

Embraer + CAE, Dassault + CAE, China Southern Airlines + CAE, Bombardier + CAE, Emirates + CAE, Cebu Pacific + CAE, Honeywell + CAE, CHC Helicopter + CAE, ATR + CAE, Líder Aviação + CAE, Mitsubishi Aircraft Corporation + CAE, Virgin Atlantic + CAE, GE Capital + CAE, JetBlue + CAE, Ryanair + CAE, Bell Helicopter + CAE, Alitalia + CAE, easyJet + CAE, AirAsia + CAE, Air Canada + CAE, Interglobe + CAE, US Airways + CAE, Norwegian + CAE, Virgin America + CAE, LAN + CAE, TAM + CAE, Flydubai + CAE, Thomas Cook + CAE, SAS + CAE, Iberia + CAE, Elsevier + CAE, Devex + CAE, BAE Systems + CAE, General Atomics + CAE, Rossell India + CAE, Russian Helicopters + CAE, Havelsan + CAE, Mubadala Aerospace + CAE, Abu Dhabi Aviation + CAE, Indra + CAE, Royal Air Force + CAE, Alenia Aermacchi + CAE, AgustaWestland + CAE, Airbus Military + CAE, Hindustan Aeronautics Limited + CAE, Lockheed Martin + CAE, German Armed Forces + CAE, Royal Canadian Air Force + CAE, Royal Australian Air Force + CAE, Royal Navy + CAE, U.S. Navy + CAE, U.S. Air Force + CAE, Government of Brunei + CAE, Beechcraft + CAE, Aeronautics + CAE, Air Wisconsin + CAE, Air Transat + CAE, CSA Czech Airlines + CAE, Garuda + CAE, Jazz Air + CAE, Ryanair + CAE, SilkAir + CAE, South African Airlines + CAE, Sunwing + CAE, Turkish Airlines + CAE, Vueling + CAE, Embraer + CAE, Dassault + CAE, China Southern Airlines + CAE, Bombardier + CAE, Emirates + CAE, Cebu Pacific + CAE, Honeywell + CAE, CHC Helicopter + CAE, ATR + CAE, Líder Aviação + CAE, Mitsubishi Aircraft Corporation + CAE, Virgin Atlantic + CAE, GE Capital + CAE, JetBlue + CAE, Ryanair + CAE, Bell Helicopter + CAE, Alitalia + CAE, easyJet + CAE, AirAsia + CAE, Air Canada + CAE, Interglobe + CAE, US Airways + CAE, Norwegian + CAE, Virgin America + CAE, LAN + CAE, TAM + CAE, Flydubai + CAE, Thomas Cook + CAE, SAS + CAE, Iberia + CAE, Elsevier + CAE, Devex + CAE, BAE Systems + CAE, General Atomics + CAE, Rossell India + CAE, Russian Helicopters + CAE, Havelsan + CAE, Mubadala Aerospace + CAE, Abu Dhabi Aviation + CAE, Indra + CAE, Royal Air Force + CAE, Alenia Aermacchi + CAE, AgustaWestland + CAE, Airbus Military + CAE,



+Partner of Choice

Company Profile

Bombardier + CAE, Emirates + CAE, Cebu Pacific + CAE, Honeywell + CAE, CHC Helicopter + CAE, ATR + CAE, Líder Aviação + CAE, Mitsubishi Aircraft Corporation + CAE, Virgin Atlantic + CAE, GE Capital + CAE, JetBlue + CAE, Ryanair + CAE, Bell Helicopter + CAE, Alitalia + CAE, easyJet + CAE, AirAsia + CAE, Air Canada + CAE, Interglobe + CAE, US Airways + CAE, Norwegian + CAE, Virgin America + CAE, LAN + CAE, TAM + CAE, Flydubai + CAE, Thomas Cook + CAE, SAS + CAE, Iberia + CAE, Elsevier + CAE, Devex + CAE, BAE Systems + CAE, General Atomics + CAE, Rossell India + CAE, Russian Helicopters + CAE, Havelsan + CAE, Mubadala Aerospace + CAE, Abu Dhabi Aviation + CAE, Indra + CAE, Royal Air Force + CAE, Alenia Aermacchi + CAE, AgustaWestland + CAE, Airbus Military + CAE, Hindustan Aeronautics Limited + CAE, Lockheed Martin + CAE, German Armed Forces + CAE, Royal Canadian Air Force + CAE, Royal Australian Air Force + CAE, Royal Navy + CAE, U.S. Navy + CAE, U.S. Air Force + CAE, Government of Brunei + CAE, Beechcraft + CAE, Aeronautics + CAE, Air Wisconsin + CAE, Air Transat + CAE, CSA Czech Airlines + CAE, Garuda + CAE, Jazz Air + CAE, Ryanair + CAE, SilkAir + CAE, South African Airlines + CAE, Sunwing + CAE, Turkish Airlines + CAE, Vueling + CAE, Embraer + CAE, Dassault + CAE, China Southern Airlines + CAE, Bombardier + CAE, Emirates + CAE, Cebu Pacific + CAE, Honeywell + CAE, CHC Helicopter + CAE, ATR + CAE, Líder Aviação + CAE, Mitsubishi Aircraft Corporation + CAE, Virgin Atlantic + CAE, GE Capital + CAE, JetBlue + CAE, Ryanair + CAE, Bell Helicopter + CAE, Alitalia + CAE, easyJet + CAE, AirAsia + CAE, Air Canada + CAE, Hindustan Aeronautics Limited + CAE, Lockheed Martin + CAE, German Armed Forces + CAE, Aviation royale canadienne + CAE, Royal Australian Air Force + CAE, Royal Navy + CAE, U.S. Navy + CAE, U.S. Air Force + CAE, Government of Brunei + CAE, Beechcraft + CAE, Aeronautics + CAE, Air Wisconsin + CAE, Air Transat + CAE, CSA Czech Airlines + CAE, Garuda + CAE, Jazz Air + CAE, Ryanair + CAE, SilkAir + CAE, South African Airlines + CAE, Sunwing + CAE, Turkish Airlines + CAE, Vueling + CAE, Embraer + CAE, Dassault + CAE, China Southern Airlines + CAE,



GLOBAL REACH

LEGEND

- Civil Aviation Training
- Civil Aviation Services
- CAE Oxford Aviation Academy
- Defence Training
- Defence Services
- ▲ Defence Operations and Offices
- ◆ CAE Healthcare
- ◆ CAE Mining
- * Expansion

NORTH AMERICA

CANADA		UNITED STATES		MEXICO	
▲	Bagotville	●	Altus	●	Miami
▲▲	Cold Lake	■	Anchorage	●	Milwaukee
▲	Fredericton	▲	Boston	●	Minneapolis
●	Gagetown	■	Charlotte	●●	Morristown
●	Greenwood	●	Columbus	■	Oklahoma City
▲	Halifax	●	Dallas	●▲	Orlando
●	Mirabel	■●	Davis-Monthan	●	Pease
●	Montreal	●	Denver	■□	Phoenix
■▲◆◆	Moose Jaw	◆	Dobbins	◆	Richardson
●	Ottawa	●	Durham	▲	San Diego
■▲	Petawawa*	●	Fairchild	●	San Francisco
●	Sparwood	●	Fort Benning	●	San Jose
◆	Sudbury	●	Fort Knox	◆	Sarasota
◆	Toronto	●	Grissom	●	Scott
●	Trenton	●	Hickam	●	Seymour Johnson
■▲◆	Vancouver	●	Holloman	●	Sherwood
		●	Keesler	●▲	Tampa
		●●	Little Rock		
		■●	MacDill		
		●	March		
		●	McChord		
		●	McConnell		

SOUTH AMERICA

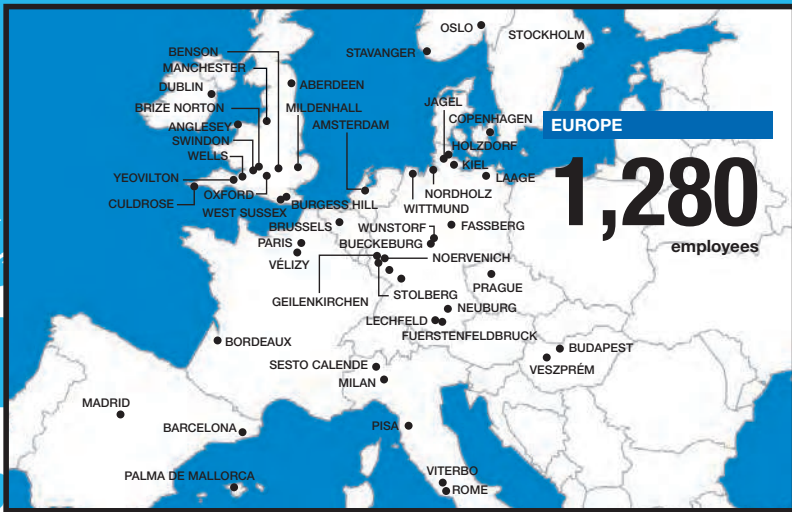
BRAZIL	
◆	Belo Horizonte
■◆	São Paulo

CHILE	
■◆	Santiago

COLUMBIA	
■	Bogota
◆	Medellin

PERU	
■◆	Lima

AFRICA	
CAMEROON	
□	Douala
SOUTH AFRICA	
■◆	Johannesburg



INDIA
320 employees

CHINA
120 employees

SOUTHEAST ASIA
160 employees

● KARAGANADA

MIDDLE EAST
150 employees

AFRICA
30 employees



EUROPE

BELGIUM

- □ ● Brussels
- CZECH REPUBLIC
- Prague

DENMARK

- Copenhagen

FRANCE

- Bordeaux
- Paris
- ▲ Vélizy

GERMANY

- Buechel
- Bueckeburg
- Fassberg
- Fuerstenfeldbruck
- Geilenkirchen
- Holzdorf
- Jagel
- Kiel
- Laage
- Lechfeld
- ◆ Mainz
- Neuburg
- Noervenich
- Nordholz
- ▲ Stolberg
- Wittmund
- Wunstorf

HUNGARY

- ▲ Budapest
- ◆ Veszprém

IRELAND

- Dublin

ITALY

- ▲ Milan
- Pisa
- Rome
- ● Sesto Calende
- Viterbo

NETHERLANDS

- □ ● Amsterdam

NORWAY

- Oslo
- Stavanger

SPAIN

- Barcelona
- Madrid
- Palma De Mallorca

SWEDEN

- Stockholm

UNITED KINGDOM

- Aberdeen
- Anglesey
- Benson
- ▲ Burgess Hill
- Brize Norton
- Culdrose
- Manchester
- Mildenhall
- Oxford
- ◆ Wells
- ◆ West Sussex
- Yeovilton

MIDDLE EAST

EGYPT

- Cairo

UNITED ARAB EMIRATES

- Abu Dhabi
- ▲ ■ Dubai

SAUDI ARABIA

- Jeddah

ASIA

BRUNEI

- ● Rimba*

CHINA

- ● Beijing
- □ Hong Kong
- Shanghai
- Zhuhai

INDIA

- Ahmednagar
- Ambala
- Bengaluru
- Bhub
- Bidar
- Chennai
- Goa
- Gondia
- Gorakhpur
- Hyderabad
- Jaisalmer
- Jodhpur
- Kochi
- Lonavala
- Mumbai
- Nasik
- ◆ ■ New Delhi*
- Palam
- Rae Bareli
- Visakhapatnam

INDONESIA

- Jakarta

JAPAN

- Atsugi
- Futenma
- Kadena
- Iwakuni
- Okinawa
- Tokyo*

KAZAKHSTAN

- ◆ Karaganda

MALAYSIA

- Kuala Lumpur

PHILIPPINES

- Manila

SINGAPORE

- ● Singapore

SOUTH KOREA

- Seoul

OCEANIA

AUSTRALIA

- Adelaide
- Amberley
- ▲ ◆ Brisbane
- ▲ Canberra
- □ ▲ Melbourne
- Nowra
- Oakey
- □ ◆ Perth
- Richmond
- ▲ Sydney
- Townsville*
- Victoria

NEW ZEALAND

- Palmerston North*
- Auckland*

+Partner of Choice



Our VISION is to be the partner of choice for customers operating in complex, mission-critical environments by providing the most innovative modeling and simulation-based solutions to enhance safety, improve efficiency and help solve challenging problems.

ABOUT CAE

CAE was founded in 1947 and is headquartered in Canada. With customers in more than 190 countries, CAE has the broadest global reach of any simulation and training equipment and services company on the market.

Ninety per cent of CAE's annual revenues are derived from international activities and worldwide exports. CAE's shares are traded on the Toronto and New York Stock Exchanges (TSX: CAE; NYSE: CAE).



Civil Aviation



Defence and Security



Healthcare and Mining



CAE is a global leader in modeling, simulation and training for civil aviation and defence. The company employs approximately 8,000 people at more than 100 sites and training locations in approximately 30 countries. CAE offers civil aviation, military, and helicopter training services in more than 50 locations worldwide and trains approximately 100,000 crewmembers yearly. In addition, the CAE Oxford Aviation Academy offers training to aspiring pilot cadets in 10 CAE-operated flight schools.

CAE's business is diversified, ranging from the sale of simulation products to providing comprehensive services such as training and aviation services, integrated enterprise solutions, in-service support and crew sourcing. The company applies simulation expertise and operational experience to help customers enhance safety, improve efficiency, maintain readiness, and solve challenging problems. CAE is leveraging its simulation capabilities in new markets such as healthcare and mining.

GLOBAL LEADER



#1 Civil Simulation equipment sales



#1 Commercial Aviation Training



#1 Helicopter Aviation Training



#2 Business Aviation Training



#1 Ab-Initio Pilot (Undergraduate) Training



#1 Crew Sourcing Services



#1 Military Virtual Air Training



#1 Healthcare technology sales

INNOVATION

+ TECHNOLOGY LEADERSHIP

Over the past 65 years CAE has consistently led the evolution of flight training and simulation systems technology with a number of industry firsts. Our relentless focus on simulation-based training has made CAE the global benchmark for simulator fidelity and performance, and an industry leader in the development of innovative training devices, tools and courseware that accelerate learning and mission rehearsal.

There is more to come. With about 10% of our annual revenues invested in R&D each year, we aim to remain one step ahead in delivering training products and services to customers that enhance safety, mission readiness and operational efficiency.







CAE is consistently ranked as one of the top 20 Canadian companies in research and development investments (source: Research Infosource).

GLOBAL FOOTPRINT

Since the initial export sale of a flight simulator in the early 1950s, global market penetration has been at the core of CAE's business strategy. Over 65 years later, CAE is the only simulation and training company with a truly global presence. With operations and training centres in 30 countries, customers in 190 and half of our workforce on the ground in international markets, our global reach is unmatched.

We are solidly established in the mature economies of North America and Europe, which represent approximately 75% of our annual revenues. In the emerging markets of China, Southeast Asia, India, the Middle East and Latin America, demand for simulation and training services is expanding at an accelerated pace.

CAE's Emerging Markets Footprint

	India	Middle East	Latin America	Southeast Asia	China
					
Annual growth in passenger air travel ¹	8.4%	6.4%	6.6%	6.5%	7.0%
FFS installed base market position	#1	#1	#1	#1	#1
Share of FFS installed base ²	68%	62%	43%	49%	69%
Sales of defence simulators	11	21	2	25	–
First sale	1970	1974	1978	1979	1988
Training and services	<ul style="list-style-type: none"> • Commercial • Helicopter • Ab initio • Defence 	<ul style="list-style-type: none"> • Commercial • Business • Helicopter • Defence 	<ul style="list-style-type: none"> • Commercial • Business • Helicopter • Defence 	<ul style="list-style-type: none"> • Commercial • Business • Defence 	<ul style="list-style-type: none"> • Commercial • Business • Helicopter • Ab initio
JVs / Long-term agreements	<ul style="list-style-type: none"> • Gov't of India • HAL • InterGlobe • Rossell India 	Emirates Airlines	<ul style="list-style-type: none"> • LATAM • Líder Aviação 	<ul style="list-style-type: none"> • AirAsia • Cebu Pacific • Brunei Ministry of Finance 	China Southern Airlines

LEGEND: **FFS** – full-flight simulator **JV** – joint venture * – Upcoming

¹ – Expected annual growth in passenger air travel 2012-2031 (Source: Boeing Forecast 2013).

² – CAE's share of FFS installed base takes into account FFSs sold to third parties and located in its training centres.



Civil Training and Services

With more than 235 full-flight simulators in more than 50 aviation training locations serving over 3,000 airlines, aircraft operators and manufacturers globally, CAE is a world leader in aviation, maintenance and crew training services. CAE offers tailored training services ranging from integrated training programs to deployable ground school capabilities and crew sourcing services. With CAE Oxford Aviation Academy and CAE Parc Aviation, the Company has the broadest portfolio of capabilities with an end-to-end training and crew sourcing solutions.

Joint-ventures, alliances and partnerships

CAE has teamed with airlines and original equipment manufacturers to offer better services to customers, and now offers training solutions for every segment on the market.

Relationships with original equipment manufacturers



Relationships with major airlines and aircraft operators



CIVIL AVIATION

CAE Parc Aviation

CAE Parc Aviation is the global market leader in providing aviation personnel on lease to airlines and aviation support organisations, currently providing over 1,400 flight crew and technical personnel on assignment with 70 clients, operating 20 different aircraft types in over 40 countries.

CAE Oxford Aviation Academy

CAE Oxford Aviation Academy is the largest ab initio flight training network in the world with the capacity to train more than 2,000 cadets per year across 10 flight schools on five continents. Drawing upon over 85 years of pilot training expertise, CAE Oxford Aviation Academy cadet pilot training programs provide high quality, focused ab initio training to aspiring pilots across the globe. The range of programs includes CPL, ATPL and MPL training routes, all of which combine premier ground school courses with high quality flying instruction delivered in accordance with national aviation authority requirements. Training locations include Australia, Belgium, Cameroon, Hong Kong, India, the Netherlands, the United Kingdom and the United States.

Civil simulation products

CAE is the world's leading supplier of civil full-flight simulators, with over 1,000 simulators and flight training devices sold to more than 130 airlines, aircraft manufacturers and training centres. CAE has simulated almost every modern airliner, regional jet, and many business jets.

CAE applies its many leading-edge technology across the industry's broadest range of training solutions, from desktop trainers and three-dimensional training devices to CAE 5000 Series and CAE 7000 Series full-flight simulators.

Leader in developing the world's first simulators

CAE has recently developed or is currently under contract to develop the first simulators for many of the world's newest aircraft platforms, including the Airbus A350 XWB, AVIC Medium-Sized Transport, Mitsubishi Regional Jet (MRJ), ATR42-600 and ATR72-600, Bombardier CSeries, Global 5000/6000, Global 7000/8000 and Learjet 85 and the Commercial Aircraft Corporation of China, Ltd (COMAC) ARJ21 and C919.



CAE Simfinity™
e-Learning



CAE Simfinity™
Integrated
Procedures
Trainers



CAE Simfinity™
Flight Training
Devices



CAE 3000 Series
Full-Flight Simulators



CAE 5000 Series
Full-Flight Simulators



CAE 7000 Series
Full-Flight Simulators



CAE is the leader in simulation-based training for military aircrews, and has more than 25% market share. CAE serves more than 50 national defence forces. CAE is a globally-recognized training systems integrator with expertise in providing simulation products, services and centres across air, land, sea and critical infrastructure.

Defence Training and Services

CAE provides its defence and security customers with turnkey training solutions as well as comprehensive training support services and integrated enterprise solutions at more than 80 locations worldwide. CAE's service offerings include training needs analysis, instructional systems design, learning management information systems, curriculum and courseware development, classroom and simulator instruction, and maintenance and logistics support. In addition, the company provides systems integration, systems engineering and in-service support for operational platforms.

Defence Simulation Products

CAE is a market leader in the design of defence and security training systems for air, land and sea applications, and has established close business relationships with OEMs such as Lockheed Martin, Airbus Military, Boeing and AgustaWestland, among others. CAE offers the industry's most comprehensive range of simulation products related to flight simulation. From desktop trainers to the highest fidelity full-mission simulators, no company offers a broader portfolio of simulation products. CAE has designed simulators for the greatest variety of helicopters, and is a recognized leader in developing simulators and training systems for transports, tankers, maritime patrol aircraft, lead-in fighter trainers, and combat aircraft. CAE also provides a range of products related to training ground forces, including solutions for direct and indirect fire, close air support, forward observation, driver training, crew gunnery training, and command and staff training.

DEFENCE AND SECURITY

The Company has contracts with all branches of the U.S. military. CAE's experience covers a variety of aircraft platforms, including helicopters such as the CH-47 Chinook and MH-60S/R Seahawk, and transports such as the C-130 Hercules.

CAE offers a range of simulation-based solutions for land forces such as driver and crew gunnery trainers for armoured vehicles, artillery and forward air control trainers, maintenance trainers for tanks and command and staff training systems.

Comprehensive training facilities

CAE's Medium Support Helicopter Aircrew training Facility (MSHATF) at RAF Benson in the U.K. represents the company's full range of capabilities. Owned and operated by CAE, the centre offers a fully integrated training environment to train Royal Air Force and other operators of the Puma, Chinook and Merlin helicopters.

CAE operates a C-130 training centre in Tampa, Florida and has a long-term teaming agreement with Lockheed Martin to be the training provider of choice for the C-130J Hercules aircraft.

CAE partnered with AgustaWestland to form the Rotorsim consortium, a helicopter training centre based in Sesto Calende in Italy that provides integrated training solutions for AgustaWestland helicopters.

An industry consortium consisting of CAE, Eurocopter, Rheinmetall Defence Electronics, and Thales offers NH90 helicopter training in three centres in Germany. CAE operates a helicopter training centre in Bangalore, India. The facility— Helicopter Academy to train by Simulation of Flying (HATSOFF) — is an equally-owned joint venture between HAL and CAE.

CAE and the Government of Brunei established a joint venture company that is constructing the CAE Brunei Multi-Purpose Training Centre (MPTC) in Brunei Darussalam. The CAE Brunei MPTC is scheduled to open in 2014 and will offer simulation-based training programs for the Sikorsky S-92 and Sikorsky S-70i Black Hawk helicopters and Pilatus PC-7 trainer aircraft. The CAE Brunei MPTC will also offer comprehensive emergency and disaster management training to Brunei's Ministry of Home Affairs and other ASEAN customers.

Integrated Enterprise Solutions

CAE's Integrated Enterprise Solutions (IES) group is a trusted advisor and solutions provider to three primary market segments: governments and defense forces; medical and healthcare institutions; and critical infrastructure/emergency management organizations. The professionals charged with serving the public in these segments have one thing in common – the requirement to effectively and efficiently deal with complex, high-risk challenges. CAE's IES group includes expert integrators with a deep knowledge and understanding of applying cost-effective simulation solutions to a range of mission-critical environments. We offer our clients professional and engineering services; enabling technology and software tools; and integrated simulation centres. By combining products and software tools with service delivery capabilities into a comprehensive, integrated solutions offering, CAE's IES group can help customers improve operational efficiency, develop and maintain mission critical systems, and provide software-based decision support and training solutions.





CAE MINING

CAE Mining is at the forefront of the industry in developing and providing innovative technology and services to plan, manage and optimize mining operations. With operations in 12 countries, CAE Mining offers enhanced solutions ranging from exploration data management and ore-body modelling, to mine planning and operations management. We have a technical consulting team of over 100 experienced geologists and mining engineers servicing customers in close to 100 countries.

Through our simulators, software, courseware and training service, CAE Mining is developing the industry's most compelling technology and services to advance the efficiency and safety of mine operations. By leveraging CAE's expertise in simulation-based training, we offer comprehensive training solutions that feature student management systems, lesson planning tools and simulation products ranging from desktop trainers and e-learning to part-task trainers and high fidelity-simulators with visuals based on the aviation standard.

In an industry where safety is crucial and the cost of training on real equipment is very high, CAE's simulation solutions allow operators to rehearse more often and prepare for the most complex tasks, thereby improving the safety and efficiency of mining operations as well as helping reduce costs.

CAE Terra™ mining simulators

The CAE Terra range of mining equipment simulators includes underground and surface trucks, loaders, drills and ancillary equipment. CAE Mining incorporates highly realistic simulation into learning programs that are linked to operational key performance indicators and focused on achieving tangible improvements in safety and productivity. The blended learning system available with CAE Terra simulators includes self-paced e-learning, instructor-led classroom and on-the-job training. Complex scenarios and team training are conducted in the full-motion high-fidelity CAE Terra simulators and then validated and reinforced in the real-world operations.



CAE HEALTHCARE

Launched four years ago, CAE Healthcare has used acquisitions and innovation to rapidly establish itself as the global leader in technology designed to lower the risks inherent in the delivery of healthcare. CAE Healthcare is now leveraging the industry's broadest and most comprehensive solutions portfolio and CAE Healthcare's proprietary technologies to improve patient safety in professional clinical settings.

The acquisitions of Medical Education Technologies, Inc. (METI) and Blue Phantom significantly expanded our market reach, customer relationships, innovative marketing initiatives and worldwide distributor network.

CAE Healthcare offers a full spectrum of cutting-edge learning tools, including surgical and ultrasound simulation, curriculum, clinical skills management and highly realistic adult, pediatric and baby simulators that are designed to mimic human medical scenarios including trauma, heart attack, drug overdose and effects of bioterrorism. Today, more than 8,000 of our simulators

are in use worldwide by medical and nursing schools, hospitals, defence forces and other entities.

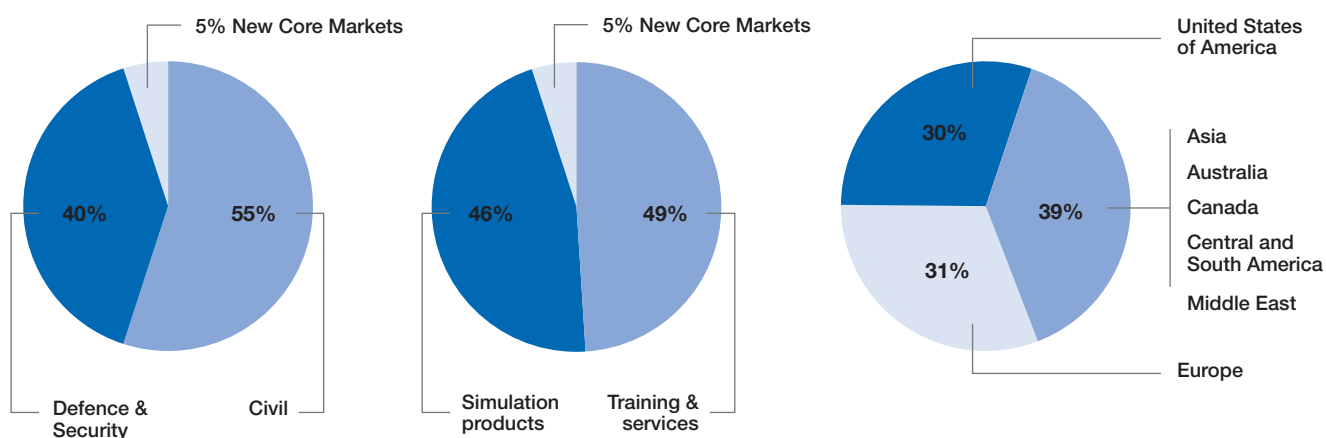
CAE is pursuing its growth objectives through a number of actions and initiatives:

- Continuous R&D investment to develop innovative technologies that will bring medical simulation to new levels of realism and training effectiveness.
- Accelerated delivery of new products across all product lines.
- Expansion of our audio-visual and clinical skills management platform to enhance compliance, performance and patient safety in clinical settings
- Strategies to facilitate the adoption of simulation in professional clinical settings to improve patient safety

Financial Highlights

<i>(amounts in millions, except per share amounts)</i>	2013	2012
Operating results		
Revenue	2,104.5	1,821.2
Net income	142.4	182.0
Backlog	4,091.9	3,724.2
Financial position		
Net cash provided by operating activities	204.1	233.9
Capital expenditures	155.8	165.7
Total assets	3,878.7	3,183.7
Total long term debt, net of cash	916.8	534.3
Per share		
Basic earnings attributable to equity holders of the Company	0.54	0.70
Dividends	0.19	0.16
Equity	4.38	4.05

Revenue Distribution Fiscal 2013



Board of Directors and Officers

BOARD OF DIRECTORS

James F. Hankinson¹

Chairman of the Board
CAE Inc.
Toronto, Ontario

Brian E. Barents^{2, 4}

Corporate Director
Andover, Kansas

Paul Gagné^{1, 2, 3}

Chairman
Wajax Corporation
Montreal, Québec

Gen. Peter J. Schoomaker U.S.A. (Ret.)^{2, 4}

Corporate Director
Tampa, Florida

Katharine B. Stevenson³

Corporate Director
Toronto, Ontario

Marc Parent¹

President and Chief Executive Officer
CAE Inc.
Lorraine, Québec

The Honourable Michael M. Fortier, P.C.⁴

Vice Chairman
RBC Capital Markets
Montreal, Québec

The Honourable John Manley, P.C., O.C.^{2, 4}

President and Chief Executive Officer
Canadian Council of Chief Executives
Ottawa, Ontario

Andrew J. Stevens^{2, 3}

Corporate Director
Gloucestershire, UK

Kathleen E. Walsh³

President and Chief Executive Officer
Boston Medical Center
Boston, Massachusetts

OFFICERS

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Chairman of the Board

Nick Leontidis

Group President
Civil Simulation Products,
Training and Services

Stéphane Lefebvre

Vice President, Finance
and Chief Financial Officer

Bernard Cormier

Vice President
Human Resources

Sonya Branco

Vice President and Controller

Marc Parent

President
and Chief Executive Officer

Gene Colabatistto

Group President
Military Products and Training & Services

Hartland J. A. Paterson

Vice President, Legal, General
Counsel & Corporate Secretary

Éric Bussièrès

Vice President
Finance – Civil and Treasurer

Sonya Branco

Vice President and Controller

¹ Member of the Executive Committee

² Member of the Human Resources Committee

³ Member of the Audit Committee

⁴ Member of the Governance Committee



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