



Project Management Body Of Knowledge (PMBOK®) Guide – 5th Edition

February 21, 2013

PMBOK 4th Edition

Released in 2008

5 Process Groups

9 Knowledge Areas

42 Processes

PMBOK 5th Edition

Released in **2013**

5 Process Groups

10 Knowledge Areas

47 Processes

PMBOK 4th Edition

- Integration Management
- Scope Management
- Time Management
- Cost Management
- Quality Management
- Human Resources Management
- Communications Management
- Risk Management
- Procurement Management

PMBOK 5th Edition

- Integration Management
- Scope Management
- Time Management
- Cost Management
- Quality Management
- Human Resources Management
- Communications Management
- Risk Management
- Procurement Management
- **Stakeholder Management**

PMBOK4

Chapter 5 Project Scope Management

- 5.1 Collect Requirements
- 5.2 Define Scope
- 5.3 Create WBS
- 5.4 Verify Scope
- 5.5 Control Scope

PMBOK5

Chapter 5 Project Scope Management

- 5.1 Plan Scope Management
- 5.2 Collect Requirements
- 5.3 Define Scope
- 5.4 Create WBS
- 5.5 Validate Scope
- 5.6 Control Scope

5.1 Plan Scope Management

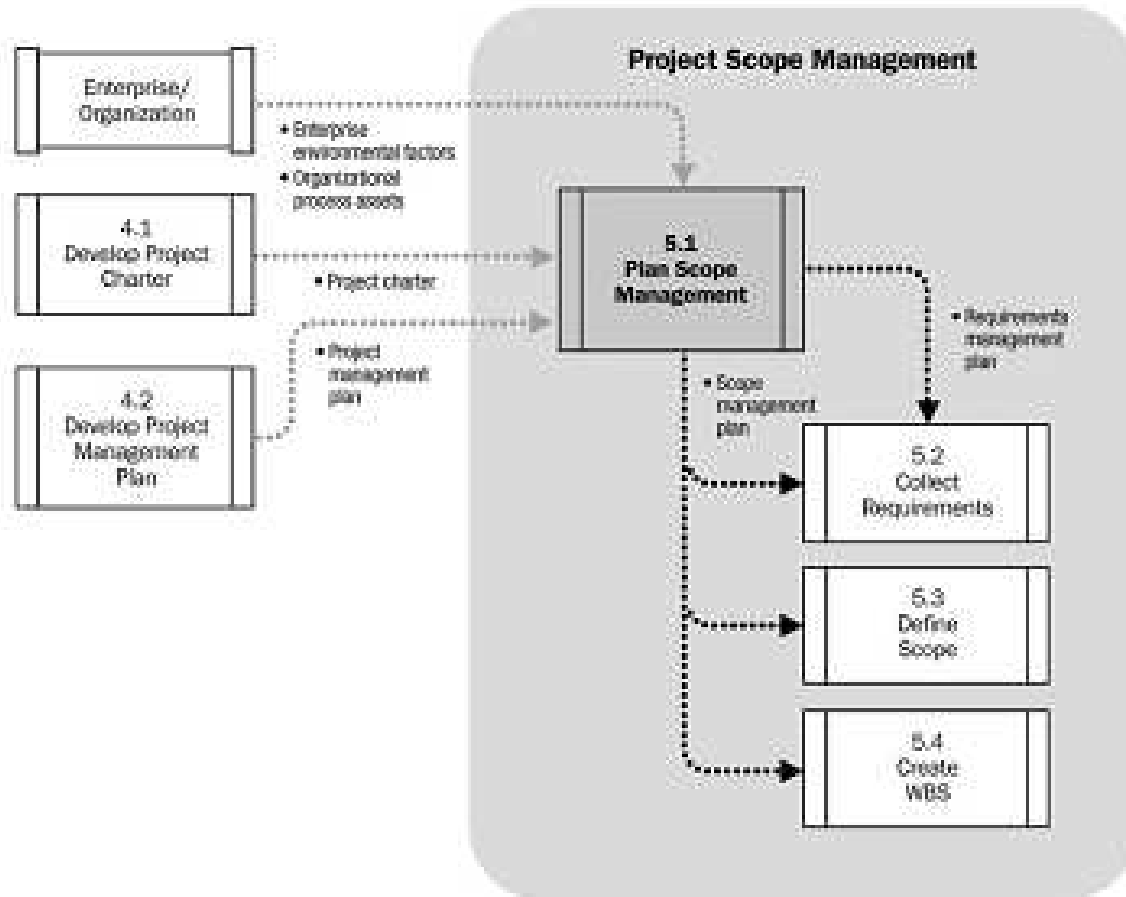
The process of creating a scope management plan that documents how the project scope will be defined, validated, and controlled.

The key benefit of this process is that it provides guidance and direction on how scope will be managed throughout the project.

5.1 Plan Scope Management



5.1 Plan Scope Management



PMBOK4

Chapter 6 Project Time Management

- 6.1 Define Activities
- 6.2 Sequence Activities
- 6.3 Estimate Activity Resources
- 6.4 Estimate Activity Durations
- 6.5 Develop Schedule
- 6.6 Control Schedule

PMBOK5

Chapter 6 Project Time Management

- 6.1 Plan Schedule Management
- 6.2 Define Activities
- 6.3 Sequence Activities
- 6.4 Estimate Activity Resources
- 6.5 Estimate Activity Durations
- 6.6 Develop Schedule
- 6.7 Control Schedule

6.1 Plan Schedule Management

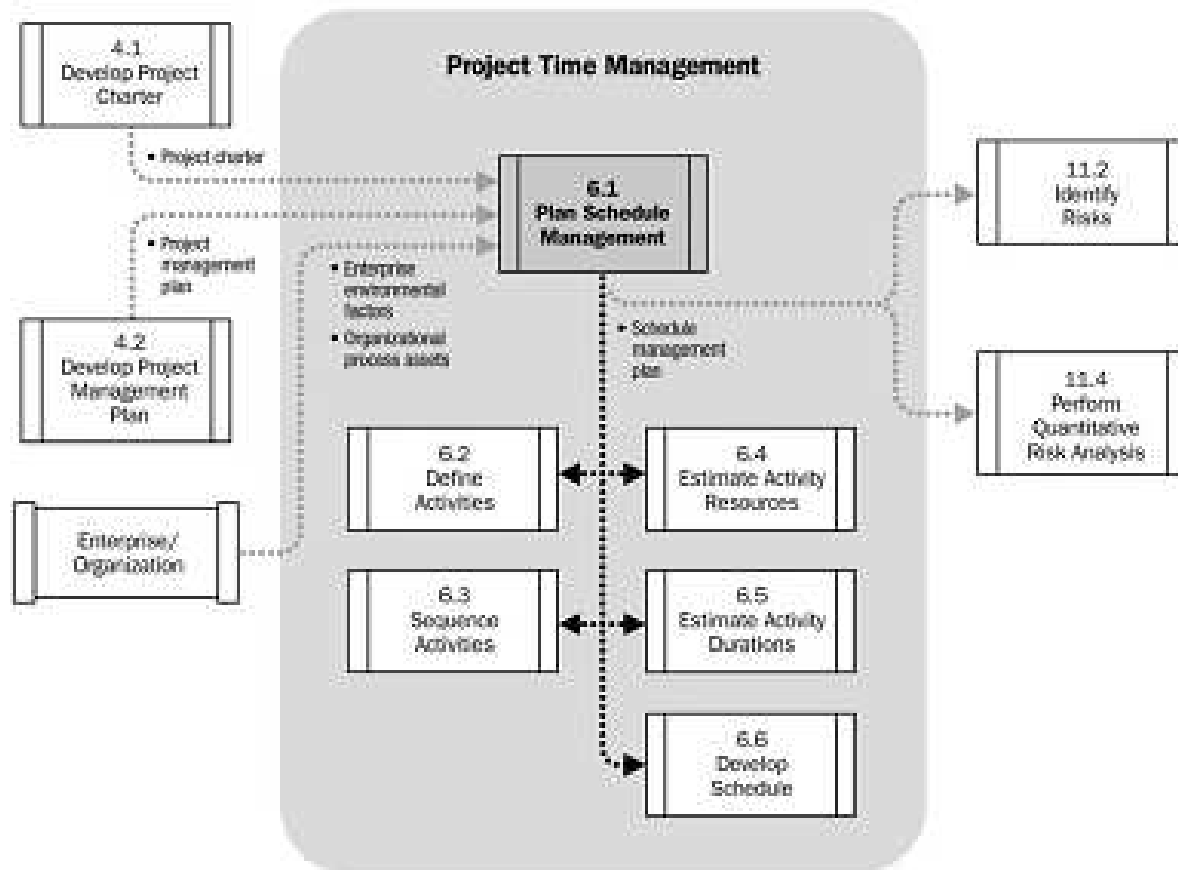
is the process of establishing the policies, procedures, and documentation for planning, developing, managing, executing and controlling the project schedule.

The key benefit of this process is that it provides guidance and direction on how the project schedule will be managed throughout the project.

6.1 Plan Schedule Management



6.1 Plan Schedule Management



PMBOK4

Chapter 7 Project Cost Management

7.1 Estimate Costs

7.2 Define Budget

7.3 Control Costs

PMBOK5

Chapter 7 Project Cost Management

7.1 **Plan Cost Management**

7.2 Estimate Costs

7.3 Determine Budget

7.4 Control Costs

7.1 Plan Cost Management

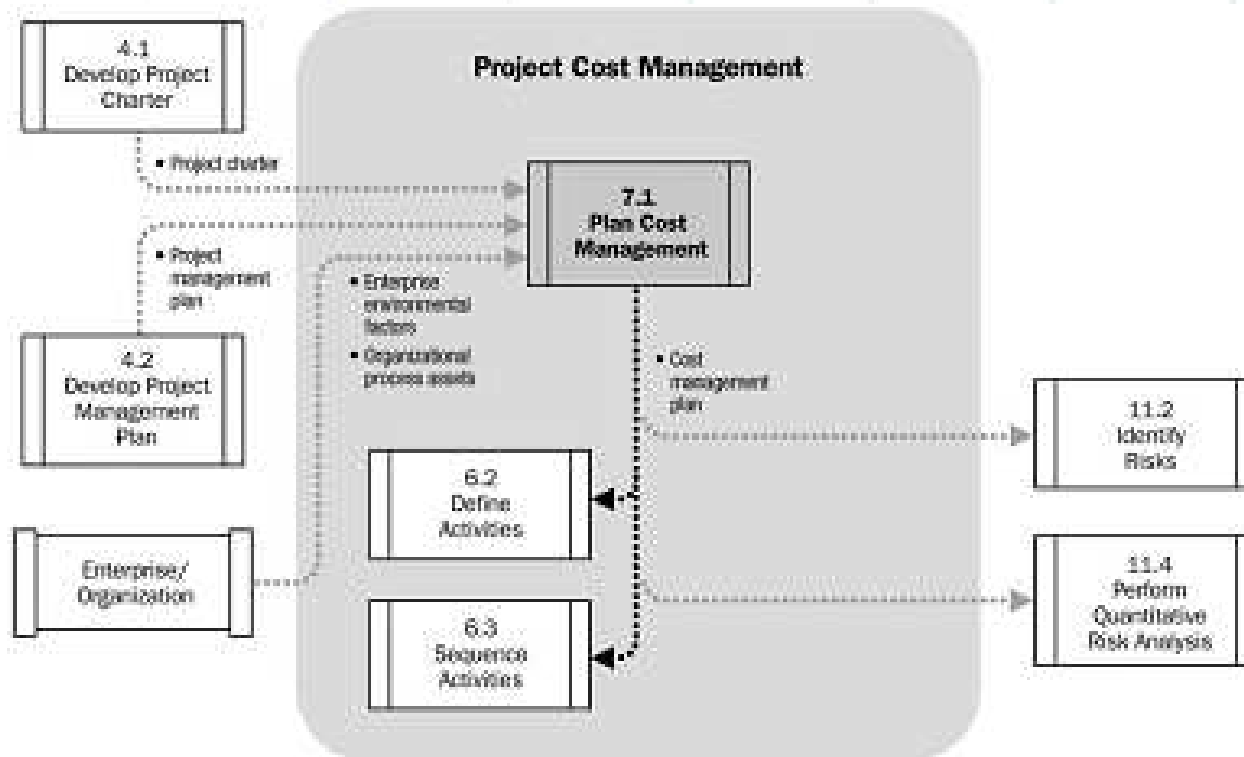
Is the process that establishes the policies, procedures, and documentation for planning, managing, expending, and controlling project costs.

The key benefit of this process is that it provides guidance and direction on how the project costs will be managed throughout the project.

7.1 Plan Cost Management



7.1 Plan Cost Management

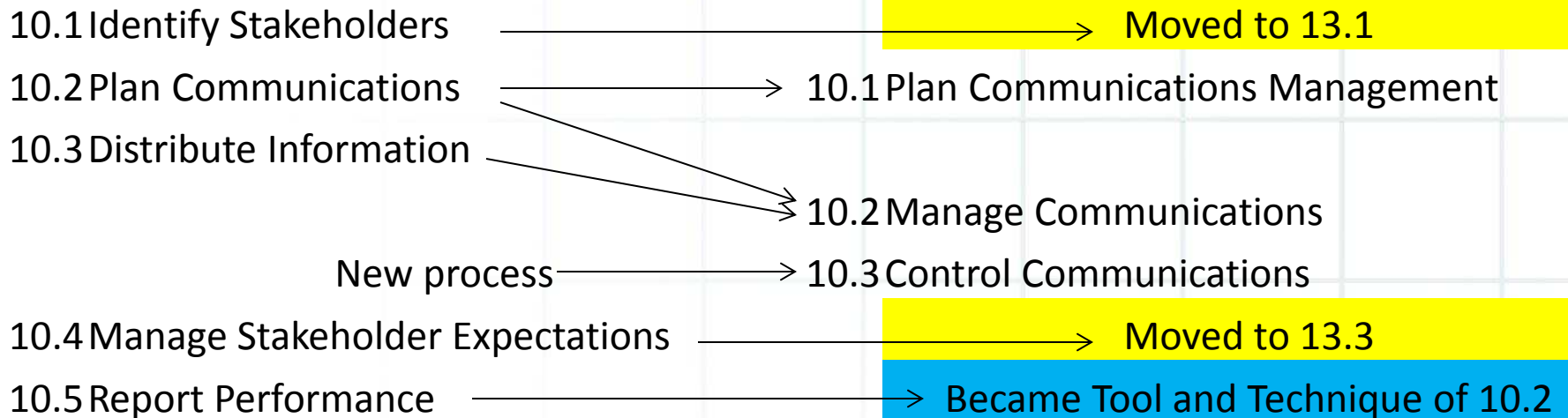


PMBOK4

PMBOK5

Chapter 10 Project Communications Management

Chapter 10 Project Communications Management

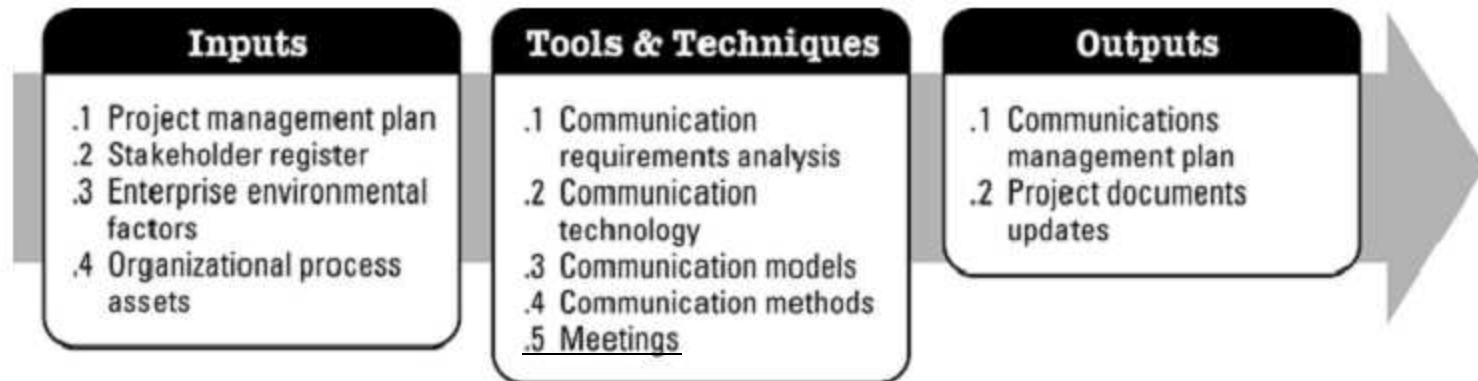


10.1 Plan Communications Management

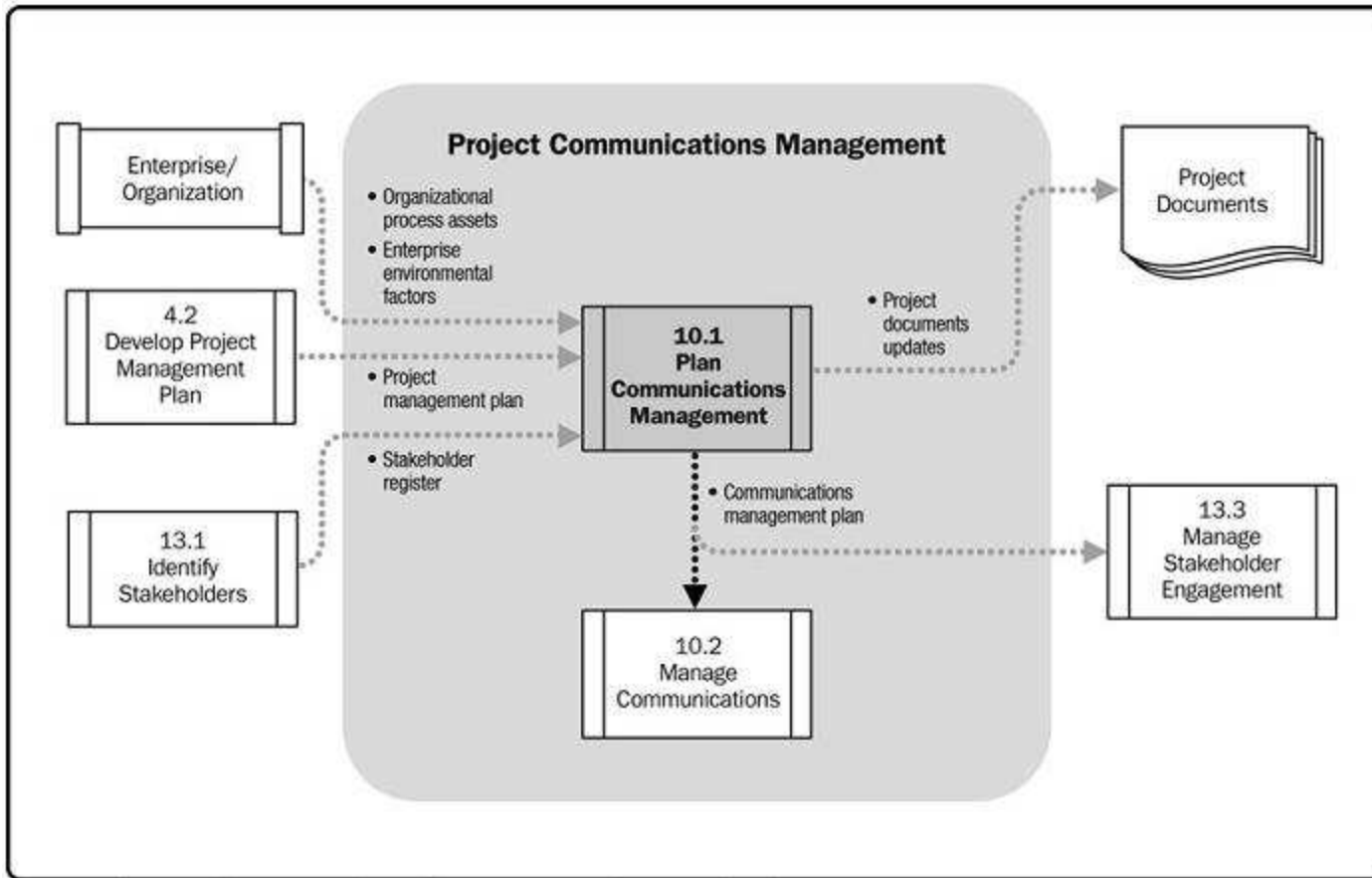
The process of developing an appropriate approach and plan for project communications based on stakeholder's information needs and requirements, and available organizational assets.

The key benefit of this process is that it identifies and documents the approach to communicate most effectively and efficiently with stakeholders.

10.1 Plan Communications Management



10.1 Plan Communications Management

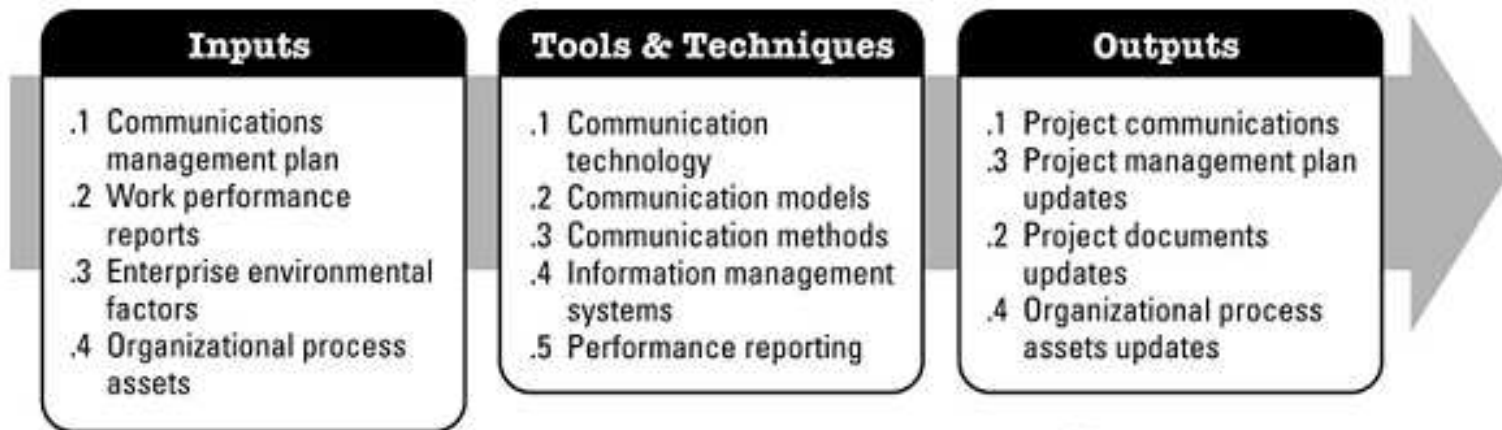


10.2 Manage Communications

Is the process of creating, collecting, distributing, storing, retrieving, and the ultimate disposition of project information in accordance to the communications management plan.

The key benefit of this process is that it enables an efficient and effective communications flow between project stakeholders.

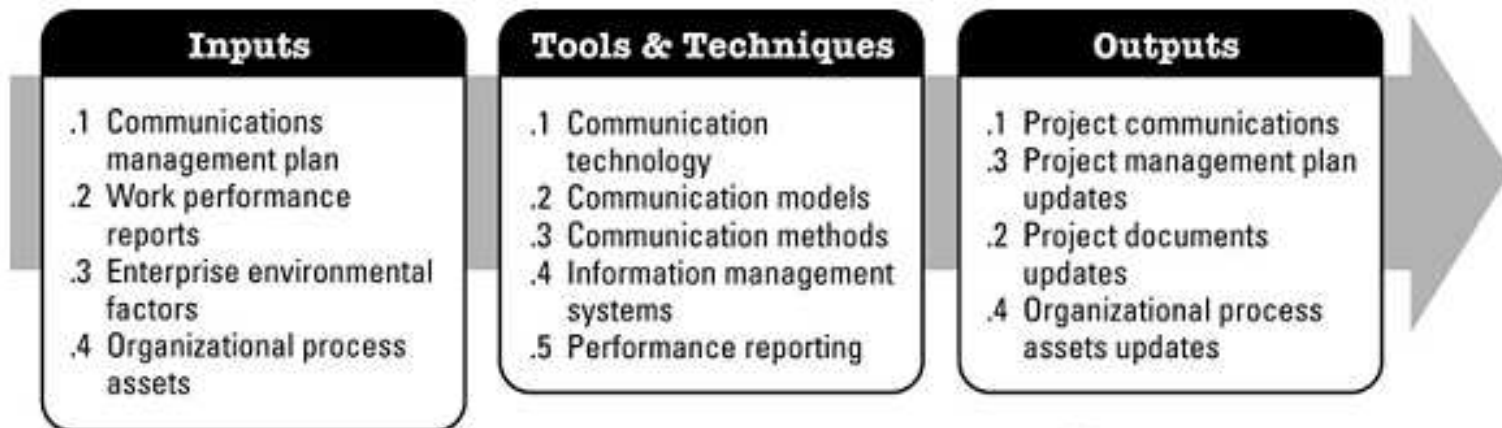
10.2 Manage Communications



Inputs

- .1 was Stakeholder register
- .2 was Stakeholder management Strategy

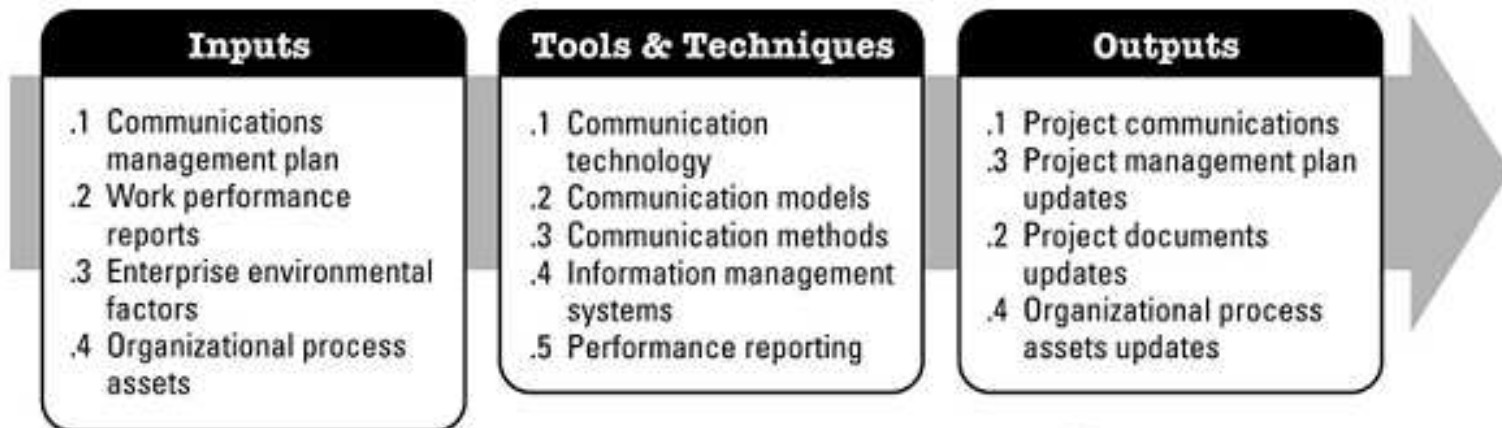
10.2 Manage Communications



Tools and Techniques

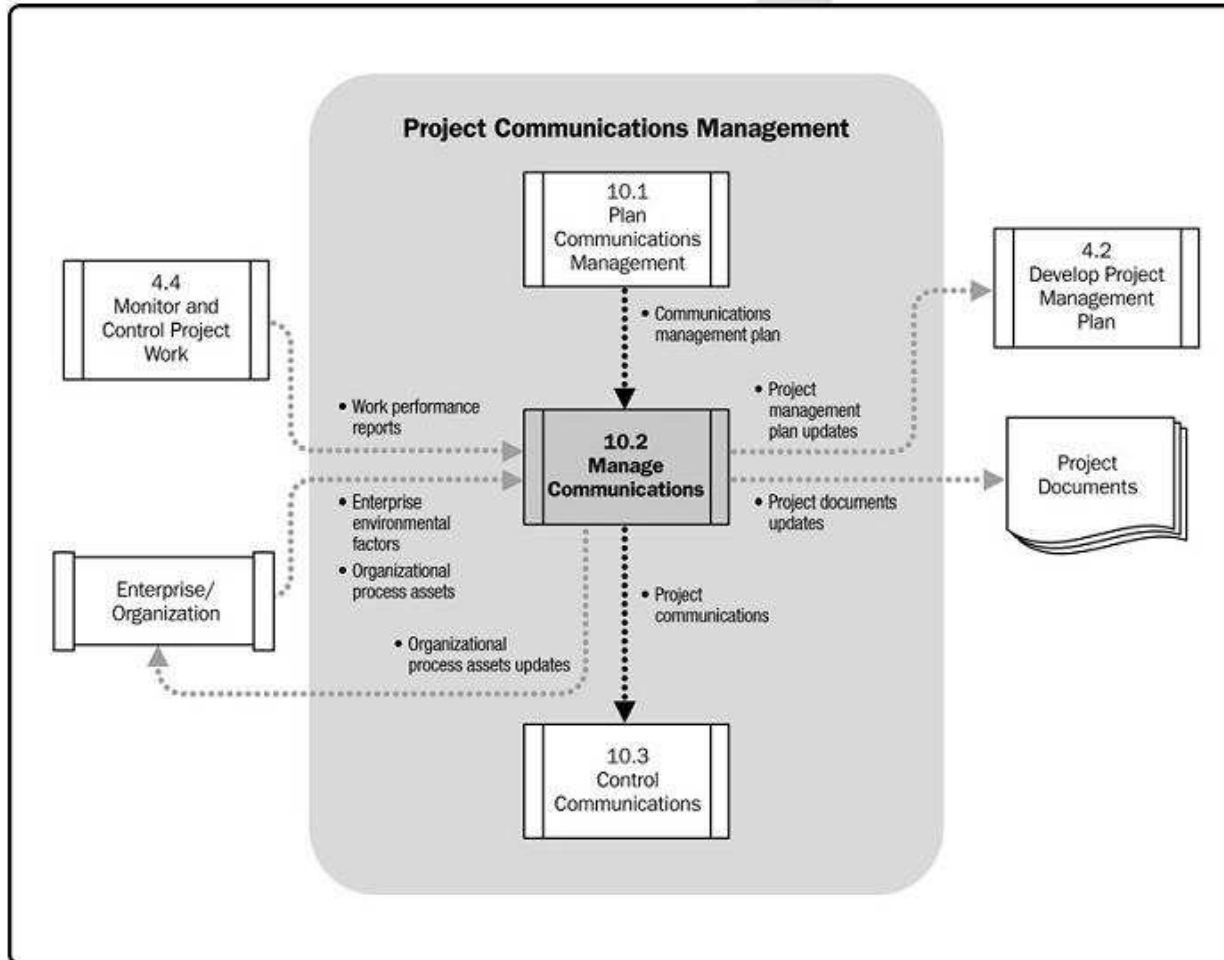
- .1 was Communication requirements analysis
- .4 is new
- .5 was process 10.5 Report Performance

10.2 Manage Communications



Outputs:
.3 and .4 are new

10.2 Manage Communications

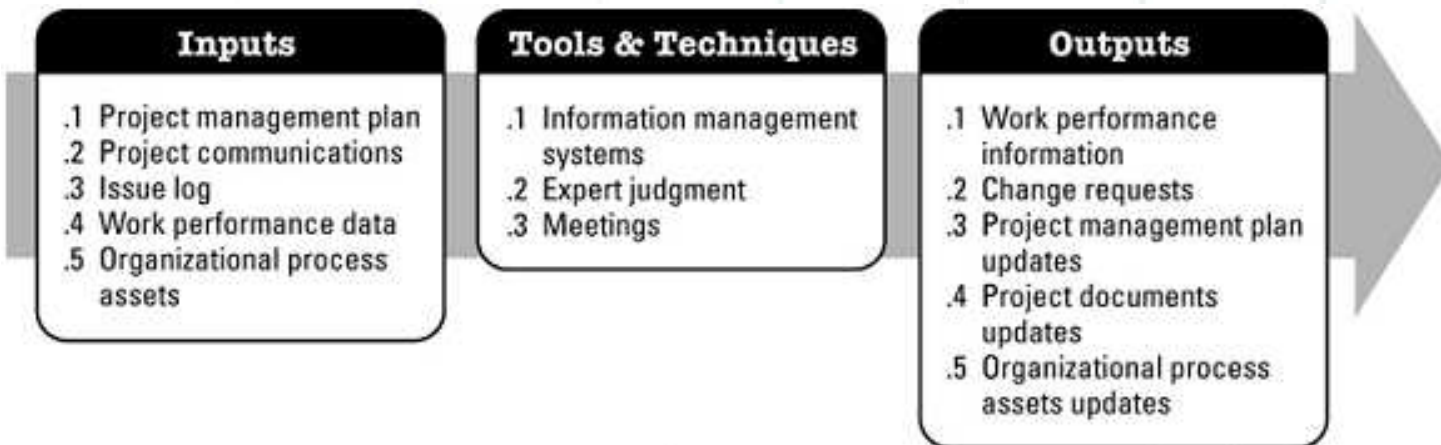


10.3 Control Communications

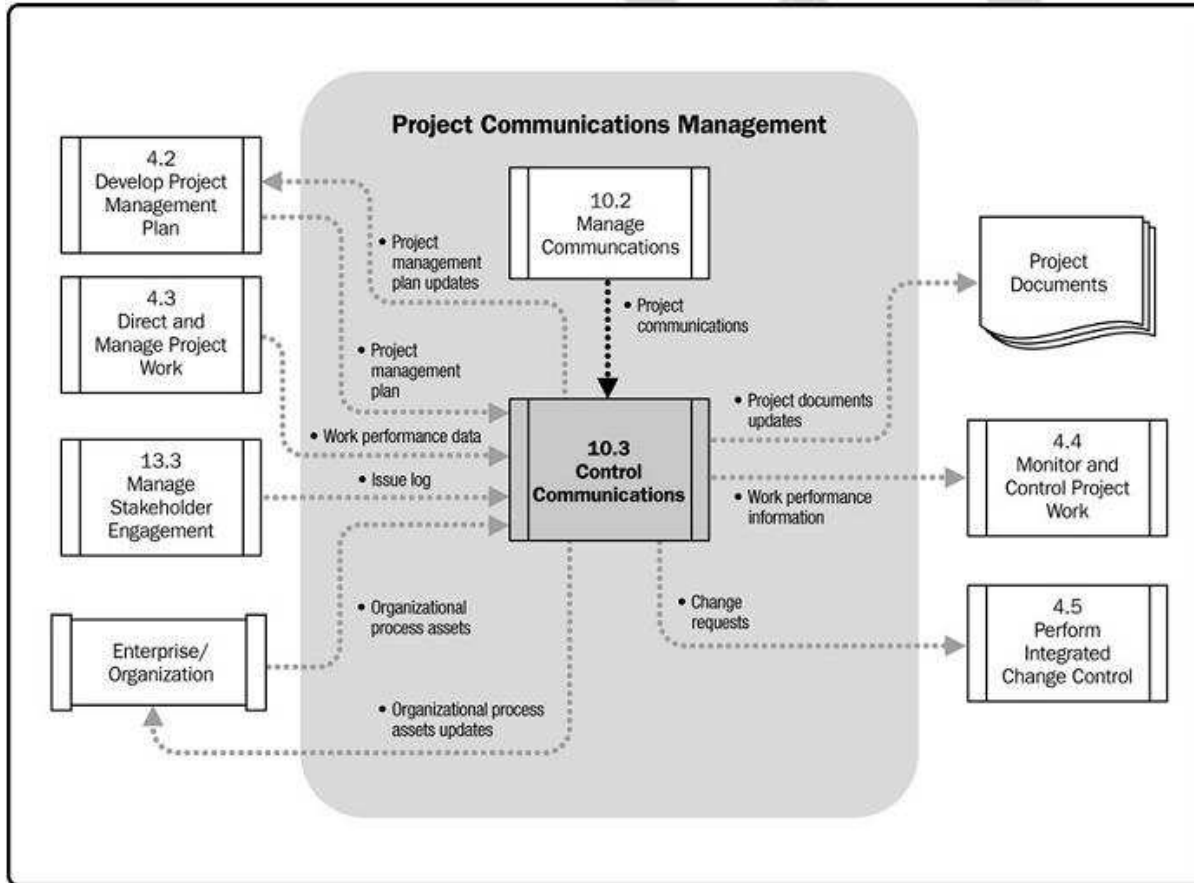
Control Communications is the process of monitoring and controlling communications throughout the entire project life cycle to ensure the information needs of the project stakeholders are met.

The key benefit of this process is that it ensures an optimal information flow among all communication participants at any moment in time.

10.3 Control Communications



10.3 Control Communications



Chapter 13 Project Stakeholder Management

13.1 Identify Stakeholders

13.2 Plan Stakeholder Management

13.3 Management Stakeholder Engagement

13.4 Control Stakeholder Engagement

13.1 Identify Stakeholders

Identify Stakeholders is the process of identifying the people groups, or organizations that could impact or be impacted by a decision, activity, or outcome of the project, analyzing and documenting relevant information regarding their interests, involvement, interdependencies, influence, and potential impact on project success.

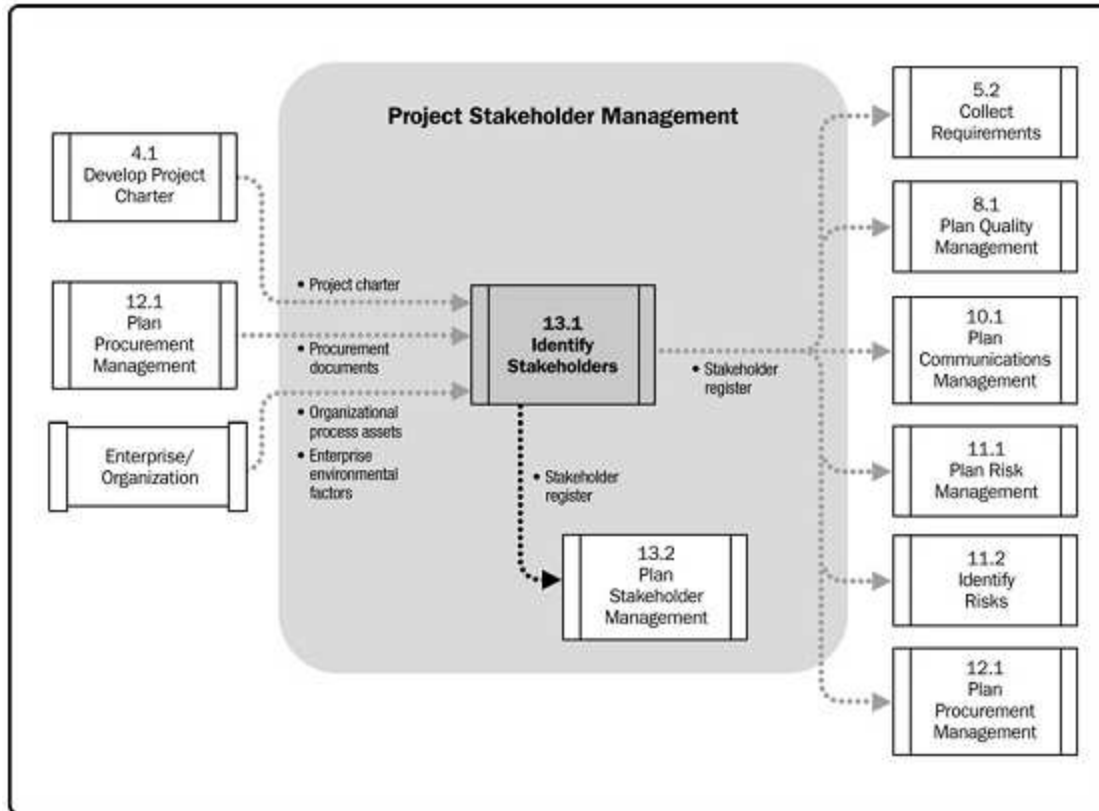
The key benefit of this process is that it allows the project manager to identify the appropriate focus for each stakeholder or group of stakeholders.

13.1 Identify Stakeholders



OUT: Stakeholder Management Strategy

13.1 Identify Stakeholders



13.2 Plan Stakeholder Management

Is the process of developing appropriate management strategies to effectively engage stakeholders throughout the project life cycle, based on the analysis of their needs, interests, and potential impact on project success.

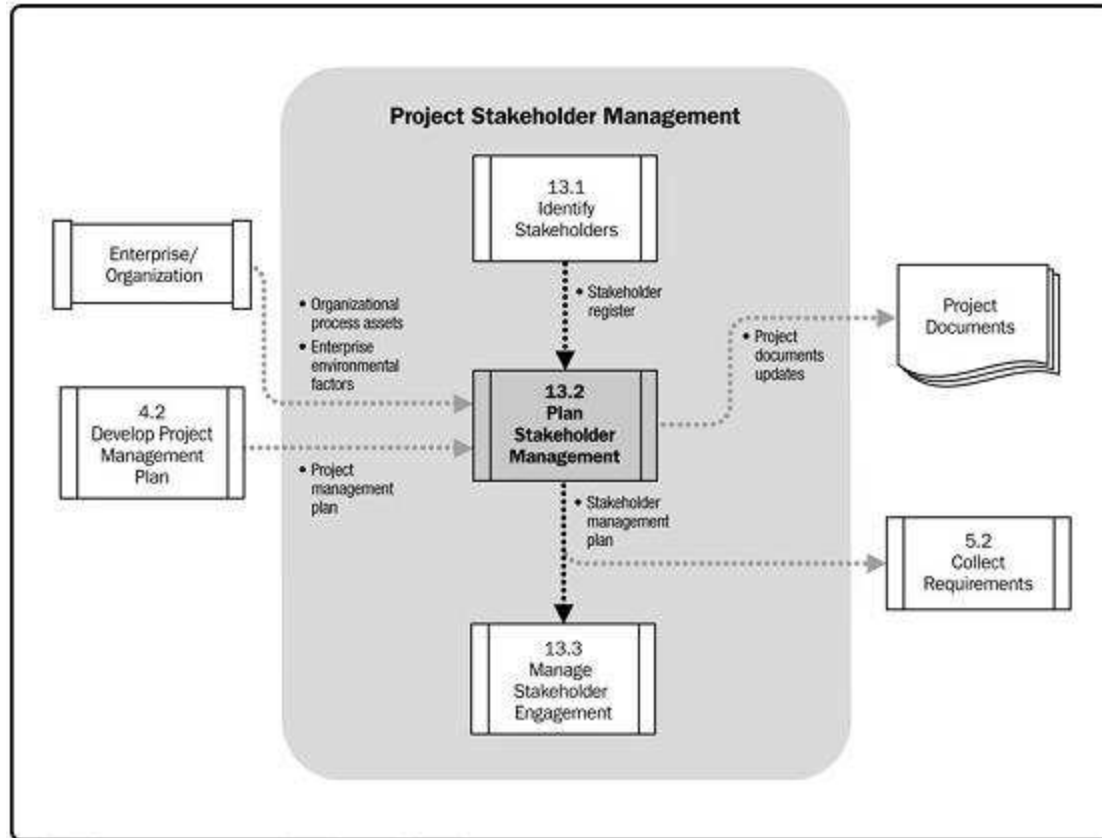
The key benefit of the process that it provides a clear, actionable plan to interact with project stakeholders to support the project's interests.

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13.2 Plan Stakeholder Management



13.2 Plan Stakeholder Management



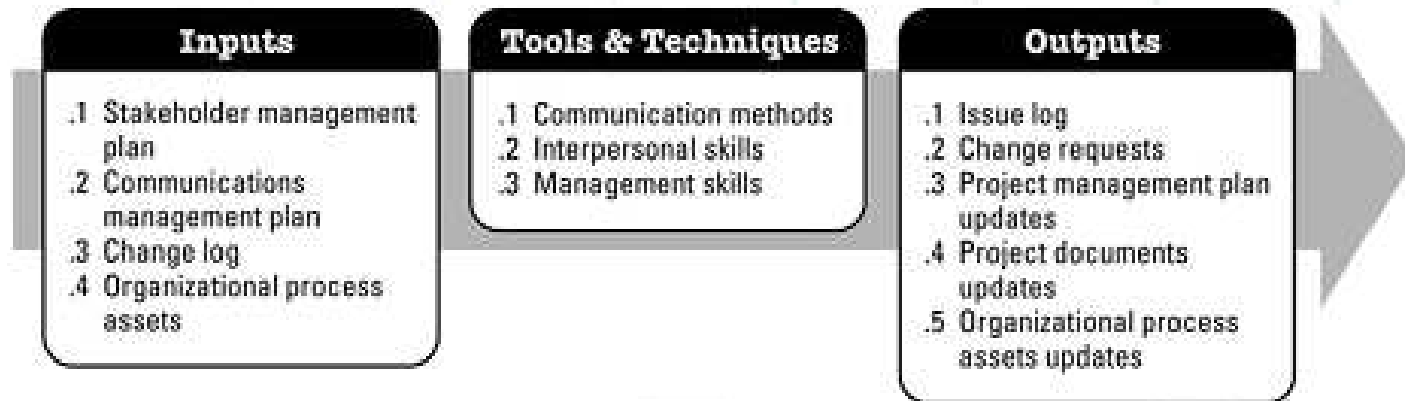
13.3 Manage Stakeholder Engagement

Manage Stakeholder Engagement is the process of communicating and working with stakeholders to meet their needs/expectations, address issues as they occur, and foster appropriate stakeholder engagement in project activities throughout the project life cycle.

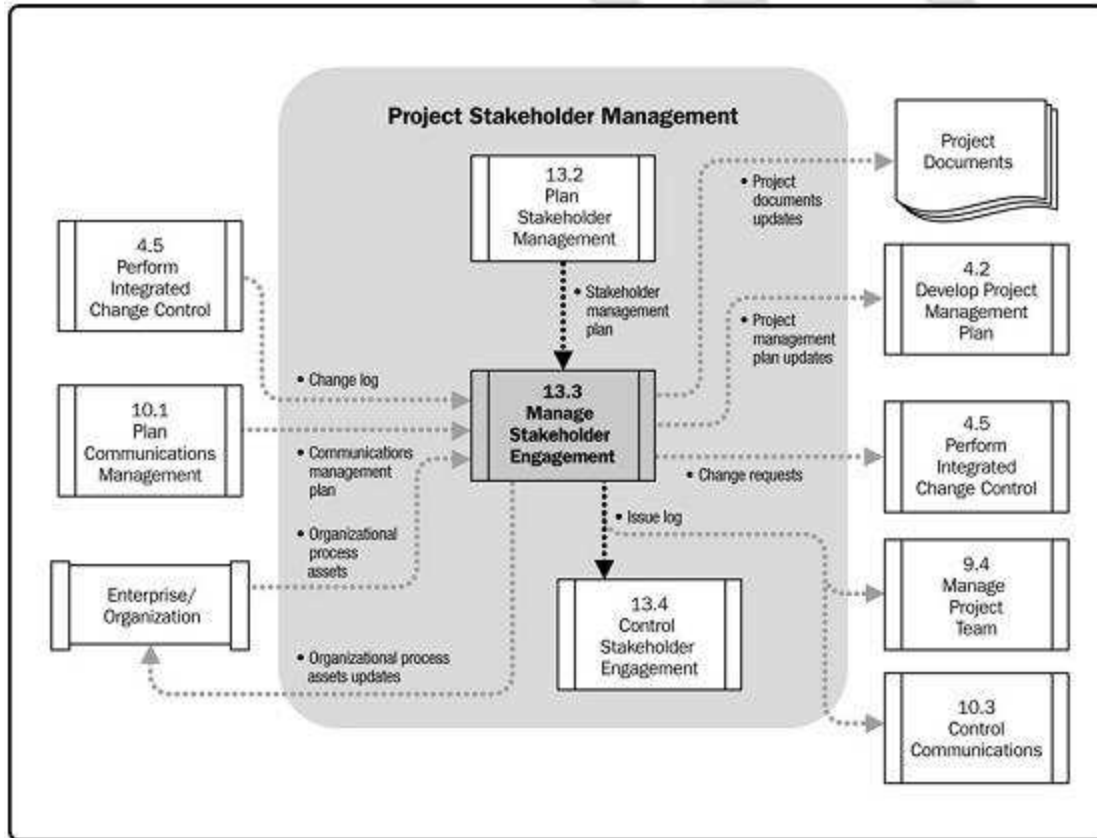
The key benefit of this process is that it allows the project manager to increase support and minimize resistance.

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13.3 Manage Stakeholder Engagement



13.3 Manage Stakeholder Engagement

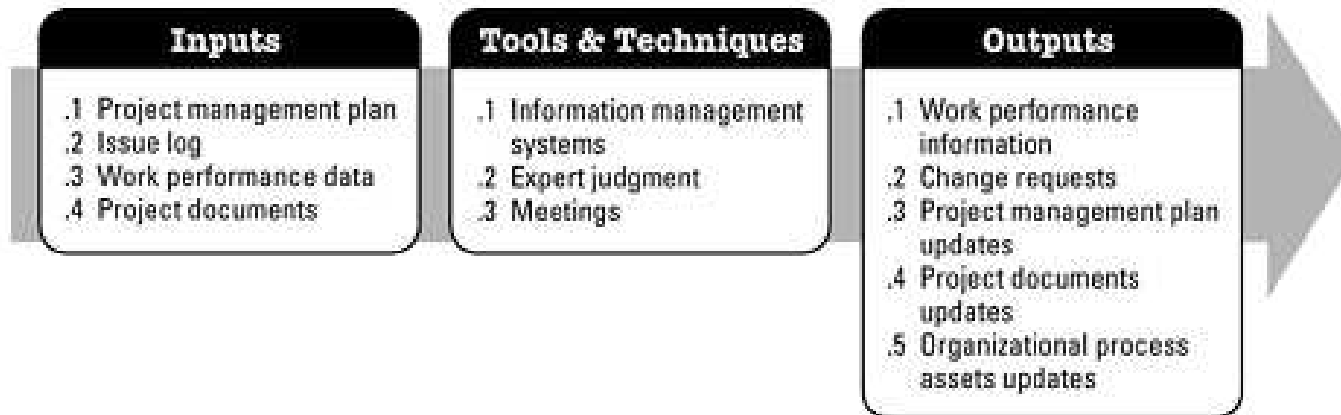


13.4 Control Stakeholder Engagement

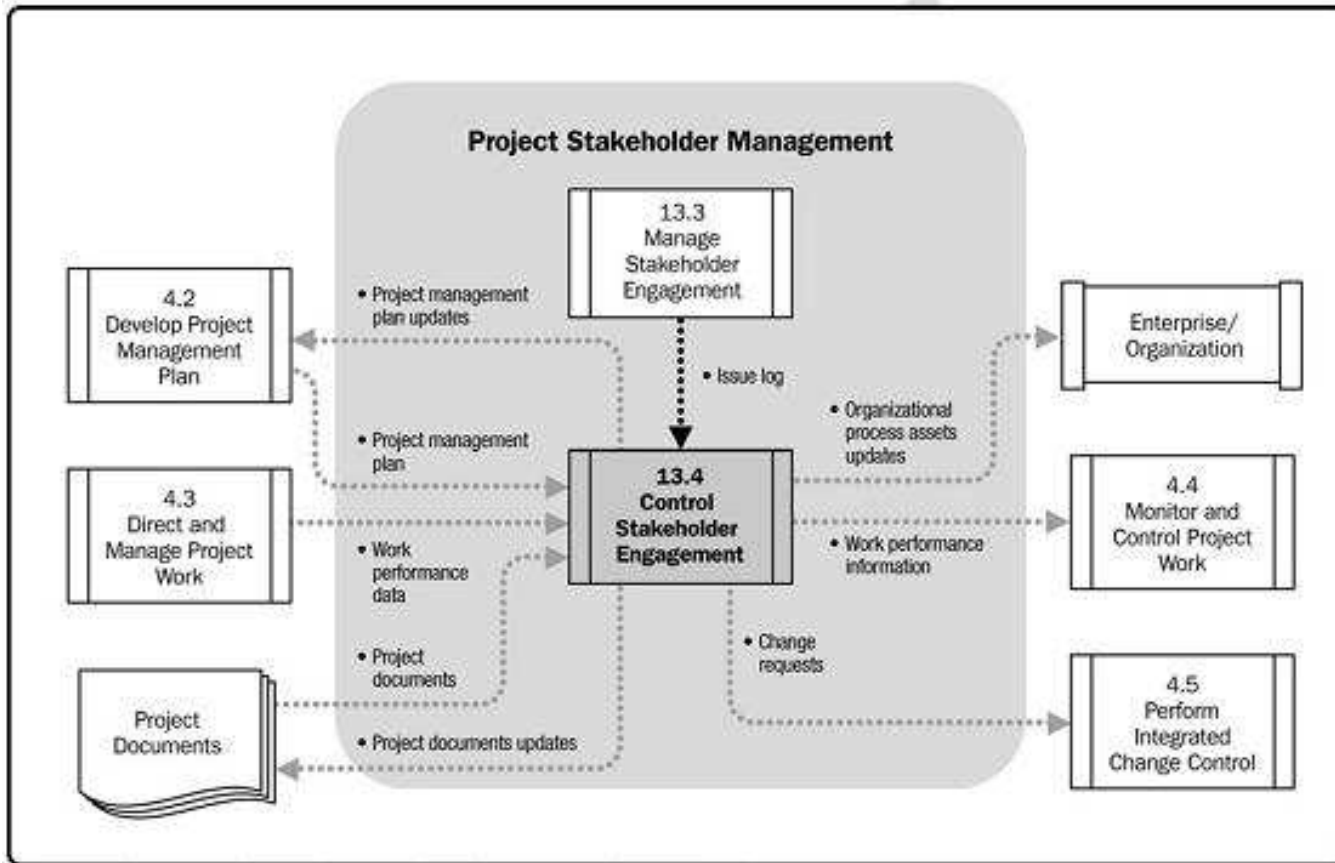
Control Stakeholder Engagement is the process of monitoring overall project stakeholder relationships and adjusting strategies and plans for engaging stakeholders.

The key benefit of the process is that it will maintain or increase the efficiency and effectiveness of stakeholder engagement activities as the project evolves and its environment and its environment changes.

13.4 Control Stakeholder Engagement



13.4 Control Stakeholder Engagement



Changes to the Exams

Those taking the Certified Associate in Project Management (CAPM®) Exam

- Before July 1, 2013 – Use the PMBOK 4th Edition
- After July 1, 2013 – Use the PMBOK 5th Edition

Those taking the Project Management Professional (PMP®) Exam

- Before July 31, 2013 – Use the PMBOK 4th Edition
- After July 31, 2013 – Use the PMBOK 5th Edition

Questions!!