

[Project Management Training >](#)

## Project Management: Skills for Success

Workshop Course 296 • 4 Days

Attendee Rating ★★★★★



### You Will Learn How To:

- Manage and deliver successful projects for stakeholder satisfaction
- Apply best practices to plan a project using a proven five-step process
- Estimate and schedule task work, duration and costs with confidence
- Implement risk management techniques and mitigation strategies
- Lead a project team and monitor project progress through successful execution



### Active Learning Workshop:

- Agreeing on clear project goals and measurable deliverables
- Scoping a project and estimating task duration and work
- Determining task dependencies and calculating the schedule
- Developing risk management strategies and contingency plans
- Producing the baseline implementation plan
- Managing changes and reporting progress
- Use of [Computing Sandbox™](#)

About This Course: Through a simulated case study, you learn how to successfully plan, manage and deliver projects. You also learn how to implement project management processes, develop leadership skills and respond to real-world scenarios.



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[Course 296 Content](#)

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Attend this live, instructor-led course **In-Class** or **LIVE, Online** from your **Home, Work** or nearest **AnyWare Centre** using **AnyWare™**

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4 Days

Course Attendance Method

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## Introduction

- Building a project navigation system
- Defining the project management process
- Identifying key documents, deliverables and approvals
- Negotiating realistic constraints for project success
- Applying project management standards

## Launching Your Project

### Building an appropriate governance structure

- Ensuring project sponsorship and business ownership
- Gaining the support of subject matter experts
- Clarifying the role of other managers and third parties

### Defining the project

- Validating business drivers and goals
- Determining project objectives and deliverables
- Tracking and managing project issues

### Authorizing the project

- Writing the project business case
- Developing the project charter
- Securing project approval

## The Five-Step Planning Process

### Identifying and estimating the work

- Working with project stakeholders
- Defining scope with Work Breakdown Structures (WBS)
- Driving the plan down to manageable tasks
- Building high-confidence estimates
- Leveraging three-point estimating to refine accuracy

### Scheduling and budgeting the work

- Converting the WBS to precedence networks
- Determining the critical path tasks
- Calculating project duration
- Building and analyzing Gantt charts
- Using float effectively in the schedule

### Building and leading the project team

- Identifying and securing project resources
- Optimizing the use of project resources
- Preparing and agreeing on task contracts
- Developing and motivating the project team
- Managing virtual and matrix teams

### Managing project risks

- Identifying project risks and assumptions
- Creating a Risk Breakdown Structure (RBS)
- Assessing risk probabilities and impacts
- Planning appropriate responses and actions
- Using a Risk Register and Risk Distribution Graph


### Baselining the project plan

- Developing the project change control plan
- Validating essential supporting processes
- Conducting the project health check
- Creating the project baseline
- Securing authorization to run the project

## Running the Project

### Employing the four-step project control cycle

### Guaranteed to Run

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## You can bring this course on-site to your organization

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- Avoiding the common causes of project failure
- Building a real-time feedback loop
- Managing stakeholder expectations

#### Tracking and monitoring task performance

- Clarifying key metrics and data collection methods
- Utilizing the two kinds of monitoring
- Avoiding the 90%-complete trap

#### Analyzing progress against the baseline

- Tracking planned vs. actual task performance
- Projecting the impact of variation to the baseline
- Performing root cause analysis

#### Correcting the project plan

- Implementing, correcting and optimizing strategies
- Fast-tracking the project schedule
- Crashing the critical path tasks

#### Reporting project status

- Communicating status to stakeholders
- Creating milestone reports
- Using project scorecards and dashboards

#### Successful Project Closure

- Conducting a post-project review
- Brainstorming lessons learned
- Closing out the project
- Celebrating your project success

Who Should Attend



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"Although I had been successful at leading projects in my previous role, this project management course had me focus on skills that would help me be successful at leading the project team forward from a different perspective. The skills included putting together a good project schedule and identifying potential risks and issues."

– C. Pennyman  
Project Manager  
Macy's Systems and Technology

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- Complex Project Management

#### Attendees Who Took This Course Also Took:

- Achieving ITIL Foundation Certification
- Complex Project Management
- Influence Skills: Getting Results without Direct Authority
- Agile Project Management with Scrum
- Developing User Requirements: The Key to Project Success

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