

## LETTER OF RECOMMENDATION



scuola superiore  
**Sant'Anna**  
di studi universitari e di perfezionamento

This letter should be either included, sealed, in the application of the candidate or sent directly by the recommender by the **3rd of June, 2003** to:

**The Director**  
**S.Anna School of Advanced Studies**  
**Divisione Formazione Universitaria e alla Ricerca**  
**Re: Concorso Economics and Management**  
**Piazza dei Martiri della Libertà, 33**  
**56127 PISA**

The following section is to be filled out by the applicant:

Family name First name

Address \_\_\_\_\_

City Zip code Country

Telephone                      Fax                      E-mail

Writers of letters of recommendation are requested to complete the form below. If additional space is needed, please attach a separate page. In particular, recommenders are asked to provide an assessment of the candidate's abilities to carry out advanced studies and research, together with her/ his main points of strenght and weakness. All information will be kept confidential.

[illegible]

Please rate the applicant in comparison with others of her/his age and position whom you have known within the past five years. If possible indicate the number of students with whom you are comparing her/him with:

	Excellent (Top 1-2%)	Outstanding (Top 5%)	Very Good (Top 20%)	Good (Top 40%)	Average	Below Average	Unable to judge
Academic performance	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Intellectual ability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Motivation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential for autonomuos research	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Capabilities of undertaking team work	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

How long have you known the applicant? \_\_\_\_\_

In what capacity?

☐ Undergraduate      ☐ Graduate      ☐ Research Assistant      ☐ Teaching Assistant

☐ Other: \_\_\_\_\_  
\_\_\_\_\_

Ability to follow courses and research work in English:

☐ Adequate      ☐ Insufficient      ☐ Unable to judge

Signature \_\_\_\_\_ Date \_\_\_\_\_

Printed name \_\_\_\_\_

Position \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_