

**DAKOTA STATE UNIVERSITY
CONSULTING CONTRACT/LETTER OF AGREEMENT
BETWEEN**

Consultant Name: Coastal Healthcare Consulting, Inc.	DSU Department: CAHIT/HealthPOINT
Consultant Address: 1505 Westlake Ave. N, Suite 399 Seattle, WA 98109	Dakota State University 820 N Washington Ave Madison SD 57042
Referred to as: Consultant	Referred to as: DSU/HealthPOINT

DSU/HealthPOINT hereby enters into this Agreement for services with Consultant in consideration of and pursuant to the terms and conditions set forth herein.

- Scope.** The Consultant will perform those services described in the Work Plan, attached hereto as Attachment A and by this reference incorporated herein.
- Term of Agreement.** The Consultant's services under this Agreement shall commence on September 1, 2011_ and end on __February 29, 2012_, unless sooner terminated pursuant to the terms hereof.
- Compensation.** DSU/HealthPOINT will make payment for services provided upon satisfactory completion of the services and upon receipt of itemized invoice with detail of work performed. DSU/HealthPOINT shall reimburse Consultant for all legitimate and approved expenses, including travel. Travel costs shall be reimbursed at the rates set forth in Attachment C. Invoices submitted by Consultant shall be itemized and will contain travel detail and any required receipts per state policy.

Any work performed for a client of DSU/HealthPOINT must also be approved, in writing, by the client and preapproved by DSU/HealthPOINT. The Consultant will be responsible for obtaining such approvals from the client.

DSU/HealthPOINT agrees to process and pay the invoice within 30 days of receipt. The check should be sent to the following address:

Coastal Healthcare Consulting, Inc.
1505 Westlake Ave North, Suite 399
Seattle, WA 98109

Interest on past due accounts will be charged at an annual rate of 12% from the date on which payment was due.

- Contract Total.** The TOTAL CONTRACT AMOUNT is an amount not to exceed \$_140,000.00. Included in the total contract amount is 960 hours @\$110/hour (\$105,600) and expenses.
- Indemnification.** The Consultant agrees to indemnify and hold DSU/HealthPOINT, its officers, agents and employees, harmless from and against any and all actions, suits, damages, liability or other proceedings that may arise as the result of performing services hereunder. This section does not require the Consultant to be responsible for or defend against claims or damages arising solely from errors or omissions of the DSU/HealthPOINT, its officers, agents or employees.

6. **Insurance.** The Consultant agrees, at its sole cost and expense, to maintain adequate general liability of no less than \$1,000,000 in aggregate, worker's compensation, professional liability and automobile liability insurance during the period of this agreement.
7. **Independent Contractor.** While performing services hereunder, the Consultant is an independent contractor and not an officer, agent, or employee of DSU/HealthPOINT or the State of South Dakota.
8. **Non-Disclosure.** Consultant hereby acknowledges that DSU/HealthPOINT has made, or may make, available to the Consultant certain customer lists, client information, pricing data, supply sources, techniques, computerized data, maps, methods, product design information, market information, technical information, benchmarks, performance standards and other confidential and/or Proprietary Information of, or licensed to DSU/HealthPOINT or its clients/customers ("Customers"), including without limitation, trade secrets, inventions, patents, and copyrighted materials (collectively, the "Confidential Material"). Consultant acknowledges that this information has economic value, actual or potential, that is not generally known to the public or to others who could obtain economic value from their disclosure or use, and that this information is subject to a reasonable effort by DSU/HealthPOINT to maintain its secrecy and confidentiality. Except as essential to Consultant's obligation under this Agreement, the Consultant shall not make any disclosure of this Agreement, the terms of this Agreement, or any of the Confidential Material. Except as essential to Consultant's obligations pursuant to their relationship with DSU/HealthPOINT, the Consultant shall not make any duplication or other copy of the Confidential Material. The Consultant shall not remove Confidential Material or proprietary property or documents without written authorization.

Immediately upon request from DSU/HealthPOINT or Customer, the Consultant shall return to DSU/HealthPOINT all Confidential Material or proprietary property or documents. Consultant shall notify each person to whom any disclosure is made that such disclosure is made in confidence, that the Confidential Material shall be kept in confidence by such persons, and that such persons shall be bound by the provisions of this Agreement. Consultant further promises and agrees not solicit Customers or potential Customers of HealthPOINT, after the termination of this Agreement, while making use of Company's Confidential Material.

9. **Non-Solicitation.** Consultant shall not, during the Agreement and for a period of *six months* immediately following termination of this Agreement, either directly or indirectly, call on, solicit, or take away, or attempt to call on, solicit, or take away, any of the customers or clients of DSU/HealthPOINT on whom the Consultant called or became acquainted with during the terms of this Agreement, either for their own benefit, or for the benefit of any other person, firm, corporation or organization. Avera Health would not be included in this non-solicitation clause since Coastal Healthcare Consulting had an established relationship prior to this agreement.
10. **Non-Recruit.** Consultant shall not, during this Agreement and for a period of *six months* immediately following termination of this agreement, either directly or indirectly, recruit any of DSU/HealthPOINT employees for the purpose of any outside business.
11. **Non-Compete.** Consultant agrees not to engage in any activity that is competitive with any activity of DSU/HealthPOINT during the course of their relationship and for a period of six months after termination of the Agreement. For purposes of this paragraph, competitive activity encompasses forming or making plans to form a business entity that may be deemed to be competitive with any business of DSU/HealthPOINT. This does not prevent the Consultant from seeking or obtaining employment or other forms of business relationships with a competitor after termination of employment with DSU/HealthPOINT so long as such competitor was in existence prior to the termination of relationship with DSU/HealthPOINT and the Consultant was in no way involved with the organization or formation of such competitor.

12. **Business Opportunities.** During the terms of this Agreement, if Consultant becomes aware of any project, investment, venture, business or other opportunity (any of the preceding, collectively referred to as an "Opportunity") that is similar to, competitive with, related to, or in the same field as DSU/HealthPOINT, or any project, investment, venture, or business of DSU/HealthPOINT, then Consultant shall so notify DSU/HealthPOINT immediately in writing of such Opportunity and shall use Consultant's good-faith efforts to cause DSU/HealthPOINT to have the opportunity to explore, invest in, participate in, or otherwise become affiliated with such Opportunity.
13. **Promotional and Informational Material.** Consultant shall not advertise or promote DSU/HealthPOINT's services and products without DSU/HealthPOINT's prior written approval (including, among other things, conducting mass marketing or direct mail programs or using the Internet). Consultant shall use only promotional and informational material, including but not limited to Policy applications, marketing materials, training materials and other DSU/HealthPOINT forms, which have been furnished to the Consultant by DSU/HealthPOINT or which have been approved in writing from an authorized official of DSU/HealthPOINT (collectively the "Materials"). Materials provided to the Consultant by DSU/HealthPOINT shall not be reproduced, altered, or modified in any manner without DSU/HealthPOINT's prior written approval. Materials created by the Consultant and approved by DSU/HealthPOINT shall not be altered or modified in any manner without DSU/HealthPOINT's prior written consent. Consultant hereby assigns and agrees to assign to DSU/HealthPOINT the worldwide copyright to any material created specific to services rendered in accordance to this Agreement.
14. **Return of Property.** On termination of this Agreement, or whenever requested by the parties, each party shall immediately deliver to the other party all property in its possession, or under its care and control, belonging to the other party to them, including but not limited to, proprietary information, customer lists, trade secrets, intellectual property, computers, equipment, tools, documents, plans, recordings, software, and all related records or accounting ledgers.
15. **Injury.** Consultant agrees to report to DSU/HealthPOINT any event encountered in the course of performance of this Agreement which results in injury to the person or property of third parties, or which may otherwise subject Consultant or DSU/HealthPOINT to liability. Consultant shall report any such event to DSU/HealthPOINT immediately upon discovery.

Consultant's obligation under this section shall only be to report the occurrence of any event to DSU/HealthPOINT and to make any other report provided for by their duties or applicable law. Consultant's obligation to report shall not require disclosure of any information subject to privilege or confidentiality under law (e.g., attorney-client communications). Reporting to DSU/HealthPOINT under this section shall not excuse or satisfy any obligation of Consultant to report any event to law enforcement or other entities under the requirements of any applicable law.
16. **Termination.** This Agreement may be terminated by either party hereto upon thirty (30) days written notice. In the event the Consultant breaches any of the terms or conditions hereof, this Agreement may be terminated by DSU/HealthPOINT at any time with or without notice. If termination for such a default is effected by DSU/HealthPOINT, any payments due to Consultant at the time of termination may be adjusted to cover any additional costs to DSU/HealthPOINT because of Consultant's default. Upon termination DSU/HealthPOINT may take over the work and may award another party an agreement to complete the work under this Agreement. If after DSU/HealthPOINT terminates for a default by Consultant it is determined that Consultant was not at fault, then the Consultant shall be paid for eligible services rendered and expenses incurred up to the date of termination.
17. **Funds Availability.** This Agreement depends upon the continued availability of appropriated funds and expenditure authority from the Legislature for this purpose. If for any reason the Legislature

fails to appropriate funds or grant expenditure authority, or funds become unavailable by operation of law or federal funds reductions, this Agreement will be terminated by DSU/HealthPOINT. Termination for any of these reasons is not a default by the DSU/HealthPOINT nor does it give rise to a claim against DSU/HealthPOINT.

18. **Assignment.** This Agreement may not be assigned without the express prior written consent of the DSU/HealthPOINT. This Agreement may not be amended except in writing, which writing shall be expressly identified as a part hereof, and be signed by an authorized representative of each of the parties hereto.
19. **Governance.** This Agreement shall be governed by and construed in accordance with the laws of the State of South Dakota.
20. **Compliance.** The Consultant will comply with all federal, state and local laws, regulations, ordinances, guidelines, permits and requirements applicable to providing services pursuant to this Agreement, and will be solely responsible for obtaining current information on such requirements.
21. **Subcontract.** The Consultant may not use subcontractors to perform the services described herein without the express prior written consent of DSU/HealthPOINT. The Consultant will include provisions in its subcontracts requiring its subcontractors to comply with the applicable provisions of this Agreement, to indemnify the State, and to provide insurance coverage for the benefit of the State in a manner consistent with this Agreement. The Consultant will cause its subcontractors, agents, and employees to comply, with applicable federal, state and local laws, regulations, ordinances, guidelines, permits and requirements and will adopt such review and inspection procedures as are necessary to assure such compliance.
22. **Force Majeure.** Neither party shall be deemed in default under this Agreement to the extent performance of its obligations, or attempts to cure any breach, are delayed or prevented by reason of any circumstance beyond its control, including without limitation fire, natural disaster, earthquake, accident, any weather related event, acts of war, insurrection or civil commotion, labor difficulties or shortages, government regulations or other causes beyond such party's control; provided that the party seeking to delay its performance gives the other written notice of any such events justifying a delay in performance within fifteen (15) days after the occurrence of such event and provided that such party exercised good faith efforts to complete its performance as soon as is practicable thereafter. The time for such party's performance shall be extended for a period of time equal to the duration of the event causing delay. This Article shall not be applicable to any payment obligations of either party."

23. Limitation of Liability:

NOTWITHSTANDING ANYTHING CONTAINED IN THIS AGREEMENT TO THE CONTRARY, AND TO THE EXTENT NOT PROHIBITED BY APPLICABLE LAW, BOTH PARTIES SHALL HAVE NO LIABILITY TO THE OTHER FOR ANY INDIRECT, SPECIAL, CONSEQUENTIAL OR PUNITIVE DAMAGES OF ANY KIND, INCLUDING, BUT NOT LIMITED TO, LOSS OF REVENUE, LOSS OF GOODWILL, LOSS OF USE OF PROPERTY, LOSS OF DATA, AND/OR LOSS OF PROFITS ARISING IN ANY MANNER FROM THIS AGREEMENT OR THE PERFORMANCE OR NONPERFORMANCE OF OBLIGATIONS HEREUNDER REGARDLESS OF THE FORSEEABILITY THEREOF.

In no event shall either party's liability to the other party exceed the total amount of this contract.

24. **Agreement.** All other prior discussions, communications and representations concerning the subject matter of this Agreement are superseded by the terms of this Agreement, and except as specifically provided herein, this Agreement constitutes the entire agreement with respect to the subject matter hereof.

In Witness Whereof, the parties signify their agreement effective the date above first written by the signatures affixed below.

DSU DEPARTMENT HEAD

BY: DocuSigned by:
D [Signature]
B1A0FC3837E6403...
(NAME)

Director, CAHIT

(TITLE)

7/29/2011

(DATE)

CONSULTANT

BY: EDEDE34FC793463
Amy B. Collins
DocuSigned By: Amy B. Collins
(NAME)

President

(TITLE)

7/29/2011

(DATE)

DSU AUTHORIZING OFFICIAL

BY: DocuSigned by:
Stacy Krusemark
58DC49CFADDB4D1...
(NAME)

VP Business & Admin Services

(TITLE)

7/29/2011

(DATE)

-DSU Account Index: 84S004.

- Completed W-9. On file Attached X

-Name and phone number of contact person at DSU who can provide additional information regarding this contract Kevin Boyum, 605-256-5555.

ATTACHMENT A

TASKS, DUTIES, AND SCOPE OF WORK

Dakota State University's Center for the Advancement in Health Technology (CAHIT) has been designated by the Office of the National Coordinator (ONC) for HIT, Department of Health and Human Services (HHS) to provide direct technical assistance and consulting services to help medical practices understand what they need to do to better utilize electronic health records ("EHR") and, to the extent possible, achieve Meaningful Use of EHR technology.

Meaningful Use is the level of proficiency defined by the Office of the National Coordinator at the United States Department of Health and Human Services ("HHS") in its Final Rule issued July 13, 2010.

The Consultant's scope of work is to be focused on Meaningful Use Direct Assistance services to Priority Primary Care Providers in Priority Settings of **Avera Health**. Direct Assistance to Priority Primary Care Providers in Priority Healthcare Delivery Settings in South Dakota is subsidized by HealthPOINT through Direct Assistance funding provided by the Office of National Coordinator for Health IT, U.S. Department of Health and Human Services, ARRA Grant # 90RC0062/0.

"Priority Healthcare Delivery Setting" is defined as a site with one (1) or more Priority Primary Care Providers. "Priority Primary Care Providers" ("PPCPs") is defined in accordance with the requirements of the HITECH Act and HHS guidelines as eligible providers that are primary care providers (physicians and/or other health care professionals with prescriptive privileges, such as physician assistants and nurse practitioners) in any of the following settings:

- Individual and small group practices (ten or fewer professionals with prescriptive privileges) primarily focused on primary care;
- Public and critical access hospitals;
- Community health centers and rural health clinics; and
- Other settings that predominantly serve uninsured, underinsured, and medically underserved populations.

Avera Health Priority Primary Care Providers and Priority Settings to be assisted by the Consultant in this scope of work are listed in Attachment B.

The Consultant shall be responsible to the management of DSU/HealthPOINT. Any advice given to the Consultant regarding the scope of work shall be considered a suggestion only, not an instruction. DSU/HealthPOINT retains the right to inspect, stop, or alter the work of the Consultant as detailed herein to assure its conformity with this Agreement.

In the performance of the services, the Consultant will control and direct the performance of the details of the work; DSU/HealthPOINT is interested only in the results obtained. The work contemplated herein shall be subject to the DSU/HealthPOINT's general right of inspection and supervision to secure the satisfactory completion thereof. DSU/HealthPOINT will designate a representative who shall be authorized to act for DSU/HealthPOINT in all matters related to the Consultant's performance of the services.

The Consultant shall devote such time, energy and skill on a regular and consistent basis as is necessary to support the physician practice rollout and support of electronic medical records and the implementation of the AveraEMR and collaborate with other members of the quality department staff to support other initiatives as related to Avera Health's electronic health record (EHR) systems and the achievement of Meaningful Use by Priority Primary Care Providers in Priority Settings of **Avera Health**.

In addition, the Consultant shall assist DSU/HealthPOINT and shall perform any and all services required or requested in connection with DSU/HealthPOINT's business, including, but not limited to, such services of an advisory nature as may be requested from time to time by HealthPOINT. The Contractor shall periodically, or at any time upon DSU/HealthPOINT's request, submit appropriate documentation of any and all efforts performed and to be performed for DSU/HealthPOINT pursuant to this Scope of Work and as detailed herein.

CONSULTANT OBLIGATIONS:

The Consultant agrees to devote as much time, attention, and energy as necessary to complete or achieve the following as related to the Meaningful Use of EHRs in Priority Settings by Priority Primary Care Providers of **Avera Health**:

- a. Provide guidance and best practice for ambulatory clinic roll-out;
- b. Meet with physician practices to gather workflow and order information;
- c. Design and build using Avera's standards;
- d. Develop needed policies & procedures;
- e. Test and validate build;
- f. Assist with training users and physicians;
- g. Provide activation assistance;
- h. Provide his/her/its best effort to assure active participation and attendance in meetings and training sessions held by DSU/HealthPOINT;
- i. Utilize DSU/HealthPOINT's Customer Relationship Management (CRM) solution as the single point of truth;
- j. Maintain the books and records related to the Scope of Work set forth in this Agreement at the Consultant's principal place of business and open to inspection by HealthPOINT during regular working hours;
- k. Provide a weekly written summary report to DSU/HealthPOINT on their progress and assignments;
- l. Attend a monthly onsite meeting in DSU/HealthPOINT's Madison, SD offices as requested
- m. Present a monthly summary report to DSU/HealthPOINT on their progress and assignments.

The Consultant agrees to make no representations, warranties or commitments binding DSU/HealthPOINT without DSU/HealthPOINT's prior consent. The Consultant will execute no binding agreement on behalf of DSU/HealthPOINT nor shall the Contractor hold out as having such authority. In addition, the Contractor warrants and represents to DSU/HealthPOINT that the Consultant is free to enter into this Agreement and that this does not violate any agreement heretofore made by the Consultant.

HEALTHPOINT'S OBLIGATIONS:

- a. Ensure the Consultant is provided with a proper work area and tools to perform their assignment at Avera Health;
- b. Ensure the Consultant is provided two weeks of application training for this engagement at no cost to Dakota State University or Avera Health;
- c. Provide the Consultant with access to DSU/HealthPOINT's Customer Relationship Management (CRM);
- d. Respond within reasonable time to requests related to the services covered by this Agreement;
- e. Provide the Consultant with current information as to changes in the services covered by this Agreement.

ATTACHMENT B

PRIORITY PRIMARY CARE PROVIDERS AND PRIORITY SETTINGS

FIRST NAME	LAST NAME	COMPANY	STREET	CITY	ZIP
LYLE	BIEGLER	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
DAWN	SNOW	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
MICHAEL	KNAPP	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
DAVID	WACHS	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
MARK	MOGEN	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
JEFFREY	BOCK	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
RUSSELL	PIETZ	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
KIM	JUNDT	AVERA ABERDEEN FAMILY PHYSICIANS	105 S STATE ST	ABERDEEN	57401
JILL	HOEK	AVERA HOECK MEDICAL CLINIC	PO BOX 463	DESMET	57231
ROD	KING, PA-C	AVERA VOLGA MEDICAL CLINIC	210 KASAN AVE	VOLGA	57071
JOEL	HUBER, MD	AVERA HAND COUNTY CLINIC	300 WEST 5TH STREET	MILLER	57362
MICHELLE	TURNER, MD	AVERA HAND COUNTY CLINIC	300 WEST 5TH STREET	MILLER	57362
PAULINE	BEVERS, PA-C	AVERA HAND COUNTY CLINIC	300 WEST 5TH STREET	MILLER	57362
STEPHAN	SCHROEDER, MD	AVERA HAND COUNTY CLINIC	300 WEST 5TH STREET	MILLER	57362
JAMES	BARKER, MD**	AVERA HEALTHCARE CLINIC	300 NORTH DAKOTA AVE	SIOUX FALLS	57104
KIM	BARBER, CNP	AVERA HEALTHCARE CLINIC	300 NORTH DAKOTA AVE	SIOUX FALLS	57104
LISA	SOUNDY, P.A.	AVERA HEALTHCARE CLINIC	300 NORTH DAKOTA AVE	SIOUX FALLS	57104
GREG	NAUGHTON, MD	AVERA HEALTHCARE CLINIC	300 NORTH DAKOTA AVE	SIOUX FALLS	57104
GARY	VAN ERT, MD	AVERA COMMUNITY CLINIC	101 SOUTH FRONT	SIOUX FALLS	57325
CYNTHIA	CLARK, MD	AVERA COMMUNITY CLINIC	101 SOUTH FRONT	SIOUX FALLS	57325
SCOTT J.	DIERKS, MD	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
JODI	SCOTT, MD	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
DAWN A.	FLICKEMA, MD	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
CARILYN L.	VAN KALSBECK, MD	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
ANDREA N.	MILLER, D.O.	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
JASON	KNUTSON, D.O.	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
MOLLY	UHING, MD	AVERA MCGREEVY CLINIC - 69TH	1910 WEST 69TH STREET	SIOUX FALLS	57108
KRISTEN M.	CORKLE, CNP	AVERA HARRISBURG MEDICAL CLINIC	220 SOUTH CLIFF, STE 120	HARRISBURG	57032
LARRY	LEMASTER, MD	AVERA HARRISBURG MEDICAL CLINIC	220 SOUTH CLIFF, STE 120	HARRISBURG	57032
ROBERT	SUURMEYER	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
ARLIN	MYRMOE	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
FATIMA	KIDWAI	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
RONALD	ROVANG	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
TIMOTHY	WATERMAN	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
NATALIA	LAZIK	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
JOHN	ADAMS	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
CLIFFORD	MATUSHIN	AVERA INTERNAL MEDICINE SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
JEROME	BENTZ	PLATTE MEDICAL CLINIC AVERA	601 E 7TH ST, SUITE 3	PLATTE	57369
PAM	VEURINK	PLATTE MEDICAL CLINIC AVERA	601 E 7TH ST, SUITE 3	PLATTE	57369
REGG	HAGGE	PLATTE MEDICAL CLINIC AVERA	601 E 7TH ST, SUITE 3	PLATTE	57369
AYESHA	YOUNAS	AVERA PEDIATRIC SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
ERICK	TEMOKA	AVERA PEDIATRIC SPECIALISTS	201 S LLOYD ST	ABERDEEN	57401
VALERIE	LARSON, MD	AVERA DELL RAPIDS MEDICAL CLINIC	111-10TH ST EAST	DELL RAPIDS	57022
JOE	PRASEK, MD	AVERA DELL RAPIDS MEDICAL CLINIC	111-10TH ST EAST	DELL RAPIDS	57022
KERRY	VAN OVERBEKE, CNP	AVERA DELL RAPIDS MEDICAL CLINIC	111-10TH ST EAST	DELL RAPIDS	57022
MATT	HERBER, MD	AVERA DELL RAPIDS MEDICAL CLINIC	111-10TH ST EAST	DELL RAPIDS	57022
DEMETRE	SKLIRIS, MD	AVERA DELL RAPIDS MEDICAL CLINIC	111-10TH ST EAST	DELL RAPIDS	57022
MARK D.	RODIG, MD	AVERA MCGREEVY CLINIC - SOUTHEAST	3400 SOUTH SOUTHEASTERN AVE	SIOUX FALLS	57103
COURTNEY J.	MOOSE, MD	AVERA MCGREEVY CLINIC - SOUTHEAST	3400 SOUTH SOUTHEASTERN AVE	SIOUX FALLS	57103
ANGELA M.	MEYER, MD	AVERA MCGREEVY CLINIC - SOUTHEAST	3400 SOUTH SOUTHEASTERN AVE	SIOUX FALLS	57103
KENKEL	DIANE	DELANEY CLINIC	1115 E 5TH ST	MITCHELL	57301
RICHARD G.	BRIGGS, MD	AVERA MCGREEVY CLINIC - BRANDON	1101 HOLLY BOULEVARD	BRANDON	57005
MICHELLE L.	MCELROY, MD	AVERA MCGREEVY CLINIC - BRANDON	1101 HOLLY BOULEVARD	BRANDON	57005
DARREN D.W.	CHESTER, MD	AVERA MCGREEVY CLINIC - BRANDON	1101 HOLLY BOULEVARD	BRANDON	57005
BARBARA A.	HARVISON, PA-C	AVERA MCGREEVY CLINIC - BRANDON	1101 HOLLY BOULEVARD	BRANDON	57005
NATALIE	BRAUN	AVERA MEDICAL GROUP GROTON	8 EAST HWY 12	GROTON	57445
MISTY	RUDEBUSCH	AVERA ST JOSEPH CLINIC	213 S MAIN	HOWARD	57349
JEAN	THOMPSON	AVERA ST JOSEPH CLINIC	213 S MAIN	HOWARD	57349
BRENDA	WILLS, CNP	AVERA TEA MEDICAL CLINIC	725 FIGZEL COURT - STE 100	TEA	57064
COLLEEN	BRESKE	AVERA TEA MEDICAL CLINIC	725 FIGZEL COURT - STE 100	TEA	57064
ANDREW W.	BURCHETT, D.O.	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
MICHAEL D.	STASSEN, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
KAREN J.	HEILING, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
KARA D.	BRUNING, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
GREGG A.	HARVISON, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
GILBERT	ENGLISH, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
SUNEET	VERMA, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
STEPHEN P.	BILLION, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
MICHAEL D.	TOBIN, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
RICHARD A.	NELSON, MD	AVERA MCGREEVY CLINIC - MAIN	1200 SOUTH 7TH AVENUE	SIOUX FALLS	57105
LISA	VAN GERPEN, CNM	AVERA WOMEN'S	1001 EAST 21ST STREET	SIOUX FALLS	57105
BRENDA	HOLSCHER, PA-C	AVERA WAUBAY CLINIC	409 - 4TH STREET	WAUBAY	57273
JOHN	MALM, MD	AVERA GREGORY MEDICAL CLINIC	405 WHITTECAR	GREGORY	57533
ANDREW	CLARK, MD	AVERA GREGORY MEDICAL CLINIC	405 WHITTECAR	GREGORY	57533
RAYMOND	NEMER, MD	AVERA GREGORY MEDICAL CLINIC	405 WHITTECAR	GREGORY	57533
RICHARD	KAFKA, MD	AVERA GREGORY MEDICAL CLINIC	405 WHITTECAR	GREGORY	57533
SUE	HOGUE, CNP	AVERA GREGORY MEDICAL CLINIC	405 WHITTECAR	GREGORY	57533
LISA	EVEN, MD	AVERA GREGORY MEDICAL CLINIC	405 WHITTECAR	GREGORY	57533
HERBERT	SALOUM	BON HOMME FAMILY PRACTICE AVERA	410 W 16TH AVE	TYNDALL	57066
ROCK	BOYD	BON HOMME FAMILY PRACTICE AVERA	410 W 16TH AVE	TYNDALL	57066
JILL	KRUSE	BON HOMME FAMILY PRACTICE AVERA	410 W 16TH AVE	TYNDALL	57066
LORI	RANEK	BON HOMME FAMILY PRACTICE AVERA	410 W 16TH AVE	TYNDALL	57066
MELVIN	WALLINGA	BON HOMME FAMILY PRACTICE AVERA	410 W 16TH AVE	TYNDALL	57066
JOE	HANVEY	BON HOMME FAMILY PRACTICE AVERA	410 W 16TH AVE	TYNDALL	57066
PATRICK	DREIS, PA-C	AVERA BIG STONE CITY CLINIC	451 MAIN STREET	BIG STONE CITY	57216
MARTY	ALLISON, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501

ROBERT	ALLISON, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
PHILLIP	HOFFSTEN, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
MIKEL	HOLLAND, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
KENNETH	BARTHOLOMEW, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
SHELLEY	NIELSON, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
BRENT	LINDBLOOM, D.O.	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
CINDI	POCHOP, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
JIM	MINDER, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
MICHAEL	RICHARDSON, MD	AVERA MEDICAL ASSOCIATES CLINIC	100 MAC LANE	PIERRE	57501
KRAUSE	MICHAEL	DAKOTA WOMEN'S CLINIC	625 N FOSTER, SUITE 108	MITCHELL	57301
ASHUTOSH	GUPTA, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
TRISHA	JUSTICE, CNP	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
SAMI	AWADALLAH, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
STEPHEN R.	KARL, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
GERMANO	FALCAO, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
WILFREDO	VELOIRA, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
ANTHONY	BUFO, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
STEPHEN	NANTON, MD	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
TAMI	WOLBRINK, PA-C	AVERA CHILDRENS	1001 EAST 21ST STREET	STIOUX FALLS	57105
CINDY	PALLESEN	AVERA MEDICAL GROUP WEBSTER	401 E HWY 12	WEBSTER	57274
GARY	BRUNING, D.O.	AVERA FLANDREAU MEDICAL CLINIC	212 NORTH PRAIRIE	FLANDREAU	57028
TAD	JACOBS, D.O.	AVERA FLANDREAU MEDICAL CLINIC	212 NORTH PRAIRIE	FLANDREAU	57028
CINDY	DEUTSCHER, P.A.	AVERA FLANDREAU MEDICAL CLINIC	212 NORTH PRAIRIE	FLANDREAU	57028
SCOTT	PETERSON, MD	AVERA FLANDREAU MEDICAL CLINIC	212 NORTH PRAIRIE	FLANDREAU	57028
JAMES	POWELL, MD	AVERA FLANDREAU MEDICAL CLINIC	212 NORTH PRAIRIE	FLANDREAU	57028
LEE	MABEE, MD	AVERA LEE MABEE OB/GYN	1910 WEST 69TH STREET	STIOUX FALLS	57108
JONI	WAGNER	AVERA SALEM FAMILY MEDICAL CLINIC	742 S HILL ST	SALEM	57058
SCOTT	PURINTUN	MARSHALL COUNTY MEDICAL CLINIC/AVERA	413 9TH STREET, BOX N	BRITTON	57430
DAVID	KLEINBERG	MARSHALL COUNTY MEDICAL CLINIC/AVERA	413 9TH STREET, BOX N	BRITTON	57430
JACKIE	BARTLETT	MARSHALL COUNTY MEDICAL CLINIC/AVERA	413 9TH STREET, BOX N	BRITTON	57430
ROBERTO (BOB)	ANEL, MD	AVERA MCGREEVY CLINIC - SALEM	740 SOUTH HILL	SALEM	57058
JOHN P.	BARNETT, PA-C	AVERA MCGREEVY CLINIC - SALEM	740 SOUTH HILL	SALEM	57058
GREGG	CARLSON	AVERA OB/GYN ASSOCIATES	310 S PENN ST	ABERDEEN	57401
TAGE	BORN	AVERA OB/GYN ASSOCIATES	310 S PENN ST	ABERDEEN	57401
SCOTT	BERRY	AVERA OB/GYN ASSOCIATES	310 S PENN ST	ABERDEEN	57401
CHRISTINE	STEHLY	AVERA OB/GYN ASSOCIATES	310 S PENN ST	ABERDEEN	57401
JANICE	SCHUMAN	GEDDES MEDICAL CLINIC AVERA	PO BOX 169	GEDDES	57342
AHMED	DESSOUKI	WAGNER COMMUNITY CLINIC AVERA	513 3RD ST SW	WAGNER	57380
DEBORAH	HUBLEY	WAGNER COMMUNITY CLINIC AVERA	513 3RD ST SW	WAGNER	57380
ROBERT	HUBLEY	WAGNER COMMUNITY CLINIC AVERA	513 3RD ST SW	WAGNER	57380
CRISPIN	WEBB, MD	AVERA MILBANK MEDICAL CENTER	803 E MILBANK AVE	MILBANK	57252
KANYA	VANADOURONGVAN, MD	AVERA MILBANK MEDICAL CENTER	803 E MILBANK AVE	MILBANK	57252
KEVIN	BJORDAHL, MD	AVERA MILBANK MEDICAL CENTER	803 E MILBANK AVE	MILBANK	57252
PETER	REYNEN, MD	AVERA MILBANK MEDICAL CENTER	803 E MILBANK AVE	MILBANK	57252
NANCI	VAN PEURSEM, MD	AVERA MILBANK MEDICAL CENTER	803 E MILBANK AVE	MILBANK	57252
ERIC	NOYES, CNP	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
PAUL	KAFFER, CNP	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
PAULA	SANDERSON, CNP	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
SHAWN	MYHRE, CNP	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
EMAD	BESHAI, MD	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
LEONARD	GUTNIK, MD	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
MELVIN	THOMAS, MD	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
SCOTT	BECKSTRAND, MD	AVERA GUTNIK & ASSOCIATES	1100 EAST 21ST STREET	STIOUX FALLS	57105
SUSAN	LEDDY, CNP	AVERA WILMOT CLINIC	305 N 2ND AVENUE	WILMOT	57279
HEIDI L.	FEISTNER, MD	AVERA MCGREEVY CLINIC - WEST	6000 WEST 41ST STREET	STIOUX FALLS	57106
SHAWN	CULEY, MD	AVERA MCGREEVY CLINIC - WEST	6000 WEST 41ST STREET	STIOUX FALLS	57106
KIM A.	PEDERSON, MD	AVERA MCGREEVY CLINIC - WEST	6000 WEST 41ST STREET	STIOUX FALLS	57106
KARI J.	HULTGREN, MD	AVERA MCGREEVY CLINIC - WEST	6000 WEST 41ST STREET	STIOUX FALLS	57106
DAVID A.	LARSEN, MD	AVERA MCGREEVY CLINIC - WEST	6000 WEST 41ST STREET	STIOUX FALLS	57106
CARRIE J.	CARLSON, D.O.	AVERA MCGREEVY CLINIC - WEST	6000 WEST 41ST STREET	STIOUX FALLS	57106
AMY	STEVAHN	AVERA ST. LUKE'S FAST CARE	500 N HWY 281	ABERDEEN	57401
RYANNE	BROCKHAUS	AVERA ST. LUKE'S FAST CARE	500 N HWY 281	ABERDEEN	57401
NANCY	RUDE	AVERA ST. LUKE'S FAST CARE	500 N HWY 281	ABERDEEN	57401
JONATHAN	OLEGARIO	OLEGARIO MEDICAL CLINIC	120 W 6TH AVE	MITCHELL	57301
DEBRA	JOHNSTON, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
JEREMY	BEIREIS, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
SHERI	TRUDEAU, CNP	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
JOANIE	HOLM, CNP	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
SARAH	SMITH, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
REBECCA	VANDE KOP, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
SHELBY	EISCHENS, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
RICHARD	HIEB, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
PAM	ELSHERE, PAC	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
RICHARD	GUDVANGEN, MD	AVERA BROOKINGS MEDICAL CLINIC	400 - 22ND AVENUE	BROOKINGS	57006
LEIGH	LYON, PA	AVERA WINNER MEDICAL CLINIC	1436 EAST 10TH STREET, STE 2	WINNER	57580
RUTH	GALBRAITH, CNP	AVERA WINNER MEDICAL CLINIC	1436 EAST 10TH STREET, STE 2	WINNER	57580
DENNIS	RIES	RURAL MEDICAL CLINIC FREEMAN	PO BOX 900	FREEMAN	57029
TERESA	BEHL	RURAL MEDICAL CLINIC FREEMAN	PO BOX 900	FREEMAN	57029
KENNETH	KIRTON	RURAL MEDICAL CLINIC FREEMAN	PO BOX 900	FREEMAN	57029
MARY	MANSON	RURAL MEDICAL CLINIC FREEMAN	PO BOX 900	FREEMAN	57029
DOUG	SCHAFFER	RURAL MEDICAL CLINIC FREEMAN	PO BOX 900	FREEMAN	57029
ELOISE	SCHRAG	RURAL MEDICAL CLINIC FREEMAN	PO BOX 900	FREEMAN	57029
NATHAN	HINKER	AVERA CORSICA MEDICAL CLINIC	265 MAIN ST	CORSICA	57328
MARY	MORRIS	REDFIELD CLINIC	PO BOX 590	REDFIELD	57430
LYNN	MUNCE	REDFIELD CLINIC	PO BOX 590	REDFIELD	57430
MATT	OWENS	REDFIELD CLINIC	PO BOX 590	REDFIELD	57430
RON	WREN	REDFIELD CLINIC	PO BOX 590	REDFIELD	57430
KRIS	WREN	REDFIELD CLINIC	PO BOX 590	REDFIELD	57430
HOWARD	LEIBOWITZ	REDFIELD CLINIC	PO BOX 590	REDFIELD	57430

ATTACHMENT C

Coastal Healthcare Consulting, Inc.

MILEAGE REIMBURSEMENT			RENTAL CAR WITH FUEL PURCHASE		
IRS Mileage Rate Effective 7/1/2011:	\$	0.555			
Estim. Contract Duration (Less Vacation):		24 weeks			
(September 1, 2011 - February 29, 2011)					
			RENTAL CAR WITH FUEL PURCHASE		
			PART A - RENTAL CAR COSTS		
PART A - DISTANCE FROM/TO HOME	Miles	Mileage Exp. @ \$0.555	Enterprise Rental Car (Standard Sedan @ 6 mos.)	\$	4,375
Glenwood, IA to Sioux Falls, SD	205	\$ 113.78			
Sioux Falls, SD to Glenwood, IA	205	113.78			
	410	\$ 227.55			
Number of Weeks to Travel	24	24			
SUBTOTALS - PART A	9,840	\$ 5,461	SUBTOTAL - RENTAL CAR COSTS	\$	4,375
			PART B - FUEL COSTS		
PART B - ESTIMATED TRAVEL TO/FROM OTHER SITES			Total Estimated Miles	15,840	
Assumed Additional Mileage per Week	250	\$ 138.75	Estimated Fuel Economy (Standard Sedan)	23	miles per gallon
Number of Weeks to Travel	24	24	Estimated Fuel Economy (Standard SUV)	18	miles per gallon
SUBTOTALS - PART B	6,000	\$ 3,330	Estimated Fuel Consumption	784	gallons
			Estimated Price per Gallon	\$ 3.75	
ESTIMATED TOTAL MILES TO BE DRIVEN:	15,840		SUBTOTAL - FUEL COSTS	\$	2,941
ESTIMATED TOTAL MILEAGE REIMBURSEMENT:		\$ 8,791	ESTIMATED TOTAL RENTAL CAR & FUEL	\$	7,316
MEALS			LODGING		
Regional Per Diem per GSA Table	\$	46.00	Preferred Daily Rate at Homewood Suites 1BDRM	\$	99.50
Est. # of Days Per Diem to be Claimed	120	[5 days x 24 wks]	Est. # of Days Per Diem to be Claimed		120
ESTIMATED TOTAL MEALS EXPENSE	\$	5,520	ESTIMATED TOTAL LODGING EXPENSE	\$	11,940
			CONTINGENCY		
			SUBTOTAL		TOTAL
ESTIMATED TRAVEL, LODGING & MEALS EXPENSES (WITH MILEAGE REIMBURSEMENT):			\$ 26,251	\$ 2,625	\$ 28,876
ESTIMATED TRAVEL, LODGING & MEALS EXPENSE (WITH RENTAL CAR & FUEL PURCHASE):			\$ 24,776	\$ 2,478	\$ 27,254