# **The Critical Path**



Van V. Varner MSU Extension Emeritus

varner@msu.edu







Michigan Food & Farming Systems-MIFFS Bringing Farmers & Communities Together

Agricultural & Rural Advocates, PLC Serving the Needs of American Agriculture

## The Critical Path Method

- Identification of necessary resources
- Effective method of analyzing a complex project
- Calculates the minimum time for completion
- Prioritizes activities to be completed by that date
- Effective scheduling and monitoring of progress
- Focuses on the essential activities
- Provides a graphic view of the plan

## **Activities**

- **Sequential activities:** activities that are dependent on other activities being first completed.
- Sequential Activities must be completed in an ordered sequence.
- Each activity in the sequence must be completed, or near completion, prior to the start of the next activity in the sequence.

### EXAMPLE: A foundation must be built before walls can be erected.

- **Parallel activities:** activities that are not dependent on the completion of a previous activity or activities.
- EXAMPLE:

Selection of the paint color for the kitchen walls.

# **Estimating Time**

- Difficult to estimate the length of time that an activity will take
- Particularly true if it is a new activity
- Normal to underestimate the time need to complete and activity
- High priority activities must be carried before immediate activities
- Unexpected or unscheduled high priority work that is forgotten
- Accidents and/or emergencies
- Meetings
- Holidays and sickness
- Break downs in equipment
- Delays and Interruptions
- Rejections due to quality or quantity
- Etc. (*If it can, it will and it will at the most inconvenient time.*)
- Develop a systematic approach to include these factors
- Rely on your experience



#### List all activities in plan

List the earliest practical start date; estimate length of time to completion; if the activity is parallel or sequential; how to measure the activity; who is responsible for the activity; and how and to whom the activity will be reported.

The context of the activity determines if it is parallel or sequential.

Activity
Start week
Number of days to completion
Sequential & dependent upon
Parallel
How will the activity be measured?
Who is responsible for the activity?
How and to whom with progress be reported?

List all the activities need to complete the plan

# Caption graph paper with the time periods needed to complete the plan

### Copy activities in the appropriate time period

- Begin with the activities with the earliest start dates
- Show the activities as arrows the end with a box
- Show the time taken to complete the activity above each arrow
- Show whether the activity is sequential or parallel

## **Schedule Activities**

- Schedule activities so that sequential activities are carried out in the proper sequence
- Scheduled parallel activities so as not to interfere with sequential activities
  - Allow for the unexpected

### Prepare a clean final copy of the analysis

- Time is marked out in columns across the chart
- Activities are represented as arrows terminating at boxes
- The length and positions of the arrows show the start date and duration of the activity

 The <u>Critical Path</u> is the longest sequence of sequential activities leading to the completion of the plan.

 Any delay of in the commencement or completion of an activity on the critical path will delay the completion of the whole plan.

 The time allowed for future sequential activities will need to be shortened.



#### **Critical Path Method Chart**



#### **Critical Path Method Chart**

## **Great Resource**

**AgTransitions** helps farmers & ranchers develop a plan to transition their business to the next generation.

- **Develop** your own transition plan
- Learn what you need to include in your plan with Tips & Resources
- Stimulate multi-generational discussions
- Share your plan with family members and your transition team
- Interact with Reviewers your business advisors, educators, or consultants for feedback and assistance

### https://www.agtransitions.umn.edu/

Presented by: Van V. Varner MSU Extension Emeritus varner@msu.edu 734-634-3860

Providing such programs as Farm it FORWARD Seminar, educational materials, and individual consultation...