S.W.
	http://www.healthpropress.com/store/hellen-TN13/index.htm
	Caring for People with Challenging Behaviors, Essential Skills & Successful Strategies in Long-
	Term Care. By Stephen Weber Long
	http://www.healthpropress.com/
	MEDICATION USE (OR NOT TO USE)
Accessing a dementia	Attachment.
diagnostic expert	Wisconsin Alzheimer's Institute Affiliated and Other Diagnostic Clinics
	http://www.medsch.wisc.edu/wai/
	Attachment.
	Suggested form for Tracking Target Behavior – allows for specific descriptions and solutions.
	(Courtesy of Hillview Health Care, LaCrosse WI
	STAFF KNOWLEDGE
Non-Alzheimer's types of	Handout on Types of Front-temporal Dementias. Attachment.
dementia	Association for Front-temporal Dementias <u>http://www.ftd-picks.org/</u>
	Lewy Body Dementia Association http://www.lewybodydementia.org/
	E-Medicine
	http://www.emedicine.com/NEURO/topic436.htm Frontal disorders
	http://www.emedicine.com/NEURO/topic140.htm Frontal Temporal
	http://www.emedicine.com/NEURO/topic596.htm Lewy Body Dementia
TEAM COMMUNICATION	
Learning Circles	Attachment Description of Learning Circle Process
_	Process developed by LaVerene Norton of Action Pact, Milwaukee, Wisconsin
	http://www.culturechangenow.com/tnc.html

PERSON-DIRECTED CARE RESOURCES

Eden Alternative—<u>www.edenalt.com</u>

Pioneer Network—www.pioneernetwork.net

Wellspring—<u>www.wellspringis.org</u>

Action Pact - Culture Change Now-http://www.culturechangenow.com/

Wisconsin Adult Day Services Association (WADSA)—http://www.wadsa.org/code/home.php?area=1

The Almost Home Film – PBS Documentary and Culture Change Learning Site—<u>http://www.almosthomedoc.org/</u>

PEAK - Promoting Excellent Alternatives in Kansas nursing homes—<u>http://www.k-state.edu/peak/</u> Book: **Pioneering Change** can be downloaded off the web site.

Shifting from a Medical Model of Dementia Care to a New Culture of Person-Directed/Centered Care "Why Implement Person-Directed Care?" Christa Monkhouse, Attachment from lecture. "Journal of Social Work and Long Term Care," article by Christa Monkhouse "Beyond the Medical Model: The Eden Alternative in Practice a Swiss Experience" p. 339 http://www.haworthpress.com/store/E-Text/View_EText.asp?a=3&fn=J181v02n03_TOCFM&i=3%2F4&s=J181&v=2

OTHER ASSESSMENT TOOLS

Artifacts of Culture Change Tool, Centers for Medicare and Medicaid (CMS), <u>http://siq.air.org/portfolio.asp?RID=179</u> The Artifacts of Culture Change tool is a self-evaluation questionnaire tool for nursing homes to examine how their practices compare to culture change innovator homes. Items include a large set of changes made to policies, resident autonomy, staffing enhancements, and to buildings/environments. It is a self-evaluation questionnaire, not a regulatory tool.

Culture Change Staging Tool—Web-based questionnaire known as the **Culture Change Staging Tool** can assess nursing homes in 12 domains commonly found in culture change homes. <u>http://www.myinnerview.com/ccstagingtool.php</u>

Person Directed Care Toolkit - TMF Health Quality Institute Many creative ideas for implementing culture change. <u>http://www.tmf.org/nursinghomes/pdc/index.htm</u>

Qualis Health is one of a group of 22 QIOs who conducted the Person-Directed Care (PDC) pilot project. **Idaho and Washington** were both part of the project. The pilot ran from October 2004 to July 2005 and encompassed transformational practices and procedures in three domains, workplace practice, care practice, and environment. <u>http://www.qualishealth.org/qi/pdc.cfm</u>

Colorado Person-Directed Care Project-<u>http://www.cfmc.org/nh/nh_pdc-overview.htm</u>

St. Louis Accord—<u>http://www.riqualitypartners.org/st_louis_accord/index.php</u>

Rhode Island—

http://www.stratishealth.org/clientuploads/pdfs/11_05_Continuum.pdf?PHPSESSID=193a34a882196648d72a5f631ca36c50

Indiana State Department of Health Guidelines for Special Care Units-<u>http://www.in.gov/isdh/regsvcs/ltc/alzinfo/index.htm</u>

National Clearing House on the Direct Care Workforce—<u>http://www.directcareclearinghouse.org/index.jsp</u>

Person Directed Care (PDC) Initiative—Six Georgia nursing homes worked to explore new approaches to long-term care as part of a multi-state pilot program conducted by the Centers for Medicare & Medicaid Services (CMS). The goal is to test materials that will help staff tailor services to the people under their care. This person-directed approach focuses on learning more about the residents—their individual histories, hobbies, preferences and routines—as well as building relationships among staff. The pilot also stresses involvement of all staff in a nursing home and increasing their input into decision-making. http://www.gmcf.org/nursing_home/pdc.shtml

Wisconsin Coalition for Person-Directed Care-http://dhfs.wisconsin.gov/rl DSL/NHs/nh05-014.htm

CARE Wisconsin Coalition Contacts: Krista S. Moore, Ph.D., Program Director for Master of Arts in Gerontology, Mount Mary College moorek@mtmary.edu

Nancy Tischer St. John's on the Lake, Milwaukee -subject of "Almost Home" PBS Documentary. ntischer@saintjohnsmilw.org

Wisconsin Ombudsman Web Site resources for PDC guidelines-<u>http://longtermcare.state.wi.us/home/</u>

OTHER RESOURCES

End Stage and Dementia White Paper University of Wisconsin Center on Age and Community http://www.uwm.edu/Dept/ageandcommunity/documents/end_stage_dementia_and_culture_change_roundtable_white_paper_11-3-05.pdf

Virtual Dementia Tour Kit—<u>http://www.secondwind.org/</u> (Click on Virtual Dementia in left hand column) Since caregivers have never personally experienced the physical limitations of aging, dementia or life in an elder care community, becoming sensitized by means of special training is essential to provide good care. The Virtual Dementia Tour (VDT) Kit will help sensitize staff to

the issues of residents which results in better care. This powerful training tool is the offspring of a study conducted in elder care communities. The findings were so incredible that a kit was designed to assist in replicating a heightened level of sensitivity in your own facility. The VDT simulates Dementia as well as some of the physical problems associated with aging.

Alzheimer's disease and Down syndrome-E-Medicine

http://www.emedicine.com/neuro/topic552.htm

"Rise and Shine at your Leisure" A "how to" for the Five Meal a Day Plan

It is published by Riverview Health Services, Inc., 611 East 2nd, Avenue Flandreau SD 57028 Phone: 605-997-2481, Fax 605-997-2988, E-mail: <u>rview@mcisweb.com</u>. This publication is designed to help anyone implement the five-meal a day process, this works best when implemented by a committee, and does take an investment in equipment.

Odor Control Guidelines for Special Care Units

Attachment. This information was developed as a resource during the project.

Guide for Use of Disguised Doors and Other Preventative Exiting Strategies for People with Dementia in Facilities

Attachment, developed for Wisconsin Assisted Living facilities, but ideas applicable to any environment.