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Financial Analysis and Planning

BASIC CONCEPTS AND FORMULAE

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| 1. Financial Analysis and Planning | Financial Analysis and Planning is carried out for the purpose of obtaining material and relevant information necessary for ascertaining the financial strengths and weaknesses of an enterprise and is necessary to analyze the data depicted in the financial statements. The main tools are Ratio Analysis and Cash Flow and Funds Flow Analysis. |
| 2. Ratio Analysis | Ratio analysis is based on the fact that a single accounting figure by itself may not communicate any meaningful information but when expressed as a relative to some other figure, it may definitely provide some significant information. Ratio analysis is comparison of different numbers from the balance sheet, income statement, and cash flow statement against the figures of previous years, other companies, the industry, or even the economy in general for the purpose of financial analysis. |
| 3. Types of Ratios | <p>The ratios can be classified into following four broad categories:</p> <p>(a) Liquidity Ratios</p> <p>Liquidity or short-term solvency means ability of the business to pay its short-term liabilities.</p> <ul style="list-style-type: none">• Current Ratios: The Current Ratio is one of the best known measures of financial strength. Current Assets / Current Liabilities• Quick Ratios: The Quick Ratio is sometimes called the "acid-test" ratio and is one of the best measures of liquidity. It is a more conservative measure than current ratio. Quick Assets/ Current Liabilities• Cash Ratio/ Absolute Liquidity Ratio: The cash ratio measures the absolute liquidity of the business. This ratio considers only the absolute liquidity available with the firm. |

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| | <p style="text-align: center;">$\frac{\text{Cash + Marketable Securities}}{\text{Current Liabilities}} = \text{Cash Ratio}$</p> <ul style="list-style-type: none"> <p>Basic Defense Interval: This ratio helps in determining the number of days the company can cover its cash expenses without the aid of additional financing.</p> $\text{Basic Defense Interval} = \frac{(\text{Cash} + \text{Receivables} + \text{Marketable Securities})}{(\text{Operating Expenses} + \text{Interest} + \text{Income Taxes})/365}$ <p>Net Working Capital Ratio: It helps to determine a company's ability to weather financial crises over time.</p> <p>Net Working Capital Ratio = Current Assets - Current Liabilities (excluding short-term bank borrowing)</p> <p>(b) Capital Structure/Leverage Ratios</p> <p>The capital structure/leverage ratios may be defined as those financial ratios which measure the long term stability and structure of the firm.</p> <p>(i) Capital Structure Ratios: These ratios provide an insight into the financing techniques used by a business and focus, as a consequence, on the long-term solvency position.</p> <ul style="list-style-type: none"> <p>Equity Ratio: This ratio indicates proportion of owners' fund to total fund invested in the business.</p> $\text{Equity Ratio} = \frac{\text{Shareholders' Equity}}{\text{Total Capital Employed}}$ <p>Debt Ratio: This ratio is used to analyse the long-term solvency of a firm.</p> $\text{Debt Ratio} = \frac{\text{Total Debt}}{\text{Capital Employed}}$ <p>Debt to Equity Ratio: Debt equity ratio is the indicator of leverage.</p> $\text{Debt to Equity Ratio} = \frac{\text{Debt} + \text{Preferred Long Term}}{\text{Shareholders' Equity}}$ <p>(ii) Coverage Ratios: The coverage ratios measure the firm's ability to service the fixed liabilities.</p> <ul style="list-style-type: none"> <p>Debt Service Coverage Ratio: Lenders are interested</p> |
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in debt service coverage to judge the firm's ability to pay off current interest and instalments.

$$\text{Debt Service Coverage Ratio} = \frac{\text{Earnings available for debt service}}{\text{Interest + Installments}}$$

- **Interest Coverage Ratio:** Also known as “times interest earned ratio” indicates the firm's ability to meet interest (and other fixed-charges) obligations.

$$\text{Interest Coverage Ratio} = \frac{\text{EBIT}}{\text{Interest}}$$

- **Preference Dividend Coverage Ratio:** This ratio measures the ability of a firm to pay dividend on preference shares which carry a stated rate of return.

$$\text{Preference Dividend Coverage Ratio} = \frac{\text{EAT}}{\text{Preference dividend liability}}$$

- **Capital Gearing Ratio:** In addition to debt-equity ratio, sometimes capital gearing ratio is also calculated to show the proportion of fixed interest (dividend) bearing capital to funds belonging to equity shareholders.

$$\text{Capital Gearing Ratio} = \frac{(\text{Preference Share Capital} + \text{Debentures} + \text{Long Term Loan})}{(\text{Equity Share Capital} + \text{Reserves \& Surplus} - \text{Losses})}$$

(c) Activity Ratios

These ratios are employed to evaluate the efficiency with which the firm manages and utilises its assets.

(i) Capital Turnover Ratio

This ratio indicates the firm's ability of generating sales per rupee of long term investment.

$$\text{Capital Turnover Ratio} = \frac{\text{Sales}}{\text{Capital Employed}}$$

(ii) Fixed Assets Turnover Ratio

A high fixed assets turnover ratio indicates efficient utilisation of fixed assets in generating sales.

$$\text{Fixed Assets Turnover Ratio} = \frac{\text{Sales}}{\text{Capital Assets}}$$

(iii) Working Capital Turnover

$$\text{Working Capital Turnover} = \frac{\text{Sales}}{\text{Working Capital}}$$

Working Capital Turnover is further segregated into Inventory Turnover, Debtors Turnover, and Creditors Turnover.

- **Inventory Turnover Ratio:** This ratio also known as stock turnover ratio establishes the relationship between the cost of goods sold during the year and average inventory held during the year.

$$\text{Inventory Turnover Ratio} = \frac{\text{Sales}}{\text{Average Inventory}^*}$$

$$*\text{Average Inventory} = \frac{\text{Opening Stock} + \text{Closing Stock}}{2}$$

- **Debtors' Turnover Ratio:** The debtor's turnover ratio throws light on the collection and credit policies of the firm.

$$\frac{\text{Sales}}{\text{Average Accounts Receivable}}$$

- **Creditors' Turnover Ratio:** This ratio shows the velocity of debt payment by the firm. It is calculated as follows:

$$\text{Creditors Turnover Ratio} = \frac{\text{Annual Net Credit Purchases}}{\text{Average Accounts Payable}}$$

(d) Profitability Ratios

The profitability ratios measure the profitability or the operational efficiency of the firm. These ratios reflect the final results of business operations.

- **Return on Equity (ROE) :** Return on Equity measures the profitability of equity funds invested in the firm. This ratio reveals how profitability of the owners' funds have been utilised by the firm.

$$\text{ROE} = \frac{\text{Profit after taxes}}{\text{Net worth}}$$

- **Earnings per Share:** The profitability of a firm from the point of view of ordinary shareholders can be measured in terms of number of equity shares. This is known as Earnings per share.

$$\text{Earnings per share (EPS)} = \frac{\text{Net profit available to equity holders}}{\text{Number of ordinary shares outstanding}}$$

- **Dividend per Share:** Dividend per share ratio indicates the amount of profit distributed to shareholders per share.

$$\text{Dividend per share} = \frac{\text{Total profits distributed to equity share holders}}{\text{Number of equity shares}}$$

- **Price Earnings Ratio:** The price earnings ratio indicates the expectation of equity investors about the earnings of the firm. It relates earnings to market price and is generally taken as a summary measure of growth potential of an investment, risk characteristics, shareholders orientation, corporate image and degree of liquidity.

$$\text{PE Ratio} = \frac{\text{Market price per share}}{\text{Earnings per share}}$$

- **Return on Investment (ROI):** It is the percentage of return on funds invested in the business by its owners.

$$\text{Return on Capital Employed} = \frac{\text{Return}}{\text{Capital Employed}} \times 100$$

- **Return on Capital Employed (ROCE):** It is another variation of ROI.

$$\text{ROCE} = \frac{\text{EBIT}}{\text{Capital Employed}} \times 100$$

- **Return on Assets (ROA):** This ratio measures the profitability of the firm in terms of assets employed in the firm.

$$\text{ROA} = \frac{\text{Net profit after taxes}}{\text{Average total assets}}$$

3.6 Financial Management

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| | <ul style="list-style-type: none"> Gross Profit Ratio: This ratio is used to compare departmental profitability or product profitability. $\text{Gross Profit Ratio} = \frac{\text{Gross Profit}}{\text{Sales}} \times 100$ Operating Profit Ratio $\text{Operating Profit Ratio} = \frac{\text{Operating Profit}}{\text{Sales}} \times 100$ Net Profit Ratio: It measures overall profitability of the business. $\text{Net Profit Ratio} = \frac{\text{Net Profit}}{\text{Sales}} \times 100$ Yield: This ratio indicates return on investment; this may be on average investment or closing investment. Dividend (%) indicates return on paid up value of shares. But yield (%) is the indicator of true return in which share capital is taken at its market value. $\text{Yield} = \frac{\text{Dividend}}{\text{Average Share Price}} \times 100$ <p>or</p> $\frac{\text{Dividend}}{\text{Closing Share Price}} \times 100$ Market Value/Book Value per Share: This ratio indicates market response of the shareholders' investment. $\frac{\text{Market value per share}}{\text{Book value per share}} = \frac{\text{Average Share Price}}{\text{Net worth/ Number of Equity Shares}}$ <p>or</p> $\frac{\text{Closing Share Price}}{\text{Net worth/Number of Equity Shares}}$ |
| 4. Importance of Ratio Analysis | <p>The importance of ratio analysis lies in the fact that it presents facts on a comparative basis and enables drawing of inferences regarding the performance of a firm. It is relevant in assessing the performance of a firm in respect of following aspects:</p> <ul style="list-style-type: none"> Liquidity Position |

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| | <ul style="list-style-type: none"> • Long-term Solvency • Operating Efficiency • Overall Profitability • Inter-firm Comparison • Financial Ratios for Supporting Budgeting. |
| 5. Cash Flow Statement | <p>Cash flow statement is a statement which discloses the changes in cash position between the two periods. Along with changes in the cash position the cash flow statement also outlines the reasons for such inflows or outflows of cash which in turn helps to analyze the functioning of a business.</p> |
| 6. Classification of Cash Flow Activities | <p>The cash flow statement should report cash flows during the period classified into following categories:</p> <ul style="list-style-type: none"> • Operating Activities: These are the principal revenue-producing activities of the enterprise and other activities that are not investing or financing activities. • Investing Activities: These activities relate to the acquisition and disposal of long-term assets and other investments not included in cash equivalents. Cash equivalents are short term highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value. • Financing Activities: These are activities that result in changes in the size and composition of the owners' capital (including preference share capital in the case of a company) and borrowings of the enterprise. |
| 7. Procedure in Preparation of Cash Flow Statement | <ul style="list-style-type: none"> • Calculation of net increase or decrease in cash and cash equivalents accounts: The difference between cash and cash equivalents for the period may be computed by comparing these accounts given in the comparative balance sheets. The results will be cash receipts and payments during the period responsible for the increase or decrease in cash and cash equivalent items. • Calculation of the net cash provided or used by operating activities: It is by the analysis of Profit and Loss Account, Comparative Balance Sheet and selected additional information. • Calculation of the net cash provided or used by investing and financing activities: All other changes in the Balance |

3.8 Financial Management

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| | <p>sheet items must be analysed taking into account the additional information and effect on cash may be grouped under the investing and financing activities.</p> <ul style="list-style-type: none">• Final Preparation of a Cash Flow Statement: It may be prepared by classifying all cash inflows and outflows in terms of operating, investing and financing activities. The net cash flow provided or used in each of these three activities may be highlighted. Ensure that the aggregate of net cash flows from operating, investing and financing activities is equal to net increase or decrease in cash and cash equivalents. |
| 8. Reporting of Cash Flow from Operating Activities | <p>There are two methods of converting net profit into net cash flows from operating activities-</p> <ul style="list-style-type: none">• Direct Method: actual cash receipts (for a period) from operating revenues and actual cash payments (for a period) for operating expenses are arranged and presented in the cash flow statement. The difference between cash receipts and cash payments is the net cash flow from operating activities.• Indirect Method: In this method the net profit (loss) is used as the base then adjusted for items that affected net profit but did not affect cash. |
| 9. Funds Flow Statement | <p>It ascertains the changes in financial position of a firm between two accounting periods. It analyses the reasons for change in financial position between two balance sheets. It shows the inflow and outflow of funds i.e., sources and application of funds during a particular period.</p> <ul style="list-style-type: none">• Sources of Funds<ul style="list-style-type: none">(a) Long term fund raised by issue of shares, debentures or sale of fixed assets and(b) Fund generated from operations which may be taken as a gross before payment of dividend and taxes or net after payment of dividend and taxes.• Applications of Funds<ul style="list-style-type: none">(a) Investment in Fixed Assets(b) Repayment of Capital |

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| 10. Funds Flow Statement vs. Cash Flow Statement | Cash flow statement | Funds flow statement |
| | (i) It ascertains the changes in balance of cash in hand and bank. | (i) It ascertains the changes in financial position between two accounting periods. |
| | (ii) It analyses the reasons for changes in balance of cash in hand and bank. | (ii) It analyses the reasons for change in financial position between two balance sheets. |
| | (iii) It shows the inflows and outflows of cash. | (iii) It reveals the sources and application of funds. |
| | (iv) It is an important tool for short term analysis. | (iv) It helps to test whether working capital has been effectively used or not. |
| | (v) The two significant areas of analysis are cash generating efficiency and free cash flow. | |

UNIT – I : APPLICATION OF RATIO ANALYSIS FOR PERFORMANCE EVALUATION, FINANCIAL HEALTH AND DECISION MAKING

Question 1

Discuss any three ratios computed for investment analysis.

Answer

Three ratios computed for investment analysis are as follows:

- (i) Earnings per share = $\frac{\text{Profit after tax}}{\text{Number of equity shares outstanding}}$
- (ii) Dividend yield ratio = $\frac{\text{Equity dividend per share} \times 100}{\text{Market price per share}}$
- (iii) Return on capital employed = $\frac{\text{Net profit before interest and tax} \times 100}{\text{Capital employed}}$

3.10 Financial Management

Question 2

Discuss the financial ratios for evaluating company performance on operating efficiency and liquidity position aspects.

Answer

Financial ratios for evaluating performance on operational efficiency and liquidity position aspects are discussed as:

Operating Efficiency: Ratio analysis throws light on the degree of efficiency in the management and utilization of its assets. The various activity ratios (such as turnover ratios) measure this kind of operational efficiency. These ratios are employed to evaluate the efficiency with which the firm manages and utilises its assets. These ratios usually indicate the frequency of sales with respect to its assets. These assets may be capital assets or working capital or average inventory. In fact, the solvency of a firm is, in the ultimate analysis, dependent upon the sales revenues generated by use of its assets – total as well as its components.

Liquidity Position: With the help of ratio analysis, one can draw conclusions regarding liquidity position of a firm. The liquidity position of a firm would be satisfactory, if it is able to meet its current obligations when they become due. Inability to pay-off short-term liabilities affects its credibility as well as its credit rating. Continuous default on the part of the business leads to commercial bankruptcy. Eventually such commercial bankruptcy may lead to its sickness and dissolution. Liquidity ratios are current ratio, liquid ratio and cash to current liability ratio. These ratios are particularly useful in credit analysis by banks and other suppliers of short-term loans.

Question 3

Explain the need of debt-service coverage ratio.

Answer

Debt Service Coverage Ratio: Lenders are interested in this ratio to judge the firm's ability to pay off current interest and installments.

$$\text{Debt service coverage ratio} = \frac{\text{Earnings available for debt service}}{\text{Interest} + \text{Instalment}}$$

Where,

Earning for debt service = Net profit

+ Non-cash operating expenses like depreciation and other amortizations

+ Non-operating adjustments like loss on sale of

+ Fixed assets + Interest on Debt Fund.

Question 4

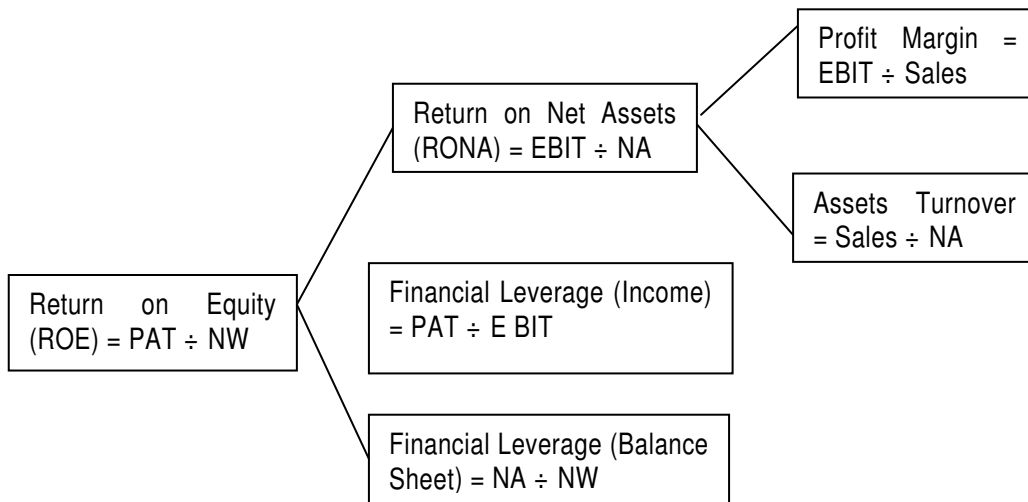
Diagrammatically present the DU PONT CHART to calculate return on equity.

Answer

Du Pont Chart

There are three components in the calculation of return on equity using the traditional DuPont model—the net profit margin, asset turnover, and the equity multiplier. By examining each input individually, the sources of a company's return on equity can be discovered and compared to its competitors.

$$\text{Return on Equity} = (\text{Net Profit Margin}) (\text{Asset Turnover}) (\text{Equity Multiplier})$$



Du Pont Chart

Question 5

How return on capital employed is calculated? What is its significance?

Answer

Return on Capital Employed (ROCE): It is another variation of ROI. It is the most important ratio of all. It is the percentage of return on funds invested in the business by its owners. In short, it indicates what returns management has made on the resources made available to them before making any distribution of those returns.

$$\text{Return on Capital Employed} = \frac{\text{EBIT}}{\text{Capital Employed}} \times 100$$

Where,

$$\begin{aligned} \text{Capital Employed} &= \text{Equity Share Capital} \\ &+ \text{Reserve and Surplus} \\ &+ \text{Pref. Share Capital} \end{aligned}$$

3.12 Financial Management

- + Debentures and other long term loan
- Misc. expenditure and losses
- Non-trade Investments.

Intangible assets (assets which have no physical existence like goodwill, patents and trademarks) should be included in the capital employed. But no fictitious asset should be included within capital employed.

Question 6

What is quick ratio? What does it signify?

Answer

Quick Ratio: It is a much more exacting measure than the current ratio. It adjusts the current ratio to eliminate all assets that are not already in cash (or near cash form). A ratio less than one indicates low liquidity and hence is a danger sign.

$$\text{Quick Ratio} = \frac{\text{Quick Assets}}{\text{Current Liabilities}}$$

Where,

$$\text{Quick Assets} = \text{Current Assets} - \text{Inventory}$$

Question 7

What do you mean by Stock Turnover ratio and Gearing ratio?

Answer

Stock Turnover Ratio and Gearing Ratio

Stock Turnover Ratio helps to find out if there is too much inventory build-up. An increasing stock turnover figure or one which is much larger than the "average" for an industry may indicate poor stock management. The formula for the Stock Turnover Ratio is as follows:

$$\text{Stock Turnover ratio} = \frac{\text{Cost of Sales}}{\text{Average inventory}} \text{ or } \frac{\text{Turnover}}{\text{Average inventory}}$$

Gearing Ratio indicates how much of the business is funded by borrowing. In theory, the higher the level of borrowing (gearing), the higher are the risks to a business, since the payment of interest and repayment of debts are not "optional" in the same way as dividends. However, gearing can be a financially sound part of a business's capital structure particularly if the business has strong, predictable cash flows. The formula for the Gearing Ratio is as follows:

$$\text{Gearing Ratio} = \frac{\text{Borrowings (all long term debts including normal overdraft)}}{\text{Net Assets or Shareholders' funds}}$$

Question 8

How is Debt service coverage ratio calculated? What is its significance?

Answer

Calculation of Debt Service Coverage Ratio (DSCR) and its Significance

The debt service coverage ratio can be calculated as under:

$$\text{Debt Service Coverage Ratio} = \frac{\text{Earnings available for debt service}}{\text{Interest + Installments}}$$

$$\text{Or, Debt Service Coverage Ratio} = \frac{\text{EBITDA}}{\text{Interest} + \frac{\text{Principal Repayment Due}}{1 - T_c}}$$

Debt service coverage ratio indicates the capacity of a firm to service a particular level of debt i.e. repayment of principal and interest. High credit rating firms target DSCR to be greater than 2 in its entire loan life. High DSCR facilitates the firm to borrow at the most competitive rates.

Question 9

Discuss the composition of Return on Equity (ROE) using the DuPont model.

Answer

Composition of Return on Equity using the DuPont Model: There are three components in the calculation of return on equity using the traditional DuPont model- the net profit margin, asset turnover, and the equity multiplier. By examining each input individually, the sources of a company's return on equity can be discovered and compared to its competitors.

- (a) *Net Profit Margin:* The net profit margin is simply the after-tax profit a company generates for each rupee of revenue.

$$\text{Net profit margin} = \text{Net Income} \div \text{Revenue}$$

Net profit margin is a safety cushion; the lower the margin, lesser the room for error.

- (b) *Asset Turnover:* The asset turnover ratio is a measure of how effectively a company converts its assets into sales. It is calculated as follows:

$$\text{Asset Turnover} = \text{Revenue} \div \text{Assets}$$

The asset turnover ratio tends to be inversely related to the net profit margin; i.e., the higher the net profit margin, the lower the asset turnover.

3.14 Financial Management

- (c) *Equity Multiplier*: It is possible for a company with terrible sales and margins to take on excessive debt and artificially increase its return on equity. The equity multiplier, a measure of financial leverage, allows the investor to see what portion of the return on equity is the result of debt. The equity multiplier is calculated as follows:

$$\text{Equity Multiplier} = \text{Assets} \div \text{Shareholders' Equity}.$$

Calculation of Return on Equity

To calculate the return on equity using the DuPont model, simply multiply the three components (net profit margin, asset turnover, and equity multiplier.)

$$\text{Return on Equity} = \text{Net profit margin} \times \text{Asset turnover} \times \text{Equity multiplier}$$

Question 10

Explain the following ratios:

- (i) *Operating ratio*
- (ii) *Price earnings ratio*

Answer

(i) Concept of Operating Ratio

$$\text{Operating ratio} = \frac{\text{Cost of goods sold} + \text{operating expenses}}{\text{Net sales}} \times 100$$

This is the test of the operational efficiency with which the business is being carried; the operating ratio should be low enough to leave a portion of sales to give a fair return to the investors.

(ii) Concept of Price-Earnings ratio

$$\text{Price Earnings Ratio} = \frac{\text{Market price per equity share}}{\text{Earning per share}}$$

This ratio indicates the number of times the earnings per share is covered by its market price. It indicates the expectation of equity investors about the earnings of the firm.

Question 11

Explain briefly the limitations of Financial ratios.

Answer

Limitations of Financial Ratios

The limitations of financial ratios are listed below:

- (a) *Diversified product lines*: Many businesses operate a large number of divisions in quite different industries. In such cases, ratios calculated on the basis of aggregate data cannot be used for inter-firm comparisons.
- (b) *Financial data are badly distorted by inflation*: Historical cost values may be substantially different from true values. Such distortions of financial data are also carried in the financial ratios.
- (c) *Seasonal factors* may also influence financial data.
- (d) *To give a good shape to the popularly used financial ratios (like current ratio, debt- equity ratios, etc.)*: The business may make some year-end adjustments. Such window dressing can change the character of financial ratios which would be different had there been no such change.
- (e) *Differences in accounting policies and accounting period*: It can make the accounting data of two firms non-comparable as also the accounting ratios.
- (f) *There is no standard set of ratios against which a firm's ratios can be compared*: Sometimes a firm's ratios are compared with the industry average. But if a firm desires to be above the average, then industry average becomes a low standard. On the other hand, for a below average firm, industry averages become too high a standard to achieve.

(Note: Students may write any four limitations)

Question 12

Explain the important ratios that would be used in each of the following situations:

- (i) *A bank is approached by a company for a loan of ₹ 50 lakhs for working capital purposes.*
- (ii) *A long term creditor interested in determining whether his claim is adequately secured.*
- (iii) *A shareholder who is examining his portfolio and who is to decide whether he should hold or sell his holding in the company.*
- (iv) *A finance manager interested to know the effectiveness with which a firm uses its available resources.*

Answer

Important Ratios used in different situations

- (i) *Liquidity Ratios*- Here Liquidity or short-term solvency ratios would be used by the bank to check the ability of the company to pay its short-term liabilities. A bank may use Current ratio and Quick ratio to judge short terms solvency of the firm.

3.16 Financial Management

- (ii) *Capital Structure/Leverage Ratios*- Here the long-term creditor would use the capital structure/leverage ratios to ensure the long term stability and structure of the firm. A long term creditors interested in the determining whether his claim is adequately secured may use Debt-service coverage and interest coverage ratio.
- (iii) *Profitability Ratios*- The shareholder would use the profitability ratios to measure the profitability or the operational efficiency of the firm to see the final results of business operations. A shareholder may use return on equity, earning per share and dividend per share.
- (iv) *Activity Ratios*- The finance manager would use these ratios to evaluate the efficiency with which the firm manages and utilises its assets. Some important ratios are (a) Capital turnover ratio (b) Current and fixed assets turnover ratio (c) Stock, Debtors and Creditors turnover ratio.

Question 13

From the following information, prepare a summarised Balance Sheet as at 31st March, 2002:

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| Working Capital | ₹ 2,40,000 |
| Bank overdraft | ₹ 40,000 |
| Fixed Assets to Proprietary ratio | 0.75 |
| Reserves and Surplus | ₹ 1,60,000 |
| Current ratio | 2.5 |
| Liquid ratio | 1.5 |

Answer

Working notes:

1. Current assets and Current liabilities computation:

$$\frac{\text{Current assets}}{\text{Current liabilities}} = \frac{2.5}{1} \text{ or } \frac{\text{Current assets}}{2.5} = \frac{\text{Current liabilities}}{1} = k \text{ (say)}$$

Or Current assets = 2.5 k and Current liabilities = k

Or Working capital = (Current assets – Current liabilities)

Or ₹ 2,40,000 = k (2.5 – 1) = 1.5 k

Or k = ₹ 1,60,000

∴ Current liabilities = ₹ 1,60,000

Current assets = ₹ 1,60,000 × 2.5 = ₹ 4,00,000

2. Computation of stock

$$\begin{aligned} \text{Liquid ratio} &= \frac{\text{Liquid assets}}{\text{Current liabilities}} \\ \text{Or } 1.5 &= \frac{\text{Current assets} - \text{Stock}}{\text{Rs.1,60,000}} \\ \text{Or } 1.5 \times \text{Rs. 1,60,000} &= \text{Rs. 4,00,000} - \text{Stock} \\ \text{Or Stock} &= \text{Rs. 1,60,000} \end{aligned}$$

3. Computation of Proprietary fund; Fixed assets; Capital and Sundry creditors

$$\begin{aligned} \text{Proprietary ratio} &= \frac{\text{Fixed assets}}{\text{Proprietary fund}} = 0.75 \\ \therefore \text{Fixed assets} &= 0.75 \text{ Proprietary fund} \\ \text{and Net working capital} &= 0.25 \text{ Proprietary fund} \\ \text{Or } \text{Rs. 2,40,000}/0.25 &= \text{Proprietary fund} \\ \text{Or Proprietary fund} &= \text{Rs. 9,60,000} \\ \text{and Fixed assets} &= 0.75 \text{ proprietary fund} \\ &= 0.75 \times \text{Rs. 9,60,000} \\ &= \text{Rs. 7,20,000} \\ \text{Capital} &= \text{Proprietary fund} - \text{Reserves \& Surplus} \\ &= \text{Rs. 9,60,000} - \text{Rs. 1,60,000} = \text{Rs. 8,00,000} \\ \text{Sundry creditors} &= (\text{Current liabilities} - \text{Bank overdraft}) \\ &= (\text{Rs. 1,60,000} - \text{Rs. 40,000}) = \text{Rs. 1,20,000} \end{aligned}$$

Construction of Balance sheet (Refer to working notes 1 to 3)

Balance Sheet

| | ₹ | | ₹ |
|--------------------|------------------|----------------|-------------------|
| Capital | 8,00,000 | Fixed assets | 7,20,000 |
| Reserves & Surplus | 1,60,000 | Stock | 1,60,000 |
| Bank overdraft | 40,000 | Current assets | 2,40,000 |
| Sundry creditors | <u>1,20,000</u> | | <u> </u> |
| | <u>11,20,000</u> | | <u>11,20,000</u> |

3.18 Financial Management

Question 14

With the help of the following information complete the Balance Sheet of MNOP Ltd.:

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| Equity share capital | ₹ 1,00,000 |
| The relevant ratios of the company are as follows: | |
| Current debt to total debt | 0.40 |
| Total debt to owner's equity | 0.60 |
| Fixed assets to owner's equity | 0.60 |
| Total assets turnover | 2 Times |
| Inventory turnover | 8 Times |

Answer

MNOP Ltd Balance Sheet

| Liabilities | ₹ | Assets | ₹ |
|----------------|-----------------|--------------|-----------------|
| Owner equity | 1,00,000 | Fixed assets | 60,000 |
| Current debt | 24,000 | Cash | 60,000 |
| Long term debt | <u>36,000</u> | Inventory | <u>40,000</u> |
| | <u>1,60,000</u> | | <u>1,60,000</u> |

Working Notes

- Total debt = $0.60 \times \text{Owners equity} = 0.60 \times ₹ 1,00,000 = ₹ 60,000$
Current debt to total debt = 0.40, hence current debt = $0.40 \times 60,000 = 24,000$
- Fixed assets = $0.60 \times \text{Owners equity} = 0.60 \times ₹ 1,00,000 = ₹ 60,000$
- Total equity = Total debt + Owners equity = ₹ 60,000 + ₹ 1,00,000 = ₹ 1,60,000
- Total assets consisting of fixed assets and current assets must be equal to ₹ 1,60,000 (Assets = Liabilities + Owners equity). Since Fixed assets are ₹ 60,000, hence, current assets should be ₹ 1,00,000
- Total assets to turnover = 2 Times : Inventory turnover = 8 Times
Hence, $\text{Inventory} / \text{Total assets} = 2/8 = 1/4$, Total assets = 1,60,000
Therefore Inventory = $1,60,000/4 = 40,000$ Balance on Asset side
- Cash = $1,00,000 - 40,000 = 60,000$

Question 15

Using the following data, complete the Balance Sheet given below:

| | |
|---|------------|
| Gross Profit | ₹ 54,000 |
| Shareholders' Funds | ₹ 6,00,000 |
| Gross Profit margin | 20% |
| Credit sales to Total sales | 80% |
| Total Assets turnover | 0.3 times |
| Inventory turnover | 4 times |
| Average collection period (a 360 days year) | 20 days |
| Current ratio | 1.8 |
| Long-term Debt to Equity | 40% |

Balance Sheet

| | | | |
|---------------------|-------|--------------|-------|
| Creditors | | Cash | |
| Long-term debt | | Debtors | |
| Shareholders' funds | | Inventory | |
| | | Fixed assets | |

Answer

Gross Profit ₹ 54,000

Gross Profit Margin 20%

$$\therefore \text{Sales} = \frac{\text{Gross Profit}}{\text{Gross Profit Margin}} = ₹ 54,000 / 0.20 = ₹ 2,70,000$$

Credit Sales to Total Sales = 80%

$$\therefore \text{Credit Sales} = ₹ 2,70,000 \times 0.80 = ₹ 2,16,000$$

Total Assets Turnover = 0.3 times

$$\begin{aligned} \therefore \text{Total Assets} &= \frac{\text{Sales}}{\text{Total Assets Turnover}} \\ &= \frac{₹ 2,70,000}{0.3} = ₹ 9,00,000 \end{aligned}$$

Sales – Gross Profit = COGS

$$\therefore \text{COGS} = ₹ 2,70,000 - 54,000 = ₹ 2,16,000$$

Inventory turnover = 4 times

3.20 Financial Management

$$\text{Inventory} = \frac{\text{COGS}}{\text{Inventory turnover}} = \frac{2,16,000}{4} = ₹ 54,000$$

Average Collection Period = 20 days

$$\therefore \text{Debtors turnover} = \frac{360}{\text{Average Collection Period}} = 360/20 = 18$$

$$\therefore \text{Debtors} = \frac{\text{Credit Sales}}{\text{Debtors turnover}} = \frac{₹ 2,16,000}{18} = ₹ 12,000$$

$$\text{Current ratio} = 1.8$$

$$1.8 = \frac{\text{Debtors} + \text{Inventory} + \text{Cash}}{\text{Creditors}}$$

$$1.8 \text{ Creditors} = (₹ 12,000 + ₹ 54,000 + \text{Cash})$$

$$1.8 \text{ Creditors} = ₹ 66,000 + \text{Cash}$$

$$\text{Long-term Debt to Equity} = 40\%$$

$$\text{Shareholders' Funds} = ₹ 6,00,000$$

$$\therefore \text{Long-term Debt} = ₹ 6,00,000 \times 40\% = ₹ 2,40,000$$

$$\text{Creditors (Balance figure)} = 9,00,000 - (6,00,000 + 2,40,000) = ₹ 60,000$$

$$\therefore \text{Cash} = (60,000 \times 1.8) - 66,000 = ₹ 42,000$$

Balance Sheet

| Liabilities | ₹ | Assets | ₹ |
|----------------------|-----------------|-------------------------|-----------------|
| Creditors (Bal. Fig) | 60,000 | Cash | 42,000 |
| | | Debtors | 12,000 |
| Long-term debt | 2,40,000 | Inventory | 54,000 |
| Shareholders' funds | <u>6,00,000</u> | Fixed Assets (Bal fig.) | <u>7,92,000</u> |
| | <u>9,00,000</u> | | <u>9,00,000</u> |

Question 16

JKL Limited has the following Balance Sheets as on March 31, 2006 and March 31, 2005:

Balance Sheet

| | ₹ in lakhs | |
|--------------------|----------------|----------------|
| | March 31, 2006 | March 31, 2005 |
| Sources of Funds: | | |
| Shareholders Funds | 2,377 | 1,472 |

| | | |
|-------------------------------|----------------|----------------|
| Loan Funds | <u>3,570</u> | <u>3,083</u> |
| | <u>5,947</u> | <u>4,555</u> |
| <i>Applications of Funds:</i> | | |
| Fixed Assets | 3,466 | 2,900 |
| Cash and bank | 489 | 470 |
| Debtors | 1,495 | 1,168 |
| Stock | 2,867 | 2,407 |
| Other Current Assets | 1,567 | 1,404 |
| Less: Current Liabilities | <u>(3,937)</u> | <u>(3,794)</u> |
| | <u>5,947</u> | <u>4,555</u> |

The Income Statement of the JKL Ltd. for the year ended is as follows:

| | ₹ in lakhs | |
|--|----------------|----------------|
| | March 31, 2006 | March 31, 2005 |
| Sales | 22,165 | 13,882 |
| Less: Cost of Goods sold | <u>20,860</u> | <u>12,544</u> |
| Gross Profit | 1,305 | 1,338 |
| Less: Selling, General and Administrative expenses | <u>1,135</u> | <u>752</u> |
| Earnings before Interest and Tax (EBIT) | 170 | 586 |
| Interest Expense | <u>113</u> | <u>105</u> |
| Profits before Tax | 57 | 481 |
| Tax | <u>23</u> | <u>192</u> |
| Profits after Tax (PAT) | 34 | 289 |

Required:

- (i) Calculate for the year 2005-06:
 - (a) Inventory turnover ratio
 - (b) Financial Leverage
 - (c) Return on Investment (ROI)
 - (d) Return on Equity (ROE)
 - (e) Average Collection period.
- (ii) Give a brief comment on the Financial Position of JKL Limited.

3.22 Financial Management

Answer

Ratios for the year 2005-2006

(i) (a) Inventory turnover ratio

$$= \frac{\text{COGS}}{\text{Average Inventory}} = \frac{20,860}{\frac{(2,867 + 2,407)}{2}} = 7.91$$

(b) Financial leverage

| | 2005-06 | 2004-05 |
|--|-------------------------|--------------------------|
| $\frac{\text{EBIT}}{\text{EBIT} - \text{I}}$ | $\frac{170}{57} = 2.98$ | $\frac{586}{481} = 1.22$ |

(c) ROI

$$= \frac{\text{NOPAT}}{\text{Sales}} \times \frac{\text{Sales}}{\text{Average Capital employed}}$$
$$= \frac{57 \times (1 - .4)}{22,165} \times \frac{22,165}{\frac{(5,947 + 4,555)}{2}} = \frac{34.2}{22,165} \times \frac{22,165}{5,251} = 0.65\%$$

(d) ROE

$$= \frac{\text{PAT}}{\text{Average shareholders' funds}} = \frac{34}{\frac{(2,377 + 1,472)}{2}} = \frac{34}{1,924.5} = 1.77\%$$

(e) Average Collection Period*

$$\text{Average Sales per day} = \frac{22,165}{365} = ₹ 60.73 \text{ lakhs}$$

$$\text{Average collection period} = \frac{\text{Average Debtors}}{\text{Average sales per day}} = \frac{(1,495 + 1,168)}{2} \div 60.73 = \frac{1331.5}{60.73} = 22 \text{ days}$$

*Note: In the above solution, 1 year = 365 days has been assumed. Alternatively, it may be solved on the basis of 1 year = 360 days.

(ii) **Brief Comment on the financial position of JKL Ltd.**

The profitability of operations of the company are showing sharp decline due to increase in operating expenses. The financial and operating leverages are becoming adverse.

The liquidity of the company is under great stress.

Question 17

The Financial statements of Excel AMP Graphics Limited are as under:

Balance Sheet As at 31st December, 2001

| Sources of Funds: | (₹ in crores) | | |
|-----------------------------------|---------------|---------------|---------------|
| | 2001 | | 2000 |
| Shareholders' funds | | | |
| Share Capital | 1,121 | | 931 |
| Reserves & Surplus | <u>8,950</u> | <u>10,071</u> | <u>7,999</u> |
| | | | 8,930 |
| Loan Funds: | | | |
| Secured Loans | – | | 259 |
| Finance lease obligations | 74 | | – |
| Unsecured loans | <u>171</u> | 245 | <u>115</u> |
| | | | <u>374</u> |
| | | <u>10,316</u> | <u>9,304</u> |
| Applications of Funds: | | | |
| Fixed Assets | | | |
| Gross Block | 6,667 | | 5,747 |
| Less: Depreciation | <u>3,150</u> | | <u>2,561</u> |
| Net Block | 3,517 | | 3,186 |
| Capital Work-in-progress | <u>27</u> | 3,544 | <u>28</u> |
| | | | 3,214 |
| Investments | | 288 | 222 |
| Current Assets, Loans & Advances: | | | |
| Inventories | 2,709 | | 2,540 |
| Sundry debtors | 9,468 | | 9,428 |
| Cash & Bank Balances | 3,206 | | 662 |
| Loans & Advances | <u>2,043</u> | | <u>1,712</u> |
| | <u>17,426</u> | | <u>14,342</u> |

3.24 Financial Management

| | | | |
|---|---------------|---------------|--------------|
| <i>Less: Current liabilities & Provisions</i> | | | |
| <i>Current liabilities</i> | 10,109 | | 7,902 |
| <i>Provisions</i> | <u>513</u> | | <u>572</u> |
| | <u>10,622</u> | | 8,474 |
| <i>Net Current Assets</i> | | 6,804 | 5,868 |
| <i>Net Deferred Tax Liability</i> | | <u>(320)</u> | <u>—</u> |
| | | <u>10,316</u> | <u>9,304</u> |

Profit and Loss Account
For the year ended 31 December, 2001

| | 2001 | | 2000 | |
|--|---------------|------------|---------------|---------------|
| | (₹ in crores) | | | |
| <i>Income:</i> | | | | |
| <i>Sales & Services</i> | | | 23,436 | 17,849 |
| <i>Other Income</i> | | | <u>320</u> | <u>306</u> |
| | | | 23,756 | 18,155 |
| <i>Expenditure:</i> | | | | |
| <i>Cost of Materials</i> | | 15,179 | | 10,996 |
| <i>Personnel Expenses</i> | | 2,543 | | 2,293 |
| <i>Other Expenses</i> | | 3,546 | | 2,815 |
| <i>Depreciation</i> | 419 | | 383 | |
| <i>Less: Transfer from revaluation reserve</i> | <u>7</u> | 412 | <u>6</u> | 377 |
| <i>Interest</i> | | <u>164</u> | | <u>88</u> |
| | | | <u>21,844</u> | <u>16,569</u> |
| <i>Profit Before Tax</i> | | | 1,912 | 1,586 |
| <i>Provision for Tax:</i> | | | | |
| <i>Current Tax</i> | | | 450 | 371 |
| <i>Deferred Tax</i> | | | <u>(6)</u> | <u>—</u> |
| <i>Profit after Tax</i> | | | <u>1,468</u> | <u>1,215</u> |

Required:

- Compute and analyse the return on capital employed (ROCE) in a Du-Pont control chart framework.
- Compute and analyse the average inventory holding period and average collection period.

(c) Compute and analyse the return on equity (ROE) by bringing out clearly the impact of financial leverage.

Answer

(a) Working note:

Computation of Cost of goods sold (COGS), Operating profit before depreciation, interest & tax (OPBDIT), Operating profit before interest and tax (OPBIT), Profit before interest and tax (PBIT), Profit before tax (PBT) and Profit after tax (PAT)

| Year | (₹ in crores) | |
|--|---------------|--------|
| | 2001 | 2000 |
| Cost of goods sold (COGS) <i>(Material consumed + Personnel expenses + Other expenses)</i> | 21,268 | 16,104 |
| Operating profit before depreciation, interest and tax (OPBDIT) <i>(Income from sales & service – COGS)</i> | 2,168 | 1,745 |
| Operating profit before interest and tax (OPBIT) <i>(OPBDIT – depreciation)</i> | 1,756 | 1,368 |
| Profit before interest and tax (PBIT) <i>(OPBIT + Other incomes)</i> | 2,076 | 1,674 |
| Profit before tax (PBT) <i>(PBIT – Interest)</i> | 1,912 | 1,586 |
| Profit after tax (PAT) <i>(PBT – Tax)</i> | 1,468 | 1,215 |

Return on capital employed (ROCE): *(Before interest & tax)*

$$= \frac{\text{Operating profits before interest and tax}}{\text{Sales}} \times \frac{\text{Sales}}{\text{Capital employed}} = \frac{\text{OPBIT}}{\text{Capital employed}}$$

* Capital employed = (Balance sheet total – Capital WIP – Investments – Loans & advances)

| | Year | |
|--------------------------------|---|---|
| | 2001 | 2000 |
| ROCE | 22.07% | 18.63% |
| <i>(Refer to working note)</i> | $\left(\frac{₹ 1,756}{₹ 7,958} \times 100 \right)$ | $\left(\frac{₹ 1,368}{₹ 7,342} \times 100 \right)$ |

3.26 Financial Management

| | | |
|--|---|---|
| Operating profit margin (Refer to working note) | 7.49% $\left(\frac{₹ 1,756}{₹ 23,436} \times 100 \right)$ | 7.66% $\left(\frac{₹ 1,368}{₹ 17,849} \times 100 \right)$ |
| Material consumed / Sales | 64.77% | 61.61% |
| Personnel expenses / Sales | 10.85% | 12.85% |
| Other expenses / Sales | 15.13% | 15.77% |
| Depreciation / Sales | 1.76% | 2.11% |

(b) Computation and analysis of average inventory holding period and average collection period:

| Year | (' in crores) | |
|--|---------------------------|---------------------------|
| | 2001 | 2000 |
| 1. Inventory turnover ratio: (Material consumed/ Closing inventory) | 5.60 (₹15,179/ ₹2,709) | 4.33 (₹10,996/ ₹2,540) |
| 2. Average inventory turnover period: (360 days / Inventory turnover ratio) | 64 days | 83 days |
| 3. Receivables turnover ratio: (Net credit sales/Closing Sundry) | 2.48 (₹23,436/ ₹9,468) | 1.89 (₹17,849/ ₹9,428) |
| 4. Average collection period: (360 days / Receivables turnover ratio) | 145 days | 190 days |

(c) ROE = PAT / Shareholders' funds

| | 2001 | 2000 |
|---|--|---|
| = | $\frac{1,468 \text{ Cr.}}{10,071 \text{ Cr.}}$ | $\frac{1,215 \text{ Cr.}}{8,930 \text{ Cr.}}$ |
| = | 14.58 % | 13.61% |

$$\text{ROE} = \text{ROA} + \frac{D}{E} \{ (\text{ROA} - i * (1 - T_c)) \}$$

| | | |
|-----------------------------------|--------|--------|
| ROA (Post tax) | 14.34% | 12.11% |
| {(ROCE * (1 - .35))} | | |
| Tax / PBT | 23.22% | 23.39% |
| Loan funds / Total funds | 2.37% | 4.02% |
| Shareholders' Funds / Total funds | 97.63% | 95.98% |

ROE is marginally better than ROA, as debt ratio employed by the company is minimal.

Question 18

The following accounting information and financial ratios of PQR Ltd. relate to the year ended 31st December, 2006:

| | | 2006 |
|----|--|-------------------|
| I | Accounting Information: | |
| | Gross Profit | 15% of Sales |
| | Net profit | 8% of sales |
| | Raw materials consumed | 20% of works cost |
| | Direct wages | 10% of works cost |
| | Stock of raw materials | 3 months' usage |
| | Stock of finished goods | 6% of works cost |
| | Debt collection period | 60 days |
| | All sales are on credit | |
| II | Financial Ratios: | |
| | Fixed assets to sales | 1 : 3 |
| | Fixed assets to Current assets | 13 : 11 |
| | Current ratio | 2 : 1 |
| | Long-term loans to Current liabilities | 2 : 1 |
| | Capital to Reserves and Surplus | 1 : 4 |

If value of fixed assets as on 31st December, 2005 amounted to ₹26 lakhs, prepare a summarised Profit and Loss Account of the company for the year ended 31st December, 2006 and also the Balance Sheet as on 31st December, 2006.

Answer

(a) Working Notes:

(i) Calculation of Sales

$$\frac{\text{Fixed Assets}}{\text{Sales}} = \frac{1}{3}$$

$$\therefore \frac{26,00,000}{\text{Sales}} = \frac{1}{3} \Rightarrow \text{Sales} = ₹ 78,00,000$$

(ii) Calculation of Current Assets

$$\frac{\text{Fixed Assets}}{\text{Current Assets}} = \frac{13}{11}$$

3.28 Financial Management

$$\therefore \frac{26,00,000}{\text{Current Assets}} = \frac{13}{11} \Rightarrow \text{Current Assets} = ₹ 22,00,000$$

(iii) *Calculation of Raw Material Consumption and Direct Wages*

| | ₹ |
|--------------------|------------------|
| Sales | 78,00,000 |
| Less: Gross Profit | <u>11,70,000</u> |
| Works Cost | <u>66,30,000</u> |

Raw Material Consumption (20% of Works Cost) ₹13,26,000

Direct Wages (10% of Works Cost) ₹ 6,63,000

(iv) *Calculation of Stock of Raw Materials (= 3 months usage)*

$$= 13,26,000 \times \frac{3}{12} = ₹ 3,31,500$$

(v) *Calculation of Stock of Finished Goods (= 6% of Works Cost)*

$$= 66,30,000 \times \frac{6}{100} = ₹ 3,97,800$$

(vi) *Calculation of Current Liabilities*

$$\frac{\text{Current Assets}}{\text{Current Liabilities}} = 2$$

$$\frac{22,00,000}{\text{Current Liabilities}} = 2 \Rightarrow \text{Current Liabilities} = ₹ 11,00,000$$

(vii) *Calculation of Debtors*

$$\text{Average collection period} = \frac{\text{Debtors}}{\text{Credit Sales}} \times 365$$

$$\frac{\text{Debtors}}{78,00,000} \times 365 = 60 \Rightarrow \text{Debtors} = ₹ 12,82,191.78 \text{ or } ₹ 12,82,192$$

(viii) *Calculation of Long term Loan*

$$\frac{\text{Longterm Loan}}{\text{Current Liabilities}} = \frac{2}{1}$$

$$\frac{\text{Long term loan}}{11,00,000} = \frac{2}{1} \Rightarrow \text{Long term loan} = ₹ 22,00,000.$$

(ix) Calculation of Cash Balance

| | ₹ |
|----------------------|-----------------|
| Current assets | 22,00,000 |
| Less: Debtors | 12,82,192 |
| Raw materials stock | 3,31,500 |
| Finished goods stock | <u>3,97,800</u> |
| Cash balance | <u>1,88,508</u> |

(x) Calculation of Net worth

| | |
|----------------------|------------------|
| Fixed Assets | 26,00,000 |
| Current Assets | <u>22,00,000</u> |
| Total Assets | 48,00,000 |
| Less: Long term Loan | 22,00,000 |
| Current Liabilities | <u>11,00,000</u> |
| Net worth | <u>15,00,000</u> |

Net worth = Share capital + Reserves = 15,00,000

$$\frac{\text{Capital}}{\text{Reserves and Surplus}} = \frac{1}{4} \Rightarrow \text{Share Capital} = 15,00,000 \times \frac{1}{5} = ₹ 3,00,000$$

$$\text{Reserves and Surplus} = 15,00,000 \times \frac{4}{5} = ₹ 12,00,000$$

**Profit and Loss Account of PQR Ltd.
for the year ended 31st December, 2006**

| Particulars | ₹ | Particulars | ₹ |
|---------------------------------------|------------------|-------------|------------------|
| To Direct Materials | 13,26,000 | By Sales | 78,00,000 |
| To Direct Wages | 6,63,000 | | |
| To Works (Overhead) | 46,41,000 | | |
| Balancing figure | | | |
| To Gross Profit c/d (15% of Sales) | <u>11,70,000</u> | | |
| | <u>78,00,000</u> | | <u>78,00,000</u> |

3.30 Financial Management

| | | | |
|---|------------------|---------------------|------------------|
| To Selling and Distribution Expenses (Balancing figure) | 5,46,000 | By Gross Profit b/d | 11,70,000 |
| To Net Profit (8% of Sales) | <u>6,24,000</u> | | |
| | <u>11,70,000</u> | | <u>11,70,000</u> |

Balance Sheet of PQR Ltd. as at 31st December, 2006

| Liabilities | ₹ | Assets | ₹ |
|----------------------|------------------|-------------------------|------------------|
| Share Capital | 3,00,000 | Fixed Assets | 26,00,000 |
| Reserves and Surplus | 12,00,000 | Current Assets: | |
| Long term loans | 22,00,000 | Stock of Raw Material | 3,31,500 |
| Current liabilities | 11,00,000 | Stock of Finished Goods | 3,97,800 |
| | | Debtors | 12,82,192 |
| | | Cash | <u>1,88,508</u> |
| | <u>48,00,000</u> | | <u>48,00,000</u> |

Question 19

Using the following information, complete the Balance Sheet given below:

- (i) Total debt to net worth : 1 : 2
(ii) Total assets turnover : 2
(iii) Gross profit on sales : 30%
(iv) Average collection period : 40 days
(Assume 360 days in a year)
(v) Inventory turnover ratio based on cost of goods sold and year-end inventory : 3
(vi) Acid test ratio : 0.75

Balance Sheet as on March 31, 2007

| Liabilities | ₹ | Assets | ₹ |
|-----------------------|-------------------|--|-------------------|
| Equity Shares Capital | 4,00,000 | Plant and Machinery and other Fixed Assets | — |
| Reserves and Surplus | 6,00,000 | Current Assets: | |
| Total Debt: | | Inventory | — |
| Current Liabilities | — | Debtors | — |
| | | Cash | — |
| | <u> </u> | | <u> </u> |
| | <u> </u> | | <u> </u> |

Answer

Networth = Capital + Reserves and surplus

$$= 4,00,000 + 6,00,000 = ₹10,00,000$$

$$\frac{\text{Total Debt}}{\text{Networth}} = \frac{1}{2}$$

∴ Total debt = ₹5,00,000

Total Liability side = 4,00,000 + 6,00,000 + 5,00,000

$$= ₹15,00,000$$

= Total Assets

$$\text{Total Assets Turnover} = \frac{\text{Sales}}{\text{Total assets}}$$

$$2 = \frac{\text{Sales}}{15,00,000}$$

∴ Sales = ₹ 30,00,000

Gross Profit on Sales : 30% i.e. ₹ 9,00,000

∴ COGS = ₹ 30,00,000 – ₹ 9,00,000

$$= ₹ 21,00,000$$

$$\text{Inventory turnover} = \frac{\text{COGS}}{\text{Inventory}}$$

$$3 = \frac{21,00,000}{\text{Inventory}}$$

∴ Inventory = ₹7,00,000

$$\text{Average collection period} = \frac{\text{Average debtors}}{\text{Sales / day}}$$

$$40 = \frac{\text{Debtors}}{30,00,000 / 360}$$

∴ Debtors = ₹3,33,333.

$$\text{Acid test ratio} = \frac{\text{Current Assets} - \text{Stock}}{\text{Current liabilities}}$$

3.32 Financial Management

$$0.75 = \frac{\text{Current Assets} - 7,00,000}{5,00,000}$$

∴ Current Assets = ₹10,75,000.

∴ Fixed Assets = Total Assets – Current Assets
= 15,00,000 – 10,75,000 = ₹ 4,25,000

Cash and Bank balance = Current Assets – Inventory – Debtors
= 10,75,000 – 7,00,000 – 3,33,333 = ₹ 41,667.

Balance Sheet as on March 31, 2007

| <i>Liabilities</i> | ₹ | <i>Assets</i> | ₹ |
|----------------------|------------------|-------------------------------|------------------|
| Equity Share Capital | 4,00,000 | Plant and Machinery and other | |
| Reserves & Surplus | 6,00,000 | Fixed Assets | 4,25,000 |
| Total Debt: | | Current Assets: | |
| Current liabilities | 5,00,000 | Inventory | 7,00,000 |
| | | Debtors | 3,33,333 |
| | | Cash | <u>41,667</u> |
| | <u>15,00,000</u> | | <u>15,00,000</u> |

Question 20

MN Limited gives you the following information related for the year ending 31st March, 2009:

- | | |
|---|-------------|
| (1) Current Ratio | 2.5 : 1 |
| (2) Debt-Equity Ratio | 1 : 1.5 |
| (3) Return on Total Assets | 15% |
| (4) Total Assets Turnover Ratio | 2 |
| (5) Gross Profit Ratio | 20% |
| (6) Stock Turnover Ratio | 7 |
| (7) Current Market Price per Equity Share | ₹ 16 |
| (8) Net Working Capital | ₹ 4,50,000 |
| (9) Fixed Assets | ₹ 10,00,000 |
| (10) 60,000 Equity Shares of | ₹ 10 each |
| (11) 20,000, 9% Preference Shares of | ₹ 10 each |
| (12) Opening Stock | ₹ 3,80,000 |

You are required to calculate:

- (i) Quick Ratio
- (ii) Fixed Assets Turnover Ratio
- (iii) Proprietary Ratio
- (iv) Earnings per Share
- (v) Price-Earning Ratio.

Answer

(a) Workings Notes:

$$1. \text{ Net Working Capital} = \text{Current Assets} - \text{Current Liabilities} \\ = 2.5 - 1 = 1.5$$

$$\text{Thus, Current Assets} = \frac{\text{Net Working Capital} \times 2.5}{1.5} \\ = \frac{\text{₹ } 4,50,000 \times 2.5}{1.5} = \text{₹ } 7,50,000$$

$$\text{Current Liabilities} = \text{₹ } 7,50,000 - \text{₹ } 4,50,000 = \text{₹ } 3,00,000$$

$$2. \text{ Sales} = \text{Total Assets Turnover} \times \text{Total Assets} \\ = 2 \times (\text{₹ } 10,00,000 + \text{₹ } 7,50,000) = \text{₹ } 35,00,000$$

$$3. \text{ Cost of Goods Sold} = 100 - 20 = 80\% \text{ of Sales} \\ = 80\% \text{ of } \text{₹ } 35,00,000 = \text{₹ } 28,00,000$$

$$4. \text{ Average Stock} = \frac{\text{Cost of Good Sold}}{\text{Stock Turnover Ratio}} \\ = \frac{\text{₹ } 28,00,000}{7} = \text{₹ } 4,00,000$$

$$\text{Closing Stock} = (\text{Average Stock} \times 2) - \text{Opening Stock} \\ = (\text{₹ } 4,00,000 \times 2) - \text{₹ } 3,80,000 = \text{₹ } 4,20,000$$

$$\text{Quick Assets} = \text{Current Assets} - \text{Closing Stock} \\ = \text{₹ } 7,50,000 - \text{₹ } 4,20,000 = \text{₹ } 3,30,000$$

$$\text{Net Worth} = \frac{\text{Total Assets (Debt + Equity)} \times 1.5}{(1 + 1.5)} \\ = \frac{\text{₹ } 17,50,000 \times 1.5}{2.5} = \text{₹ } 10,50,000$$

3.34 Financial Management

5. Profit after tax (PAT) = Total Assets × Return on Total Assets
= ₹ 17,50,000 × 15% = ₹ 2,62,500

(i) **Calculation of Quick Ratio**

$$\text{Quick Ratio} = \frac{\text{Quick Assets}}{\text{Current Liabilities}} = \frac{\text{₹ 3,30,000}}{\text{₹ 3,00,000}} = 1.1:1$$

(ii) **Calculation of Fixed Assets Turnover Ratio**

$$\text{Fixed Assets Turnover Ratio} = \frac{\text{Sales}}{\text{Fixed Assets}} = \frac{\text{₹ 35,00,000}}{\text{₹ 10,00,000}} = 3.5$$

(iii) **Calculation of Proprietary Ratio**

$$\begin{aligned} \text{Proprietary Ratio} &= \frac{\text{Networth}}{\text{Total Assets}} \\ &= \frac{\text{₹ 10,50,000}}{\text{₹ 17,50,000}} = 0.6 : 1 \end{aligned}$$

(iv) **Calculation of Earnings per Equity Share (EPS)**

$$\begin{aligned} \text{Earnings per Equity Share (EPS)} &= \frac{\text{PAT} - \text{Preference Share Dividend}}{\text{Number of Equity Shares}} \\ &= \frac{\text{₹ 2,62,500} - \text{₹ 18,000}}{60,000} = \text{₹ 4.075 per share} \end{aligned}$$

(v) **Calculation of Price-Earnings Ratio (P/E Ratio)**

$$\text{P/E Ratio} = \frac{\text{Market Price of Equity Share}}{\text{EPS}} = \frac{\text{₹ 16}}{\text{₹ 4.075}} = 3.926$$

Question 21

ABC Limited has an average cost of debt at 10 per cent and tax rate is 40 per cent. The Financial leverage ratio for the company is 0.60. Calculate Return on Equity (ROE) if its Return on Investment (ROI) is 20 per cent.

Answer

$$\begin{aligned} \text{ROE} &= [\text{ROI} + \{(\text{ROI} - r) \times \text{D/E}\}] (1 - t) \\ &= [0.20 + \{(0.20 - 0.10) \times 0.60\}] (1 - 0.40) \\ &= [0.20 + 0.06] \times 0.60 = 0.1560 \end{aligned}$$

$$\text{ROE} = 15.60\%$$

Question 22

From the information given below calculate the amount of Fixed assets and Proprietor's fund.

Ratio of fixed assets to proprietors fund = 0.75
 Net Working Capital = ₹ 6,00,000

Answer

Calculation of Fixed Assets and Proprietor's Fund

Since Ratio of Fixed Assets to Proprietor's Fund = 0.75
 Therefore, Fixed Assets = 0.75 Proprietor's Fund
 Net Working Capital = 0.25 Proprietor's Fund
 6,00,000 = 0.25 Proprietor's Fund
 Therefore, Proprietor's Fund = $\frac{₹ 6,00,000}{0.25}$
 = ₹ 24,00,000
 Proprietor's Fund = ₹ 24,00,000
 Since, Fixed Assets = 0.75 Proprietor's Fund
 Therefore, Fixed Assets = 0.75 × 24,00,000 = ₹ 18,00,000
 Fixed Assets = ₹ 18,00,000

Question 23

MNP Limited has made plans for the next year 2010 -11. It is estimated that the company will employ total assets of ₹ 25,00,000; 30% of assets being financed by debt at an interest cost of 9% p.a. The direct costs for the year are estimated at ₹ 15,00,000 and all other operating expenses are estimated at ₹ 2,40,000. The sales revenue are estimated at ₹ 22,50,000. Tax rate is assumed to be 40%. Required to calculate:

- (i) Net profit margin;
- (ii) Return on Assets;
- (iii) Asset turnover; and
- (iv) Return on Equity.

3.36 Financial Management

Answer

The net profit is calculated as follows:

| | ₹ |
|--------------------------------|------------------|
| Sales Revenue | 22,50,000 |
| Less: Direct Costs | <u>15,00,000</u> |
| Gross Profits | 7,50,000 |
| Less: Operating Expense | <u>2,40,000</u> |
| EBIT | 5,10,000 |
| Less: Interest (9% × 7,50,000) | <u>67,500</u> |
| EBT | 4,42,500 |
| Less: Taxes (@ 40%) | <u>1,77,000</u> |
| PAT | <u>2,65,500</u> |

(i) **Net Profit Margin**

$$\text{Net Profit Margin} = \frac{\text{EBIT} (1 - t)}{\text{Sales}} \times 100 = \frac{5,10,000 \times (1 - 0.4)}{22,50,000} = 13.6\%$$

(ii) **Return on Assets (ROA)**

$$\begin{aligned} \text{ROA} &= \text{EBIT} (1 - t) \div \text{Total Assets} \\ &= 5,10,000 (1 - 0.4) \div 25,00,000 = 3,06,000 \div 25,00,000 \\ &= 0.1224 = 12.24\% \end{aligned}$$

(iii) **Asset Turnover**

$$\text{Asset Turnover} = \frac{\text{Sales}}{\text{Assets}} = \frac{22,50,000}{25,00,000} = 0.9$$

$$\text{Asset Turnover} = 0.9$$

(iv) **Return on Equity (ROE)**

$$\text{ROE} = \frac{\text{PAT}}{\text{Equity}} = \frac{2,65,500}{17,50,000} = 15.17\%$$

$$\text{ROE} = 15.17\%$$

Question 24

The financial statements of a company contain the following information for the year ending 31st March, 2011:

| Particulars | ₹ |
|---|------------------|
| Cash | 1,60,000 |
| Sundry Debtors | 4,00,000 |
| Short-term Investment | 3,20,000 |
| Stock | 21,60,000 |
| Prepaid Expenses | <u>10,000</u> |
| Total Current Assets | <u>30,50,000</u> |
| Current Liabilities | 10,00,000 |
| 10% Debentures | 16,00,000 |
| Equity Share Capital | 20,00,000 |
| Retained Earnings | 8,00,000 |
| Statement of Profit for the year ended 31st March, 2011 | |
| Sales (20% cash sales) | 40,00,000 |
| Less: Cost of goods sold | <u>28,00,000</u> |
| Profit before Interest & Tax | 12,00,000 |
| Less: Interest | <u>1,60,000</u> |
| Profit before tax | 10,40,000 |
| Less: Tax @ 30% | <u>3,12,000</u> |
| Profit After Tax | 7,28,000 |

You are required to calculate:

- (i) Quick Ratio
- (ii) Debt-equity Ratio
- (iii) Return on Capital Employed, and
- (iv) Average collection period (Assuming 360 days in a year).

Answer

$$\begin{aligned}
 \text{(i) Quick Ratio} &= \frac{\text{Quick Assets}}{\text{Current Liabilities}} \\
 \text{Quick Assets} &= \text{Current Assets} - \text{Stock} - \text{Prepaid Expenses} \\
 &= 30,50,000 - 21,60,000 - 10,000 \\
 \text{Quick Assets} &= 8,80,000
 \end{aligned}$$

3.38 Financial Management

$$\text{Quick Ratio} = 8,80,000/10,00,000 = 0.88 : 1$$

$$\begin{aligned} \text{(ii) Debt-Equity Ratio} &= \frac{\text{Long term debt}}{\text{Shareholders Funds}} \\ &= \frac{16,00,000}{(20,00,000 + 8,00,000)} = 0.57:1 \end{aligned}$$

(iii) Return on Capital Employed (ROCE)

$$\begin{aligned} \text{ROCE} &= \frac{\text{PBIT}}{\text{Capital Employed}} \times 100 \\ &= \frac{12,00,000}{44,00,000} \times 100 = 27.27\% \end{aligned}$$

(iv) Average Collection Period

$$\begin{aligned} &= \frac{\text{Sundry Debtors}}{\text{Credit Sales}} \times 360 \\ &= \frac{4,00,000}{32,00,000} \times 360 = 45 \text{ days} \end{aligned}$$

Question 25

The following accounting information and financial ratios of M Limited relate to the year ended 31st March, 2012 :

| | |
|--------------------------|----------|
| Inventory Turnover Ratio | 6 Times |
| Creditors Turnover Ratio | 10 Times |
| Debtors Turnover Ratio | 8 Times |
| Current Ratio | 2.4 |
| Gross Profit Ratio | 25% |

Total sales ₹ 30,00,000; cash sales 25% of credit sales; cash purchases ₹ 2,30,000; working capital ₹ 2,80,000; closing inventory is ₹ 80,000 more than opening inventory.

You are required to calculate:

- (i) Average Inventory
- (ii) Purchases
- (iii) Average Debtors
- (iv) Average Creditors
- (v) Average Payment Period

(vi) *Average Collection Period*

(vii) *Current Assets*

(viii) *Current Liabilities.*

Answer

(i) Computation of Average Inventory

Gross Profit = 25% of 30,00,000

Gross Profit = 7,50,000

Cost of goods sold (COGS) = 30,00,000 – 7,50,000

COGS = 22,50,000

Inventory Turnover Ratio = $\frac{\text{COGS}}{\text{Average Inventory}}$

$$6 = \frac{22,50,000}{\text{Average inventory}}$$

Average inventory = 3,75,000

(ii) Computation of Purchases

Purchases = COGS + Increase in Stock = 22,50,000 + 80,000

Purchases = 23,30,000

(iii) Computation of Average Debtors

Let Credit Sales be ₹ 100

Cash sales = $\frac{25}{100} \times 100 = ₹ 25$

Total Sales = 100 + 25 = 125

Total sales is ₹ 125 credit sales is ₹ 100

If total sales is 30,00,000, then credit sales is = $\frac{30,00,000 \times 100}{125}$

Credit Sales = 24,00,000

Cash Sales = 6,00,000

Debtors Turnover Ratio = $\frac{\text{Net Credit Sales}}{\text{Average debtors}} = 8 = \frac{24,00,000}{\text{Average debtors}} = 8$

Average Debtors = $\frac{24,00,000}{8}$

3.40 Financial Management

$$\text{Average Debtors} = 3,00,000$$

(iv) Computation of Average Creditors

$$\begin{aligned}\text{Credit Purchases} &= \text{Purchases} - \text{Cash Purchases} \\ &= 23,30,000 - 2,30,000 = 21,00,000\end{aligned}$$

$$\text{Creditors Turnover Ratio} = \frac{\text{Credit Purchases}}{\text{Average Creditors}}$$

$$10 = \frac{21,00,000}{\text{Average Creditors}}$$

$$\text{Average Creditors} = 2,10,000$$

(v) Computation of Average Payment Period

$$\begin{aligned}\text{Average Payment Period} &= \frac{\text{Average Creditors}}{\text{Average Daily Credit Purchases}} \\ &= \frac{2,10,000}{\left(\frac{\text{Credit Purchases}}{365}\right)} = \frac{2,10,000}{\left(\frac{21,00,000}{365}\right)} \\ &= \frac{2,10,000}{21,00,000} \times 365 = 36.5 \text{ days}\end{aligned}$$

OR

$$\begin{aligned}\text{Average Payment Period} &= 365 / \text{Creditors Turnover Ratio} \\ &= \frac{365}{10} = 36.5 \text{ days}\end{aligned}$$

(vi) Computation of Average Collection Period

$$\begin{aligned}\text{Average Collection Period} &= \frac{\text{Average Debtors}}{\text{Net Credit Sales}} \times 365 \\ &= \frac{3,00,000}{24,00,000} \times 365 = 45.625 \text{ days}\end{aligned}$$

OR

$$\begin{aligned}\text{Average collection period} &= 365 / \text{Debtors Turnover Ratio} \\ &= \frac{365}{8} = 45.625 \text{ days}\end{aligned}$$

(vii) Computation of Current Assets

$$\text{Current Ratio} = \frac{\text{Current Assets (CA)}}{\text{Current Liabilities (CL)}}$$

$$2.4 \text{ Current Liabilities} = \text{Current Assets or CL} = \text{CA}/2.4$$

$$\text{Working capital} = \text{Current Assets} - \text{Current liabilities}$$

$$2,80,000 = \text{CA} - \text{CA}/2.4$$

$$2,80,000 = 1.4 \text{ CA}/2.4$$

$$\text{CA} = 4,80,000$$

(viii) Computation of Current Liabilities

$$\text{Current liabilities} = \frac{4,80,000}{2.4} = 2,00,000$$

Question 26

The following information relates to Beta Ltd. for the year ended 31st March 2013:

| | |
|--|--------------------|
| Net Working Capital | ₹ 12,00,000 |
| Fixed Assets to Proprietor's Fund Ratio | 0.75 |
| Working Capital Turnover Ratio | 5 Times |
| Return on Equity (ROE) | 15% |

There is no debt capital.

You are required to calculate:

- (i) Proprietor's Fund*
- (ii) Fixed Assets*
- (iii) Net Profit Ratio.*

Answer

(i) Calculation of Proprietor's Fund

| | |
|---|--|
| Since Ratio of Fixed Assets to Proprietor's Fund | = 0.75 |
| Therefore, Fixed Assets | = 0.75 Proprietor's Fund |
| Net Working Capital | = 0.25 Proprietor's Fund |
| 12,00,000 | = 0.25 Proprietor's Fund |
| Therefore, Proprietors Fund | = $\frac{12,00,000}{0.25} = 48,00,000$ |

3.42 Financial Management

(ii) *Calculation of Fixed Assets*

$$\begin{aligned}\text{Fixed Assets} &= 0.75 \text{ Proprietor's Fund} \\ &= 0.75 \times 48,00,000 \\ &= 36,00,000\end{aligned}$$

(iii) *Calculation of Net Profit Ratio*

$$\begin{aligned}\text{Net Working Capital} &= 0.25 \times 48,00,000 \\ &= 12,00,000\end{aligned}$$

$$\text{Working Capital Turnover Ratio} = \frac{\text{Sales}}{\text{Working Capital}}$$

$$\therefore \text{Sales} = 60,00,000$$

$$\text{ROE} = \frac{\text{PAT}}{\text{Equity}}$$

$$0.15 = \frac{\text{PAT}}{48,00,000}$$

$$\text{PAT} = 7,20,000$$

$$\text{Net Profit Ratio} = \frac{\text{Net Profit}}{\text{Sales}} \times 100$$

$$= \frac{7,20,000}{60,00,000} \times 100$$

$$\text{Net Profit Ratio} = 12\%$$

[Note: Fixed Assets may be computed alternatively by (Net Working Capital × Fixed Assets to Proprietor's Fund Ratio) and Proprietor's Fund by (Fixed Assets + Net Working Capital)].

Question 27

The assets of SONA Ltd. consist of fixed assets and current assets, while its current liabilities comprise bank credit in the ratio of 2 : 1. You are required to prepare the Balance Sheet of the company as on 31st March 2013 with the help of following information:

| | |
|-------------------------|------------|
| Share Capital | ₹ 5,75,000 |
| Working Capital (CA-CL) | ₹ 1,50,000 |
| Gross Margin | 25% |
| Inventory Turnover | 5 times |

| | |
|--|-------------------|
| Average Collection Period | 1.5 months |
| Current Ratio | 1.5:1 |
| Quick Ratio | 0.8: 1 |
| Reserves & Surplus to Bank & Cash | 4 times |

Answer

Working Notes:

1. **Computation of Current Assets (CA) and Current Liabilities (CL)**

$$\frac{\text{Current Assets}}{\text{Current Liabilities}} = \text{Current Ratio}$$

$$\frac{CA}{CL} = \frac{1.5}{1}$$

$$\therefore CA = 1.5 CL$$

$$CA - CL = 1,50,000$$

$$1.5 CL - CL = 1,50,000$$

$$0.5 CL = 1,50,000$$

$$CL = \frac{1,50,000}{0.5} = 3,00,000$$

$$CA = 1.5 \times 3,00,000 = 4,50,000$$

2. **Computation of Bank Credit (BC) and Other Current Liabilities (OCL)**

$$\frac{\text{Bank Credit}}{\text{Other CL}} = \frac{2}{1}$$

$$BC = 2 OCL$$

$$BC + OCL = CL$$

$$2 OCL + OCL = 3,00,000$$

$$3 OCL = 3,00,000$$

$$OCL = 1,00,000$$

$$\text{Bank Credit} = 2 \times 1,00,000 = 2,00,000$$

3. **Computation of Inventory**

$$\text{Quick Ratio} = \frac{\text{Quick Assets}}{\text{Current Liabilities}}$$

3.44 Financial Management

$$0.8 = \frac{\text{Current Assets} - \text{Inventories}}{\text{Current Liabilities}}$$
$$0.8 = \frac{4,50,000 - \text{Inventories}}{3,00,000}$$

$$0.8 \times 3,00,000 = 4,50,000 - \text{Inventories}$$
$$\text{Inventories} = 4,50,000 - 2,40,000 = 2,10,000$$

4. Computation of Debtors

$$\text{Inventory Turnover} = 5 \text{ times}$$

$$\text{Average Inventory} = \frac{\text{COGS}}{\text{Inventory Turnover}}$$

$$\text{COGS} = 2,10,000 \times 5 = 10,50,000$$

$$\text{Average Collection Period (ACP)} = 1.5 \text{ months} = 45 \text{ days}$$

$$\text{Debtors Turnover} = \frac{360}{\text{ACP}} = \frac{360}{45} = 8$$

$$\frac{\text{Sales} - \text{COGS}}{\text{Sales}} \times 100 = 25\%$$

$$\text{Sales} - \text{COGS} = \frac{25 \times \text{Sales}}{100}$$

$$\text{Sales} - 0.25 \text{ Sales} = \text{COGS}$$

$$0.75 \text{ Sales} = 10,50,000$$

$$\text{Sales} = \frac{10,50,000}{0.75} = 14,00,000$$

$$\text{Debtors} = \frac{\text{Sales}}{\text{Debtors Turnover}}$$
$$= \frac{14,00,000}{8} = 1,75,000$$

5. Computation of Bank and Cash

$$\text{Bank \& Cash} = \text{CA} - (\text{Debtors} + \text{Inventory})$$

$$= 4,50,000 - (1,75,000 + 2,10,000) = 4,50,000 - 3,85,000 = 65,000$$

6. Computation of Reserves & Surplus

$$\frac{\text{Reserves \& Surplus}}{\text{Bank \& Cash}} = 4$$

$$\text{Reserves \& Surplus} = 4 \times 65,000 = 2,60,000$$

Balance Sheet of SONA Ltd. as on March 31, 2013

| Liabilities | ₹ | Assets | ₹ |
|----------------------------------|------------------|------------------------|------------------|
| Share Capital | 5,75,000 | Fixed Assets | 6,85,000 |
| Reserves & Surplus | 2,60,000 | Current Assets: | |
| Current Liabilities: | | Inventories | 2,10,000 |
| Bank Credit | 2,00,000 | Debtors | 1,75,000 |
| Other Current Liabilities | 1,00,000 | Bank & Cash | 65,000 |
| | 11,35,000 | | 11,35,000 |

UNIT – II : CASH FLOW AND FUNDS FLOW ANALYSIS

Question 1

Distinguish between Cash Flow and Fund Flow statement.

Answer

The points of distinction between cash flow and funds flow statement are as below:

| Cash flow statement | Funds flow statement |
|--|--|
| (i) It ascertains the changes in balance of cash in hand and bank. | (i) It ascertains the changes in financial position between two accounting periods. |
| (ii) It analyses the reasons for changes in balance of cash in hand and bank | (ii) It analyses the reasons for change in financial position between two balance sheets |
| (iii) It shows the inflows and outflows of cash. | (iii) It reveals the sources and application of funds. |
| (iv) It is an important tool for short term analysis. | (iv) It helps to test whether working capital has been effectively used or not. |
| (v) The two significant areas of analysis are cash generating efficiency and free cash flow. | |

Question 2

The following are the Balance Sheets of Gama Limited for the year ending March 31, 2004 and March 31, 2005:

**Balance Sheet
as on March, 31**

| | 2004 ₹ | 2005 ₹ |
|--|-----------|-----------|
| Capital and Liabilities | | |
| Share Capital | 6,75,000 | 7,87,500 |
| General Reserves | 2,25,000 | 2,81,250 |
| Capital Reserve (Profit on Sale of investment) | - | 11,250 |
| Profit & Loss Account | 1,12,500 | 2,25,000 |

| | | |
|--|------------------|------------------|
| 15% Debentures | 3,37,500 | 2,25,000 |
| Accrued Expenses | 11,250 | 13,500 |
| Creditors | 1,80,000 | 2,81,250 |
| Provision for Dividends | 33,750 | 38,250 |
| Provision for Taxation | 78,750 | 85,500 |
| Total | 16,53,750 | 19,48,500 |
| Assets | | |
| Fixed Assets | 11,25,000 | 13,50,000 |
| Less: Accumulated depreciation | 2,25,000 | 2,81,250 |
| Net Fixed Assets | 9,00,000 | 10,68,750 |
| Long-term Investments (at cost) | 2,02,500 | 2,02,500 |
| Stock (at cost) | 2,25,000 | 3,03,750 |
| Debtors (net of provision for doubtful debts of ₹ 45,000 and ₹ 56,250 respectively for 2004 and 2005 respectively) | 2,53,125 | 2,75,625 |
| Bills receivables | 45,000 | 73,125 |
| Prepaid Expenses | 11,250 | 13,500 |
| Miscellaneous Expenditure | 16,875 | 11,250 |
| | 16,53,750 | 19,48,500 |

Additional Information:

- (i) During the year 2004-05, fixed assets with a net book value of ₹ 11,250 (accumulated depreciation, ₹ 33,750) was sold for ₹ 9,000.
- (ii) During the year 2004-05, Investments costing ₹ 90,000 were sold, and also Investments costing ₹ 90,000 were purchased.
- (iii) Debentures were retired at a Premium of 10%.
- (iv) Tax of ₹ 61,875 was paid for 2003-04.
- (v) During the year 2004-05, bad debts of ₹ 15,750 were written off against the provision for Doubtful Debt account.
- (vi) The proposed dividend for 2003-04 was paid in 2004-05.

Required:

Prepare a Funds Flow Statement (Statement of changes in Financial Position on working capital basis) for the year ended March 31, 2005.

3.48 Financial Management

Answer

Computation of Funds from Operation

| | ₹ |
|---|----------|
| Profit and loss balance on March 31, 2005 | 2,25,000 |
| Add: Depreciation | 90,000 |
| Loss on Sale of Asset | 2,250 |
| Misc. Expenditure written off | 5,625 |
| Transfer to Reserves | 56,250 |
| Premium on Redemption of debentures | 11,250 |
| Provision for Dividend | 38,250 |
| Provision for Taxation | 68,625 |
| | 4,97,250 |
| Less: P/L balance on March 31, 2004 | 1,12,500 |
| Funds from operations | 3,84,750 |

Accumulated Depreciation A/c

| | | | |
|--------------------|----------|----------------------------------|----------|
| To Fixed Asset A/c | 33,750 | By Bal. b/d | 2,25,000 |
| | | By P/L A/c | 90,000 |
| To Bal. c/d | 2,81,250 | Pro (Prov. for dep.) (Bal. Fig.) | |
| | 3,15,000 | | 3,15,000 |

Fixed Assets A/c

| | | | |
|---|-----------|---------------------------------|-----------|
| To Bal. b/d | 11,25,000 | By Accumulated Depreciation A/c | 33,750 |
| | | By Cash | 9,000 |
| To Bank (Purchase of Fixed Asset) (Bal. fig.) | 2,70,000 | By P/L (Loss on sale) | 2,250 |
| | | By Bal. c/d | 13,50,000 |
| | 13,95,000 | | 13,95,000 |

Provision for Tax A/c

| | | | |
|--------------------|----------|--------------------|----------|
| To Cash (tax paid) | 61,875 | By Bal. b/d | 78,750 |
| | | By P/L A/c (Prov.) | |
| To Bal. c/d | 85,500 | (Bal. fig.) | 68,625 |
| | 1,47,375 | | 1,47,375 |

Statement of Changes in Working Capital

| | March 31, 2004 | March 31, 2005 | Change in W/C | |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|
| <i>Current Assets</i> | | | | |
| Stock | 2,25,000 | 3,03,750 | 78,750 | |
| Debtors | 2,53,125 | 2,75,625 | 22,500 | |
| Bills Receivables | 45,000 | 73,125 | 28,125 | |
| Prepaid Expenses | 11,250 | 13,500 | 2,250 | |
| | 5,34,375 | 6,66,000 | 1,31,625 | - |
| <i>Less: Current liabilities</i> | | | | |
| Accrued Expenses | 11,250 | 13,500 | - | 2,250 |
| Creditors | <u>1,80,000</u> | <u>2,81,250</u> | <u>-</u> | <u>1,01,250</u> |
| | <u>1,91,250</u> | <u>2,94,750</u> | <u>1,31,625</u> | <u>1,03,500</u> |
| Working Capital | 3,43,125 | 3,71,250 | - | - |
| Increase in Working Capital | <u>28,125</u> | <u>-</u> | <u>-</u> | <u>28,125</u> |
| | <u>3,71,250</u> | <u>3,71,250</u> | <u>1,31,625</u> | <u>1,31,625</u> |

Funds Flow Statement for the year ended March 31, 2005

| Sources | | ₹ |
|----------------|---|-----------|
| | Working Capital from Operations | 3,84,750 |
| | Sale of Fixed Assets | 9,000 |
| | Sale of Investments | 1,01,250 |
| | Share Capital Issued | 1,12,500 |
| | Total Funds Provided (A) | ₹6,07,500 |
| Uses | | ₹ |
| | Purchase of Fixed Assets | 2,70,000 |
| | Purchase of Investments | 90,000 |
| | Payment of Debentures (at a premium of 10%) | 1,23,750 |
| | Payment of Dividends | 33,750 |
| | Payment of Taxes | 61,875 |
| | Total Funds Applied (B) | 5,79,375 |
| | Increase in Working Capital (A-B) | ₹28,125 |

3.50 Financial Management

Question 3

Following are the financial statements of Zed Ltd.:

Balance Sheet as on

| | March 31, 2007 | March 31, 2006 |
|---------------------------------|------------------|-----------------|
| | ₹ | ₹ |
| <i>Capital and Liabilities:</i> | | |
| Share capital, ₹10 par value | 1,67,500 | 1,50,000 |
| Share premium | 3,35,000 | 2,37,500 |
| Reserves and Surplus | 1,74,300 | 1,23,250 |
| Debentures | 2,40,000 | — |
| Long-term loans | 40,000 | 50,000 |
| Creditors | 28,800 | 27,100 |
| Bank Overdraft | 7,500 | 6,250 |
| Accrued expenses | 4,350 | 4,600 |
| Income-tax payable | <u>48,250</u> | <u>16,850</u> |
| | <u>10,45,700</u> | <u>6,15,550</u> |

| | March 31, 2007 | March 31, 2006 |
|--------------------------------|------------------|-----------------|
| | ₹ | ₹ |
| <i>Assets:</i> | | |
| Land | 3,600 | 3,600 |
| Building, net of depreciation | 6,01,800 | 1,78,400 |
| Machinery, net of depreciation | 1,10,850 | 1,07,050 |
| Investment in 'A' Ltd. | 75,000 | — |
| Stock | 58,800 | 46,150 |
| Prepaid expenses | 1,900 | 2,300 |
| Debtors | 76,350 | 77,150 |
| Trade Investments | 40,000 | 1,05,000 |
| Cash | <u>77,400</u> | <u>95,900</u> |
| | <u>10,45,700</u> | <u>6,15,550</u> |

Income Statement
for the year ended March 31, 2007

| | ₹ |
|--|------------------|
| Net Sales | 13,50,000 |
| Less: Cost of goods sold and operating expenses (including depreciation on buildings of ₹6,600 and depreciation on machinery of ₹11,400) | <u>12,58,950</u> |
| Net operating profit | 91,050 |
| Gain on sale of trade investments | 6,400 |
| Gain on sale of machinery | <u>1,850</u> |
| Profits before tax | 99,300 |
| Income-tax | <u>48,250</u> |
| Profits after tax | <u>51,050</u> |

Additional information:

- (i) Machinery with a net book value of ₹9,150 was sold during the year.
- (ii) The shares of 'A' Ltd. were acquired by issue of debentures.

Required:

Prepare a Funds Flow Statement (Statement of changes in Financial position on Working capital basis) for the year ended March 31, 2007.

Answer

Schedule of Changes in Working Capital

| | March 31, 2007 | March 31, 2006 | Impact on Working Capital | |
|-----------------------|-----------------|-----------------|---------------------------|---------------|
| | | | Increase | Decrease |
| Current Assets | | | | |
| Stock | 58,800 | 46,150 | 12,650 | – |
| Prepaid expenses | 1,900 | 2,300 | – | 400 |
| Debtors | 76,350 | 77,150 | – | 800 |
| Trade Investments | 40,000 | 1,05,000 | – | 65,000 |
| Cash | <u>77,400</u> | <u>95,900</u> | – | <u>18,500</u> |
| | <u>2,54,450</u> | <u>3,26,500</u> | <u>12,650</u> | <u>84,700</u> |

3.52 Financial Management

| | | | | |
|--|-----------------|-----------------|-----------------|-----------------|
| <i>Current Liabilities</i> | | | | |
| Creditors | 28,800 | 27,100 | – | 1,700 |
| Bank overdraft | 7,500 | 6,250 | – | 1,250 |
| Accrued expenses | 4,350 | 4,600 | 250 | – |
| Income tax payable | <u>48,250</u> | <u>16,850</u> | <u>–</u> | <u>31,400</u> |
| | <u>88,900</u> | <u>54,800</u> | <u>250</u> | <u>34,350</u> |
| <i>Net Working Capital</i> | 1,65,550 | 2,71,700 | 12,900 | 1,19,050 |
| <i>Decrease in net working capital</i> | <u>1,06,150</u> | <u>–</u> | <u>1,06,150</u> | <u>–</u> |
| | <u>2,71,700</u> | <u>2,71,700</u> | <u>1,19,050</u> | <u>1,19,050</u> |

Machinery Account

| | ₹ | | ₹ |
|------------------------------|-----------------|----------------------|-----------------|
| Balance b/d | 1,07,050 | Bank A/c (Sale) | 11,000 |
| Purchase of machinery (plug) | 24,350 | Depreciation (given) | 11,400 |
| P & L A/c (Profit) | <u>1,850</u> | Balance c/d | <u>1,10,850</u> |
| | <u>1,33,250</u> | | <u>1,33,250</u> |

Trade Investments Account

| | ₹ | | ₹ |
|-------------|-----------------|----------------------------------|-----------------|
| Balance b/d | 1,05,000 | Cash (sale of trade investments) | 65,000 |
| | <u>–</u> | Balance c/d | <u>40,000</u> |
| | <u>1,05,000</u> | | <u>1,05,000</u> |

Estimation of Funds flow from Operations

| | | ₹ |
|--|---------------|---------------|
| Profits after tax | | 51,050 |
| <i>Add:</i> Depreciation on Buildings | 6,600 | |
| Depreciation on Machinery | <u>11,400</u> | <u>18,000</u> |
| | | 69,050 |
| <i>Less:</i> Gain on sale of machinery | | <u>1,850</u> |
| Funds from Operations | | <u>67,200</u> |

Gain on sale of trade investments has been considered as an operating income. Trade investments have been considered as part of current assets.

**Statement of Changes in Financial Position (Working Capital basis)
for the year ended March 31, 2007**

| | ₹ |
|--|-----------------|
| <i>Sources:</i> | |
| Funds from operations | 67,200 |
| Sale of machinery on gain (9,150 + 1,850) | 11,000 |
| Debentures issued (₹2,40,000 – 75,000) | 1,65,000 |
| Investment in 'A' Ltd. financial transaction and hence not affecting working capital | |
| Issue of share capital (including share premium) | <u>1,15,000</u> |
| Financial Resources Provided | <u>3,58,200</u> |
| <i>Uses:</i> | |
| Purchase of building (6,01,800 + 6,600 – 1,78,400) | 4,30,000 |
| Purchase of machinery | 24,350 |
| Payment of long-term loan | <u>10,000</u> |
| Financial Resources Applied | <u>4,64,350</u> |
| Net Decrease in Working Capital | <u>1,06,150</u> |

Question 4

Balance Sheet of OP Ltd. as on 31st March, 2007 and 2008 are as follows:

| Liabilities | Amount | | Assets | Amount | |
|------------------------|------------------|------------------|---------------------|------------------|------------------|
| | 31.3.2007 | 31.3.2008 | | 31.3.2007 | 31.3.2008 |
| | ₹ | ₹ | | ₹ | ₹ |
| Share capital | 20,00,000 | 20,00,000 | Land and Building | 15,00,000 | 14,00,000 |
| General Reserve | 4,00,000 | 4,50,000 | Plant and Machinery | 18,00,000 | 17,50,000 |
| Profit and Loss A/c | 2,50,000 | 3,60,000 | Investment | 4,00,000 | 3,72,000 |
| 10% Debentures | 10,00,000 | 8,00,000 | Stock | 4,80,000 | 8,50,000 |
| Bank Loan (long-term) | 5,00,000 | 6,00,000 | Debtors | 6,00,000 | 7,98,000 |
| Creditors | 4,00,000 | 5,80,000 | Prepaid Expenses | 50,000 | 40,000 |
| Outstanding Expenses | 20,000 | 25,000 | Cash and Bank | 1,40,000 | 85,000 |
| Proposed Dividend | 3,00,000 | 3,60,000 | | | |
| Provision for taxation | <u>1,00,000</u> | <u>1,20,000</u> | | | |
| | <u>49,70,000</u> | <u>52,95,000</u> | | <u>49,70,000</u> | <u>52,95,000</u> |

3.54 Financial Management

Additional information:

- (i) New machinery for ₹ 3,00,000 was purchased but an old machinery costing ₹ 1,45,000 was sold for ₹ 50,000 and accumulated depreciation thereon was ₹ 75,000.
- (ii) 10% debentures were redeemed at 20% premium.
- (iii) Investment were sold for ₹ 45,000, and its profit was transferred to general reserve.
- (iv) Income-tax paid during the year 2007-08 was ₹ 80,000.
- (v) An interim dividend of ₹ 1,20,000 has been paid during the year 2007-08.
- (vi) Assume the provision for taxation as current liability and proposed dividend as non-current liability.
- (vii) Investment are non-trade investment.

You are required to prepare:

- (i) Schedule of changes in working capital.
- (ii) Funds flow statement.

Answer

(i) **Schedule of Changes in Working Capital**

| Particulars | 31st March | | Working Capital | |
|--------------------------------|------------------|------------------|-----------------|-----------------|
| | 2007 ₹ | 2008 ₹ | Increase ₹ | Decrease ₹ |
| A. Current Assets: | | | | |
| Stock | 4,80,000 | 8,50,000 | 3,70,000 | – |
| Debtors | 6,00,000 | 7,98,000 | 1,98,000 | – |
| Prepaid Expenses | 50,000 | 40,000 | – | 10,000 |
| Cash and Bank | <u>1,40,000</u> | <u>85,000</u> | – | 55,000 |
| Total (A) | <u>12,70,000</u> | <u>17,73,000</u> | | |
| B. Current Liabilities: | | | | |
| Creditors | 4,00,000 | 5,80,000 | – | 1,80,000 |
| Outstanding Expenses | 20,000 | 25,000 | – | 5,000 |
| Provision for Taxation | <u>1,00,000</u> | <u>1,20,000</u> | – | 20,000 |
| Total (B) | <u>5,20,000</u> | <u>7,25,000</u> | | |
| Working Capital (A – B) | 7,50,000 | 10,48,000 | 5,68,000 | 2,70,000 |
| Increase in Working Capital | <u>2,98,000</u> | | | <u>2,98,000</u> |
| Total | <u>10,48,000</u> | <u>10,48,000</u> | <u>5,68,000</u> | <u>5,68,000</u> |

(ii) **Funds Flow Statement**
for the year ending 31st March, 2008

| Sources of Funds | Amount ₹₹ | Application of Funds | Amount ₹ |
|-----------------------|-------------------|-----------------------------|------------------|
| Funds from operations | 10,63,000 | Redemption of debentures | 2,40,000 |
| Bank loan taken | 1,00,000 | Purchase of machinery | 3,00,000 |
| Sale of Machinery | 50,000 | Dividend paid | 3,00,000 |
| Sale of Investment | 45,000 | Interim Dividend paid | 1,20,000 |
| | <u> </u> | Increase in working capital | <u>2,98,000</u> |
| | <u>12,58,000</u> | | <u>12,58,000</u> |

Workings:

1. Funds from operations:

Adjusted Profit and Loss A/c

| | ₹ | ₹ | | ₹ |
|--|-----------------|------------------|--------------------------|------------------|
| To General Reserve | | 33,000 | By Balance b/d | 2,50,000 |
| To Depreciation | | | By Funds from operations | 10,63,000 |
| On Land and Building | 1,00,000 | | (Balancing figure) | |
| On Plant & Machinery | <u>2,80,000</u> | 3,80,000 | | |
| To Loss on Sale of Machine | | 20,000 | | |
| To Premium on Redemption of Debentures | | 40,000 | | |
| To Proposed Dividend | | 3,60,000 | | |
| To Interim Dividend | | 1,20,000 | | |
| To Balance c/d | | <u>3,60,000</u> | | |
| | | <u>13,13,000</u> | | <u>13,13,000</u> |

2. Depreciation on Land and Building = ₹15,00,000 – ₹14,00,000

= ₹1,00,000.

3. Loss on Sale of Old Machine = Cost ₹1,45,000 – ₹75,000 (Cum-Dep.) – ₹ 50,000 (Sales value) = ₹20,000

3.56 Financial Management

4. Depreciation on Plant and Machinery:

Plant and Machinery A/c

| | | Dr. | | | Cr. |
|----|----------------------|------------------|----|--|------------------|
| | | ₹ | | | ₹ |
| To | Balance b/d | 18,00,000 | By | Bank A/c (Sold) | 50,000 |
| To | Bank A/c (Purchases) | 3,00,000 | By | Profit and Loss A/c (Loss on Sales) | 20,000 |
| | | | By | Depreciation (Balancing figure) | 2,80,000 |
| | | | By | Balance c/d | <u>17,50,000</u> |
| | | <u>21,00,000</u> | | | <u>21,00,000</u> |

5. Premium on Redemption of Debentures:

Amount of Debenture Redeemed = ₹10,00,000 – ₹8,00,000

= ₹2,00,000

Premium

= ₹2,00,000 × 20/100 = ₹40,000

6. Profit on sale of investment:

Investment A/c

| | | Dr. | | | Cr. |
|----|--------------------------------------|-----------------|----|------------------|-----------------|
| | | ₹ | | | ₹ |
| To | Balance b/d | 4,00,000 | By | Bank A/c (Sales) | 45,000 |
| To | General Reserve (Profit on Sales) | 17,000 | By | Balance c/d | 3,72,000 |
| | | <u>4,17,000</u> | | | <u>4,17,000</u> |

7. Amount transferred to General Reserve from Profit and Loss A/c:

General Reserve A/c

| | | Dr. | | | Cr. |
|----|-------------|-----------------|----|---------------------|-----------------|
| | | ₹ | | | ₹ |
| To | Balance c/d | 4,50,000 | By | Balance b/d | 4,00,000 |
| | | | By | Investment A/c | 17,000 |
| | | | By | Profit and Loss A/c | <u>33,000</u> |
| | | <u>4,50,000</u> | | | <u>4,50,000</u> |

Question 5

XYZ Ltd. Company's Comparative Balance Sheet for 2002 and the Company's Income Statement for the year are as follows:

XYZ Ltd.
Comparative Balance Sheet
December 31, 2002 and 2001

| (₹ in crores) | 2002 | | 2001 | |
|--|--------------|------------|--------------|------------|
| <i>Sources of funds:</i> | | | | |
| <i>Shareholder's funds</i> | | | | |
| <i>Share Capital</i> | 140 | | 140 | |
| <i>Retained earnings</i> | <u>110</u> | 250 | <u>92</u> | 232 |
| <i>Loan funds</i> | | | | |
| <i>Bonus payable</i> | | <u>135</u> | | <u>40</u> |
| | | <u>385</u> | | <u>272</u> |
| <i>Application of funds</i> | | | | |
| <i>Fixed Assets</i> | | | | |
| <i>Plant and Equipment</i> | 430 | | 309 | |
| <i>Less: Accumulated depreciation</i> | <u>(218)</u> | 212 | <u>(194)</u> | 115 |
| <i>Investments</i> | | 60 | | 75 |
| <i>Current Assets</i> | | | | |
| <i>Inventory</i> | 205 | | 160 | |
| <i>Accounts receivable</i> | 180 | | 270 | |
| <i>Pre-paid expenses</i> | 17 | | 20 | |
| <i>Cash</i> | <u>26</u> | 428 | <u>10</u> | 460 |
| <i>Less : Current liabilities and provisions</i> | | | | |
| <i>Accounts payable</i> | 230 | | 310 | |
| <i>Accrued liabilities</i> | 70 | | 60 | |
| <i>Deferred income-tax provision</i> | <u>15</u> | <u>315</u> | <u>113</u> | <u>8</u> |
| | | <u>385</u> | | <u>272</u> |

3.58 Financial Management

XYZ Ltd.
Income Statement
For the year ended December 31, 2002
(₹ in crores)

| | |
|---------------------------|------------|
| Sales | ₹ 1,000 |
| Less : Cost of goods sold | <u>530</u> |
| Gross margin | 470 |
| Less : Operating expenses | <u>352</u> |
| Net operating income | 118 |
| Non-operating items: | |
| Loss on sale of equipment | <u>(4)</u> |
| Income before taxes | 114 |
| Less : Income-taxes | <u>48</u> |
| Net income | 66 |

Additional information:

- (i) Dividends of ₹ 48 crores were paid in 2002.
- (ii) The loss on sale of equipment of ₹ 4 crore reflects a transaction in which equipment with an original cost of ₹ 12 crore and accumulated depreciation of ₹ 5 crore were sold for ₹ 3 crore in cash.

Required:

Using the indirect method, determine the net cash provided by operating activities for 2002 and construct a statement of cash flows.

Answer

**Statement of net cash flows provided by operating activities
by using indirect method for the year ended December 31, 2002**

| | (₹ in crores) |
|---|---------------|
| <i>Operating Activities</i> | |
| Net Income | 66 |
| <i>Adjustment to convert net income to a cash basis</i> | |
| Depreciation and amortization charges | 29 |
| Decrease in accounts receivable | 90 |

| | |
|--|-------------|
| Increase in inventory | (45) |
| Decrease in pre-paid expenses | 3 |
| Decrease in accounts payable | (80) |
| Increase in accrued liabilities | 10 |
| Increase in deferred income tax | 7 |
| Loss on sale of equipment | 4 |
| Net cash provided by operating activities | 84 |
| <i>Cash Flow from Investing Activities</i> | |
| Additions to property, building & equipment | (133) |
| Decrease in long term investments | 15 |
| Proceeds from sale of equipment | 3 |
| Net cash used in investing activities | (115) |
| <i>Cash Flows from Financing Activities</i> | |
| Increase in bonds payable | 95 |
| Cash dividends paid | <u>(48)</u> |
| Net cash used in financing activities | <u>47</u> |
| Net increase in cash & cash equivalents | 16 |
| Cash & cash equivalents at the beginning of year | <u>10</u> |
| Cash & cash equivalents at the end of year | <u>26</u> |

Question 6

The following is the income statement XYZ Company for the year 2004:

| | |
|---------------------------------------|--------------|
| | (₹) |
| Sales | 1,62,700 |
| Add.: Equity In ABC Company's earning | <u>6,000</u> |
| | 1,68,700 |
| Expenses | ₹ |
| Cost of goods sold | 89,300 |
| Salaries | 34,400 |
| Depreciation | 7,450 |
| Insurance | 500 |
| Research and development | 1,250 |

3.60 Financial Management

| | | | |
|---------------------|--------------|--------------|-----------------|
| Patent amortisation | | 900 | |
| Interest | | 10,650 | |
| Bad debts | | 2,050 | |
| Income tax: | | | |
| Current | 6,600 | | |
| Deferred | <u>1,550</u> | <u>8,150</u> | |
| Total expenses | | | <u>1,54,650</u> |
| Net income | | | <u>14,050</u> |

Additional information's are:

- (i) 70% of gross revenue from sales were on credit.
- (ii) Merchandise purchases amounting to ₹92,000 were on credit.
- (iii) Salaries payable totaled ₹1,600 at the end of the year.
- (iv) Amortisation of premium on bonds payable was ₹1,350.
- (v) No dividends were received from the other company.
- (vi) XYZ Company declared cash dividend of ₹4,000.
- (vii) Changes in Current Assets and Current Liabilities were as follows:

| | Increase (Decrease) ₹ |
|------------------------------------|-----------------------------|
| Cash | 500 |
| Marketable securities | 1,600 |
| Accounts receivable | (7,150) |
| Allowance for bad debt | (1,900) |
| Inventory | 2,700 |
| Prepaid insurance | 700 |
| Accounts payable (for merchandise) | 5,650 |
| Salaries payable | (2,050) |
| Dividends payable | (3,000) |

Prepare a statement showing the amount of cash flow from operations.)

Answer

Statement showing cash flow from Operations

| | ₹ | ₹ |
|-------------------------------------|----------|----------|
| <i>Cash flow from operations</i> | | |
| Cash sales (30% × 1,62,700) | 48,810 | |
| Collection from debtors | 1,20,890 | |
| Total cash from operations | | 1,69,700 |
| <i>Uses of cash from operations</i> | | |
| Payment to suppliers | 86,350 | |
| Salaries expense | 36,450 | |
| Payment for insurance | 1,200 | |
| Research and development | 1,250 | |
| Interest payment | 12,000 | |
| Income tax payment | 6,600 | |
| Total operating cash payment | | 1,43,850 |
| Net cash flow from operations | | 25,850 |

Notes

(1)

| | ₹ |
|---|----------|
| <i>Collection from debtors</i> | |
| Credit sales (70% × 1,62,700) | 1,13,890 |
| Less : Bad debts (2,050 less 1,900) | 150 |
| | 1,13,740 |
| Add : decrease in accounts receivables | 7,150 |
| Collection from debtors on credit sales | 1,20,890 |

(2) Dividends earned ₹6,000 on equity of ABC Company has not been considered as it has not been received in cash.

(3) Payment to suppliers

| | |
|----------------------------|---------|
| Cost of goods sold | ₹89,300 |
| Add: Increase in inventory | 2,700 |
| Purchases | 92,000 |

3.62 Financial Management

| | | |
|-----|-------------------------------------|---------|
| | Less: increase in accounts payable | 5,650 |
| | Payment to suppliers | 86,350 |
| (4) | Calculation of salaries payment | |
| | Salary expense | ₹34,400 |
| | Add : decrease in salary payable | 2,050 |
| | Payment of salaries | ₹36,450 |
| (5) | Insurance payments | |
| | Insurance | ₹500 |
| | Add : increase in prepaid insurance | 700 |
| | Payment for insurance | ₹1,200 |
| (6) | Interest payment | |
| | Interest expenses | ₹10,650 |
| | Add : Amortisation of bond premium | 1,350 |
| | Interest payments | ₹12,000 |
| (7) | Income tax payments | |
| | Income tax expense | ₹8,150 |
| | Less: deferred tax | 1,550 |
| | | ₹6,600 |
| | Changes in current tax payable | Nil |
| | Income tax payments | ₹6,600 |

Question 7

From the information contained in Income Statement and Balance Sheet of 'A' Ltd., prepare Cash Flow Statement:

Income Statement for the year ended March 31, 2006

| | | ₹ |
|------------------------|-----|--------------------|
| Net Sales | (A) | <u>2,52,00,000</u> |
| Less: | | |
| Cash Cost of Sales | | 1,98,00,000 |
| Depreciation | | 6,00,000 |
| Salaries and Wages | | 24,00,000 |
| Operating Expenses | | 8,00,000 |
| Provision for Taxation | | <u>8,80,000</u> |
| | (B) | <u>2,44,80,000</u> |

| | |
|--|------------------|
| Net Operating Profit (A – B) | 7,20,000 |
| Non-recurring Income – Profits on sale of equipment | <u>1,20,000</u> |
| | 8,40,000 |
| Retained earnings and profits brought forward | <u>15,18,000</u> |
| | 23,58,000 |
| Dividends declared and paid during the year | <u>7,20,000</u> |
| Profit and Loss Account balance as on March 31, 2006 | <u>16,38,000</u> |

Balance Sheet as on

| Assets | March 31, 2005 | March 31, 2006 |
|-------------------------|------------------|--------------------|
| | (₹) | (₹) |
| <i>Fixed Assets:</i> | | |
| Land | 4,80,000 | 9,60,000 |
| Buildings and Equipment | 36,00,000 | 57,60,000 |
| <i>Current Assets:</i> | | |
| Cash | 6,00,000 | 7,20,000 |
| Debtors | 16,80,000 | 18,60,000 |
| Stock | 26,40,000 | 9,60,000 |
| Advances | <u>78,000</u> | <u>90,000</u> |
| | <u>90,78,000</u> | <u>1,03,50,000</u> |

Balance Sheet as on

| Liabilities and Equity | March 31, 2005 | March 31, 2006 |
|--|------------------|--------------------|
| | (₹) | (₹) |
| Share Capital | 36,00,000 | 44,40,000 |
| Surplus in Profit and Loss Account | 15,18,000 | 16,38,000 |
| Sundry Creditors | 24,00,000 | 23,40,000 |
| Outstanding Expenses | 2,40,000 | 4,80,000 |
| Income-tax payable | 1,20,000 | 1,32,000 |
| Accumulated Depreciation on Buildings and Equipment | <u>12,00,000</u> | <u>13,20,000</u> |
| | <u>90,78,000</u> | <u>1,03,50,000</u> |

The original cost of equipment sold during the year 2005-06 was ₹ 7,20,000.

3.64 Financial Management

Answer

**Cash Flow Statement of Company A Ltd.
for the year ending March 31, 2006
Cash flows from Operating Activities**

| | ₹ |
|--|------------------|
| Net Profits before Tax and Extra-ordinary Item | 16,00,000 |
| Add: Depreciation | <u>6,00,000</u> |
| Operating Profits before Working Capital Changes | 22,00,000 |
| Increase in Debtors | (1,80,000) |
| Decrease in Stock | 16,80,000 |
| Increase in Advances | (12,000) |
| Decrease in Sundry Creditors | (60,000) |
| Increase in Outstanding Expenses | <u>2,40,000</u> |
| Cash Generated from Operations | 38,68,000 |
| Income tax Paid | <u>8,68,000</u> |
| Net Cash from Operations | <u>30,00,000</u> |

Cash flows from Investment Activities

| | ₹ |
|--|--------------------|
| Purchase of Land | (4,80,000) |
| Purchase of Buildings and Equipment | (28,80,000) |
| Sale of Equipment | <u>3,60,000</u> |
| Net Cash used in Investment Activities | <u>(30,00,000)</u> |

Cash flows from Financing Activities

| | | ₹ |
|--|-------------------|-----------------|
| Issue of Share Capital | 8,40,000 | |
| Dividends Paid | <u>(7,20,000)</u> | |
| Net Cash from Financing Activities | | <u>1,20,000</u> |
| Net increase in Cash and Cash Equivalents | | 1,20,000 |
| Cash and Cash Equivalents at the beginning | | <u>6,00,000</u> |
| Cash and Cash Equivalents at the end | | <u>7,20,000</u> |

Buildings and Equipment Account

| | ₹ | | ₹ |
|----------------------|------------------|---------------|------------------|
| Balance b/d | 36,00,000 | Sale of Asset | 7,20,000 |
| Cash/Bank (purchase) | | Balance c/d | 57,60,000 |
| (Balancing figure) | <u>28,80,000</u> | | |
| | <u>64,80,000</u> | | <u>64,80,000</u> |

Accumulated Depreciation on Buildings and Equipment Account

| | ₹ | | ₹ |
|--|------------------|-------------------------------|------------------|
| Sale of Asset (Accumulated depreciation) | 4,80,000 | Balance b/d | 12,00,000 |
| | | Profit and Loss (Provisional) | 6,00,000 |
| Balance c/d | <u>13,20,000</u> | | |
| | <u>18,00,000</u> | | <u>18,00,000</u> |

Sale of Asset Account

| | ₹ |
|--------------------------------|-----------------|
| Original Cost | 7,20,000 |
| Less: Accumulated Depreciation | <u>4,80,000</u> |
| Net Cost | 2,40,000 |
| Profit on Sale of Asset | <u>1,20,000</u> |
| Sale Proceeds from Asset Sales | <u>3,60,000</u> |

Income Tax Payable Account

| Particulars | ₹ | Particulars | ₹ |
|-----------------|------------------|-----------------------|------------------|
| Bank A/c (b.f.) | 8,68,000 | Balance b/d | 1,20,000 |
| Balance c/d | <u>1,32,000</u> | Provision for Tax A/c | <u>8,80,000</u> |
| | <u>10,00,000</u> | | <u>10,00,000</u> |

Question 8

X Ltd. has the following balances as on 1st April 2007:

| | ₹ |
|--------------|-----------|
| Fixed Assets | 11,40,000 |

3.66 Financial Management

| | |
|-------------------------------|-----------------|
| Less; Depreciation | <u>3,99,000</u> |
| | 7,41,000 |
| Stocks and Debtors | 4,75,000 |
| Bank Balance | 66,500 |
| Creditors | 1,14,000 |
| Bills payable | 76,000 |
| Capital (Shares of ₹100 each) | 5,70,000 |

The Company made the following estimates for financial year 2007-08:

- (i) The company will pay a free of tax dividend of 10% the rate of tax being 25%.
- (ii) The company will acquire fixed assets costing ₹ 1,90,000 after selling one machine for ₹ 38,000 costing ₹ 95,000 and on which depreciation provided amounted to ₹66,500.
- (iii) Stocks and Debtors, Creditors and Bills payables at the end of financial year are expected to be ₹ 5,60,500, ₹ 1,48,200 and ₹ 98,800 respectively.
- (iv) The profit would be ₹ 1,04,500 after depreciation of ₹ 1,14,000.

Prepare the projected cash flow statement and ascertain the bank balance of X Ltd. at the end of Financial year 2007-08.

Answer

Working:

(i) Cash Flow from operations

| | ₹ |
|--|-----------------|
| Profit for the year | 1,04,500 |
| Add: Depreciation (non cash item) | <u>1,14,000</u> |
| | 2,18,500 |
| Less: Profit on sale of machine | <u>9,500</u> |
| | 2,09,000 |
| Add increase in: | |
| Creditors (₹1,48,200 – ₹1,14,000) = ₹34,200 | |
| Bills payable (₹98,800 – ₹76,000) = ₹22,800 | <u>57,000</u> |
| | 2,66,000 |
| Less: Increase in stocks & debtors (₹5,60,500 – ₹4,75,000) | <u>85,500</u> |
| Cash from operations | <u>1,80,500</u> |

(ii) Payment of Dividend

10% on capital ₹5,70,000 = ₹57,000

$$\text{Gross up Amount} = \left(\frac{\text{₹ } 57,000}{75} \times 100 \right) = \text{₹ } 76,000$$

Total Dividend ₹ 76,000

Tax 25% ₹ 19,000

Payment of Dividend ₹ 57,000

Note: Income Tax on Company's Profit ignored .

**Projected Cash Flow Statement
for the Year ending on 31st March, 2008**

| | | ₹ |
|--|------------------|-----------------|
| Bank Balance as on 1 st April, 2007 | | 66,500 |
| <i>Add:</i> Inflow of Cash | | |
| Sale of Machine | ₹38,000 | |
| Cash From operation | <u>₹1,80,500</u> | <u>2,18,500</u> |
| <i>Less:</i> Outflow of Cash | | 2,85,000 |
| Purchase of Fixed Assets | ₹1,90,000 | |
| Payment of Dividend | ₹57,000 | |
| Tax Paid | <u>₹19,000</u> | <u>2,66,000</u> |
| Bank Balance on 31 st March, 2008 | | <u>19,000</u> |

Question 9

The following are the summarised Balance Sheet of XYZ Ltd. as on 31st March, 2008 and 2009:

| (₹ in 000') | | | | | |
|---------------------|---------|---------|-------------------|---------|---------|
| Liabilities | 31.3.08 | 31.3.09 | Assets | 31.3.08 | 31.3.09 |
| Share capital | 3,900 | 5,200 | Plant & machinery | 3,978 | 5,525 |
| Reserve and surplus | 1,690 | 2,600 | Land & building | 1,040 | 1,040 |
| 12% debenture | - | 1,300 | Investment | 130 | 130 |
| Sundry creditors | 936 | 1,222 | Inventories | 676 | 975 |
| Outstanding rent | 52 | 65 | Sundry debtors | 728 | 1,131 |

3.68 Financial Management

| | | | | | |
|---------------------------|--------------|---------------|---------------------------------|--------------|---------------|
| <i>Income-tax payable</i> | 520 | 195 | <i>Prepaid selling expenses</i> | 26 | 52 |
| | | | <i>Cash at bank</i> | 494 | 1,677 |
| | | | <i>Cash in hand</i> | 26 | 52 |
| | <u>7,098</u> | <u>10,582</u> | | <u>7,098</u> | <u>10,582</u> |

Profit & Loss account for the year ended 31st March, 2009

| (₹ in '000') | | | |
|---|--------------|----------------------------|--------------|
| | ₹ | | ₹ |
| <i>To Opening stock</i> | 806 | <i>By Sales</i> | 6,331 |
| <i>To Purchases</i> | 2,080 | <i>By Closing stock</i> | 1,105 |
| <i>To Wages</i> | 650 | | |
| <i>To Gross profit C/d</i> | <u>3,900</u> | | |
| | <u>7,436</u> | | <u>7,436</u> |
| <i>To Depreciation</i> | 390 | <i>By Gross profit B/d</i> | 3,900 |
| <i>To Office expenses</i> | 390 | <i>By Discount</i> | 39 |
| <i>To Rent</i> | 130 | <i>By Commission</i> | 91 |
| <i>To Selling & distribution expenses</i> | 780 | <i>By Dividend</i> | 260 |
| <i>To Income – tax</i> | 1,040 | | |
| <i>To Net profit C/d</i> | <u>1,560</u> | | |
| | <u>4,290</u> | | <u>4,290</u> |
| <i>To Dividend</i> | 650 | <i>By Balance B/d</i> | 1,690 |
| <i>To Balance C/d</i> | <u>2,600</u> | <i>By Net profit B/d</i> | <u>1,560</u> |
| | <u>3,250</u> | | <u>3,250</u> |

You are required to prepare a Cash flow statement as per AS-3 (revised).

Answer

Cash Flow Statement for the year ending 31st March, 2009 [as per AS 3 (revised)]

| (₹ in '000') | | |
|--|-----------|-------|
| (A) Cash flow from Operating Activities | | |
| Cash from Sales | 5,928 | |
| Commission Received | <u>91</u> | 6,019 |
| Cash Payments | | |
| Cash Purchases | 1,755 | |

| | | |
|--|--------------|--------------|
| Wages | 650 | |
| Office Expenses | 390 | |
| Rent | 117 | |
| Selling and Distribution Expenses | <u>806</u> | |
| | | 3,718 |
| | | 2,301 |
| Less : Tax paid | | <u>1,365</u> |
| Cash flow from Operating Activities (a) | | 936 |
| (B) Cash flow from Investing Activities | | |
| Purchase of Plant & Machinery (5525+390-3978) | (1,937) | |
| Dividend Received | <u>260</u> | |
| Net Cash used in Investing Activities (b) | | (1,677) |
| (C) Cash flow from Financing Activities | | |
| Issue of Shares | 1,300 | |
| Issue of 12% Debentures | 1,300 | |
| Dividend Paid | <u>(650)</u> | |
| Net Cash flow from Financing Activities (c) | | <u>1,950</u> |
| Net Increase in Cash and Cash Equivalents during the year (a+b+c) | | 1,209 |
| Add: Cash and Cash Equivalents at 1-4-2008 (26+494) | | <u>520</u> |
| Cash and Cash Equivalents at 31-3-2009 | | <u>1,729</u> |

Working Notes:

1. Cash Sales

$$\begin{aligned}
 \text{Cash Sales} &= \text{Total Sales} - \text{Increase in Debtors} \\
 &= 6,331 - (1,131 - 728) \\
 &= 6,331 - 403 = ₹5,928
 \end{aligned}$$

2. Cash Purchases

$$\begin{aligned}
 \text{Cash Purchases} &= \text{Total Purchases} - \text{Increase in Creditors} \\
 &= 2,080 - (1,222+39 - 936) \\
 &= 2,080 - 325 = ₹1,755
 \end{aligned}$$

3. Rent

| | ₹ |
|------|-----|
| Rent | 130 |

3.70 Financial Management

| | |
|--|------------|
| Add: Rent Outstanding as on 31-3-2008 | <u>52</u> |
| | 182 |
| Less: Rent Outstanding as on 31-3-2009 | <u>65</u> |
| | <u>117</u> |

4. Tax Payable

Tax Payable A/c

| | ₹ | | ₹ |
|----------------|--------------|------------------------|--------------|
| To Tax paid | 1,365 | By Balance b/d | 520 |
| To Balance c/d | <u>195</u> | By Profit and Loss A/c | <u>1,040</u> |
| | <u>1,560</u> | | <u>1,560</u> |

5. Selling and Distribution Expenses

| | ₹ |
|---|------------|
| Selling and Distribution Expenses | 780 |
| Add: Prepaid Selling Expenses on 31-3-2009 | <u>52</u> |
| | 832 |
| Less: Prepaid Selling Expenses on 31-3-2008 | <u>26</u> |
| | <u>806</u> |

Question 10

The following are the Balance Sheet of Peacock Limited as on 31st March, 2009 and 31st March, 2010.

| Liabilities | Rupees 31 st March, 2009 | Rupees 31 st March, 2010 |
|------------------------|--|--|
| Share capital | 44,00,000 | 66,00,000 |
| Reserves and Surplus | 27,50,000 | 38,50,000 |
| Depreciation | 8,80,000 | 13,20,000 |
| Bank Loan | 17,60,000 | 8,80,000 |
| Sundry Creditors | 13,20,000 | 14,85,000 |
| Proposed dividend | 4,00,000 | 6,00,000 |
| Provision for taxation | <u>4,00,000</u> | <u>5,50,000</u> |
| | <u>1,19,10,000</u> | <u>1,52,85,000</u> |
| Assets | | |
| Land | 33,00,000 | 44,00,000 |

| | | |
|-------------------------------|---------------------------|---------------------------|
| <i>Plant and Machinery</i> | <i>50,60,000</i> | <i>69,30,000</i> |
| <i>Inventories</i> | <i>19,80,000</i> | <i>22,00,000</i> |
| <i>Sundry Debtors</i> | <i>11,00,000</i> | <i>17,05,000</i> |
| <i>Cash and Bank Balances</i> | <u><i>4,70,000</i></u> | <u><i>50,000</i></u> |
| | <u><i>1,19,10,000</i></u> | <u><i>1,52,85,000</i></u> |

Additional Information :

- (a) *The machine which was purchased earlier for ₹ 6,00,000 was sold during the financial year 2009-2010 for ₹ 40,000. The book value of the machine was ₹ 60,000. A new machinery was purchased during the financial year.*
- (b) *The company had issued new shares to the extent of ₹22,00,000.*

You are required to prepare:

- 1. Statement showing changes in the Working Capital;*
- 2. Statement of Sources and Application of funds.*

Answer

(1) Statement Showing Changes in Working Capital

| | <i>31st March, 2009</i> | <i>31st March, 2010</i> | <i>Increase</i> | <i>Decrease</i> |
|--|--|--|------------------------|------------------------|
| <i>Current Assets</i> | | | | |
| <i>Inventories</i> | <i>19,80,000</i> | <i>22,00,000</i> | <i>2,20,000</i> | <i>-</i> |
| <i>Sundry Debtors</i> | <i>11,00,000</i> | <i>17,05,000</i> | <i>6,05,000</i> | <i>-</i> |
| <i>Cash and Bank Balances</i> | <u><i>4,70,000</i></u> | <u><i>50,000</i></u> | <i>-</i> | <i>4,20,000</i> |
| | <u><i>35,50,000</i></u> | <u><i>39,55,000</i></u> | | |
| <i>Current Liabilities</i> | | | | |
| <i>Sundry Creditors</i> | <i>13,20,000</i> | <i>14,85,000</i> | <i>-</i> | <i>1,65,000</i> |
| <i>Provision for Taxation</i> | <u><i>4,00,000</i></u> | <u><i>5,50,000</i></u> | <i>-</i> | <i>1,50,000</i> |
| | <u><i>17,20,000</i></u> | <u><i>20,35,000</i></u> | | |
| <i>Working Capital</i> | <i>18,30,000</i> | <i>19,20,000</i> | | |
| <i>Net Increase in Working Capital</i> | <u><i>90,000</i></u> | <u><i>-</i></u> | <u><i>-</i></u> | <u><i>90,000</i></u> |
| | <u><i>19,20,000</i></u> | <u><i>19,20,000</i></u> | <u><i>8,25,000</i></u> | <u><i>8,25,000</i></u> |

(2) Sources and Application of Funds

| <i>Sources</i> | <i>Amount (₹)</i> | <i>Application</i> | <i>Amount (₹)</i> |
|------------------------|-------------------|----------------------------|-------------------|
| <i>Issue of Shares</i> | <i>22,00,000</i> | <i>Payment of Dividend</i> | <i>4,00,000</i> |
| <i>Funds from</i> | <i>27,00,000</i> | <i>Bank Loan Repaid</i> | <i>8,80,000</i> |

3.72 Financial Management

| | | | |
|-------------------|------------------|---------------------------------|------------------|
| Operation | | | |
| Sale of Machinery | 40,000 | Purchase of Land | 11,00,000 |
| | | Purchase of Machinery | 24,70,000 |
| | | Net Increase in Working Capital | 90,000 |
| | <u>49,40,000</u> | | <u>49,40,000</u> |

Working Notes:

Reserves and Surplus A/c

| | Dr | | Cr |
|------------------------------|------------------|----------------------|------------------|
| To Depreciation | 9,80,000 | By Balance b/f | 27,50,000 |
| To Proposed Dividend | 6,00,000 | By Profit & Loss A/c | 27,00,000 |
| To Loss on Sale of Machinery | 20,000 | | |
| To Balance C/d | <u>38,50,000</u> | | |
| | <u>54,50,000</u> | | <u>54,50,000</u> |

Provision for Depreciation A/c

| | Dr | | Cr. |
|------------------|------------------|----------------------|------------------|
| To Machinery A/c | 5,40,000 | By Balance b/f | 8,80,000 |
| To Balance C/d | <u>13,20,000</u> | By Profit & Loss A/c | <u>9,80,000</u> |
| | <u>18,60,000</u> | | <u>18,60,000</u> |

Machinery A/c

| | Dr. | | Cr. |
|----------------|------------------|------------------------------|------------------|
| To Balance b/f | 50,60,000 | By Depreciation A/c | 5,40,000 |
| To Bank | 24,70,000 | By Cash | 40,000 |
| | | By Loss on Sale of Machinery | 20,000 |
| | | By Balance c/d | <u>69,30,000</u> |
| | <u>75,30,000</u> | | <u>75,30,000</u> |

Question 11

The Balance Sheet of JK Limited as on 31st March, 2005 and 31st March, 2006 are given below:

Balance Sheet as on (₹000)

| Liabilities | 31.03.05 | 31.03.06 | Assets | 31.03.05 | 31.03.06 |
|-------------------------|--------------|--------------|----------------------|--------------|--------------|
| Share Capital | 1,440 | 1,920 | Fixed Assets | 3,840 | 4,560 |
| Capital Reserve | — | 48 | Less: Depreciation | <u>1,104</u> | <u>1,392</u> |
| General Reserve | 816 | 960 | | 2,736 | 3,168 |
| Profit and Loss Account | 288 | 360 | Investment | 480 | 384 |
| 9% Debenture | 960 | 672 | Cash | 210 | 312 |
| Current Liabilities | 576 | 624 | Other Current Assets | | |
| Proposed Dividend | 144 | 174 | (including Stock) | 1,134 | 1,272 |
| Provision for Tax | 432 | 408 | Preliminary Expenses | 96 | 48 |
| Unpaid Dividend | — | <u>18</u> | | | |
| | <u>4,656</u> | <u>5,184</u> | | <u>4,656</u> | <u>5,184</u> |

Additional Information:

- (i) During the year 2005-2006, Fixed Assets with a book value of ₹ 2,40,000 (accumulated depreciation ₹ 84,000) was sold for ₹1,20,000.
- (ii) Provided ₹4,20,000 as depreciation.
- (iii) Some investments are sold at a profit of ₹ 48,000 and Profit was credited to Capital Reserve.
- (iv) It decided that stocks be valued at cost, whereas previously the practice was to value stock at cost less 10 per cent. The stock was ₹ 2,59,200 as on 31.03.05. The stock as on 31.03.06 was correctly valued at ₹ 3,60,000.
- (v) It decided to write off Fixed Assets costing ₹ 60,000 on which depreciation amounting to ₹ 48,000 has been provided.
- (vi) Debentures are redeemed at ₹ 105.

Required:

Prepare a Cash Flow Statement.

Answer

Cash flow Statement (31st March, 2006)

(A) Cashflows from Operating Activities

| | ₹ | ₹ |
|----------------------------------|---|--------|
| Profit and Loss A/c | | |
| (3,60,000 – (2,88,000 + 28,800)) | | 43,200 |

3.74 Financial Management

| | | |
|--|---------------|-------------------|
| Adjustments: | | |
| Increase in General Reserve | 1,44,000 | |
| Depreciation | 4,20,000 | |
| Provision for Tax | 4,08,000 | |
| Loss on Sale of Machine | 36,000 | |
| Premium on Redemption of Debenture | 14,400 | |
| Proposed Dividend | 1,74,000 | |
| Preliminary Exp. w/o | 48,000 | |
| Fixed Assets w/o | <u>12,000</u> | <u>12,56,400</u> |
| Funds from Operation | | 12,99,600 |
| Increase in Sundry Current Liabilities | | 48,000 |
| Increase in Current Assets | | |
| 12,72,000 – (11,34,000 + 28,800) | | <u>(1,09,200)</u> |
| Cash before Tax | | 12,38,400 |
| Tax paid | | <u>4,32,000</u> |
| Cash from Operating Activities | | <u>8,06,400</u> |

(B) Cash from Investing Activities

| | | |
|---------------------------|-----------------|------------|
| Purchases of fixed assets | (10,20,000) | |
| Sale of Investment | 1,44,000 | |
| Sale of Fixed Assets | <u>1,20,000</u> | (7,56,000) |

(C) Cash from Financing Activities

| | | |
|---|------------|-----------------|
| Issue of Share Capital | 4,80,000 | |
| Redemption of Debenture | (3,02,400) | |
| Dividend paid | (1,26,000) | <u>51,600</u> |
| Net increase in Cash and Cash equivalents | | 1,02,000 |
| Opening Cash and Cash equivalents | | <u>2,10,000</u> |
| Closing Cash | | <u>3,12,000</u> |

Fixed Assets Account

| <i>Particulars</i> | ₹ | <i>Particulars</i> | ₹ |
|--------------------|-----------|--------------------|----------|
| To Balance b/d | 27,36,000 | By Cash | 1,20,000 |

| | | | |
|------------------------|------------------|------------------|------------------|
| To Purchases (Balance) | 10,20,000 | By Loss on sales | 36,000 |
| | | By Depreciation | 4,20,000 |
| | | By Assets w/o | 12,000 |
| | | By Balance | <u>31,68,000</u> |
| | <u>37,56,000</u> | | <u>37,56,000</u> |

Depreciation Account

| Particulars | ₹ | Particulars | ₹ |
|----------------------------|------------------|------------------------|------------------|
| To Fixed Assets (on sales) | 84,000 | By Balance b/d | 11,04,000 |
| To Fixed Assets w/o | 48,000 | By Profit and Loss a/c | 4,20,000 |
| To Balance | <u>13,92,000</u> | | |
| | <u>15,24,000</u> | | <u>15,24,000</u> |

Question 12

The Balance Sheet of X Ltd. as on 31st March, 2007 is as follows:

| Liabilities | ₹ ('000) | Assets | | ₹ ('000) |
|-----------------------------|---------------|--------------------------------|--------------|---------------|
| Equity share capital | 6,000 | Fixed Assets (at cost) | 16,250 | |
| 8% Preference share capital | 3,250 | Less: Depreciation written off | <u>5,200</u> | 11,050 |
| Reserves and Surplus | 1,400 | Stock | | 1,950 |
| 10% Debentures | 1,950 | Sundry debtors | | 2,600 |
| Sundry Creditors | <u>3,250</u> | Cash | | <u>250</u> |
| Total | <u>15,850</u> | | | <u>15,850</u> |

The following additional information is available:

- (i) The stock turnover ratio based on cost of goods sold would be 6 times.
- (ii) The cost of fixed assets to sales ratio would be 1.4.
- (iii) Fixed assets costing ₹ 30,00,000 to be installed on 1st April, 2007, payment would be made on March 31, 2008.
- (iv) In March, 2008, a dividend of 7 per cent on equity capital would be paid.
- (v) ₹ 5,50,000, 11% Debentures would be issued on 1st April, 2007.
- (vi) ₹ 30,00,000, Equity shares would be issued on 31st March, 2008.
- (vii) Creditors would be 25% of materials consumed.

3.76 Financial Management

(viii) Debtors would be 10% of sales.

(ix) The cost of goods sold would be 90 per cent of sales including material 40 per cent and depreciation 5 per cent of sales.

(x) The profit is subject to debenture interest and taxation @ 30 per cent.

Required:

(i) Prepare the projected Balance Sheet as on 31st March, 2008.

(ii) Prepare projected Cash Flow Statement in accordance with AS-3.

Answer

(i) Calculation of Sales

Fixed assets ₹(1,62,50,000 + 30,00,000) = 1,92,50,000

$$\text{Sales} = \frac{1,92,50,000}{1.4} = 1,37,50,000$$

$$\text{Cost of goods sold} = 1,37,50,000 \times 0.90 = 1,23,75,000$$

$$\text{Material} = 1,37,50,000 \times 0.40 = 55,00,000$$

$$\text{Depreciation} = 1,37,50,000 \times 0.05 = 6,87,500$$

$$\text{Net profit} = 1,37,50,000 \times 0.10 = 13,75,000$$

Calculation of Net Fixed Assets

| | ₹ |
|---------------------------------|--------------------|
| Opening balance | 1,62,50,000 |
| Add: Purchases | <u>30,00,000</u> |
| | <u>1,92,50,000</u> |
| Less: Accumulated Depreciation | 52,00,000 |
| Additional Depreciation | <u>6,87,500</u> |
| Closing balance of fixed assets | <u>1,33,62,500</u> |

Calculation of Closing Stock

$$\begin{aligned} \text{Average stock} &= \frac{\text{Cost of goods sold}}{\text{Stock turnover ratio}} \\ &= \frac{1,23,75,000}{6} = 20,62,500 \end{aligned}$$

$$\text{Average stock} = \frac{(\text{Opening stock} + \text{Closing stock})}{2}$$

$$20,62,500 = \frac{(19,50,000 + \text{Closing stock})}{2}$$

$$\text{Closing stock} = 41,25,000 - 19,50,000 = 21,75,000$$

$$\text{Calculation of Debtors} = 1,37,50,000 \times 0.10 = 13,75,000$$

$$\text{Calculation of Creditors} = 55,00,000 \times 0.25 = 13,75,000$$

Calculation of Interest and Provision for Taxation

| | |
|-----------------------------------|-----------------|
| Net profit | 13,75,000 |
| Less: Interest (19,50,000 × 10%) | <u>2,55,500</u> |
| (5,50,000 × 11%) | 11,19,500 |
| Less: Taxes | <u>3,35,850</u> |
| Net profit available for dividend | 7,83,650 |
| Less: Preference share dividend | 2,60,000 |
| Less: Equity dividend @ 7% | <u>4,20,000</u> |
| Transfer to reserves and surplus | <u>1,03,650</u> |

Reserves and Surplus

| | |
|----------------------|-----------------|
| Opening balance | 14,00,000 |
| Add: Current balance | <u>1,03,650</u> |
| | 15,03,650 |

Projected Cash Flow Statement

(i) **Cash flow from Operating Activities**

| | |
|---|-----------------|
| Profit after taxation | 7,83,650 |
| Depreciation added back | <u>6,87,500</u> |
| | 14,71,150 |
| Add: Increase in current liabilities and decrease in current assets | |
| Provision for taxation | 3,35,850 |
| Debtors (26,00,000 – 13,75,000) | 12,25,000 |

3.78 Financial Management

| | | |
|---|-------------|------------------------|
| <i>Less:</i> Increase in current assets and decrease in current liabilities | | |
| Stock (21,75,000 – 19,50,000) | (2,25,000) | |
| Creditors (13,75,000 – 32,50,000) | (18,75,000) | <u>(21,00,000)</u> |
| Net Cash from Operating Activities | | <u>9,32,000</u> |

(ii) **Cash flow from Investing Activities**

| | |
|--------------------------|-------------|
| Purchase of Fixed Assets | (30,00,000) |
|--------------------------|-------------|

(iii) **Cash flow from Financing Activities**

| | | |
|-------------------------------|------------|------------------|
| Issue of Debenture | 5,50,000 | |
| Issue of equity share capital | 30,00,000 | |
| Dividend paid | (6,80,000) | <u>28,70,000</u> |
| Net increase in cash | | 8,02,000 |
| Opening balance of cash | | <u>2,50,000</u> |
| Closing balance | | <u>10,52,000</u> |

Projected Balance Sheet as on 31st March, 2008

| <i>Liabilities</i> | <i>₹ ('000)</i> | <i>Assets</i> | <i>₹ ('000)</i> |
|-----------------------------|------------------|--------------------------------|------------------|
| Equity share capital | 9,000 | Fixed Assets (at cost) | 19,250 |
| 8% Preference share capital | 3,250 | Less: Depreciation written off | 5,887.50 |
| Reserves & Surplus | 1,503.65 | Stock | 2,175 |
| 10% & 11% Debentures | 2,500 | Sundry debtors | 1,375 |
| Sundry Creditors | 1,375 | Cash | <u>1,052</u> |
| Provision for taxation | <u>335.85</u> | Total | <u>17,964.50</u> |
| Total | <u>17,964.50</u> | Total | <u>17,964.50</u> |

Question 13

The financial statement and operating results of PQR revealed the following position as on 31st March, 2006:

| | |
|---|-------------|
| — Equity share capital (₹10 fully paid share) | ₹ 20,00,000 |
| — Working capital | ₹ 6,00,000 |
| — Bank overdraft | ₹ 1,00,000 |
| — Current ratio | 2.5 : 1 |
| — Liquidity ratio | 1.5 : 1 |

| | |
|---|--------------|
| — Proprietary ratio (Net fixed assets/Proprietary fund) | 0.75 : 1 |
| — Cost of sales | ₹14,40,000 |
| — Debtors velocity | 2 months |
| — Stock turnover based on cost of sales | 4 times |
| — Gross profit ratio | 20% of sales |
| — Net profit ratio | 15% of sales |

Closing stock was 25% higher than the opening stock. There were also free reserves brought forward from earlier years. Current assets include stock, debtors and cash only. The current liabilities expect bank overdraft treated as creditors.

Expenses include depreciation of ₹ 90,000.

The following information was collected from the records for the year ended 31st March, 2007:

| |
|--|
| — Total sales for the year were 20% higher as compared to previous year. |
| — Balances as on 31 st March, 2007 were : Stock ₹ 5,20,000, Creditors ₹ 4,15,000, Debtors ₹ 4,95,000 and Cash balance ₹ 3,10,000. |
| — Percentage of Gross profit on turnover has gone up from 20% to 25% and ratio of net profit to sales from 15% to 16%. |
| — A portions of Fixed assets was very old (book values ₹ 1,80,000) disposed for ₹ 90,000. (No depreciations to be provided on this item). |
| — Long-term investments were purchased for ₹ 2,96,600. |
| — Bank overdraft fully discharged. |
| — Percentage of depreciation to Fixed assets to be provided at the rate in the previous year. |

Required:

- (i) Prepare Balance Sheet as on 31st March, 2006 and 31st March, 2007.
- (ii) Prepare the fund flow statement for the year ended 31st March, 2007.

Answer

Balance Sheets

| Liabilities | ₹ | | Assets | ₹ | |
|--|---------------|---------------|--------------------------------------|---------------|---------------|
| | 31 March 2006 | 31 March 2007 | | 31 March 2006 | 31 March 2007 |
| Equity share capital (₹10 each fully paid) | 20,00,000 | 20,00,000 | Fixed Assets (₹ 18,90,000– ₹ 90,000) | 18,00,000 | 15,39,000 |
| Reserve and Surplus | 1,30,000 | 1,30,000 | Long term investment | — | 2,96,600 |

3.80 Financial Management

| | | | | | |
|-------------------------------------|------------------|------------------|---------------------------------------|------------------|------------------|
| (balancing) | | | | | |
| Profit & Loss A/c (15% of sales) | 2,70,000 | 6,15,600 | Current Assets (₹10,00,000) | | |
| Current Liabilities | | | Stock | 4,00,000 | 5,20,000 |
| Bank Overdraft | 1,00,000 | – | Sundry Debtors | 3,00,000 | 4,95,000 |
| Creditors | <u>3,00,000</u> | <u>4,15,000</u> | Cash at Bank (Balancing) | <u>3,00,000</u> | <u>3,10,000</u> |
| Total | <u>28,00,000</u> | <u>31,60,600</u> | Total | <u>28,00,000</u> | <u>31,60,600</u> |

Calculation for 31 March, 2006

- (i) Calculation of Current Liabilities

Suppose that Current Liabilities = x, then current assets will be 2.5 x

Working capital = Current Assets – Current Liabilities

$$6,00,000 = 2.5x - x$$

$$x = 6,00,000 / 1.5 = ₹4,00,000 \text{ (C.L.)}$$

Other Current Liabilities = Current Liabilities – Bank Overdraft

$$\text{(Creditors)} \quad 4,00,000 - 1,00,000 = ₹3,00,000$$

$$\text{Current Assets} = 2.5 \times 4,00,000 = ₹10,00,000$$

- (ii) Liquid Ratio = Liquid Assets / Current Liabilities or 1.5 = Liquid Assets / 4,00,000
= ₹ 6,00,000

Liquid assets = Current Assets – Stock

$$6,00,000 = 10,00,000 - \text{Stock}$$

$$\text{So, Stock} = ₹4,00,000$$

- (iii) Calculation of fixed assets: Fixed assets to proprietary fund is 0.75, working capital is therefore 0.25 of proprietary fund. So,

$$6,00,000 / 0.25 \times 0.75 = ₹18,00,000$$

- (iv) Debtors = 2 / 12 Sales

$$2 / 12 \times 18,00,000 = ₹3,00,000$$

- (v) Sales = (14,40,000 / 80) × 100 = ₹18,00,000

- (vi) Net profit = 15% of ₹ 18,00,000 = ₹2,70,000

Calculation for the year 31st March, 2007

- (vii) Sales = 18,00,000 + (18,00,000 × 0.2) = 21,60,000

- (viii) Calculation of fixed assets

| | ₹ | | ₹ |
|--------------------|------------------|---|------------------|
| To Opening balance | 18,00,000 | By Banks (Sale) | 90,000 |
| | | By Loss on sales of Fixed asset | 90,000 |
| | | By P & L (Dep) (5% as in previous year) | 81,000 |
| | | By Balance b/d | <u>15,39,000</u> |
| Total | <u>18,00,000</u> | | <u>18,00,000</u> |

(ix) Net profit for the year 2007, $16\% \times 21,60,000 = ₹3,45,600$

Total Profit = 2,70,000 + 3,45,600 = ₹6,15,600

Calculation of fund from operation:

| | |
|------------------------------|----------------------------|
| Net profit for the year 2007 | = ₹3,45,600 |
| Add: Depreciation | ₹81,000 |
| Loss on sale of assets | <u>₹90,000</u> = ₹1,71,000 |
| Total | = ₹5,16,600 |

Fund Flow Statement

| | ₹ | | ₹ |
|-----------------------|-----------------|--------------------|-----------------|
| Fund from operation | 5,16,600 | Increase in WC | 3,10,000 |
| Sales of fixed assets | <u>90,000</u> | Pur. of investment | <u>2,96,600</u> |
| | <u>6,06,600</u> | | <u>6,06,600</u> |

Schedule of Changing Working Capital

| | 31 March 2006 | 31 March 2007 | Increase (+) | Decrease (-) |
|------------------------------------|------------------|------------------|------------------------|------------------------|
| | ₹ | ₹ | ₹ | ₹ |
| A. Current Assets | | | | |
| Stock | 4,00,000 | 5,20,000 | 1,20,000 | |
| Sundry debtors | 3,00,000 | 4,95,000 | 1,95,000 | |
| Cash at bank | 3,00,000 | 3,10,000 | 10,000 | |
| | <u>10,00,000</u> | <u>13,25,000</u> | | |
| B. Current Liabilities | | | | |
| Bank overdraft | 1,00,000 | - | 1,00,000 | |
| Sundry creditors | 3,00,000 | 4,15,000 | | 1,15,000 |
| | <u>4,00,000</u> | <u>4,15,000</u> | | |
| Working capital | 6,00,000 | 9,10,000 | - | |
| Increase in working capital | <u>3,10,000</u> | - | | <u>3,10,000</u> |
| | <u>9,10,000</u> | <u>9,10,000</u> | <u>4,25,000</u> | <u>4,25,000</u> |

3.82 Financial Management

Question 14

Balance Sheets of a company as on 31st March, 2007 and 2008 were as follows:

| Liabilities | 31.3.07 | 31.3.08 | Assets | 31.3.07 | 31.3.08 |
|----------------------|------------------|------------------|-------------------------------------|------------------|------------------|
| | ₹ | ₹ | | ₹ | ₹ |
| Equity Share Capital | 10,00,000 | 10,00,000 | Goodwill | 1,00,000 | 80,000 |
| 8% P.S. Capital | 2,00,000 | 3,00,000 | Land and Building | 7,00,000 | 6,50,000 |
| General Reserve | 1,20,000 | 1,45,000 | | | |
| Securities Premium | — | 25,000 | Plant and Machinery | 6,00,000 | 6,60,000 |
| Profit and Loss A/c | 2,10,000 | 3,00,000 | Investments | | |
| 11% Debentures | 5,00,000 | 3,00,000 | (non-trading) | 2,40,000 | 2,20,000 |
| Creditors | 1,85,000 | 2,15,000 | Stock | 4,00,000 | 3,85,000 |
| Provision for tax | 80,000 | 1,05,000 | Debtors | 2,88,000 | 4,15,000 |
| Proposed Dividend | 1,36,000 | 1,44,000 | Cash and Bank | 88,000 | 93,000 |
| | | | Prepaid Expenses | 15,000 | 11,000 |
| | | | Premium on Redemption of Debentures | — | 20,000 |
| | <u>24,31,000</u> | <u>25,34,000</u> | | <u>24,31,000</u> | <u>25,34,000</u> |

Additional Information:

- Investments were sold during the year at a profit of ₹15,000.
- During the year an old machine costing ₹ 80,000 was sold for ₹ 36,000. Its written down value was ₹ 45,000.
- Depreciation charged on Plants and Machinery @ 20 per cent on the opening balance.
- There was no purchase or sale of Land and Building.
- Provision for tax made during the year was ₹ 96,000.
- Preference shares were issued for consideration of cash during the year.

You are required to prepare:

- Cash flow statement as per AS 3.
- Schedule of Changes in Working Capital.

Answer

(i)

Cash Flow Statement
for the year ending 31st March, 2008

| | ₹ | ₹ |
|---|-----------------|-------------------|
| A. Cash flow from Operating Activities | | |
| Profit and Loss A/c as on 31.3.2008 | | 3,00,000 |
| Less: Profit and Loss A/c as on 31.3.2007 | | <u>2,10,000</u> |
| | | 90,000 |
| <i>Add:</i> Transfer to General Reserve | 25,000 | |
| Provision for Tax | 96,000 | |
| Proposed Dividend | <u>1,44,000</u> | <u>2,65,000</u> |
| Profit before Tax | | 3,55,000 |
| Adjustment for Depreciation: | | |
| Land and Building | 50,000 | |
| Plant and Machinery | <u>1,20,000</u> | 1,70,000 |
| Profit on Sale of Investments | | (15,000) |
| Loss on Sale of Plant and Machinery | | 9,000 |
| Goodwill written off | | 20,000 |
| Interest Expenses | | <u>33,000</u> |
| Operating Profit before Working Capital Changes | | 5,72,000 |
| Adjustment for Working Capital Changes: | | |
| Decrease in Prepaid Expenses | | 4,000 |
| Decrease in Stock | | 15,000 |
| Increase in Debtors | | (1,27,000) |
| Increase in Creditors | | <u>30,000</u> |
| Cash generated from Operations | | 4,94,000 |
| Income tax paid | | <u>(71,000)</u> |
| Net Cash Inflow from Operating Activities (a) | | <u>4,23,000</u> |
| B. Cash flow from Investing Activities | | |
| Sale of Investment | | 35,000 |
| Sale of Plant and Machinery | | 36,000 |
| Purchase of Plant and Machinery | | <u>(2,25,000)</u> |
| Net Cash Outflow from Investing Activities (b) | | <u>(1,54,000)</u> |
| C. Cash Flow from Financing Activities | | |
| Issue of Preference Shares | | 1,00,000 |

3.84 Financial Management

| | | |
|---|--|--------------------------|
| Premium received on Issue of Securities | | 25,000 |
| Redemption of Debentures at premium | | (2,20,000) |
| Dividend paid | | (1,36,000) |
| Interest paid to Debenture holders | | <u>(33,000)</u> |
| Net Cash Outflow from Financing Activities (c) | | <u>(2.64,000)</u> |
| Net increase in Cash and Cash Equivalents during the year (a + b + c) | | 5,000 |
| Cash and Cash Equivalents at the beginning of the year | | <u>88,000</u> |
| Cash and Cash Equivalents at the end of the year | | <u>93,000</u> |

Working Notes:

1. Provision for the Tax Account

| | ₹ | | ₹ |
|----------------|-----------------|------------------------|-----------------|
| To Bank (paid) | 71,000 | By Balance b/d | 80,000 |
| To Balance c/d | <u>1,05,000</u> | By Profit and Loss a/c | <u>96,000</u> |
| | <u>1,76,000</u> | | <u>1,76,000</u> |

2. Investment Account

| | ₹ | | ₹ |
|-------------------------------------|-----------------|-------------------|-----------------|
| To Balance b/d | 2,40,000 | By Bank a/c (b/f) | 35,000 |
| To Profit and Loss (profit on sale) | <u>15,000</u> | By Balance c/d | <u>2,20,000</u> |
| | <u>2,55,000</u> | | <u>2,55,000</u> |

3. Plant and Machinery Account

| | ₹ | | ₹ |
|----------------------------|-----------------|------------------------|-----------------|
| To Balance b/d | 6,00,000 | By Bank (sale) | 36,000 |
| To Bank a/c (Purchase b/f) | 2,25,000 | By Profit and Loss a/c | 9,000 |
| | | (Loss on sale) | |
| | | By Depreciation | 1,20,000 |
| | | By Balance c/d | <u>6,60,000</u> |
| | <u>8,25,000</u> | | <u>8,25,000</u> |

Note: Since the date of redemption of debentures is not mentioned in the question, therefore, it is assumed that the debentures are redeemed at the beginning of the year.

(ii) Schedule of Changes in Working Capital

| Particulars | 31 st March | | Change in Working Capital | |
|------------------------------------|------------------------|-----------------|---------------------------|-----------------|
| | 2007 ₹ | 2008 ₹ | Increase ₹ | Decrease ₹ |
| Current Assets | | | | |
| Stock | 4,00,000 | 3,85,000 | — | 15,000 |
| Debtors | 2,88,000 | 4,15,000 | 1,27,000 | — |
| Prepaid Expenses | 15,000 | 11,000 | — | 4,000 |
| Cash and Bank | 88,000 | 93,000 | 5,000 | — |
| Total (A) | <u>7,91,000</u> | <u>9,04,000</u> | | |
| Current Liabilities | | | | |
| Creditors | 1,85,000 | 2,15,000 | — | 30,000 |
| Total (B) | <u>1,85,000</u> | <u>2,15,000</u> | | |
| Working Capital (A – B) | 6,06,000 | 6,89,000 | | |
| Increase in Working Capital | <u>83,000</u> | <u>—</u> | <u>—</u> | <u>83,000</u> |
| | <u>6,89,000</u> | <u>6,89,000</u> | <u>1,32,000</u> | <u>1,32,000</u> |

Question 15

Balance Sheets of RST Limited as on March 31, 2008 and March 31, 2009 are as under:

| Liabilities | 31.3.2008 ₹ | 31.3.2009 ₹ | Assets | 31.3.2008 ₹ | 31.3.2009 ₹ |
|--|------------------|------------------|-------------------------|------------------|------------------|
| Equity Share Capital (₹10 face value per share) | 10,00,000 | 12,00,000 | Land & Building | 6,00,000 | 7,00,000 |
| General Reserve | 3,50,000 | 2,00,000 | Plant & Machinery | 9,00,000 | 11,00,000 |
| 9% Preference Share Capital | 3,00,000 | 5,00,000 | Investments (Long-term) | 2,50,000 | 2,50,000 |
| Share Premium A/c | 25,000 | 4,000 | Stock | 3,60,000 | 3,50,000 |
| Profit & Loss A/c | 2,00,000 | 3,00,000 | Debtors | 3,00,000 | 3,90,000 |
| 8% Debentures | 3,00,000 | 1,00,000 | Cash & Bank | 1,00,000 | 95,000 |
| Creditors | 2,05,000 | 3,00,000 | Prepaid Expenses | 15,000 | 20,000 |
| Bills Payable | 45,000 | 81,000 | Advance Tax Payment | 80,000 | 1,05,000 |
| Provision for Tax | 70,000 | 1,00,000 | Preliminary Expenses | 40,000 | 35,000 |
| Proposed Dividend | <u>1,50,000</u> | <u>2,60,000</u> | | | |
| | <u>26,45,000</u> | <u>30,45,000</u> | | <u>26,45,000</u> | <u>30,45,000</u> |

3.86 Financial Management

Additional information:

- (i) Depreciation charged on building and plant and machinery during the year 2008-09 were ₹ 50,000 and ₹ 1,20,000 respectively.
- (ii) During the year an old machine costing ₹ 1,50,000 was sold for ₹ 32,000. Its written down value was ₹ 40,000 on date of sale.
- (iii) During the year, income tax for the year 2007-08 was assessed at ₹ 76,000. A cheque of ₹ 4,000 was received along with the assessment order towards refund of income tax paid in excess, by way of advance tax in earlier years.
- (iv) Proposed dividend for 2007-08 was paid during the year 2008-09.
- (v) 9% Preference shares of ₹ 3,00,000, which were due for redemption, were redeemed during the year 2008-09 at a premium of 5%, out of the proceeds of fresh issue of 9% Preference shares.
- (vi) Bonus shares were issued to the existing equity shareholders at the rate of one share for every five shares held on 31.3.2008 out of general reserves.
- (vii) Debentures were redeemed at the beginning of the year at a premium of 3%.
- (viii) Interim dividend paid during the year 2008-09 was ₹ 50,000.

Required:

- (a) Schedule of Changes in Working Capital; and
- (b) Fund Flow Statement for the year ended March 31, 2009.

Answer

(a) Schedule of Changes in Working Capital

| Particulars | 31.3.08 | 31.3.09 | Effect on Working Capital | |
|-----------------------------|------------------------|------------------------|---------------------------|----------|
| | | | Increase | Decrease |
| | ₹ | ₹ | ₹ | ₹ |
| <i>Current Assets:</i> | | | | |
| Stock | 3,60,000 | 3,50,000 | - | 10,000 |
| Debtors | 3,00,000 | 3,90,000 | 90,000 | - |
| Cash and Bank | 1,00,000 | 95,000 | - | 5,000 |
| Prepaid Expenses | <u>15,000</u> | <u>20,000</u> | 5,000 | - |
| Total (A) | <u>7,75,000</u> | <u>8,55,000</u> | | |
| <i>Current Liabilities:</i> | | | | |
| Creditors | 2,05,000 | 3,00,000 | - | 95,000 |

| | | | | |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|
| Bills Payable | 45,000 | 81,000 | - | 36,000 |
| Total (B) | <u>2,50,000</u> | <u>3,81,000</u> | | |
| Net Working Capital (A-B) | 5,25,000 | 4,74,000 | - | |
| Net Decrease in Working Capital | <u>-</u> | <u>51,000</u> | <u>51,000</u> | <u>-</u> |
| | <u>5,25,000</u> | <u>5,25,000</u> | <u>1,46,000</u> | <u>1,46,000</u> |

(b) Funds Flow Statement for the year ended 31st March, 2009

| | ₹ |
|---|------------------|
| <i>Sources of Fund</i> | |
| Funds from Operation | 7,49,000 |
| Issue of 9% Preference Shares | 5,00,000 |
| Sales of Plant & Machinery | 32,000 |
| Refund of Income Tax | <u>4,000</u> |
| Financial Resources Provided (A) | <u>12,85,000</u> |
| <i>Applications of Fund</i> | |
| Purchase of Land and Building | 1,50,000 |
| Purchase of Plant and Machinery | 3,60,000 |
| Redemption of Debentures | 2,06,000 |
| Redemption of Preference Shares | 3,15,000 |
| Payment of Tax | 1,05,000 |
| Payment of Interim Dividend | 50,000 |
| Payment of Dividend (2007-08) | <u>1,50,000</u> |
| Financial Resources Applied (B) | <u>13,36,000</u> |
| Net Decrease in Working Capital (A - B) | 51,000 |

Working Notes:

| Estimation of Funds from Operation | | ₹ |
|---|----------|----------|
| Profit and Loss A/c Balance on 31.3.2009 | | 3,00,000 |
| <i>Add:</i> Depreciation on Land and Building | 50,000 | |
| Depreciation on Plant and Machinery | 1,20,000 | |
| Loss on Sale of Plant and Machinery (40,000 – 32,000) | 8,000 | |
| Preliminary Expenses written off (40,000 – 35,000) | 5,000 | |
| Transfer to General Reserve | 50,000 | |
| Proposed Dividend | 2,60,000 | |
| Provision for Taxation | 1,06,000 | |

3.88 Financial Management

| | | |
|--|--------|-----------------|
| Interim Dividend paid | 50,000 | <u>6,49,000</u> |
| | | 9,49,000 |
| Less: Profit and Loss A/c balance on 31.3.08 | | <u>2,00,000</u> |
| Funds from Operation | | <u>7,49,000</u> |

Plant & Machinery A/c

| | ₹ | | ₹ |
|--------------------------------|------------------|---------------------------|------------------|
| To Balance b/d | 9,00,000 | By Depreciation | 1,20,000 |
| To Bank [Purchase (Bal. Fig.)] | 3,60,000 | By Bank (Sale) | 32,000 |
| | | By P/L A/c (Loss on Sale) | 8,000 |
| | | By Balance c/d | <u>11,00,000</u> |
| | <u>12,60,000</u> | | <u>12,60,000</u> |

Provision for Taxation A/c

| | ₹ | | ₹ |
|----------------------------|-----------------|---|-----------------|
| To Advance tax payment A/c | 76,000 | By Balance b/d | 70,000 |
| To Balance c/d | 1,00,000 | By P/L A/c (additional provision for 2007-08) | 6,000 |
| | | By P/L A/c (Provision for 08-09) | <u>1,00,000</u> |
| | <u>1,76,000</u> | | <u>1,76,000</u> |

Advance Tax Payment A/c

| | ₹ | | ₹ |
|--------------------------|-----------------|-------------------------------|-----------------|
| To Balance b/d | 80,000 | By Provision for taxation A/c | 76,000 |
| To Bank (paid for 08-09) | 1,05,000 | By Bank (Refund of tax) | 4,000 |
| | | By Balance c/d | <u>1,05,000</u> |
| | <u>1,85,000</u> | | <u>1,85,000</u> |

8% Debentures A/c

| | ₹ | | ₹ |
|---|-----------------|--|-----------------|
| To Bank (2,00,000 x 103%) (redemption) | 2,06,000 | By Balance b/d | 3,00,000 |
| To Balance c/d | <u>1,00,000</u> | By Premium on redemption of Debentures A/c | <u>6,000</u> |
| | <u>3,06,000</u> | | <u>3,06,000</u> |

9% Preference Share Capital A/c

| | ₹ | | ₹ |
|---|-----------------|--|-----------------|
| To Bank A/c (3,00,000 x 105%) (redemption) | 3,15,000 | By Balance b/d | 3,00,000 |
| To Balance c/d | 5,00,000 | By Premium on redemption of Preference shares A/c | 15,000 |
| | | By Bank (Issue) | <u>5,00,000</u> |
| | <u>8,15,000</u> | | <u>8,15,000</u> |

Securities Premium A/c

| | ₹ | | ₹ |
|--|---------------|----------------|---------------|
| To Premium on redemption of debentures A/c | 6,000 | By Balance b/d | 25,000 |
| To Premium on redemption of preference shares A/c | 15,000 | | |
| To Balance c/d | <u>4,000</u> | | |
| | <u>25,000</u> | | <u>25,000</u> |

General Reserve A/c

| | ₹ | | ₹ |
|------------------------------|-----------------|---------------------------|-----------------|
| To Bonus to Shareholders A/c | 2,00,000 | By Balance b/d | 3,50,000 |
| To Balance c/d | <u>2,00,000</u> | By P/L A/c (transfer) b/f | <u>50,000</u> |
| | <u>4,00,000</u> | | <u>4,00,000</u> |

Land and Building A/c

| | ₹ | | ₹ |
|--------------------------------|-----------------|-----------------|-----------------|
| To Balance b/d | 6,00,000 | By Depreciation | 50,000 |
| To Bank (Purchase) (Bal. Fig.) | <u>1,50,000</u> | By Balance c/d | <u>7,00,000</u> |
| | <u>7,50,000</u> | | <u>7,50,000</u> |

Question 16

The Balance Sheets of a Company as on 31st March, 2008 and 2009 are given below:

| Liabilities | 31.3.08 | 31.3.09 | Assets | 31.3.08 | 31.3.09 |
|----------------------|-----------|-----------|--------------------|------------------|------------------|
| | ₹ | ₹ | | ₹ | ₹ |
| Equity share capital | 14,40,000 | 19,20,000 | Fixed assets | 38,40,000 | 45,60,000 |
| Capital reserve | - | 48,000 | Less: depreciation | <u>11,04,000</u> | <u>13,92,000</u> |
| General reserve | 8,16,000 | 9,60,000 | | 27,36,000 | 31,68,000 |
| Profit & Loss A/c | 2,88,000 | 3,60,000 | Investment | 4,80,000 | 3,84,000 |

3.90 Financial Management

| | | | | | |
|-------------------|-----------|-----------|----------------------|-----------|-----------|
| 9% debentures | 9,60,000 | 6,72,000 | Sundry debtors | 12,00,000 | 14,00,000 |
| Sundry creditors | 5,50,000 | 5,90,000 | Stock | 1,40,000 | 1,84,000 |
| Bills payables | 26,000 | 34,000 | Cash in hand | 4,000 | - |
| Proposed dividend | 1,44,000 | 1,72,800 | Preliminary Expenses | 96,000 | 48,000 |
| Provision for tax | 4,32,000 | 4,08,000 | | | |
| Unpaid dividend | - | 19,200 | | | |
| | 46,56,000 | 51,84,000 | | 46,56,000 | 51,84,000 |

Additional information:

During the year ended 31st March, 2009 the company:

- Sold a machine for ₹ 1,20,000; the cost of machine was ₹2,40,000 and depreciation provided on it was ₹84,000.
- Provided ₹4,20,000 as depreciation on fixed assets.
- Sold some investment and profit credited to capital reserve.
- Redeemed 30% of the debentures @ 105.
- Decided to write off fixed assets costing ₹60,000 on which depreciation amounting to ₹48,000 has been provided.

You are required to prepare Cash Flow Statement as per AS 3.

Answer

Cash Flow Statement for the year ending 31st March, 2009

(A) Cash Flows from Operating Activities

| | | | ₹ |
|---|----------|--|------------------|
| Profit and Loss A/c (3,60,000 – 2,88,000) | | | 72,000 |
| Adjustments: | | | |
| Increase in General Reserve | 1,44,000 | | |
| Depreciation | 4,20,000 | | |
| Provision for Tax | 4,08,000 | | |
| Loss on Sale of Machine | 36,000 | | |
| Premium on Redemption of Debentures | 14,400 | | |
| Proposed Dividend | 1,72,800 | | |
| Preliminary Expenses written off | 48,000 | | |
| Fixed Assets written off | 12,000 | | |
| Interest on Debentures* | 60,480 | | |
| | | | <u>13,15,680</u> |

| | | |
|--------------------------------------|-----------------|-------------------|
| Funds from Operations | | 13,87,680 |
| Increase in Sundry Creditors | 40,000 | |
| Increase in Bills Payable | <u>8,000</u> | |
| | 48,000 | |
| Increase in Sundry Debtors | (2,00,000) | |
| Increase in Stock | <u>(44,000)</u> | <u>(1,96,000)</u> |
| Cash before Tax | | 11,91,680 |
| Less: Tax paid | | <u>4,32,000</u> |
| Cash flows from Operating Activities | | 7,59,680 |

(B) Cash Flows from Investing Activities

| | | |
|--------------------------|-----------------|-------------------|
| Purchase of Fixed Assets | (10,20,000) | |
| Sale of Investment | 1,44,000 | |
| Sale of Fixed Assets | <u>1,20,000</u> | <u>(7,56,000)</u> |

(C) Cash Flows from Financing Activities

| | | |
|--|------------|----------------|
| Issue of Share Capital | 4,80,000 | |
| Redemption of Debentures | (3,02,400) | |
| Dividend Paid (1,44,000 – 19,200) | (1,24,800) | |
| Interest on Debentures | (60,480) | <u>(7,680)</u> |
| Net increase in Cash and Cash Equivalents | | <u>(4,000)</u> |
| Cash and Cash Equivalents at the beginning of the year | | <u>4,000</u> |
| Cash and Cash Equivalents at the end of the year | | <u>NIL</u> |

* It is assumed that the 30 percent debentures have been redeemed at the beginning of the year.

Fixed Assets Account

| Particulars | ₹ | Particulars | ₹ |
|------------------------|------------------|-----------------------|------------------|
| To Balance b/d | 27,36,000 | By Cash | 1,20,000 |
| To Purchases (Balance) | 10,20,000 | By Loss on Sales | 36,000 |
| | | By Depreciation | 4,20,000 |
| | | By Assets written off | 12,000 |
| | | By Balance c/d | <u>31,68,000</u> |
| | <u>37,56,000</u> | | <u>37,56,000</u> |

3.92 Financial Management

Question 17

The summarized Balance Sheets of XYZ Limited as at 31st March, 2010 and 2011 are given below:

| Liabilities | 2010 | 2011 | Assets | 2010 | 2011 |
|----------------------------|------------------|------------------|--|------------------|------------------|
| | (₹) | (₹) | | (₹) | (₹) |
| Preference share capital | 4,00,000 | 2,00,000 | Plant and Machinery | 7,00,000 | 8,20,000 |
| Equity share capital | 4,00,000 | 6,60,000 | Long term investment | 3,20,000 | 4,00,000 |
| Share premium A/c | 40,000 | 30,000 | Goodwill | - | 30,000 |
| Capital redemption reserve | - | 1,00,000 | Current Assets | 9,10,000 | 11,41,000 |
| General reserve | 2,00,000 | 1,20,000 | Short term investment (less than 2 months) | 50,000 | 84,000 |
| P & L A/c | 1,30,000 | 1,75,000 | Cash and Bank | 1,00,000 | 80,000 |
| Current liabilities | 6,40,000 | 9,00,000 | Preliminary expenses | 40,000 | 20,000 |
| Proposed dividend | 1,60,000 | 2,10,000 | | | |
| Provision for tax | <u>1,50,000</u> | <u>1,80,000</u> | | | |
| | <u>21,20,000</u> | <u>25,75,000</u> | | <u>21,20,000</u> | <u>25,75,000</u> |

Additional information:

During the year 2011 the company:

- Preference share capital was redeemed at a premium of 10% partly out of proceeds issue of 10,000 equity shares of ₹ 10 each issued at 10% premium and partly out of profits otherwise available for dividends.
- The company purchased plant and machinery for ₹ 95,000. It also acquired another company stock ₹ 25,000 and plant and machinery ₹ 1,05,000 and paid ₹ 1,60,000 in Equity share capital for the acquisition.
- Foreign exchange loss of ₹ 1,600 represents loss in value of short-term investment.
- The company paid tax of ₹ 1,40,000.

You are required to prepare cash flow statement.

Answer

Preparation of Statement of Cash Flow for XYZ Limited

Cash flow statement as per AS 3 for the year ending 31st March, 2011

| (a) Cash flow from Operating Activities | ₹ | ₹ |
|---|------------|------------|
| Profit before tax (2,75,000 + 1,70,000) | 4,45,000 | |
| <i>Add:</i> Depreciation on machinery | 80,000 | |
| Foreign exchange loss | 1,600 | |
| Preliminary expenses written off | 20,000 | |
| Cash flow before working capital adjustment | 5,46,600 | |
| <i>Add:</i> Stock obtained on acquisition | 25,000 | |
| Increase in Current Liabilities | 2,60,000 | |
| <i>Less:</i> Increase in current assets | (2,31,000) | |
| Cash flow before tax paid | 6,00,600 | |
| <i>Less:</i> Tax paid | (1,40,000) | |
| Cash flow from operating activities | | 4,60,600 |
| (b) Cash flow from Investing Activities | | |
| Purchase of Machinery | (95,000) | |
| Purchase of investment | (80,000) | (1,75,000) |
| (c) Cash flow from Financing Activities | | |
| Issue of shares at premium | 1,10,000 | |
| Payment of dividend | (1,60,000) | |
| Redemption of preference shares at premium | (2,20,000) | (2,70,000) |
| Net increase/decrease in cash and cash equivalent (a+b+c) | | 15,600 |
| Cash and cash equivalent at the beginning of the year | | 1,50,000 |
| Cash and cash equivalent at the end of the year | | 1,65,600 |

Working Notes:

1. **Plant and Machinery Account**

| | ₹ | | ₹ |
|------------------------|-----------------|-----------------|-----------------|
| To balance b/d | 7,00,000 | By depreciation | 80,000 |
| To bank | 95,000 | | |
| To acquired from other | <u>1,05,000</u> | By balance c/f | <u>8,20,000</u> |
| | <u>9,00,000</u> | | <u>9,00,000</u> |

3.94 Financial Management

2. Provision for Tax Account

| | ₹ | | ₹ |
|----------------|-----------------|----------------|-----------------|
| To bank | 1,40,000 | By balance b/d | 1,50,000 |
| To balance c/f | <u>1,80,000</u> | By P & L | <u>1,70,000</u> |
| | <u>3,20,000</u> | | <u>3,20,000</u> |

3. Profit for the year 2011

| | ₹ |
|---|-----------------|
| P&L Account (1,75,000-1,30,000) | 45,000 |
| Transfer to general reserve (1,20,000+1,00,000 for redemption-opening 2,00,000) | 20,000 |
| Proposed dividend | <u>2,10,000</u> |
| Net Profit | <u>2,75,000</u> |

4. Cash and Cash Equivalent

Opening balance + short term investment = ₹ 1,00,000 + ₹ 50,000 = ₹ 1,50,000

Closing balance = Closing cash + short term investment + foreign exchange loss

= ₹ 80,000 + ₹ 84,000 + ₹ 1,600 = ₹ 1,65,600

Question 18

The Balance Sheet of X Ltd. as on 31-3-2011 and 31-3-2012 are as under:

| Liabilities | 2011 | 2012 | Assets | 2011 | 2012 |
|----------------------------------|------------------|------------------|----------------------------------|------------------|------------------|
| Equity Share capital (₹ 10 each) | 18,00,000 | 22,00,000 | Fixed Assets (Including machine) | 20,50,000 | 18,75,000 |
| General Reserve | 7,50,000 | 6,00,000 | Stock | 7,10,000 | 8,95,000 |
| Security premium | 50,000 | 45,000 | Debtors | 7,25,000 | 9,80,000 |
| Profit & Loss A/c | 4,50,000 | 5,30,000 | Cash Balance | 1,25,000 | 1,80,000 |
| 7% Debentures | 3,00,000 | 2,00,000 | Preliminary Expense | 35,000 | 25,000 |
| Creditors | 1,50,000 | 2,15,000 | | | |
| Provision for tax | <u>1,45,000</u> | <u>1,65,000</u> | | | |
| | <u>36,45,000</u> | <u>39,55,000</u> | | <u>36,45,000</u> | <u>39,55,000</u> |

Additional Information:

- (i) *Depreciation charged on fixed assets during the year was ₹ 2,05,000. An old machine costing ₹ 2,00,000 (WDV ₹ 80,000) was sold for ₹ 65,000 during the year.*
- (ii) *Provisions for tax made during the year for ₹ 1,78,000.*
- (iii) *On 1-4-2011 company redeemed debentures of ₹ 1,00,000 at a premium of 5%.*
- (iv) *Company has issued fully paid bonus shares of ₹ 2,00,000 by capitalization of profit.*

Prepare Cash Flow Statement.

Answer

Cash flow Statement of X Ltd. for the year ending 31.03.2012

| | (₹) | (₹) |
|--|------------|----------|
| (A) <u>Cash flow from Operating Activities :</u> | | |
| Net Profit before Tax (80,000 + 50,000 + 1,78,000) | 3,08,000 | |
| Add : Depreciation | 2,05,000 | |
| Loss on Sale of Machine | 15,000 | |
| Interest Paid on Debentures | 14,000 | |
| Preliminary Expenses written off | 10,000 | |
| Cash flow before working capital adjustments | 5,52,000 | |
| (–) Increase in Stock | (1,85,000) | |
| (–) Increase in Debtors | (2,55,000) | |
| (+) Increase in Creditors | 65,000 | |
| Cash flow from Operating Activities | 1,77,000 | |
| Less : Tax paid | (1,58,000) | 19,000 |
| (B) <u>Cash flow from Investing Activities</u> | | |
| Sale of Machine | 65,000 | |
| Purchase of Fixed Assets | (1,10,000) | |
| Net cash used in Investing activities | | (45,000) |
| (C) <u>Cash flow from Financing activities</u> | | |
| Issue of Equity Shares | 2,00,000 | |
| Redemption of Debentures | (1,05,000) | |
| Interest paid on Debentures | (14,000) | |
| Net cash used in Financing Activities | | 81,000 |
| Net Increase in Cash and Cash Equivalent during year | | 55,000 |
| Add : Opening Balance of Cash | | 1,25,000 |
| Closing Balance of Cash | | 1,80,000 |

3.96 Financial Management

Working Notes:

Fixed Assets Account

| | | | |
|----------------|-----------|---------------------|-----------|
| To Balance b/d | 20,50,000 | By Bank | 65,000 |
| To Bank | 1,10,000 | By P&L a/c | 15,000 |
| | | By Depreciation a/c | 2,05,000 |
| | | By Balance c/d | 18,75,000 |
| | 21,60,000 | | 21,60,000 |

Provision for Tax

| | | | |
|----------------|----------|----------------|----------|
| To Balance b/d | 1,58,000 | By balance c/d | 1,45,000 |
| To Bank | 1,65,000 | By P & L a/c | 1,78,000 |
| | 3,23,000 | | 3,23,000 |

General Reserve A/c

| | | | |
|-----------------------------|----------|----------------|----------|
| To Equity share capital a/c | 2,00,000 | By Balance b/d | 7,50,000 |
| To Balance c/d | 6,00,000 | By P & L a/c | 50,000 |
| | 8,00,000 | | 8,00,000 |

Question 19

The summarized Balances Sheets of MPS Limited as on 31-3-2012 and 31-3-2013 are as under:

| Liabilities | 31-3-2012 | 31-3-2013 | Assets | 31-3-2012 | 31-3-2013 |
|----------------------------|-----------|-----------|-------------------------|-----------|-----------|
| | ₹ | | | ₹ | ₹ |
| Equity share capital | 40.00 | 50.00 | Land & Building | 27.00 | 25.00 |
| Securities Premium Account | - | 1.00 | Plant & Machinery | 25.00 | 34.00 |
| General Reserve | 8.00 | 11.00 | Investments (Long Term) | 3.00 | 8.00 |
| Profit & Loss Account | 10.30 | 12.70 | Stock | 7.50 | 9.80 |
| 10% Debentures | 5.00 | 3.00 | Debtors | 9.25 | 11.15 |
| Sundry Creditors | 4.90 | 6.20 | Bills Receivable | 1.77 | 1.65 |
| Provision for Tax | 5.00 | 7.00 | Cash & Bank Balance | 4.50 | 7.70 |
| Proposed Dividend | 4.80 | 6.00 | Preliminary Expenses | 0.80 | 0.62 |
| Corporate Dividend Tax | 0.82 | 1.02 | | | |
| | 78.82 | 97.92 | | 78.82 | 97.92 |

Additional Information:

- (i) On 1.4.2012, the company redeemed debentures of ₹ 2,00,000 at par.
- (ii) During 2012-13 the company has issued equity shares for cash at a premium of 10%.
- (iii) Provision for tax made during the year 2012-13 for ₹ 6,80,000.
- (iv) Dividend received on investment ₹ 50,000 in July 2012.
- (v) A machine costing ₹ 8,00,000 (WDV ₹ 1,20,000) was sold for ₹ 50,000 during the year 2012-13.
- (vi) Depreciation for 2012-13 charged on plant & machinery ₹ 3,30,000 and ₹ 2,00,000 on land and building.
- (vii) Proposed Dividend and Corporate Dividend Tax of 2011-12 paid during the year 2012-13.

Prepare a Cash Flow Statement as per Accounting Standard (AS)-3.

Answer

Cash Flow Statement

| | | (₹ in lakhs) | (₹ in lakhs) |
|-----|---------------------------------------|--------------|--------------|
| (A) | Cash Flow from Operating Activities | | |
| | Profit and Loss A/c (12.70 – 10.30) | 2.40 | |
| | Add: General Reserves (11.00 – 8.00) | 3.00 | |
| | | 5.40 | |
| | Add: Provision for tax | 6.8 | |
| | | 12.20 | |
| | Add: Proposed dividend | 6.00 | |
| | Corporate dividend tax | 1.02 | |
| | Profit before tax | 19.22 | |
| | Add: Interest on debentures | 0.30 | |
| | Loss on Sale of Machinery | 0.70 | |
| | Depreciation on Plant & Machinery | 3.30 | |
| | Depreciation on Land & Building | 2.00 | |
| | Preliminary Expenses written off | 0.18 | |
| | | 25.70 | |
| | Less: Dividend received on Investment | (0.50) | |

3.98 Financial Management

| | | | |
|-----|--|---------|---------|
| | Cash flow before W/C adjustments | 25.20 | |
| | <i>Less:</i> Increase in Current Assets | | |
| | Stock | (2.30) | |
| | Debtors | (1.90) | |
| | | 21.00 | |
| | <i>Add:</i> Decrease in Current Assets | | |
| | Bills receivables | 0.12 | |
| | <i>Add:</i> Increase in Current Liabilities | | |
| | Sundry Creditors | 1.30 | |
| | Cash Generated from Operations | 22.42 | |
| | <i>Less:</i> Income tax paid | | |
| | [(5.00+6.80) – 7.00] | (4.80) | |
| | Cash Flow from Operating Activities | | 17.62 |
| (B) | Cash Flow from Investing Activities | | |
| | Sale of Plant & Machinery | 0.50 | |
| | Purchase of Plant & Machinery | (13.50) | |
| | Purchase of Investment | (5.00) | |
| | Dividend Received on Investment | 0.50 | |
| | Cash Flow from Investing Activities | | (17.50) |
| (C) | Cash Flow from Financing Activities | | |
| | Issue of Share Capital | 10.00 | |
| | Securities Premium | 1.00 | |
| | Redemption of Debentures | (2.00) | |
| | Interest on debentures | (0.30) | |
| | Proposed Dividend | (4.80) | |
| | Corporate dividend tax | (0.82) | |
| | Cash flow from Financing Activities | | 3.08 |
| | Net increase in Cash and Cash Equivalent (A+B+C) | | 3.20 |
| | Cash and Cash equivalent at beginning of year | | 4.50 |
| | Cash and Cash Equivalent at end of year | | 7.70 |

Working Notes:
Provision for Tax A/c

| Particulars | Amount (₹) | Particulars | Amount (₹) |
|----------------|------------|-------------|------------|
| To Cash b/f | 4.80 | By Bal. b/d | 5.00 |
| To Balance c/d | 7.00 | By P/L | 6.80 |
| | 11.80 | | 11.80 |

Land & Building A/c

| Particulars | Amount (₹) | Particulars | Amount (₹) |
|-------------|------------|-----------------|------------|
| To Bal. b/d | 27.00 | By Depreciation | 2.00 |
| | | By Balance c/d | 25.00 |
| | 27.00 | | 27.00 |

Plant & Machinery A/c

| Particulars | Amount (₹) | Particulars | Amount (₹) |
|----------------|------------|-----------------|------------|
| To Balance b/d | 25.00 | By Bank | 0.50 |
| To Bank b/f | 13.50 | By P/L | 0.70 |
| | | By Depreciation | 3.30 |
| | | By Balance c/d | 34.00 |
| | 38.50 | | 38.50 |

Question 20

Balance Sheets of ABC Ltd as on March 31, 2009 and March 31, 2010 are as under:

| Liabilities | 31.3.2009 | 31.3.2010 | Assets | 31.3.2009 | 31.3.2010 |
|-----------------------|------------------|------------------|-------------------------|------------------|------------------|
| | ₹ | ₹ | | ₹ | ₹ |
| Share Capital | 40,00,000 | 40,00,000 | Land and Building | 30,00,000 | 28,00,000 |
| General Reserve | 8,00,000 | 9,00,000 | Plant and Machinery | 36,00,000 | 35,00,000 |
| Profit and Loss A/c | 5,00,000 | 7,20,000 | Investments (long-term) | 8,00,000 | 7,44,000 |
| 10% Debentures | 20,00,000 | 16,00,000 | Stock | 9,60,000 | 17,00,000 |
| Bank Loan (long-term) | 10,00,000 | 12,00,000 | Debtors | 12,00,000 | 15,96,000 |
| Creditors | 8,00,000 | 11,60,000 | Prepaid Expenses | 1,00,000 | 80,000 |

3.100 Financial Management

| | | | | | |
|------------------------|-----------|-------------|---------------|-----------|-------------|
| Outstanding Expenses | 40,000 | 50,000 | Cash and Bank | 2,80,000 | 1,70,000 |
| Proposed Dividend | 6,00,000 | 7,20,000 | | | |
| Provision for Taxation | 2,00,000 | 2,40,000 | | | |
| | 99,40,000 | 1,05,90,000 | | 99,40,000 | 1,05,90,000 |

Additional Information:

- New machinery for ₹ 6,00,000 was purchased but an old machinery costing ₹ 2,90,000 was sold for ₹ 1,00,000 and accumulated depreciation thereon was ₹ 1,50,000.
- 10% debentures were redeemed at 20% premium.
- Investments (long term) were sold for ₹ 90,000 and its profit was transferred to general reserve.
- Income-tax paid during the year 2009-10 was ₹ 1,60,000.
- An interim dividend of ₹ 2,40,000 has been paid during the year 2009-10.
- Assume the provision for taxation as current liability and proposed dividend as non-current liability.
- Investments (long-term) are non-trade investments.

Required:

- Schedule of changes in working capital
- Funds flow from operations for the year ended March 31, 2010.

Answer

(i) **Schedule of Changes in Working Capital:**

| Particulars | 31 st March | | Working Capital | |
|---------------------------|------------------------|------------------|-----------------|---------------|
| | 2009 ₹ | 2010 ₹ | Increase ₹ | Decrease ₹ |
| (A) Current Assets | | | | |
| Stock | 9,60,000 | 17,00,000 | 7,40,000 | |
| Debtors | 12,00,000 | 15,96,000 | 3,96,000 | |
| Prepaid Expenses | 1,00,000 | 80,000 | | 20,000 |
| Cash and Bank | <u>2,80,000</u> | <u>1,70,000</u> | | 1,10,000 |
| Total (A) | <u>25,40,000</u> | <u>35,46,000</u> | | |

| | | | | |
|--------------------------------|------------------|------------------|-----------|-----------------|
| (B) Current Liabilities | | | | |
| Creditors | 8,00,000 | 11,60,000 | | 3,60,000 |
| Outstanding Expenses | 40,000 | 50,000 | | 10,000 |
| Provision for Taxation | <u>2,00,000</u> | <u>2,40,000</u> | | 40,000 |
| Total (B) | <u>10,40,000</u> | <u>14,50,000</u> | | |
| Working Capital (A) – (B) | 15,00,000 | 20,96,000 | 11,36,000 | 5,40,000 |
| Increase in Working Capital | <u>5,96,000</u> | | | <u>5,96,000</u> |
| Total | 20,96,000 | 20,96,000 | 11,36,000 | 11,36,000 |

(ii) **Funds flow from Operations for the year ended March 31, 2010**

Adjusted Profit and Loss A/C

| Particulars | | ₹ | Particulars | ₹ |
|--|-----------------|------------------|---|------------------|
| To General Reserve | | 66,000 | By Balance b/d | 5,00,000 |
| To Depreciation: | | | By Funds from Operations (Balancing figure) | 21,26,000 |
| On Land & Building | 2,00,000 | | | |
| On Plant & Machinery | <u>5,60,000</u> | 7,60,000 | | |
| To Loss on Sale of Machine | | 40,000 | | |
| To Premium on Redemption of Debentures | | 80,000 | | |
| To Proposed Dividend | | 7,20,000 | | |
| To Interim Dividend | | 2,40,000 | | |
| To Balance c/d | | <u>7,40,000</u> | | |
| | | <u>26,26,000</u> | | <u>26,26,000</u> |

Working Notes:

- (i) **Depreciation on Land and Building** = ₹30,00,000 – 28,00,000 = ₹2,00,000
- (ii) **Loss on Sale of Old Machine** = ₹2,90,000 (Cost) – 1,50,000 (Cum. Dep.) – 1,00,000 (Sale Value) = 40,000

3.102 Financial Management

(iii) Depreciation on Plant and Machinery

| <i>Dr.</i> | ₹ | <i>Cr.</i> | ₹ |
|-------------------------|-----------|---|-----------|
| To Balance b/d | 36,00,000 | By Bank a/c (sold) | 1,00,000 |
| To Bank a/c (Purchases) | 6,00,000 | By Profit & Loss a/c (Loss on Sales) | 40,000 |
| | | By Depreciation (Balancing figure) | 5,60,000 |
| | 42,00,000 | By Balance c/d | 35,00,000 |
| | | | 42,00,000 |

(iv) Premium on Redemption of Debentures

Amount of Debentures Redeemed = ₹ 20,00,000 – 16,00,000 = ₹ 4,00,000

Premium = 20% of 4,00,000 = ₹ 80,000

Question 21

Following are the summarized Balance Sheets of JKM Limited as on 31st March, 2011 and 2012 :

(₹ in lakhs)

| <i>Liabilities</i> | <i>31st March</i> | | <i>Assets</i> | <i>31st March</i> | |
|----------------------------------|------------------------------|-------------|--------------------------------|------------------------------|-------------|
| | <i>2011</i> | <i>2012</i> | | <i>2011</i> | <i>2012</i> |
| | ₹ | ₹ | | ₹ | ₹ |
| <i>Equity Share Capital</i> | 50.00 | 55.00 | <i>Goodwill</i> | 5.00 | 4.20 |
| <i>Capital Reserve</i> | - | 2.50 | <i>Land & Building</i> | 20.00 | 18.00 |
| <i>General Reserve</i> | 4.00 | 6.00 | <i>Plant & Machinery</i> | 22.00 | 31.00 |
| <i>Profit & Loss Account</i> | 5.30 | 6.70 | <i>Investment</i> | 2.00 | 3.50 |
| <i>Proposed Dividend</i> | 8.00 | 11.00 | <i>Stock</i> | 8.60 | 12.70 |
| <i>Bills Payable</i> | 2.00 | 1.80 | <i>Sundry Debtors</i> | 10.20 | 13.00 |
| <i>Sundry Creditors</i> | 3.50 | 4.60 | <i>Bills Receivables</i> | 1.00 | 0.70 |
| <i>Provision for Tax</i> | 4.00 | 5.00 | <i>Cash in hand & Bank</i> | 7.20 | 8.90 |
| | | | <i>Share Issue Exp.</i> | 0.80 | 0.60 |
| | 76.80 | 92.60 | | 76.80 | 92.60 |

Additional Information:

- (i) A machine (original cost ₹ 2,80,000; Book Value ₹ 1,70,000) was sold during the year for ₹ 1,50,000.

- (ii) Depreciation for 2011-12 was amounted to ₹ 3,00,000 on plant and machinery and ₹ 50,000 on land and building.
- (iii) A piece of land had been sold out on 01-11-2011 and the profit on the sale has been credited in capital reserve.
- (iv) ₹ 40,000 is received as dividend including ₹ 15,000 pre-acquisition profit, which is credited to investment account.
- (v) An interim dividend of ₹ 2,50,000 has been paid during the year 2011-12.
- (vi) Income tax paid during the year 2011-12, amounted to ₹ 3,80,000.

Required:

- (A) Prepare a schedule of changes in the working capital.
- (B) Prepare funds flow statement as on 31st March, 2012.

Answer

(A) Schedule of Changes in the Working Capital

| Particulars | 31 st March | | Changes in Working Capital (in lakhs) | |
|--------------------------------|------------------------|-------------|---------------------------------------|-----------------|
| | 2011 (₹) | 2012 (₹) | Increase (₹) | Decrease (₹) |
| A. Current Assets | | | | |
| Stock | 8.60 | 12.70 | 4.10 | |
| Sundry Debtors | 10.20 | 13.00 | 2.80 | |
| Bills Receivables | 1.00 | 0.70 | | 0.30 |
| Cash in Hand & Bank | 7.20 | 8.90 | 1.70 | |
| Total (A) | 27.00 | 35.3 | | |
| B. Current Liabilities | | | | |
| Sundry Creditors | 3.50 | 4.60 | | 1.10 |
| Bills Payable | 2.00 | 1.80 | 0.20 | |
| Total (B) | 5.5 | 6.4 | | |
| C. Working Capital (A-B) | 21.5 | 28.9 | | |
| D. Increase in Working Capital | 7.4 | | | 7.4 |
| | 28.9 | 28.9 | 8.8 | 8.8 |

3.104 Financial Management

(B) Preparation of Funds Flow Statement

Working Notes:

Plant & Machinery A/c

| Particulars | ₹ | Particulars | ₹ |
|---------------------|-------|-----------------|-------|
| To Balance b/d | 22.00 | By Depreciation | 3.00 |
| To Bank (Purchase) | 13.70 | By Bank (Sale) | 1.50 |
| (Balancing figure) | | By Loss on Sale | 0.20 |
| | | By Balance c/d | 31.00 |
| | 35.70 | | 35.70 |

Provision for Taxation A/c

| Particulars | ₹ | Particulars | ₹ |
|----------------|------|-------------------------------|------|
| To Balance c/d | 5.00 | By Balance b/d | 4.00 |
| To Bank A/c | 3.80 | By P&L A/c (balancing figure) | 4.80 |
| | 8.80 | | 8.80 |

Investment A/c

| Particulars | ₹ | Particulars | ₹ |
|------------------------|------|-----------------|------|
| To Balance b/d | 2.00 | By Dividend A/c | 0.15 |
| To Bank (purchase b/d) | 1.65 | By Balance c/d | 3.50 |
| | 3.65 | | 3.65 |

Land & Building A/c

| Particulars | ₹ | Particulars | ₹ |
|-------------------------------------|-------|--------------------|-------|
| To Balance b/d | 20.00 | By Bank A/c (Sale) | 4.00 |
| To Capital Reserve (Profit on Sale) | 2.50 | By Depreciation | 0.50 |
| | | By Balance c/d | 18.00 |
| | 22.50 | | 22.50 |

Adjusted Profit & Loss A/c

| Particulars | ₹ | Particulars | ₹ |
|--|------|---------------------------|------|
| To Depreciation on: Plant & Machinery | 3.00 | By Net Profit for 2011 | 5.30 |
| | | By Dividend on Investment | 0.25 |

| | | | |
|---------------------------------|-------|-------------------------|-------|
| Land & Building | 0.50 | By Funds from Operation | 26.15 |
| To Loss on Sale of Machinery | 0.20 | | |
| To Goodwill Written Off | 0.80 | | |
| To Share Issue Up Written Off | 0.20 | | |
| To Provision for Taxation | 4.80 | | |
| To Transfer to General Reserves | 2.00 | | |
| To Interim Dividend | 2.50 | | |
| To Proposed Dividend | 11.00 | | |
| By Net Profit for 2012 | 6.70 | | |
| | 31.70 | | 31.70 |

Funds Flow Statement as on 31st March 2012

| Sources of Fund | Rs. | Application of Fund | Rs. |
|------------------------|-------|-----------------------------|-------|
| Funds from Operation | 26.15 | Increase in Working Capital | 7.40 |
| Dividend on Investment | 0.40 | Tax paid | 3.80 |
| Sale of Machinery | 1.50 | Interim Dividend | 2.50 |
| Issue of Shares | 5.00 | Dividend | 8.00 |
| Sale of Land | 4.00 | Purchase of Investments | 1.65 |
| | | Purchase of Plant | 13.70 |
| | 37.05 | | 37.05 |

(Note: Schedule of changes in the working capital may be computed alternatively by taking provision for tax as a current liability.)

Question 22

The following are the summarized Balance Sheet of Flexon Limited as on 31st March 2012 and 2013 :

| Liabilities | 31.3.12 | 31.3.13 | Assets | 31.3.12 | 31.3.13 |
|--------------------|----------|----------|---------------------------|----------|----------|
| | ₹ | ₹ | | ₹ | ₹ |
| Share Capital | 8,00,000 | 8,00,000 | Goodwill | 15,000 | 15,000 |
| General Reserve | 1,40,000 | 1,80,000 | Building | 4,00,000 | 3,60,000 |
| Profit & Loss A/c. | 1,60,000 | 2,70,000 | Plant | 3,70,000 | 5,20,000 |
| Sundry Creditors | 1,71,000 | 1,67,000 | Investment (Long-term) | 1,20,000 | 1,50,000 |

3.106 Financial Management

| | | | | | |
|-------------------|-----------|-----------|-------------|-----------|-----------|
| Bills Payable | 20,000 | 30,000 | Stock | 3,00,000 | 2,30,000 |
| Provision for Tax | 1,60,000 | 1,80,000 | Debtors | 1,80,000 | 2,00,000 |
| | | | Cash & Bank | 66,000 | 1,52,000 |
| | 14,51,000 | 16,27,000 | | 14,51,000 | 16,27,000 |

Additional Information:

(1) Depreciation charged during the year 2012-13:

On Plant - ₹ 40,000

On Building - ₹ 40,000

(2) Provision for tax of ₹ 1,90,000 was made during the year 2012-13.

(3) Interim dividend paid during the year 2012-13:

Interim Dividend - ₹ 80,000

Corporate Dividend Tax - ₹ 13,596

Prepare:

(i) Statement of changes in working capital

(ii) Funds flow statement for the year ended 31st March, 2013.

Answer

(b) (i) Schedule of Changes in Working Capital

| Particulars | 31 st March | | Working Capital | |
|-----------------------------|------------------------|-------------|-----------------|-----------------|
| | 2012 (₹) | 2013 (₹) | Increase (₹) | Decrease (₹) |
| (A) Current Assets | | | | |
| Stock | 3,00,000 | 2,30,000 | - | 70,000 |
| Debtors | 1,80,000 | 2,00,000 | 20,000 | - |
| Cash & Bank | 66,000 | 1,52,000 | 86,000 | - |
| Total (A) | 5,46,000 | 5,82,000 | | |
| (B) Current Liabilities | | | | |
| Sundry Creditors | 1,71,000 | 1,67,000 | 4,000 | - |
| Bills Payable | 20,000 | 30,000 | - | 10,000 |
| Total (B) | 1,91,000 | 1,97,000 | | |
| Working Capital (A-B) | 3,55,000 | 3,85,000 | 1,10,000 | 80,000 |
| Increase in Working Capital | 30,000 | - | - | 30,000 |
| Total | 3,85,000 | 3,85,000 | 1,10,000 | 1,10,000 |

Funds Flow Statement as on 31st March, 2013

| Sources of Fund | ₹ | Application of Fund | ₹ |
|----------------------|----------|-----------------------------|----------|
| Funds from Operation | 5,13,596 | Increase in Working Capital | 30,000 |
| | | Interim Dividend | 80,000 |
| | | Purchase of Investment | 30,000 |
| | | Corporate Dividend Tax | 13,596 |
| | | Purchase of Plant | 1,90,000 |
| | | Payment of Income Tax | 1,70,000 |
| | | 5,13,596 | 5,13,596 |

Working Notes:

Adjusted Profit and Loss A/c

| Particulars | | ₹ | Particulars | ₹ |
|---------------------------|--------|----------|--------------------------|----------|
| To General Reserve | | 40,000 | By Net Profit for 2012 | 1,60,000 |
| To Depreciation: | | | By Funds from Operations | 5,13,596 |
| Plant | 40,000 | | | |
| Building | 40,000 | 80,000 | | |
| To Goodwill | | - | | |
| To Interim Dividend | | 80,000 | | |
| To Corporate Dividend Tax | | 13,596 | | |
| To Provision for Tax | | 1,90,000 | | |
| To Net Profit for 2013 | | 2,70,000 | | |
| | | 6,73,596 | | 6,73,596 |

Provision for Tax A/c

| Particulars | ₹ | Particulars | ₹ |
|------------------------|----------|-------------|----------|
| To Bank A/c (Tax Paid) | 1,70,000 | By Bal. b/d | 1,60,000 |
| To Balance b/d | 1,80,000 | By P&L A/c | 1,90,000 |
| | 3,50,000 | | 3,50,000 |

3.108 Financial Management

Plant & Machinery A/c

| Particulars | ₹ | Particulars | ₹ |
|-------------|----------|-----------------|----------|
| To Bal. b/d | 3,70,000 | By Depreciation | 40,000 |
| To Bank | 1,90,000 | By Bal. c/d | 5,20,000 |
| | 5,60,000 | | 5,60,000 |

(Note: Schedule of changes in the working capital maybe computed alternatively by taking provision for tax as current liability and working out the problem accordingly.)

Exercise

1. The following information is available in respect of ABC Ltd.:
 - (1) Materials are purchased and received one month before being used and payment is made to suppliers two months after receipt of materials.
 - (2) Cash is received from customers three months after finished goods are sold and delivered to them.
 - (3) No time lag applies to payments of wages and expenses.
 - (4) The following figures apply to recent and future months:

| Month | Materials received ₹ | Sales ₹ | Wages and Expenses ₹ |
|----------|-------------------------|------------|-------------------------|
| January | 20,000 | 30,000 | 9,500 |
| February | 22,000 | 33,000 | 10,000 |
| March | 24,000 | 36,000 | 10,500 |
| April | 26,000 | 39,000 | 11,000 |
| May | 28,000 | 42,000 | 11,500 |
| June | 30,000 | 45,000 | 12,000 |
| July | 32,000 | 48,000 | 12,500 |
| August | 34,000 | 51,000 | 13,000 |

- (5) Cash balance at the beginning of April is ₹10,000.
- (6) All the products are sold immediately they have been made and that materials used and sums spent on wages and expenses during any particular month relate strictly to the sales made during that month.

Prepare cash flow forecast month by month from April to July, profit and loss forecast for four months (April-July) and a movement of funds statement for the four months period (April-July).

(Answer: Cash forecast from April to July: Closing balance-7,000; 4,500; 2,500; 1,000 Profit and Loss forecast for 4 months April-July-19,000 and Movement of Funds Statement- 1,000)

2. A newly established company manufacturing two products furnishes the Cost Sheets as under:

| | Products ₹ /unit | |
|--------------------|------------------|----|
| | L | B |
| Direct Materials | 40 | 20 |
| Direct Labour | 30 | 15 |
| Variable Overheads | 14 | 7 |
| Selling Price | 100 | 50 |

Fixed overheads excluding bank interest amount to ₹6,00,000 per annum spread out evenly throughout the year.

Sales forecast is as under:

| Product | July | August | Sept. | Oct. | November'2013 |
|-----------|-------|--------|-------|-------|---------------|
| L (Units) | 4,200 | 4,600 | 3,600 | 4,000 | 4,500 |
| B (Units) | 2,100 | 2,300 | 1,800 | 2,000 | 1,900 |

Production: 75% of each month's sales will be produced in the month of sale and 25% in the previous month.

Sales Pattern:

L: One-third of sales will be on cash basis on which a cash discount of 2% is allowed.

One-third will be on documents against payment basis.

The documents will be discounted by the bank in the month of sales itself.

Balance of one-third will be on documents against acceptance basis.

The payment under this scheme will be received in the third month.

For e.g. for sales made in September, payment will be received in November.

B.: 80% of the sales will be against cash to be received in the month of sales and the balance 20% will be received next following month.

Direct materials: 50% of the direct materials required for each month's production will be purchased in the previous month and the balance in the month of production itself. The payment will be made in the month next following the purchase.

Direct Wages: 80% of the direct wages will be paid in the month of use of direct labour for production and the balance in the next following month.

Variable overheads: 50% to be paid in the month of incurrence and the balance in the next following month.

Fixed overheads: 40% will be paid in the month of incurrence and the other 40% in the next

3.110 Financial Management

following month. The balance of 20% represents depreciation.

The bill discounting charges payable to the bank in the month in which the bills are discounted amount to 50 paise per ₹100 of bills discounted.

A cash balance of ₹1,00,000 will be maintained on 1st July, 2014.

Prepare a cash budget monthwise for July, August and September, 2014

(Answer: Closing Balance-1,03,062; 24,207; 40,894)

3. Given below are the Balance Sheets of Alpha Limited and Beta Limited as on 31st March, 2014 :

Balance Sheet

| Liabilities | | | Assets | '000 | |
|------------------------|------------|-----------|-----------------------|------------|-----------|
| | Alpha Ltd. | Beta Ltd. | | Alpha Ltd. | Beta Ltd. |
| Share capital | | | Gross Block | | |
| Equity Shares of | | | Less : Depreciation | 812 | 917 |
| ₹10 each | 500 | 400 | Investments | 100 | 300 |
| 9-1/2% Pref. shares of | | | Current Assets, Loans | | |
| ₹10 each | 100 | 50 | and Advances : | | |
| Reserve and Surplus | | | Inventories | 202 | 52 |
| General Reserve | 300 | — | Sundry Debtors | 152 | 64 |
| P&L A/c | 100 | 50 | Cash & Bank | 42 | 32 |
| Secured Loan | | | Deposits | 12 | 42 |
| 11% Term Loan | 50 | 620 | Advances | — | 40 |
| 10% Debentures | 100 | 100 | | | |
| Unsecured Loan | | | | | |
| 15% Bank Loan | 20 | 20 | | | |
| 18% Short Term Loan | 10 | 15 | | | |
| Current Liabilities & | | | | | |
| Provisions : | | | | | |
| Sundry Creditors | 10 | 10 | | | |
| Outstanding Expenses | 5 | 2 | | | |
| Provision for Taxation | 50 | 40 | | | |
| Proposed Dividend | 75 | 140 | | | |
| | 1320 | 1447 | | 1320 | 1447 |

Find the capital structure ratios of the companies. Comment on their overall capital structure. Both the companies are willing to raise 3.2 lakhs rupees by issue of debentures. How do you react if 2 : 1 debt-equity ratio norm is to be followed ?

(Answer: Alpha – 0.76; 0.17; 0.49 and Beta-0.35; 1.48; 2.12)

4. Profit and Loss Account for the period ended 31.3.2014

| | ('000) | | ('000) |
|----------------------------------|---------------|---------------------------------|---------------|
| <i>Particulars</i> | <i>Amount</i> | <i>Particulars</i> | <i>Amount</i> |
| To Administrative Exp. | 300 | By Gross Profit (after charging | |
| To Selling & Dis. Exp. | 100 | depreciation ₹1,00,000) | 1250 |
| To Interest | 50 | By Income from Investment | 50 |
| To Loss on sales of Fixed Assets | 12 | By Misc. Income | 2 |
| To Goodwill written off | 15 | | |
| To Tax provision | 412 | | |
| To Net profit | 413 | | |
| | 1302 | | 1302 |

Calculate debt-service coverage ratio. Current instalment of long term loan is ₹ 5 lakhs.

(Answer: 1.07)

5. Given below is the Balance Sheet of Ahuja Company as on 31.12.2013

| | '000 | | '000 |
|---------------------------------------|----------|------------------------|----------|
| <i>Liabilities</i> | <i>₹</i> | <i>Assets</i> | <i>₹</i> |
| Share Capital-Equity | | Net Block | 180 |
| shares of ₹10 each- | 100 | Inventories | 100 |
| General Reserve | 10 | Sundry Debtors | 40 |
| Capital Reserve | 15 | Cash and Bank Balances | 40 |
| Capital Redemption Reserve | 50 | Profit & Loss A/c | 20 |
| 12% Convertible Debentures | 55 | | |
| (convertible into equity | | | |
| shares by 31.3.2013 at a 10% premium) | | | |
| 14% Debentures | 50 | | |
| (25% Redeemable by 31.3.2013) | | | |
| Current Liabilities | 100 | | |
| | 380 | | 380 |

The company plans to issue 14% fresh debentures at the debt-equity ratio of 2 : 1 excluding capital redemption reserve and capital reserve for which it has no cash backing. Tanuja Co. Ltd. wants to subscribe fully the fresh debentures of Ahuja Co. Ltd. You are asked to calculate the

3.112 Financial Management

amount needed to be set aside for this purpose. Also you are asked by Ahuja Co Ltd. to determine the proprietary ratio after conversion of debentures and fresh issue.

(Answer: ₹2,52,500; 0.35)

6. Cost Structure : for 10,000 units of product 'X'

| | |
|--------------------------------|--------------------|
| Raw Material | ₹ 7,00,000 |
| Wages | ₹ 2,50,000 |
| Manufacturing Exp. (70% fixed) | ₹ 3,50,000 |
| Admn. Exp. (100% fixed) | ₹ 1,00,000 |
| Selling Exp. (80% fixed) | ₹ 2,00,000 |
| | <u>₹ 16,00,000</u> |

The company expects annual sales of 9,600 units and wants to maintain 1/2 months' sales in stock. It wants to offer 2 months' credit period and expects to receive 2 months' credit. It has to give trade advance amounting to ₹ 50,000. It wants to maintain 1 month's cost of production in cash balance. Its fixed assets were ₹ 12 lakhs. It will raise 16% short term loan from bank, but it has to maintain 2 : 1 current ratio. Also it will raise long term fund at the 2 : 1 debt equity ratio. It wants to earn 20% on sales. Draft the Balance Sheet of the Company.

(Answer: 20,50,334)

7. Given below are the Profit and Loss Statement of Om Limited for the year ended 31st March, 2014 and Balance Sheet as on that date:

Profit and Loss Statement

| | ₹ in lakhs | ₹ in lakhs |
|---------------------------------|------------|------------|
| Sales | | 7,850 |
| Less : Cost of goods sold | | 5,232 |
| Gross Profit | | 2,618 |
| Less : Administrative Expenses | 240 | |
| Selling & Distribution Expenses | 545 | |
| Finance Charge | 280 | |
| Depreciation | 540 | 1,605 |
| Profit Before Tax | | 1,013 |
| Less : Tax Provision | | 500 |
| Net Profit | | 513 |
| Less : Proposed dividend | | 400 |
| Retained Earnings | | 113 |

Balance Sheet

| Liabilities | ₹ in Lakhs | ₹ in lakhs | Assets | ₹ in lakhs | ₹ in lakhs |
|-------------------------------------|------------|---------------|-------------------------|------------|---------------|
| Share Capital (₹10 each) | | 4,000 | Gross Block | 6,550 | |
| Reserve & Surplus | 2,000 | | Less: Accumulated depn. | 1,540 | |
| Add : Retained Earnings | 113 | 2,113 | Net Block | | 5,010 |
| Secured loans | | 2,500 | | | |
| Unsecured loans | 1,500 | | Investments | | 2,500 |
| Current liabilities and provisions: | | | Stock | 1,500 | |
| Sundry Creditors | 550 | | Debtors | 1,800 | |
| Tax Provision | 500 | | Cash at bank | 700 | |
| Proposed dividend | 400 | 1,450 | Cash in hand | 53 | 4,053 |
| | | <u>11,563</u> | | | <u>11,563</u> |

You are required to show the following ratios :

1. Gross yield percentage
2. Market value to book value per share
3. Price-earnings ratio
4. Market price to cash flow

Market price per share may be taken as ₹30 which was arrived at by taking average share price for the month of March, 2014.

(Answer: 3.33%; 1.96; 23.39; 11.40)

8. The following are the changes in the account balances taken from the Balance Sheet of PQ Ltd. as at the beginning and end of the year:

Changes in Rupees in
debit or [credit]

| | |
|--|----------|
| Equity share capital 30,000 shares of ₹10 each issued and fully paid | — |
| Capital reserve | [49,200] |
| 8% debentures | [50,000] |
| Debentures discount | 1,000 |
| Freehold property at cost/revaluation | 43,000 |

3.114 Financial Management

| | |
|--|-----------------|
| Plant and machinery at cost | 60,000 |
| Depreciation on plant and machinery | [14,400] |
| Debtors | 50,000 |
| Stock and work-in-progress | 38,500 |
| Creditors | [11,800] |
| Net profit for the year | [76,500] |
| Dividend paid in respect of earlier year | 30,000 |
| Provision for doubtful debts | [3,300] |
| Trade investments at cost | 47,000 |
| Bank | <u>[64,300]</u> |
| | <u>0</u> |

You are informed that:

- Capital reserve as at the end of the year represented realised profits on sale of one freehold property together with surplus arising on the revaluation of balance of freehold properties.
- During the year plant costing ₹18,000 against which depreciation provision of ₹13,500 was lying, was sold for ₹7,000.
- During the middle of the year ₹50,000 debentures were issued for cash at a discount of ₹1,000.
- The net profit for the year was after crediting the profit on sale of plant and charging debenture interest.

You are required to prepare a statement which will explain, why bank borrowing has increased by ₹64,300 during the year end. Ignore taxation.

(Answer: Cash flow from operating, investing and financing activities- 30,500; (1,11,800); 17,000)

9. Given below are the Balance Sheets of X Ltd. as on 31st March, 2012, 2013 and 2014.

| Liabilities | 31st March | | | Assets | 31st March | | |
|-------------------|-------------|-------|-------|-------------------|-------------|--------|--------|
| | 2012 | 2013 | 2014 | | 2012 | 2013 | 2014 |
| | (₹ in Lacs) | | | | (₹ in Lacs) | | |
| Share Capital | 70,00 | 75,00 | 75,00 | Plant & Machinery | 80,00 | 110,00 | 130,00 |
| Reserve | 12,00 | 16,00 | 25,00 | Investments | 35,00 | 30,00 | 45,00 |
| Profit & Loss A/c | 6,00 | 7,00 | 9,00 | Stock | 15,00 | 15,00 | 20,00 |

| | | | | | | | |
|----------------|--------|--------|--------|--------------|--------|--------|--------|
| 12% Debentures | 10,00 | 5,00 | 10,00 | Debtors | 5,00 | 5,50 | 5,00 |
| Cash Credit | 5,00 | 7,00 | 12,00 | Cash at Bank | 5,00 | 3,00 | 3,25 |
| Creditors | 12,00 | 14,00 | 18,00 | | | | |
| Tax Provision | 11,00 | 17,00 | 28,00 | | | | |
| Proposed Div. | 14,00 | 22,50 | 26,25 | | | | |
| | 140,00 | 163,50 | 203,25 | | 140,00 | 163,50 | 203,25 |

Other Information :

- (i) Depreciation : 2011-2012 ₹ 500 lacs; 2012-13 ₹ 700 lacs; and 2013-14 ₹ 775 lacs.
- (ii) In 2013-14 a part of the 12% debentures was converted into equity at par.
- (iii) In the last three years there was no sale of fixed assets.
- (iv) In 2013-14 investment costing ₹ 500 lacs was sold for ₹ 510 lacs. The management is confused on the deteriorating liquidity position despite good profit earned by the enterprise.

Identify the reasons. Fund Flow Analysis may be adopted for this purpose.

(Answer: 2012-13-Sources: 56,50; 78,00 and Applications; 5,50; 4,25)