## Development of a Project Cost Estimating Capability

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Engineering Cost Office


## Outline

Engineering

- A New Universe
- Overview of the Requirements and Architecture
- Overview of v1
- The Challenges
- Way Forward


## The NAFCOM Universe

## Closed System

## NASA Cost Community



MSFC

- NAFCOM
- REDSTAR
- Data Collection, Normalization \& Analysis - CER Development

Compiled Code Data Analysis Details CER Spreadsheets

CADRe Data


REDSTAR Website

## The PCEC Universe

## Open and Transparent System

## NASA Cost Community



- The PCEC team formed a PCEC Steering Committee to guide, define, and develop core requirements
- Total of 25 Requirements Spread over 3 Levels
- Key Attributes:
- Transparent and Customizable
- Meet all NASA IT Security Requirements
- Include Documentation and Statistics for all CERs
- Traceable to the NASA Standard WBS
- Separate CER Libraries and Software
- Contain No Data or Links to Databases
- Implement an Agreed-Upon List of NAFCOM Capabilities to Carry Forward


## The PCEC Architecture

Key Elements of Project Cost Estimating Capability (PCEC) - Overview

- REDSTAR Library
- One NASA Cost Engineering (ONCE) Database



Accessible with NASA User ID and Account Approval

PCEC: Managed by PCEC Development team

Publically Releasable via NASA Software Release Authority Process

NASA IT Security Interface

## PCEC Elements

## PCEC Library

- Store core cost estimating artifacts (CERs, WBS, Inflation, basic historical mission data)
- Contains NAFCOM12 CERs with associated statistics, as well as NAFCOM WBS templates and other information
- Excel Workbook



## PCEC Interface

- Facilitate the use of the PCEC Library information (e.g., inserting CERs, building WBSs) for creating estimates
- Automate redundant estimating processes
- Excel Add-In


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## CER Library Organization

- Introduction
- General Information
- Variable List
- Variable Influence Tables
- Mission Information
- WBS Dictionary
- Inflation Table
- CER Documentation Help
- WBS Templates
- NASA NPR 7120.5E
- NASA CADRe
- NC12 Earth Orbiting Spacecraft
- NC12 Planetary Spacecraft
- NC12 Uncrewed Spacecraft
- NC12 Crewed Spacecraft
- NC12 Launch Vehicle Stage
- Recommended CERs
- System Level
- Group Level
- Subsystem Level
- Component Level

Contents of Each CER Tab

- CER Documentation
- Cost Calculation
- Risk Calculations
- Legacy CERs
- Group Level
- Subsystem Level
- Component Level


## CER Interface Organization

- Microsoft Excel Add-in Workbook (XLAM)
- Provide features to facilitate the integration of project estimating artifacts contained in the PCEC Library into Excel-based cost models
- Automate Some of the Redundant Processes in Developing a Cost Estimate
- Custom Tab on Excel's Ribbon
- VBA based Methods for Formatting and Manipulating Worksheets


## The ribbon contains the following button groups:

## Models/Estimate

- Load and save model templates
- Launch an Estimate to get stared quickly with a custom model
- Insert individual CERs as a few lines or entire preformatted worksheets

Inform/Document

- Learn more about CERs and variables
- Document and validate CERs used in your workbook

Tools/Help

- Insert WBS templates, Library worksheets and Inflation information into your workbook
- Use the in-tool Help file to learn more about what the PCEC can do for you


## PCEC v1 Interface Ribbon



## Near-Term PCEC Activities

- Following an Incremental Development Approach to Incorporate Updates over the Next Several Releases (v1.x)
- Implementation of Uncertainty for First-Pound and System Integration
- Integration of Outputs from other Excel-based Models: NICM, SOCM, etc.
- Phasing
- User-requested Improvements/Updates
- Under the Hood Enhancements
- Establishment of the PCEC Review \& Release Process
- Upload v1 Data and CER Spreadsheets to REDSTAR
- Development of Training Materials and Example Models with Uncertainty/Risk
- Get State Department Approval for General Release!!


## PCEC v2 Challenges

- Integrated Model Construct
- Integration of Parallel Model Development Efforts
- Incorporation of Legacy Tools (i.e. NICM)
- CERs vs. Models
- CADRe vs. Pre-CADRe Data
- Limited Data Sets for Crewed System, Launch Vehicles, and Space Transportation Systems
- Modeling Development and Production Environments
- Approach to Data Analysis
- Full Cost Accounting
- WBS and FBS
- Cost Allocation by Phase
- Objective vs. Subjective Variables
- Modeling System Level Costs


## Future PCEC Development

- PCEC Library and Interface v2
- Changes in the Estimating Framework but...
- Same Look, Feel, and Operation as the Existing Interface
- Key Changes for v2
- NASA Standard WBS: Migration away from NAFCOM WBS
- Space Flight hardware CER updates: New normalizations, new missions added, Tailored CERs/Models by Mission Type (robotic, crewed, launch vehicles)
- New CERs for "wraps": Results of Ongoing PM/SE/MA/I\&T Research
- Inclusion of more Models/Capabilities that Enable Total Life-Cycle Cost Estimating
- New Data Normalization/Analysis and CER Workbooks Uploaded to REDSTAR (and ONCE?)
- PCEC v2 is Planned for Release 1Q FY15


## PCEC v2 \& NASA Std WBS



## Questions?

## PCEC Library

## PCEC CER Library CER Documentation (1 of 3)



## PCEC CER Library CER Documentation (2 of 3)



## PCEC CER Library CER Documentation (3 of 3)



## PCEC CER Library CER Calculation (1 of 2)



## PCEC CER Library CER Calculation (2 of 2)

Engineering


## PCEC CER Library

## Uncertainty Calculations



## PCEC CER Library First Pound Cost (1 of 2)



## PCEC CER Library First Pound Cost (2 of 2)



## PCEC CER Library System Integration (1 of 2)

System Integration Cost CER Documentation (Analogy)

Overall CER description:
This CER provides a relationship that can used to estimate the cost of a System Integration cost element using spacecraft hardware A-value: Calibrated value of the coefficient for the mission calculated by inputting the mission's actual SI Cost, Weight, and b-value the $y$-intercept of the regression line in log space.
$b$-value: Exponent for the equation SI Cost $=A *$ HardwareCost $\wedge b$ for the element being modeled. Computed based on regression

Description of System Integration estimating methodology


Select one or more entries in the table by entering an " $X$ " in the "Selected Mission" column to include that mission in the $A$ - and $b$-value

|  | Elements Selected |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Selected Mission |  | Hardware Class | Orbit | Spacecraft Class | Estimating Level |
|  | ACTS | Uncrewed | Earth Orbiting | Communication | System |
|  | AE-3 | Uncrewed | Earth Orbiting | Scientific | System |
|  | AEM-HCMM | Uncrewed | Earth Orbiting | Scientific | System |
|  | ALEXIS | Uncrewed | Earth Orbiting | Scientific | System |

## Table of hardware from which to select one or more analogous data points

Test Operations) Flt Unit AFlt Unit B| value - STO | $\begin{array}{c}\text { Fit Unit B- } \\ \text { Value- STO }\end{array}$ |
| :--- | :--- |
| VMM |  |

## PCEC CER Library System Integration (2 of 2)



## PCEC Interface

## PCEC Interface Templates



## Additional Calculation Sections <br> Sections for calculating Learning, LRIP, and Production Rate based on CER inputs

## PCEC Interface Launch an Estimate

## Modify WBS Elements

 Add and remove CERs from WBS Hardware sectionsTailor WBS Hierarchy
Create summary elements and sub-elements to tailor WBS


## PCEC Interface Search CER Library

## CER Search

Search PCEC CERs by keyword or categories such as: Level, WBS, or Methodology

## CER Description

See detailed information about the selected CER

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## CER Description

Proceed to the next step in entering a CER into your model

PCEC Interface Insert Multivariable CER

Multivariable CER Inputs Input values into CERs as values or references to cells

## Input Descriptions

View context sensitive information about the selected input variable


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## PCEC Interface CER Details

## CER Search <br> Search PCEC CERs by keyword or category

CER Information
View detailed information for Multivariable CERs including: Equation Text, Variable Info, Regression Statistics, Included Missions, Variable Correlation, and Uncertainty Info


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## PCEC Interface Variable Information

## Variable Information

View critical information about CER variables such as Name, Friendly Name, and range of possible input values

## Variable Description

View variable definition and a detailed description of how input Values impact a CER output

| NASA PCEC: Variable Information |  |  | $\Sigma 3$ |
| :---: | :---: | :---: | :---: |
| Variable Name | Friendly Name | Possible Values | - |
| [DDMR] | DD Management Rating | 0-100\% (Decimal in [0-1]) |  |
| [DDSpecialMat] | DD Special Material Factoi | 0 if No, 94 if Yes. |  |
| [DDTech] | DD Tech | 0+ |  |
| [DDTEFY12] | DDTE FY12 | FY12 \$M, 0+ |  |
| [Deployable] | Deployable | 1 if No, =EXP(1) if Yes. |  |
| [DesignLife] | Design Life | months, 1+ |  |
| [DL120ND79] | DL >= 120 \& ND >= 790, | 1 if No, =EXP(1) if Yes. |  |
| [DLGT72] | Design Life > $=72$ | 1 if No, =EXP(1) if Yes. |  |
| [DRGT1] | Date Rate > 1 K | 1 if No, =EXP(1) if Yes. |  |
| [EngMngt] | Engineering Management | 0-100\% (Decimal in [0-1]) |  |
| [FndAvail] | Funding Availability | $0-100 \%$ (Decimal in [0-1]) |  |
| [FUFY12] | FU FY12 | FY12 \$M, 0+ |  |
| [FULouvers_Heaters] | FU Louvers/Heaters | 0 for "No Louvers / No Heaters", 3 |  |
| [FUMR] | FU Management Rating | 0-100\% (Decimal in [0-1]) | $\checkmark$ |

## DD Special Material Factor

Rating based on whether any material out of the ordinary used in the thermal control subsystem (D\&D)

This is a dimensionless variable used in the Thermal Control Tech Rating calculation. Special materials or configuration denotes anything out of the ordinary used in the thermal control/protection system, such as the gold plating used on NEAR or the carbon phenolics used on the Galileo Probe. Choices for Special Materials / Special Configurations are the following:
(1) Yes = Input of 94
$\square$ OK
Cancel

## PCEC Interface Document Workbook

Estimating Relationship Documentation Report created at: 5/12/2014 3:55:15 PM

## CER Document Table

 View a table of all CERs included in the workbook. The table contains links to CER Documentation and the CER's cell location in the workbook| Estimating Relationship Name - | Worksheet | Address | Valid ${ }^{\text {- }}$ |
| :---: | :---: | :---: | :---: |
| PCEC Amplifier DD | Sheet1 | \$B\$2 | TRUE |
| PCEC Structures DD | PCEC Structures CER | \$C\$13 | TRUE |
| PCEC Structures FU | PCEC Structures CER | \$C\$35 | TRUE |
| PCEC Thermal Control DD | PCEC Thermal Control CER | \$C\$13 | TRUE |
| PCEC Thermal Control FU | PCEC Thermal Control CER | \$C\$35 | TRUE |
| PCEC Reaction Control DD | PCEC Reaction Control CER | \$C\$13 | TRUE |
| PCEC Reaction Control FU | PCEC Reaction Control CER | \$C\$35 | TRUE |
| PCEC Electrical Power DD | PCEC Electrical Power CER | \$C\$13 | TRUE |
| PCEC Electrical Power FU | PCEC Electrical Power CER | \$C\$35 | TRUE |
| PCEC CCDH DD | PCEC CCDH CER | \$C\$13 | TRUE |
| PCEC CCDH FU | PCEC CCDH CER | \$C\$35 | TRUE |
| PCEC Attitude Control DD | PCEC Attitude Control CER | \$C\$13 | TRUE |
| PCEC Attitude Control FU | PCEC Attitude Control CER | \$C\$35 | TRUE |
| PCEC Solid Rocket Motor DD | PCEC Solid Rocket Motor CER | \$C\$13 | TRUE |
| PCEC Solid Rocket Motor FU | PCEC Solid Rocket Motor CER | \$C\$35 | TRUE |
| PCEC Power Distribution DD | PCEC Power Distribution CER | \$C\$13 | TRUE |
| PCEC Power Distribution FU | PCEC Power Distribution CER | \$C\$35 | TRUE |

## CER Documentation

CER documentation contains the following information about Multivariable CERs: CER Description, Equation Text, Variable Information, Regression Statistics, and Descriptive Statistics,

## PCEC Interface Insert WBS

## Select WBS

Select WBS from all WBS available in the PCEC library

## WBS View

View the elements of the selected WBS

## Element Description

View the elements of the selected WBS


## PCEC Interface Inflation

NASA NEW START INFLATION INDEX--(ACTUALS THRU September 2013)

| YEAR | 1959 | 1960 | 1961 | 1962 | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | TQ | 1977 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INFL.RATE | 4.0\% | 4.3\% | 3.2\% | 4.0\% | 3.5\% | 4.5\% | 3.4\% | 6.0\% | 4.9\% | 5.4\% | 5.7\% | 6.9\% | 6.3\% | 5.7\% | 5.7\% | 7.2\% | 10.8\% | 9.0\% | 2.1\% | 8.5\% |
| FACTORS | 1.040 | 1.043 | 1.032 | 1.040 | 1.035 | 1.045 | 1.034 | 1.060 | 1.049 | 1.054 | 1.057 | 1.069 | 1.063 | 1.057 | 1.057 | 1.072 | 1.108 | 1.090 | 1.021 | 1.085 |

Inflation Table
Insert the NASA NEW START INFLATION INDEX table as a new worksheet in the workbook

## Inflation Factors

Specify a range of years to return a subset of the inflation table
Victory Solutions MIPSS ream

NASA PCEC: Insert Inflation Factors for Specific Years
Destination Cell

| $\$ \mathrm{M} \$ 6$ | 䁂 |
| :--- | :--- |


| Choose Years |  |  |  |
| :--- | :--- | :--- | :--- |
| Base Year | Start Year | Final Year |  |
| 2012 | 2014 | 2019 |  |

## PCEC Interface Insert Library Worksheets

## Library Worksheets

Generate PCEC Library worksheets as new worksheets in the workbook or as worksheets in a new workbook


## PCEC Interface In-Tool Help File



