

**Schedule of Classes**  
**SUMMER**  
**2011**

Graduate School of Management and Technology

[www.umuc.edu](http://www.umuc.edu)



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## Welcome from the Dean



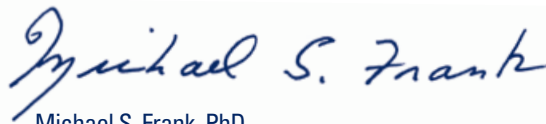
Welcome to the summer 2011 session at UMUC. In addition to looking through the course offerings in this schedule, I hope you'll also take a few minutes to read the highlights on the next page about new partnership agreements UMUC recently signed. The two agreements will help to bring the benefits of UMUC's high-quality graduate degree and certificate programs to more employees of the National Institutes of Health and Booz Allen Hamilton.

But these agreements, and others that we have forged in previous years, mean more than just additional students attending UMUC. By partnering with some of the country's foremost public and private institutions, UMUC is creating ongoing conversations with business leaders, leading researchers, top government officials, and other professionals to help ensure that our programs remain on the leading edge of theory and technology—and directly relevant to the real-world situations you face on a daily basis.

What's more, the collaboration of the academic, business, and technical worlds creates a pool of experts from which we can draw high-caliber teacher/practitioners for future programs. And the students taking UMUC programs through these partnerships today will soon form their own cadre of leaders who will become our partners in collaborations tomorrow.

This cycle of lifelong learning and lifelong relationships is truly a value added feature of UMUC's programs. I hope you chose to become a part of the collaboration by enrolling this session.

Sincerely,



Michael S. Frank, PhD  
Senior Vice President of Academic Programs and Dean  
Graduate School of Management and Technology  
E-mail: [graddean@umuc.edu](mailto:graddean@umuc.edu)

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### POLICY STATEMENT

This publication and its provisions do not constitute, and should not be regarded as, a contract between UMUC and any party or parties. At the time of publication, reasonable effort was made to ensure the factual accuracy of the information. However, this publication is not a complete statement of all policies, procedures, rules, regulations, academic requirements, and tuition and fees applicable to UMUC, its students, or its programs. In addition, changes or additions may be made to the policies, procedures, rules, regulations, and academic requirements set out in this publication. UMUC reserves the right to make these changes and additions to the information in this publication without prior notice. When a curriculum or graduation requirement is changed, it is not made retroactive unless the change is to the student's advantage and can be accommodated within the span of years normally required for graduation. *See additional policies on inside back cover.*

# SUMMER HIGHLIGHTS

## UMUC SIGNS ARTICULATION AGREEMENT WITH FAES

UMUC recently entered into an agreement with the Foundation for Advanced Education in the Sciences (FAES), an independent organization that provides continuing education programs to the employees of the National Institutes of Health (NIH). The agreement offers NIH employees who complete the FAES certificate in Technology Transfer the opportunity to transfer all 15 certificate credits toward a UMUC Master of Science degree.



“FAES certificate students can choose from UMUC’s graduate degree programs in biotechnology studies, information technology, management, and technology management,” said Michael Evanchik, PhD, associate dean for strategic planning at UMUC’s Graduate School of Management and Technology. “These programs all offer a choice of specializations and—for just an additional 18 credits—can also be paired with an MBA as part of UMUC’s very popular dual degree program.”

FAES offers almost 200 career-related courses at NIH each year that are certified for credit by the Maryland Higher Education Commission. The majority of these courses are in the biomedical field, reflecting the type of work done by NIH, one of the world’s foremost medical research centers.

In addition to fostering the sharing of knowledge among some of the most prominent members of the science community in the United States, FAES supports educational programs for their own graduate school, conferences, biotechnology training (Bio-Trac) courses, and a summer program for high school students. Other services include a bookstore, health insurance, cultural arts, and a Social and Academic Center.

“FAES and UMUC are currently exploring other collaborative educational programs for NIH,” Evanchik added.

## BOOZ ALLEN HAMILTON PARTNERS WITH UMUC FOR CYBERSECURITY TRAINING

In a newly formed industry partnership, UMUC has agreed to provide graduate-level cybersecurity training to the workforce of Booz Allen Hamilton.

The partnership will offer Booz Allen employees a time-efficient and cost-effective opportunity to take courses and complete one of three UMUC graduate certificates—Foundations of Cybersecurity, Cybersecurity Policy, or Cybersecurity Technology. All credits earned for a certificate can also be applied to a UMUC master’s degree program—in cybersecurity or cybersecurity policy—by those employees who wish to continue their education and career development. The program will enroll cohorts of up to 25 Booz Allen employees over a period of two to three semesters.

“Our nation’s ability to successfully protect our critical infrastructure and information systems from attacks hinges on a trained, ready cyber workforce,” said J. Michael (Mike) McConnell, executive vice president at Booz Allen. “At a time when the public- and private-sector gaps in cyber professionals are cavernous, we are pleased to partner with UMUC to deliver a program aimed at fortifying this workforce.”

“Booz Allen Hamilton has been a leader in cyber consulting for over a decade,” said UMUC President Susan C. Aldridge, PhD, “and UMUC looks forward to providing their employees with cutting-edge training that addresses the evolving needs of their clients in the technology market.”

# IMPORTANT DATES

Visit [www.umuc.edu/calendar](http://www.umuc.edu/calendar) for up-to-date information. Check [www.umuc.edu/weather](http://www.umuc.edu/weather) for class cancellations in inclement weather or other emergency situations. See inside back cover or visit [www.umuc.edu/locate](http://www.umuc.edu/locate) for UMUC course and service locations and phone numbers.

<p><b>SESSION DATES FOR CREDIT COURSES</b></p> <p><b>SUMMER 2011</b></p> <p>Standard (on-site) May 31–August 20</p> <p>Online session May 31–August 20</p> <p>MBA session July 5–September 11</p> <p>Doctoral session May 16–August 14</p> <p>Executive session July 5–September 11</p> <p><b>FALL 2011</b></p> <p>Standard (on-site) September 6–November 27</p> <p>Online session 1 September 6–November 27</p> <p>Online session 2* September 26–December 18</p> <p>MBA session October 5–December 13</p> <p>Doctoral session September 12–December 12</p> <p>Executive session October 5–December 13</p>	<p><b>SESSION DATES FOR NONCREDIT COURSES</b></p> <p><b>UCSP 601</b></p> <p>May 31–August 20</p> <p><b>UCSP 611</b></p> <p>May 31–July 5 July 5–August 8 June 13–July 17 July 17–August 20</p> <p><b>UCSP 620, 621, AND 630</b></p> <p>May 31–July 10</p> <p><b>SUMMER 2011 REGISTRATION DATES</b></p> <p><b>ONLINE AND ON-SITE REGISTRATION</b></p> <p>February 14–first day of class</p> <p>Go to MyUMUC (<a href="https://my.umuc.edu">https://my.umuc.edu</a>) at any time.</p> <p>On-site registration is available during regular office hours at the following locations (see inside back cover for phone numbers):</p> <ul style="list-style-type: none"> <li>■ Dorsey Station</li> <li>■ Largo</li> <li>■ Shady Grove</li> <li>■ Waldorf Center for Higher Education</li> </ul> <p><i>Note:</i> Golden ID students must register on-site the week before classes begin.</p>	<p><b>WITHDRAWAL DEADLINE</b></p> <p>Two weeks before class ends</p> <p><b>OFFICES CLOSED</b></p> <p>July 4</p> <p><b>DIPLOMA AND CERTIFICATE APPLICATION DEADLINES</b></p> <table border="0"> <tr> <td>For August 2011</td> <td>June 15</td> </tr> <tr> <td>For December 2011</td> <td>October 1</td> </tr> <tr> <td>For May 2012</td> <td>February 15</td> </tr> </table> <p><b>FINANCIAL AID DEADLINE</b></p> <table border="0"> <tr> <td>For summer 2011</td> <td>April 1</td> </tr> <tr> <td>For fall 2011</td> <td>June 1</td> </tr> <tr> <td>For spring 2012</td> <td>November 1</td> </tr> </table> <p><b>COMMENCEMENT</b></p> <p>May 14, 2011</p>	For August 2011	June 15	For December 2011	October 1	For May 2012	February 15	For summer 2011	April 1	For fall 2011	June 1	For spring 2012	November 1
For August 2011	June 15													
For December 2011	October 1													
For May 2012	February 15													
For summer 2011	April 1													
For fall 2011	June 1													
For spring 2012	November 1													

\* Only first courses in a limited number of programs will be available in online session 2.

# HELPFUL INFORMATION

On your path to a graduate degree or certificate, UMUC is with you every step of the way. Below, find the support you need to help you succeed throughout your program.

## Your First Stop

### MyUMUC Portal

Register for courses, pay tuition, apply for financial aid, and much more through the MyUMUC student portal, available at <https://my.umuc.edu>. For details, visit the MyUMUC Student Information Center at [www.umuc.edu/myumuc](http://www.umuc.edu/myumuc).

## Student Services

### Academic Advising

UMUC graduate advising can help you stay on track during your program. Contact a graduate advisor by phone (see contact information, p. 16) or send an e-mail to [gradinfo@umuc.edu](mailto:gradinfo@umuc.edu). In-person advising is available at Dorsey Station, Largo, and Shady Grove. Visit [www.umuc.edu/locate](http://www.umuc.edu/locate) or see p. 18 for site information.

### Career Services

Career planning assistance and resources for job searching, résumé writing, and many other services, plus job listings are available through Career Services at [www.umuc.edu/careerservices](http://www.umuc.edu/careerservices). For more information and assistance, call 800-888-UMUC, ext. 22720.

### Computer Labs

If you are a UMUC student with a current ID, you have access to computer labs at Arundel Mills, Dorsey Station, Hagerstown, Largo, Shady Grove, and the Waldorf Center. Call the individual site for lab hours. For phone numbers, see inside back cover or visit [www.umuc.edu/locate](http://www.umuc.edu/locate). More

information on computing facilities is available at [www.umuc.edu/computerlabs](http://www.umuc.edu/computerlabs).

### Financial Aid and Payment Options

Learn about financial aid options and apply at [www.umuc.edu/financialaid](http://www.umuc.edu/financialaid). For assistance, call 800-888-UMUC or send an e-mail to [gradfinaid@umuc.edu](mailto:gradfinaid@umuc.edu). To find out about the convenient monthly installment payment plan and explore other options, such as employer-provided tuition assistance, visit [www.umuc.edu/payoptions](http://www.umuc.edu/payoptions).

### Students with Disabilities

If you require any special accommodations because of a temporary or permanent disability, contact Disability Services four to six weeks prior to the start of each session at 800-888-UMUC, ext. 22287 (or 240-684-2277 TTY), or [disabilityservices@umuc.edu](mailto:disabilityservices@umuc.edu).

### Students in the Military

UMUC offers special tuition benefits, financial support, and other programs for active-duty military servicemembers and their spouses, regardless of residency (see [military.umuc.edu](http://military.umuc.edu)). To learn about scholarships available to military students and spouses and to apply, visit [military.umuc.edu/scholarships](http://military.umuc.edu/scholarships).

### Veteran Students

Information about U.S. Department of Veterans Affairs educational benefits is available at [military.umuc.edu/vabenefits](http://military.umuc.edu/vabenefits). For assistance, e-mail [veterans@umuc.edu](mailto:veterans@umuc.edu) or call 800-939-UMUC (8682).

## Textbooks

Textbooks and course materials may be purchased through MBS Direct. Visit [www.umuc.edu/textbooks](http://www.umuc.edu/textbooks) for details about ordering online or in person. To order textbooks by phone, call MBS Direct at 800-325-3252.

## Academic Resources

### Library Services

Extensive library resources and services are available online, 24 hours a day, seven days a week. You can also receive librarian assistance in person, via instant messaging, or by phone (at 800-888-UMUC, ext. 22020) during regular office hours or by e-mail (at [library@umuc.edu](mailto:library@umuc.edu)) or online chat 24 hours a day. Visit [www.umuc.edu/library](http://www.umuc.edu/library) for a complete list of library services.

### Technical Requirements for Online Courses

UMUC online graduate courses require a minimum level of computer hardware and software. To view the full list of minimum technical requirements, visit [www.umuc.edu/gradtech](http://www.umuc.edu/gradtech). For WebTycho assistance, call 888-360-UMUC (8682) or visit [support.umuc.edu](http://support.umuc.edu).

### Writing Assistance

Receive feedback on your writing assignments from expert advisors and use online writing and research resources through the Effective Writing Center. Visit the Effective Writing Center online at [www.umuc.edu/ewc](http://www.umuc.edu/ewc) or send an e-mail to [writing-center@umuc.edu](mailto:writing-center@umuc.edu).

# GRADUATE PROGRAMS

UMUC's graduate programs are career-focused and combine theory with practice. Almost all are offered online, so that busy adults can earn credit from anywhere in the world.

## DOCTORAL PROGRAM

### Doctor of Management \*

Doctor of Management in community college policy and administration \* ◉

## MASTER'S DEGREE PROGRAMS

### Master of Arts in Teaching \*

### Master of Business Administration

### Master of Distance Education and E-Learning

- Distance education policy and management
- Distance education teaching and training
- Distance education technology

### Master of Education in instructional technology

### Master of International Management

- International enterprise management
- International financial management
- International marketing management

### Master of Science in accounting and financial management

### Master of Science in accounting and information systems

### Master of Science in biotechnology

- Bioinformatics
- Biosecurity and biodefense
- Biotechnology management

### Master of Science in cybersecurity

### Master of Science in cybersecurity policy

### Master of Science in environmental management

### Master of Science in financial management and information systems

### Master of Science in health administration informatics

### Master of Science in health care administration

### Master of Science in information technology

- Database systems technology
- Homeland security management
- Informatics
- Information assurance
- Project management
- Software engineering
- Telecommunications management

### Master of Science in management

- Accounting
- Acquisition and supply chain management
- Criminal justice management
- Emergency management
- Financial management
- Health care administration
- Homeland security management
- Human resource management
- Information systems and services
- Intelligence management
- Interdisciplinary studies in management
- Marketing
- Nonprofit and association management
- Project management
- Public relations

### Master of Science in technology management

- Distance education technology
- Emergency management
- Homeland security management
- Information systems and services
- Project management

## DUAL DEGREE PROGRAMS

*Either degree may be earned first:*

### MASTER OF BUSINESS ADMINISTRATION WITH

### Master of Distance Education and E-Learning

### Master of International Management

### Master of Science in biotechnology

### Master of Science in cybersecurity policy

### Master of Science in environmental management

### Master of Science in financial management and information systems

### Master of Science in health care administration

### Master of Science in information technology

### Master of Science in management

### Master of Science in technology management

\* Offered online with mandatory residencies or course meetings.

◉ Not available to Maryland residents.

## OTHER DUAL DEGREE COMBINATIONS

Master of Distance Education and E-Learning/  
Master of Science in management

Master of Education in instructional  
technology/Master of Distance Education  
and E-Learning

Master of Science in accounting and financial  
management/Master of Science in financial  
management and information systems

Master of Science in accounting and  
information systems/Master of Science  
in accounting and financial management

*Degrees must be earned in order listed:*

Master of Arts in Teaching/Master of Education in  
instructional technology

Master of Science in cybersecurity/Master of  
Business Administration

Master of Science in information technology/  
Master of Science in cybersecurity policy

## TEACHER EDUCATION PROGRAM (NONDEGREE)

Teacher Education Reading Strand:  
Reading Courses in Elementary and  
Secondary Education

## CERTIFICATE PROGRAMS

Accounting

Accounting and Information Systems

Acquisition and Supply Chain Management

Bioinformatics

Biotechnology Management

Criminal Justice Management

Cybersecurity Policy

Cybersecurity Technology

Database Systems Technology

Distance Education, Globalization, and  
Development

E-Learning and Instructional Systems Design 

Environmental Management

Financial Management in Organizations

Foundations of Cybersecurity

Foundations of Distance Education and  
E-Learning

Foundations of Human Resource Management

Foundations of Information Technology

Health Care Administration

Homeland Security Management

Informatics

Information Assurance

Instructional Technology Integration

Integrated Direct Marketing

Intelligence Management

International Marketing

International Trade

Leadership and Management

Leadership and Management in Distance  
Education and E-Learning

Library and Intellectual Property in Distance  
Education and E-Learning

Nonprofit and Association Financial Management

Policy and Management in Distance Education  
and E-Learning

Project Management

Public Relations

Software Engineering

Systems Analysis

Teaching and Training at a Distance

Technology in Distance Education and E-Learning

Telecommunications Management

## EXECUTIVE CERTIFICATE PROGRAM

Chief Information Officer

## National Leadership Institute

The National Leadership Institute (NLI) at UMUC provides programs that develop the leadership skills and abilities of career-focused managers and executives. Programs are noncredit and short-term and are designed for mid- to senior-level managers from the corporate, nonprofit, and government sectors who wish to make a positive and meaningful transformation in their professional and personal lives. Participants receive a comprehensive assessment of their leadership skills and perspectives, learn how their behavior affects others, engage in experiential exercises that demonstrate leadership behaviors, and leave the program with a workable leadership development plan.

NLI is a network associate of the Center for Creative Leadership (CCL), recognized worldwide as the preeminent organization devoted to leadership training and research.

NLI's wide range of leadership development programs include

- The Leadership Development Program (LDP)<sup>®</sup>
- Maximizing Your Leadership Potential
- Online Leadership Assessment Program (OLAP)<sup>®</sup>
- Negotiating Conflict Program
- Conflict Dynamics Profile<sup>®</sup> Certification Class
- Leadership workshops
- Executive coaching packages
- Custom-designed programs and workshops

More information may be obtained by calling the business development office at 240-684-2320, or by sending e-mail to [nli@umuc.edu](mailto:nli@umuc.edu). Schedule, registration, and pricing information is also available online at [www.umuc.edu/nli](http://www.umuc.edu/nli). NLI is on the GSA/MOBIS Schedule (GS#10F-0357N); please call 240-684-2320 before registering.

 Offered with University of Maryland, Baltimore County.

# TUITION INFORMATION

One of the key values that drives UMUC is affordability. Not only does UMUC make sure that the tuition rates listed below are competitive, the university also helps you find ways to afford the cost of your education.

Tuition rates are subject to the approval of the University System of Maryland (USM) Board of Regents. They may be changed, or other charges may be included, as a result of the Board of Regents decisions.

Notwithstanding any other provision of this or any other university publication, the university reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the university or the USM Board of Regents.

## Tuition and Fees

### Due at Time of Registration

All tuition and fees are due at the time of registration, unless you

1. Applied for financial aid to cover tuition and fees for this session;
2. Enrolled in UMUC's interest-free monthly payment plan (to find out more, visit [www.umuc.edu/payoptions](http://www.umuc.edu/payoptions)); or
3. Provide confirmation that you will receive employer-provided tuition assistance

If you register by

Registration Method	Payment Due Date
Online via MyUMUC	Payment is due with registration or must be submitted by mail the day of registration
Mail, fax, or in person	Payment must accompany your registration

Payment is expected by the due date. If UMUC has not received your payment in full, your registration may be canceled.

*Note:* Not paying for a course does not relieve you of your financial obligation to the university.

### Mandatory Technology Fee

A technology fee of \$13 per credit is charged at the time of registration to improve the institutional information technology infrastructure and help fund technological advancements and tools to enhance the student experience. The fee is capped at \$312 per year (which runs summer/fall/spring). See Additional Fees for details.

### AVAILABLE METHODS OF PAYMENT

UMUC offers a variety of payment options. Payments may be made via

1. Credit card—American Express, Discover, MasterCard, and Visa payments can be made online at <https://my.umuc.edu> or by phone at 800-888-UMUC
2. Money order
3. Check—made payable to University of Maryland University College
4. Electronic check—payments can be deducted directly from your checking account via <https://my.umuc.edu>
5. Cash (in person at Largo only)

Registration payments—whether made by cash, check, money order, or credit card—are final and may not be replaced by any type of tuition assistance. The tuition and fees listed are those in effect at the time of publication, but are subject to change.

## Graduate Tuition per Credit

### STANDARD GRADUATE COURSES

Maryland residents	\$458
Nonresidents	\$659
Active-duty military and spouses*	\$458

### MBA AND CYBERSECURITY COURSES

(regardless of residency) \$694

*Note:* AMBA 600 is \$694 for the class, not per credit.

### DOCTOR OF MANAGEMENT

DM courses (regardless of residency)	\$1,087
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*Note:* DMGT 600 is \$1,087 for the class, not per credit. Golden ID benefits may not be applied to GMBA or MBA courses or to 800-level courses for the Doctor of Management.

### GRADUATE TUITION PER PROGRAM FOR EXECUTIVE PROGRAMS

*Note:* Tuition for graduate Executive Programs generally includes the cost of tuition, books, library skills course, and instructional materials. Neither tuition remission for USM employees nor Golden ID benefits may be used for Executive Programs.

### CERTIFICATE FOR CHIEF INFORMATION

OFFICERS (CIO) (FOUR COURSES) \$28,344

*Tuition is payable on the following schedule:*  
\$7,086 before each seminar\*\*

\* Active-duty military personnel and their spouses, those in the Selected Reserves, members of National Guard units, and some dependent children of active-duty military personnel are eligible for the military rate. Members of the other two uniformed services (the Public Health Service and the National Oceanic and Atmospheric Administration) and their spouses and some dependent children are also included under the military rate. In addition, some veterans who attended secondary school in Maryland are also eligible for the Maryland resident tuition rate. View the residency policy at [www.usmd.edu/regents/bylaws/SectionVIII/VIII270.html](http://www.usmd.edu/regents/bylaws/SectionVIII/VIII270.html).

\*\* An additional deposit of \$500 is required after applications are accepted to reserve a place in the class. The first full tuition payment is due before the start of Seminar I.



## GRADUATE TUITION PER NONCREDIT COURSE

UCSP 601 Graduate Writing Basics	\$225
UCSP 611 Introduction to Graduate Library Research Skills	\$75
UCSP 620 Financial Accounting	\$225
UCSP 621 Economics	\$225
UCSP 630 Introduction to Research Methods	\$225

*Note:* Financial aid, Golden ID benefits, and USM remission of fees may not be applied to noncredit courses.

## Additional Fees

### APPLICATION (NONREFUNDABLE)

Doctor of Management	\$100
All other graduate programs	\$50

### DIPLOMA APPLICATION (NONREFUNDABLE)

For both degrees and certificates	\$50
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### TECHNOLOGY FEE ♦

Per credit for credit courses (capped at \$312 per year)	\$13
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TRANSCRIPTS	\$10
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RETURNED CHECKS	\$30
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*Note:* In accordance with UMUC and the Board of Regents, all students who fail to pay charges incurred with UMUC will be transferred to the State Central Collection Unit. Additionally, UMUC has received authorization from the Board of Regents to charge students' delinquent accounts a 17 percent collection fee and/or all attorney and court costs incurred by the university. Once a past due balance with UMUC has been transferred to the State Central Collection Unit, students' information will be forwarded to the credit bureau.

Requests for services (e.g., transcripts, diplomas, commencement arrangements, transfer credit review) may be denied until all debts are paid in full. All graduate students are required to pay graduate tuition for all graduate courses in which they are enrolled.

## Payment Options

### Monthly Tuition Payment Plan

UMUC offers an interest-free, monthly tuition-payment plan administered by Sallie Mae. The plan allows you to spread all or part of your tuition bills into monthly installments on a session basis, thus providing greater financial flexibility. All UMUC students are eligible to participate in the payment plan, regardless of financial need. More information may be found online at [www.umuc.edu/paymentoptions/one.shtml](http://www.umuc.edu/paymentoptions/one.shtml) or by calling 800-635-0120.

### Other Payment Options

Find detailed information about other payment options at the following Web pages.

#### EMPLOYER-PROVIDED ASSISTANCE

[www.umuc.edu/payoptions](http://www.umuc.edu/payoptions)

#### FINANCIAL AID AWARDS

[www.umuc.edu/financialaid](http://www.umuc.edu/financialaid)

#### VETERANS BENEFITS

[military.umuc.edu/vabenefits](http://military.umuc.edu/vabenefits)

## Refund Policy

The official date used to determine a refund is the date of the drop transaction, the date the withdrawal form is filed at the Information Desk at the UMUC Academic Center at Largo or the postmarked date on a written request. The official date for federal financial aid recipients is the last date of class attendance as determined by federal regulations.

### Withdrawals and Financial Aid

Financial aid awards may be canceled or reduced for financial aid recipients who withdraw from classes. Financial aid recipients should check with a financial aid advisor when withdrawing from a course

to determine the impact on their awards. Additional information on refunds is available online at [www.umuc.edu/refundpolicy](http://www.umuc.edu/refundpolicy).

## Refund for Course Cancellations

The university refunds 100 percent of tuition and technology fees for courses canceled by the university. The application fee is nonrefundable, even when a course is canceled.

*Note:* Technology fees may be refunded to military students only proportionate to the percentage of tuition refunded.

### For classes in 10-week sessions or longer, tuition is refunded as follows:

100%	Withdrawal before the class start date
75%	Withdrawal 1–13 calendar days after a class starts
50%	Withdrawal 14–20 calendar days after a class starts
0%	Withdrawal 21 or more calendar days after a class starts

Students who withdraw on the first day of class are not eligible for a 100 percent refund. *Please note:* This policy applies only to students not receiving federal financial aid.

## Federal Return of Funds Policy

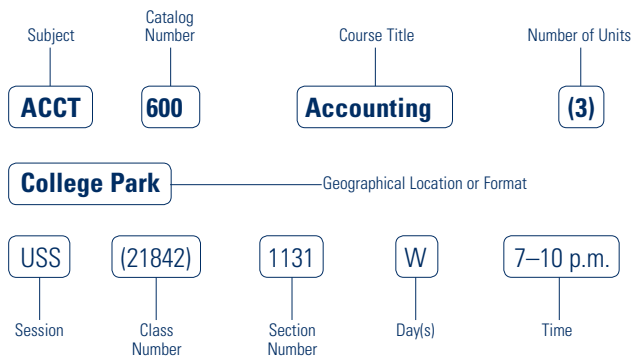
If you are receiving federal financial aid, you must follow the university's withdrawal procedures outlined in the graduate catalog. The federal return of funds policy may also be found at [www.umuc.edu/financialaid](http://www.umuc.edu/financialaid). For additional information, contact the Financial Aid Office by phone at 800-888-UMUC, or by e-mail at [gradfinaid@umuc.edu](mailto:gradfinaid@umuc.edu).

♦ Technology fee does not apply to MBA, MS in cybersecurity or cybersecurity policy, DM, and Executive Program courses.

# COURSE SCHEDULE

In this section you will find graduate courses offered during the summer 2011 session. Courses are organized in alphanumeric order by subject.

## KEY TO COURSE LISTINGS



## Key to Sessions

Standard on-site session.....	USS
Online session 1.....	OL1
Online session 2.....	OL2
MBA session.....	MBA
Executive session 1.....	UX1
Doctoral session.....	UDM
Intensive format.....	UN1 or UN2

## SUMMER 2011 COURSES

### ACCT

#### ACCT 608 Fraud Examination and Accounting Ethics (3)

Online  
OL1 (51049) 9040

#### ACCT 610 Financial Accounting (3)

Online  
OL1 (51087) 9040

#### ACCT 611 Management Accounting (3)

Online  
OL1 (51050) 9040

#### ACCT 612 Auditing Process (3)

Online  
OL1 (51161) 9040

#### ACCT 613 Federal Income Taxation (3)

Online  
OL1 (51051) 9040

#### ACCT 614 Accounting Information Systems (3)

Online  
OL1 (51052) 9040

#### ACCT 665 Selected Topics in Accounting: Combined Entities, Multinational, Government, and Nonprofit Accounting (3)

Online  
OL1 (51305) 9040

## TAKING GRADUATE COURSES

### First Courses for Your Program

To determine which course you should take first, go to [www.umuc.edu/catalog](http://www.umuc.edu/catalog) and see the course requirements for your program. The noncredit course UCSP 611 Introduction to Graduate Library Research Skills is required for all UMUC graduate students within the first 6 credits of graduate study. The 3-credit elective COMM 600 Academic Writing for Graduate Students is also recommended near the beginning of your program.

### Noncredit Courses

Several noncredit courses are available to help you build valuable skills so you can complete your graduate program successfully. See the complete list of noncredit courses online at [www.umuc.edu/grad/noncred](http://www.umuc.edu/grad/noncred).

### Dual Degree Programs

Students must complete the first degree before beginning coursework on a second degree. Requirements for the second degree are specified in the graduate catalog and online at [www.umuc.edu/grad/programs/\\_grad\\_dual.shtml](http://www.umuc.edu/grad/programs/_grad_dual.shtml).

### Mandatory Course Evaluations

UMUC uses student feedback to make decisions about future courses. The online evaluation is required to ensure complete information from every student—your input is vital. The evaluation notice will appear on class screens about 21 days before the end of the session. You will have approximately one week to complete the evaluation until access to the Class Menu will be locked. After you complete the evaluation, access to the Class Menu will resume.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

## AMBA

### AMBA 600 MBA Fundamentals (3)

#### Online

MBA (51554) 9040

#### Adelphi/Online Hybrid \*

MBA (51567) 1141 Th 6:30–9:30 p.m.  
MBA (51568) 1142 Th 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA (51569) 7621 Tu 6:30–9:30 p.m.

### AMBA 610 The Manager in Organizations and Society (6)

#### Online

MBA (51570) 9040

#### Adelphi/Online Hybrid \*

MBA (51575) 1131 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA (51576) 7631 W 6:30–9:30 p.m.

### AMBA 620 Managing People and Groups in the Global Workplace (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047

#### Adelphi/Online Hybrid \*

MBA 1132 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7621 Tu 6:30–9:30 p.m.

### AMBA 630 The Economics of Management Decisions (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048  
MBA 9049  
MBA 9050  
MBA 9051

#### Adelphi/Online Hybrid \*

MBA 1131 W 6:30–9:30 p.m.  
MBA 1132 W 6:30–9:30 p.m.  
MBA 1133 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7641 Th 6:30–9:30 p.m.

### AMBA 640 Managing Projects, Operations, and Information Systems (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047

#### Adelphi/Online Hybrid \*

MBA 1136 W 6:30–9:30 p.m.  
MBA 1137 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7642 Th 6:30–9:30 p.m.

### AMBA 650 Marketing Management and Innovation (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047

#### Adelphi/Online Hybrid \*

MBA 1135 W 6:30–9:30 p.m.  
MBA 1136 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7642 Th 6:30–9:30 p.m.

### AMBA 660 Managing Global Business (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048

#### Adelphi/Online Hybrid \*

MBA 1121 Tu 6:30–9:30 p.m.  
MBA 1122 Tu 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7632 W 6:30–9:30 p.m.

### AMBA 670 Managing Strategy in the Global Marketplace (6) ▼

#### Online

MBA 9040  
MBA 9041  
MBA 9042  
MBA 9043  
MBA 9044  
MBA 9045  
MBA 9046  
MBA 9047  
MBA 9048  
MBA 9049  
MBA 9050

#### Adelphi/Online Hybrid \*

MBA 1133 W 6:30–9:30 p.m.  
MBA 1134 W 6:30–9:30 p.m.  
MBA 1135 W 6:30–9:30 p.m.

#### Dorsey Station/Online Hybrid \*

MBA 7642 Th 6:30–9:30 p.m.

## ASCM

### ASCM 626 Purchasing and Materials Management (3)

#### Online

OL1 (51310) 9040

### ASCM 627 Legal Aspects of Contracting (3)

#### Online

OL1 (51145) 9040

### ASCM 628 Contract Pricing and Negotiations (3)

#### Online

OL1 (51229) 9040

### ASCM 629 Strategic Purchasing and Logistics (3)

#### Online

OL1 (51147) 9040

### ASCM 630 Commercial Transactions in a Technological Environment: Law, Management, and Technology (3)

#### Online

OL1 (51101) 9040

### ASCM 631 Integrative Supply Chain Management (3)

#### Online

OL1 (51102) 9040

### ASCM 632 Contemporary Logistics (3)

#### Online

OL1 (51439) 9040

### ASCM 650 Legal Aspects of Contracting and Commercial Transactions (6)

#### Online

OL1 (52601) 9040

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 620–670 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# COURSE SCHEDULE

## BIFS

### BIFS 613 Statistical Processes for Biotechnology (3)

Online  
OL1 (52177) 9040

### BIFS 617 Advanced Bioinformatics (3)

Online  
OL1 (52178) 9040

## BIOT

### BIOT 601 Molecular Biology for Business Managers (3)

Online  
OL1 (51053) 9040

### BIOT 630 Introduction to Bioinformatics (3)

Online  
OL1 (51054) 9040

### BIOT 640 Societal Issues in Biotechnology (3)

Online  
OL1 (51055) 9040

### BIOT 643 Techniques of Biotechnology (3)

Online  
OL1 (51056) 9040

### BIOT 645 Bioprocessing and the Business of Biotechnology (3)

Online  
OL1 (51106) 9040

## BSBD

### BSBD 640 Agents of Bioterrorism (3)

Online  
OL1 (51446) 9040

### BSBD 641 Biosecurity and Bioterrorism (3)

Online  
OL1 (51301) 9040

### BSBD 642 Advanced Biosecurity and Bioterrorism (3)

Online  
OL1 (51324) 9040

## CIOC

### CIOC 640 Program Management (6) ✪

Adelphi  
UX1 9015

## CJMS

### CJMS 600 Critical Analysis of the Criminal Justice System (3)

Online  
OL1 (51398) 9040

### CJMS 610 Perspectives in Law Enforcement Management (3)

Online  
OL1 (51399) 9040

### CJMS 620 Issues in Correctional Administration (3)

Online  
OL1 (51400) 9040

### CJMS 630 Seminar in Security Management (3)

Online  
OL1 (51401) 9040

### CJMS 640 Criminal Justice Intelligence Systems and Approaches (3)

Online  
OL1 (51402) 9040

### CJMS 650 Legal Aspects within the Criminal Justice System (3)

Online  
OL1 (52088) 9040

### CJMS 660 Issues in Criminal Justice Leadership (3)

Online  
OL1 (52089) 9040

## COMM

### COMM 600 Academic Writing for Graduate Students (3)

Online  
MBA (52134) 9001  
OL1 (51104) 9040

### College Park

USS (52135) 1121 Tu 7–10 p.m.

## CSEC

### CSEC 610 Cyberspace and Cybersecurity (6)

Online  
OL1 (52137) 9040

### CSEC 620 Human Aspects in Cybersecurity: Ethics, Legal Issues, and Psychology (6)

Online  
OL1 (52147) 9040

### CSEC 630 Prevention and Protection Strategies in Cybersecurity (6)

Online  
OL1 (52157) 9040

### CSEC 635 National Cybersecurity Policy and Law (6)

Online  
OL1 (52167) 9040

## DBST

### DBST 651 Relational Database Systems (3)

Online  
OL1 (51162) 9040

### DBST 652 Advanced Relational/Object-Relational Database Systems (3)

Online  
OL1 (51163) 9040

### DBST 663 Distributed Database Management Systems (3)

Online  
OL1 (52609) 9040

### DBST 665 Data Warehouse Technologies (3)

Online  
OL1 (51449) 9040

### DBST 667 Data Mining (3)

Online  
OL1 (51447) 9040

### DBST 668 Database Security (3)

Online  
OL1 (51448) 9040

### DBST 670 Database Systems Administration (3)

Online  
OL1 (52610) 9040

## DEPM

### DEPM 604 Management and Leadership in Distance Education and E-Learning (3)

Online  
OL1 (51210) 9040

## DETT

### DETT 607 Instructional Design and Course Development in Distance Education and E-Learning (3)

Online  
OL1 (51209) 9040

### DETT 611 Library and Intellectual Property Issues in Distance Education and E-Learning (3)

Online  
OL1 (51296) 9040

## DMBA

### DMBA 610 Ethical Leadership in Organizations and Society (6)

Online  
OL1 (51408) 9040

✪ Students in Executive Programs must register through Business and Executive Program

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

**DMBA 620 Effective Financial and Operational Decision Making (6) ▼***Online*

OL1	9040
OL1	9041
OL1	9042
OL1	9043
OL1	9044
OL1	9045
OL1	9046
OL1	9047
OL1	9048

**DMBA 630 Marketing and Strategy Management in the Global Marketplace (6) ▼***Online*

OL1	9040
OL1	9041
OL1	9042
OL1	9043
OL1	9044
OL1	9045
OL1	9046

**DMGT****DMGT 600 Foundations of Doctoral Studies (3)***Online*

UDM	(51531)	9040
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**DMGT 791 Dissertation Research: Proposal (3)***Online*

UDM	(51521)	9040
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**DMGT 792 Dissertation Research: Stakeholder Paper (3)***Online*

UDM	(51519)	9040
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**DMGT 793 Dissertation Research (3–6)***Online*

UDM	(51520)	9040
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**DMGT 799 Dissertation Research (1)***Online*

UDM	(51522)	9040
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**DMGT 800 Foundations of Management Theory and Strategic Thinking (6)***Online*

UDM	(51523)	9040
UDM	(51547)	9050

**DMGT 810 Leadership, Enterprise Change, and Virtual Management (6)***Online*

UDM	(51524)	9040
UDM	(51545)	9050

**DMGT 820 International Finance and Global Operation (6)***Online*

UDM	(51535)	9040
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**DMGT 830 Research Methods and Design (6)***Online*

UDM	(51526)	9040
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**DMGT 835 Research Methods II (6)***Online*

UDM	(52864)	9040
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**DMGT 840 Enterprise Continuity and Information Assurance (6)***Online*

UDM	(51543)	9040
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**DMGT 850 Innovation and Sustainable Development (6)***Online*

UDM	(51544)	9040
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**DMGT 890 Dissertation Theory Paper (4)***Online*

UDM	(51527)	9040
UDM	(51546)	9050

**DMGT 891 Dissertation Empirical Paper (4)***Online*

UDM	(51528)	9040
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**DMGT 892 Dissertation Futurist Paper (4)***Online*

UDM	(51529)	9040
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**DMGT 899 Continuing Registration (1)***Online*

UDM	(51539)	9040
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**EBUS****EBUS 640 E-Technology (3)***Online*

OL1	(51166)	9040
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**EBUS 650 E-Development and Management (3)***Online*

OL1	(51167)	9040
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**EBUS 660 E-Business Economics (3)***Online*

OL1	(52543)	9040
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**EBUS 670 Capstone Course in E-Business (3)***Online*

OL1	(52544)	9040
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**EDRS****EDRS 600 Reading in the Secondary Content Area I (3)***Online*

OL1	(52916)	9040
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**EDRS 610 Reading and Multiple Literacies (6) ◆***Online*

OL1	(51436)	9040
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**EDRS 620 Processes and Acquisitions of Reading (3)***Online*

OL1	(51403)	9040
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**EDRS 625 Instruction of Reading (3)***Online*

OL1	(51450)	9040
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**EDRS 630 Assessment for Reading Instruction (3)***Online*

OL1	(51404)	9040
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**EDRS 635 Materials for Reading (3)***Online*

OL1	(51437)	9040
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**EDTC****EDTC 600 Foundations of Technology in Teaching and Learning (3)***Online*

OL1	(51168)	9040
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**EDTC 605 Digital Information Literacy for K–12 Educators (3)***Online*

OL1	(51169)	9040
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**EDTC 610 Web-Based Learning and Teaching: Design and Pedagogy (3)***Online*

OL1	(51170)	9040
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**EDTC 615 Using Technology for Instructional Improvement: Research, Data, and Best Practices (3)***Online*

OL1	(51171)	9040
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**EDTC 620 Technology in K–12 Education: Synchronous, Asynchronous, and Multimedia Technologies (3)***Online*

OL1	(51315)	9040
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**EDTC 625 Hardware and Software in Instructional Development (3)***Online*

OL1	(51230)	9040
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**EDTC 630 Administration of Technology Initiatives: Planning, Budgeting, and Evaluation (3)***Online*

OL1	(51219)	9040
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**EDTC 640 Technology Change Management in Schools (3)***Online*

OL1	(51316)	9040
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▼ Continuing students will be registered for DMBA 620 and 630 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

◆ For MAT students only.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# COURSE SCHEDULE

## **EDTC 645 Integration of Technology: Global Perspectives (3)**

*Online*  
OL1 (51433) 9040

## **EDTC 650 Special Topics in Instructional Technology (3)**

*Online*  
OL1 (51434) 9040

## **EDTP**

### **EDTP 600 Professional Fundamentals of Teaching and Learning (6)**

*Online*  
OL1 (51435) 9040

### **EDTP 635 Adolescent Development and Learning Needs (6)**

*Online*  
OL1 (51405) 9040

### **EDTP 645 Subject Methods and Assessment (6)**

*Online*  
OL1 (52119) 9040

## **EMAN**

### **EMAN 600 Comprehensive Crisis and Emergency Management (3)**

*Online*  
OL1 (52420) 9040

### **EMAN 610 Hazard Risk and Vulnerability Assessment (3)**

*Online*  
OL1 (52421) 9040

## **EMBA**

### **EMBA 620 Strategy in the Global Environment (6) \***

*Adelphi/Online Hybrid \**  
UX1 1123 Sa 8:30 a.m.–5 p.m.

### **EMBA 640 Strategic Global Marketing (6) \***

*Adelphi/Online Hybrid \**  
UX1 1122 Sa 8:30 a.m.–5 p.m.

### **EMBA 660 Risk and Opportunity in Global Business Development (6) \***

*Adelphi/Online Hybrid \**  
UX1 1121 Sa 8:30 a.m.–5 p.m.

## **ENER**

### **ENER 603 Energy Infrastructure Management (3)**

*Online*  
OL1 (51144) 9040

## **ENVM**

### **ENVM 641 Environmental Auditing (3)**

*Online*  
OL1 (51057) 9040

### **ENVM 643 Environmental Communications and Reporting (3)**

*Online*  
OL1 (51058) 9040

### **ENVM 644 New Technologies in Environmental Management (3)**

*Online*  
OL1 (52853) 9040

### **ENVM 646 Environmental/Energy Law and Policy Development (3)**

*Online*  
OL1 (51059) 9040

### **ENVM 647 Environmental Risk Assessment (3)**

*Online*  
OL1 (51299) 9040

### **ENVM 648 Fundamentals of Environmental Systems (3)**

*Online*  
OL1 (51319) 9040

### **ENVM 650 Land and Water Resource Management (3)**

*Online*  
OL1 (51300) 9040

### **ENVM 651 Watershed Planning Management (3)**

*Online*  
OL1 (51214) 9040

### **ENVM 652 Principles of Air Quality Management (3)**

*Online*  
OL1 (51320) 9040

### **ENVM 653 Land Use Management (3)**

*Online*  
OL1 (51323) 9040

### **ENVM 670 Seminar in Environmental Management (3)**

*Online*  
OL1 (51321) 9040

## **FIN**

### **FIN 610 Financial Management in Organizations (3)**

*Online*  
OL1 (51089) 9040

### **FIN 615 Financial Analysis and Modeling (3)**

*Online*  
OL1 (51092) 9040

### **FIN 620 Long-Term Financial Management (3)**

*Online*  
OL1 (51093) 9040

### **FIN 630 Investment Valuation (3)**

*Online*  
OL1 (51095) 9040

### **FIN 640 Multinational Financial Management (3)**

*Online*  
OL1 (51097) 9040

### **FIN 645 Behavioral Finance (3)**

*Online*  
OL1 (51206) 9040

### **FIN 660 Strategic Financial Management (3)**

*Online*  
OL1 (51307) 9040

## **HAIN**

### **HAIN 670 Health Administration Informatics Capstone (3)**

*Online*  
OL1 (52090) 9040

## **HCAD**

### **HCAD 600 Introduction to Health Care Administration (3)**

*Online*  
OL1 (51060) 9040

### **HCAD 610 Information Technology for Health Care Administration (3)**

*Online*  
OL1 (51103) 9040

### **HCAD 620 The U.S. Health Care System (3)**

*Online*  
OL1 (51061) 9040

### **HCAD 630 Public Health Administration (3)**

*Online*  
OL1 (51220) 9040  
*Shady Grove*  
USS (52092) 5141 Th 7–10 p.m.

### **HCAD 635 Long-Term Care Administration (3)**

*Online*  
OL1 (51146) 9040  
*College Park*  
USS (52091) 1121 Tu 7–10 p.m.

### **HCAD 640 Financial Management for Health Care Organizations (3)**

*Online*  
OL1 (51062) 9040

\* Students in Executive Programs must register through Business and Executive Programs.

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

**HCAD 650 Legal Aspects of Health Care Administration (3)**

Online

OL1 (51085) 9040

**HCAD 660 Health Care Institutional Organization and Management (3)**

Online

OL1 (51105) 9040

**HCAD 670 Health Care Administration Capstone (3)**

Online

OL1 (51063) 9040

**HRMD**

**HRMD 610 Issues and Practices in Human Resource Management (3)**

Online

OL1 (51114) 9040

**HRMD 620 Employee Relations (3)**

Online

OL1 (51122) 9040

**HRMD 630 Recruitment and Selection (3)**

Online

OL1 (51115) 9040

**HRMD 640 Job Analysis, Assessment, and Compensation (3)**

Online

OL1 (51484) 9040

**HRMD 650 Organizational Development and Change (3)**

Online

OL1 (51116) 9040

**HRMD 665 Managing Virtual and Global Teams (3)**

Online

OL1 (51485) 9040

**HSMN**

**HSMN 610 Concepts in Homeland Security (3)**

Online

OL1 (51201) 9040

**HSMN 620 Physical Security (3)**

Online

OL1 (51202) 9040

**HSMN 630 Business Continuity: Disaster Recovery, Planning, and Response (3)**

Online

OL1 (51203) 9040

**HSMN 670 Seminar in Homeland Security (3)**

Online

OL1 (51204) 9040

**IMAN**

**IMAN 601 Strategic Management in a Global Environment (3)**

Online

OL1 (51064) 9040

**IMAN 615 Strategic Investment and Partnering (3)**

Online

OL1 (51406) 9040

**IMAN 625 International Trade and Economic Policy (3)**

Online

OL1 (51112) 9040

**IMAN 635 Managing Country Risk (3)**

Online

OL1 (51295) 9040

**IMAT**

**IMAT 637 IT Acquisitions Management (3)**

Online

OL1 (51186) 9040

**IMAT 639 Internet Multimedia Applications (3)**

Online

OL1 (51317) 9040

**IMAT 670 Contemporary Topics in Informatics (3)**

Online

OL1 (51188) 9040

**INFA**

**INFA 610 Computer Security, Software Assurance, Hardware Assurance, and Security Management (3)**

Online

OL1 (51189) 9040

College Park

USS (52180) 1141 Th 7–10 p.m.

**INFA 620 Network and Internet Security (3)**

Online

OL1 (51193) 9040

Largo

USS (52215) 6221 Tu 7–10 p.m.

**INFA 630 Intrusion Detection and Intrusion Prevention (3)**

Online

OL1 (51194) 9040

**INFA 640 Cryptology and Data Protection (3)**

Online

OL1 (51196) 9040

College Park

USS (52217) 1111 M 7–10 p.m.

**INFA 650 Computer Forensics (3)**

Online

OL1 (51211) 9040

**INFA 660 Security Policy, Ethics, and the Legal Environment (3)**

Online

OL1 (51197) 9040

College Park

USS (52219) 1141 Th 7–10 p.m.

**INFA 670 Information Assurance Capstone (3)**

Online

OL1 (51313) 9040

**INMS**

**INMS 600 Managing Intelligence Activities (3)**

Online

OL1 (52619) 9040

**INMS 610 Intelligence Collection: Sources and Challenges (3)**

Online

OL1 (52620) 9040

**INMS 620 Intelligence Analysis: Consumers, Uses, and Issues (3)**

Online

OL1 (52621) 9040

**ISAS**

**ISAS 600 Information Systems for Managers (3)**

Online

OL1 (51198) 9040

**ISAS 610 Information Systems Management and Integration (3)**

Online

OL1 (51199) 9040

**ISAS 620 Information Systems Sourcing Management (3)**

Online

OL1 (52423) 9040

**ISAS 630 Systems Analysis and Design (3)**

Online

OL1 (51200) 9040

**ISAS 640 Decision Support Systems and Expert Systems (3)**

Online

OL1 (52422) 9040

**ISAS 650 Information Technology, the CIO, and Organizational Transformation (3)**

Online

OL1 (51444) 9040

**ITEC**

**ITEC 610 Information Technology Foundations (3)**

Online

OL1 (51178) 9040

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# COURSE SCHEDULE

## ITEC 620 Information Technology Infrastructure (3)

*Online*  
OL1 (51182) 9040

## ITEC 630 Information Systems Analysis, Modeling, and Design (3)

*Online*  
OL1 (51183) 9040

## ITEC 640 Information Technology Project Management (3)

*Online*  
OL1 (51207) 9040

## MGMT

### MGMT 610 Organizational Theory (3)

*Online*  
OL1 (51117) 9040  
*College Park/Online Hybrid \**  
USS (52093) 1121 Tu 7–10 p.m.  
USS (52094) 1131 W 7–10 p.m.

### MGMT 615 Intercultural Communication and Leadership (3)

*Online*  
OL1 (51176) 9040  
*College Park/Online Hybrid \**  
USS (52095) 1121 Tu 7–10 p.m.  
*Dorsey Station/Online Hybrid \**  
USS (52097) 7621 Tu 7–10 p.m.  
*Shady Grove/Online Hybrid \**  
USS (52096) 5131 W 7–10 p.m.

### MGMT 630 Organizational Theory and Behavior (6)

*Online*  
OL1 (51226) 9040  
*College Park/Online Hybrid \**  
USS (52098) 1131 W 7–10 p.m.

### MGMT 640 Financial Decision Making for Managers (3)

*Online*  
OL1 (51118) 9040  
*College Park/Online Hybrid \**  
USS (52099) 1111 M 7–10 p.m.  
USS (52100) 1112 M 7–10 p.m.  
USS (52101) 1121 Tu 7–10 p.m.  
USS (52102) 1122 Tu 7–10 p.m.

### Shady Grove

USS (52376) 5121 Tu 7–10 p.m.

## MGMT 650 Statistics for Managerial Decision Making (3)

*Online*  
OL1 (51120) 9040  
*College Park/Online Hybrid \**  
USS (52103) 1121 Tu 7–10 p.m.  
USS (52104) 1141 Th 7–10 p.m.  
USS (52105) 1142 Th 7–10 p.m.  
*Shady Grove/Online Hybrid \**  
USS (52106) 5141 Th 7–10 p.m.

## MGMT 670 Strategic Management Capstone (3)

*Online*  
OL1 (51121) 9040

## MRKT

### MRKT 600 Marketing Management (3)

*Online*  
OL1 (51127) 9040

### MRKT 601 Legal and Ethical Issues in Global Communications (3)

*Online*  
OL1 (51128) 9040

### MRKT 602 Consumer Behavior (3)

*Online*  
OL1 (51098) 9040

### MRKT 603 Brand Management (3)

*Online*  
OL1 (52110) 9040

### MRKT 604 Marketing Intelligence and Research Systems (3)

*Online*  
OL1 (52112) 9040

### MRKT 605 International Marketing Management (3)

*Online*  
OL1 (51311) 9040

### MRKT 606 Integrated Direct Marketing (3)

*Online*  
OL1 (52114) 9040

### MRKT 620 Marketing Principles, Regulation, and Ethical Issues (6)

*Online*  
OL1 (51099) 9040

## MSAF

### MSAF 670 Accounting and Financial Management Capstone (3)

*Online*  
OL1 (51100) 9040

## MSAS

### MSAS 670 Accounting and Information Systems Capstone (3)

*Online*  
OL1 (51306) 9040

## MSFS

### MSFS 670 Financial Management and Information Systems Capstone (3)

*Online*  
OL1 (51308) 9040

## NPMN

### NPMN 600 Nonprofit and Association Organizations and Issues (3)

*Online*  
OL1 (51302) 9040

### NPMN 610 Nonprofit and Association Law and Governance (3)

*Online*  
OL1 (51303) 9040

### NPMN 620 Nonprofit and Association Financial Management (3)

*Online*  
OL1 (52808) 9040

### NPMN 640 Marketing, Development, and Public Relations in Nonprofit Organizations and Associations (3)

*Online*  
OL1 (52809) 9040

### NPMN 650 Fundamentals of Association Management (3)

*Online*  
OL1 (52810) 9040

### NPMN 655 Process and Outcome Evaluation for Nonprofit Organizations (3)

*Online*  
OL1 (51407) 9040

### NPMN 660 Strategic Management in Nonprofit Organizations and Associations (3)

*Online*  
OL1 (51304) 9040

## OMDE

### OMDE 601 Foundations of Distance Education and E-Learning (3)

*Online*  
OL1 (51065) 9040

### OMDE 603 Technology in Distance Education and E-Learning (3)

*Online*  
OL1 (51292) 9040

\* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).



## PMAN

### PMAN 600 Project Management: Foundations and Advanced Methods (6) ■

Online

OL1 (51293) 9040

### PMAN 634 Foundations of Project Management (3)

Online

OL1 (51066) 9040

### PMAN 637 Project Risk Management (3)

Online

OL1 (51069) 9040

### PMAN 638 Project Communications Management (3)

Online

OL1 (51070) 9040

### PMAN 639 Project Quality Management (3)

Online

OL1 (51217) 9040

### PMAN 641 Project Procurement Management (3)

Online

OL1 (51294) 9040

### PMAN 650 Financial and Strategic Management of Projects (3)

Online

OL1 (51218) 9040

### PMAN 670 Advanced Project Methods (3) ■

Online

OL1 (51068) 9040

## PRPA

### PRPA 601 Public Relations Theory and Practice (3)

Online

OL1 (51071) 9040

### PRPA 602 Public Relations Techniques (3)

Online

OL1 (52116) 9040

### PRPA 610 Crisis Communication Management (3)

Online

OL1 (52812) 9040

### PRPA 620 Global Public Relations (3)

Online

OL1 (52117) 9040

### PRPA 650 Public Relations Campaigns (3)

Online

OL1 (51456) 9040

## SWEN

### SWEN 603 Systems Engineering (3)

Online

OL1 (51212) 9040

### SWEN 645 System and Software Standards and Requirements (3)

Online

OL1 (51184) 9040

### SWEN 646 Software Design and Implementation (3)

Online

OL1 (51185) 9040

### SWEN 647 Software Verification and Validation (3)

Online

OL1 (51187) 9040

### SWEN 648 Software Maintenance (3)

Online

OL1 (51314) 9040

### SWEN 651 Usability Engineering (3)

Online

OL1 (52418) 9040

## TLMN

### TLMN 602 Telecommunications Industry: Structure and Environment (3)

Online

OL1 (51073) 9040

### TLMN 623 Telecommunications Networks (3)

Online

OL1 (51175) 9040

### TLMN 630 Satellite Communication Systems (3)

Online

OL1 (51438) 9040

### TLMN 641 Network Management and Design (3)

Online

OL1 (51213) 9040

### TLMN 645 Wireless Telecommunications Systems (3)

Online

OL1 (51074) 9040

## TMAN

### TMAN 600 Foundations of Management and Technology (6)

Online

OL1 (51152) 9040

### TMAN 611 Principles of Technology Management (3)

Online

OL1 (51075) 9040

### TMAN 614 Strategic Management of Technology and Innovation (3)

Online

OL1 (51076) 9040

### TMAN 625 Economics and Financial Analysis for Technology Managers (3)

Online

OL1 (51173) 9040

### TMAN 632 Organizational Performance Management (3)

Online

OL1 (51078) 9040

### TMAN 633 Managing People in Technology-Based Organizations (3)

Online

OL1 (51080) 9040

### TMAN 680 Managing Strategy Performance in Technology-Based Organizations (6)

Online

OL1 (52179) 9040

## UCSP

### UCSP 601 Graduate Writing Basics (0)

Online

OL1 (52675) 9040  
Class meets May 31–August 20.

### UCSP 611 Introduction to Graduate Library Research Skills (0)

Online

MBA (50133) 9050  
Class meets July 5–August 8.  
UN1 (50107) 9001  
Class meets May 31–July 4.  
UN1 (50125) 9030  
Class meets June 13–July 17.  
UN2 (50144) 9070  
Class meets July 17–August 20.

### UCSP 611D Introduction to Graduate Library Research Skills (0)

Online

UDM (50140) 9010  
Class meets May 16–June 19.

### UCSP 620 Financial Accounting (0)

Online

UN1 (50101) 9040  
Class meets May 31–July 10.

### UCSP 621 Economics (0)

Online

UN1 (50103) 9040  
Class meets May 31–July 10.

### UCSP 630 Introduction to Research Methods (0)

Online

UN1 (50104) 9040  
Class meets May 31–July 10.

■ Use of a PC required.

Course descriptions are available on the Web at [www.umuc.edu/grad/courses](http://www.umuc.edu/grad/courses).

# CONTACT INFORMATION

Looking for answers or assistance? UMUC personnel can help you keep your studies on track—whether you need to find the right course for your program or you want to use academic or student services. The people and offices you need to reach are listed below.

UMUC, Graduate School of Management  
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3501 University Boulevard East  
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Andrew J. Cavanaugh  
*acavanaugh@umuc.edu*  
240-684-2890

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Julie Arnold Lietzau, MLS  
*jarnold@umuc.edu*  
240-684-2023

## Other UMUC Departments

### Bookstores

MBS Direct 800-325-3252

University Book Center/  
Barnes & Noble 800-434-6621

Bursar's Office  
(Student Accounts) 800-888-UMUC

Career Services 240-684-2720

Disability Services  
Main Number 240-684-2287  
TTY 240-684-2277

Financial Aid 800-888-UMUC

Grades, Records,  
Transcripts 240-684-2222

Graduate Advising 800-888-UMUC

### Information and

Library Services 240-684-2020

International Student  
Admissions 240-684-2100

Literature Requests  
(e.g., catalogs, schedules  
of classes, financial  
aid brochure) 800-888-UMUC

Military Advising 877-275-8682

National Leadership Institute (NLI)  
Local Number 240-684-2320

Toll-Free Number 877-999-7105

Registrar 240-684-2222

UMUC 360 Support  
(for MyUMUC and  
WebTycho) 888-360-UMUC

Veterans Advising Team 800-939-8682

Veterans Certification 240-684-2280

## UMUC Graduate Course Locations

### Adelphi/College Park

3501 University Boulevard East  
Adelphi, MD 20783  
800-888-UMUC

### Dorsey Station

6865 Deerpath Road  
Elkridge, MD 21075  
443-459-3500

### Largo

1616 McCormick Drive  
Largo, MD 20774  
800-888-UMUC

### Shady Grove

9636 Gudelsky Drive  
Rockville, MD 20850  
301-738-6090

### Waldorf Center for Higher Education

3261 Old Washington Road  
Waldorf, MD 20602  
301-632-2900

See inside back cover for complete site  
listing. For hours and directions, visit  
[www.umuc.edu/locate](http://www.umuc.edu/locate).

# REGISTRATION INSTRUCTIONS

Registering at UMUC is easy, no matter which option you choose. You may register for your courses online or by phone or fill out the registration form on the following page and follow the instructions below to register by mail or fax.

Detailed information on the various ways to register—online via MyUMUC, by mail or fax, or on-site—can be found online at [www.umuc.edu/register](http://www.umuc.edu/register).

A form is provided on the following page for those who prefer to mail or fax in their registration. (*Please note:* Online registrations are processed and confirmed immediately; mail and fax registrations require manual processing.)

You may register by fax or mail if

- You have already been admitted to UMUC as a graduate student.
- You are a new student who meets the UMUC admission criteria and has submitted an Application for Admission (available at <https://my.umuc.edu>) with the \$50 application fee.
- All of your financial aid awards are enclosed or have already been confirmed.

You may not register by fax or mail if you are a financial aid applicant without an award letter or a GSL disclosure state-

ment—unless your own payment accompanies the registration form.

## Instructions

1. Complete the registration form, using black ink and printing legibly.
2. Compute the amount due for tuition and fees. (Refer to p. 6 of this schedule or see [www.umuc.edu/tuition](http://www.umuc.edu/tuition).)
3. Be sure to meet the deadlines listed under Important Dates on p. 2 in this schedule.
4. Either fax your registration to 240-684-2151 or mail it to the Registrar's Office—Registration, University of Maryland University College, 3501 University Boulevard East, Adelphi, MD 20783-8075 USA. Fax registrations require that you already be admitted and that you pay by credit card.

UMUC will mail you a statement of your account.

## Schedule Adjustment

After your registration has been processed, you may make changes online. To do so, access MyUMUC at <https://my.umuc.edu>.

## The Waiting List

If a course is already full at the time of registration, you have the option of placing your name on a waiting list for that class. For information on how the wait list works, visit [www.umuc.edu/register](http://www.umuc.edu/register). To check on course availability and see if new sections have been added, visit the MyUMUC student portal at <https://my.umuc.edu>.

## Army Students

To make use of military tuition assistance, Army students must register online via [www.GoArmyEd.com](http://www.GoArmyEd.com). For more information, contact your advisor.

## Withdrawals or Dropped Courses

Official withdrawal from a class must occur no later than 14 days before the final class. For information on how to withdraw from a class, visit [www.umuc.edu/register](http://www.umuc.edu/register).

*Please note:* UMUC can honor only withdrawal requests actually received. Failure to withdraw in the required manner may result in the forfeiture of any refund and may result in a failing grade.

Stopping payment on checks for registration fees or not paying at registration does not constitute an official withdrawal or relieve you of your financial obligation to UMUC. Never attending or ceasing to attend classes does not constitute a withdrawal.

## Other Forms

The following forms can be completed and submitted online through MyUMUC (<https://my.umuc.edu>).

If you are not yet enrolled at UMUC, click on the Prospective Student tab at the top of the page.

- Application for Admission
- Financial Aid: FAFSA
- Registration
- Application for Diploma



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UMUC is a constituent institution of the University System of Maryland.

# Academic Calendar

## SUMMER 2011

### SESSION

Online	May 31–August 20
On-site standard	May 31–August 20
MBA	July 5–September 11
Doctoral	May 16–August 14
Executive	July 5–September 11

Questions? Contact an advisor at 800-888-UMUC (8682) or [gradinfo@umuc.edu](mailto:gradinfo@umuc.edu).



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