Appendix O

Equal Opportunity Program Inspection Checklist

STAFF ELEMENT: Equal Opportunity

All aspects of the Commander's Equal Opportunity program are subject to inspection. The Eighth Army Equal Opportunity Office has selected questions in the following Two Sections that are key factors in this program. The Two Sections are: EO Program Administration and EO Program Functions. EO Program Administration has Seven Areas and EO Program Functions has Eight Areas.

Each one of the areas is graded on a Comply/Non-comply system with an overall rating of COMMENDABLE, SATISFACTORY, or UNSATISFACTORY. A COMMENDABLE Rating is awarded if a unit receives ALL Complies or N/As applicable to that area. A SATISFACTORY Rating is awarded if a unit receives Complies on at least 80% of the sub-areas applicable in that area. An UNSATISFACTORY Rating is awarded if that applicable area does not meet the SATISFACTORY requirements.

SECTION I- EO PROGRAM ADMINISTRATION

INSPECTION ITEM AND REFERENCE COMPLY NON-COMPLY NA AREA I. REQUIRED REFERENCES (Note: all references must be the most current with changes if applicable) 1. AR 600-20, Army Command Policy 2. DA PAM 600-26, DA Affirmative Action Plan 3. DA PAM 350-20, Unit EO Training Guide 4. AR 15-6, Procedures for Investigating Officer and Boards 5. AR 25-50, Preparing and Managing Correspondence 6. AR 25-400-2, The Army Records Information Management System (ARIMS) 7. Army in Korea Supplement 1 to AR 600-20 8. Command Equal Opportunity Action Plan 9. Equal Opportunity Continuity Book 10. US Army in Korea Standards Handbook 11. TC 26-6 Commander's Equal Opportunity Handbook 12. EUSA 600-2, Republic of Korea Army Personnel with the United States Army 13. DA Consideration of Others Handbook

RATING FOR AREA I (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY)
A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 11 sub-areas.

O-1 AS OF 20 Oct 06

SECTION I: EO PROGRAM ADMINISTRATION

INSPECTION ITEM AND REFERENCE	COMPLY NON-COMPLY NA
AREA II. MSC/BRIGADE/GROUP BULLETIN BOARD	
1. Eighth Army Policy Letter #1: EO Policy Letter AR 600-20, 6-3i (11)	
 Eighth Army Policy Letter #4: EO/Sexual Harassment Complai Procedures AR 600-20, 6-3i (11) 	int
3. Eighth Army Policy Letter #6: EO/EEO Prevention of Sexual Harassment (POSH) AR 600-20, 6-3i (11) and 7-2b)	
 Eighth Army Policy Letter #15: Consideration of Others Progr Guidance. EUSA Policy Letter #15, 3b 	ram
5. MSC/Brigade/Group EO Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul AR 600-20, 6-3i (11) and AK Supplement 1 to AR 600-20	l
6. MSC/Brigade/Group POSH Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) & 7-2b and AK Supplement 1 to AR 600-20	
7. MSC/Brigade/Group EO/Sexual Harassment Complaint Procedures Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) and AK Supplement 1 to AR 600-20	l
8. MSC/Brigade/Group Consideration of Others Policy Letter. EUSA Policy Letter #15, 3b	
9. Name/Phone Number/Photo of Brigade/Group EOA	

RATING FOR AREA II (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY)
A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 7 sub-areas

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SECTION I: EO PROGRAM ADMINISTRATION **INSPECTION ITEM AND REFERENCE** COMPLY NON-COMPLY NA AREA III. BATTALION BULLETIN BOARD 1. Brigade/Group EO Policy Letters. AR 600-20, 6-3i (11) 2. Brigade/Group Prevention of Sexual Harassment (POSH). AR 600-20, 6-3i (11) and 7-2b 3. Brigade/Group EO/Sexual Harassment Complaint Procedures and Flow Charts. AR 600-20, 6-3i (11) 4. Brigade/Group Consideration of Others Policy Letter. EUSA Policy Letter #15, 3b 5. Battalion EO Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) and AK Supplement 1 to AR 600-20 6. Battalion Prevention of Sexual Harassment Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual Harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) & 7-2b and AK Supplement 1 to AR 600-20 7. Battalion Consideration of Others Policy Letter. EUSA Policy Letter #15, 3b 8. Battalion EO/Sexual Harassment Complaint Procedures and Flowchart . Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul AR 600-20, 6-3i (11) and AK Supplement 1 to AR 600-20 9. Name/Phone Number/Picture of Brigade/Group EOA 10. Name/Phone Number of Battalion Primary EORs

RATING FOR AREA III (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY)
A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 8 sub-areas

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SECTION I: EO PROGRAM ADMINISTRATION **INSPECTION ITEM AND REFERENCE** COMPLY NON-COMPLY NA AREA IV. COMPANY BULLETIN BOARD 1. Battalion EO Policy Letters. AR 600-20, 6-3i (11) 2. Battalion Prevention of Sexual Harassment (POSH) Policy Letter. AR 600-20, 6-3i (11) and 7-2b 3. Battalion EO/Sexual Harassment Complaint Procedures and Flow Charts. AR 600-20, 6-3i (11) Battalion Consideration of Others Policy Letter. EUSA Policy Letter #15, 3b 5. Company EO Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) and AK Supplement 1 to AR 600-20 6. Company Prevention of Sexual Harassment Policy Letter: Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) and 7-2b and AK Supplement 1 to AR 600-20 7. Company Consideration of Others Policy Letter. EUSA Policy Letter #15. 3b 8. Company EO/Sexual Harassment Complaint Procedures and Flowchart. Must include an overview of the command's commitment to the EO program, reaffirm that unlawful discrimination and sexual harassment will not be practiced, condoned, or tolerated, how and where to file a complaint along with complainant's protection from acts or threats of reprisal. Must be in English and Hangul. AR 600-20, 6-3i (11) and AK Supplement 1 to AR 600-20 9. Name/Phone Number/Picture of Brigade/Group EOA. AK Supplement 1 to AR 600-20 10. Name/Phone Number of Battalion and Company Primary

RATING FOR AREA IV (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY)
A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 8 sub-areas

EORs. AK Supplement 1 to AR 600-20

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SECTION I: EO PROGRAM ADMINISTRATION

INSPECTION ITEM AND REFERENCE	COMPLY	NON-COMPLY	NA
AREA V. REPORTS			
1. Was the Quarterly Narrative and Statistical Report (QNSR) submitted to the Eighth Army EO Office no later than the 15 th day of the new quarter? AR 600-20, 6-3i (23)			
2. Did the unit submit their Annual Narrative and Statistical Reports (ANSR) to the Eighth Army EO Office no later than the 30 th of the new fiscal year? AK Supplement 1 to AR 600-20			
3. Does the unit maintain Quarterly Narrative and Statistical reports on file? AR 600-20, 6-3i (23)			
4. Is the Command Profile DA EO Database updated on a quarterl basis? DA mandated	у		
5. Is the Monthly Reporting DA EO Database updated on a monthl basis? DA mandated	y 		
6. Is the EO Representatives DA Reports Database updated when required? DA mandated			
7. Is the Training Assessment DA EO Database updated at a minimum quarterly? DA mandated			
RATING FOR AREA V (COMMENDABLE, SATISFACTORY A Satisfactory rating is awarded if you score a "COMPLY" in a			
AREA VI. EQUAL OPPORTUNITY ADVISOR			
1. Is the EO Advisor assigned to the personal or special staff of the supported commander? AR 600-20, 6-3i (6)			
2. Does the EOA have an area to conduct private interviews? AK Supplement 1 to AR 600-20			
3. Is the EO Advisor included in staff meetings and deployments in order to accomplish the Human Relations' mission? AR 600-20, 6-3i (6)			
4. Is the supported commander in the EO Advisor's rating scheme AR 600-20, 6-3i (7)	e? 		
5. Has the unit established a Human Relations/ EO Budget or allocated funding to carry out the command's Human Relations/ EC programs? AR 600-20, 6-3i (21)) ——		
6. Does the EOA conduct SAVs of subordinate units on an annual basis? AR 600-20, 6-3i (24)			

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SECTION I: EO PROGRAM ADMINISTRATION **INSPECTION ITEM AND REFERENCE** COMPLY NON-COMPLY NA 7. Does the EOA conduct CIPs of subordinate units on an annual basis? AK Supplement 1 to AR 600-20 RATING FOR AREA VI (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY) A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 6 sub-areas AREA VII. BATTALION AND UNIT EQUAL OPPORTUNITY REPRESENTATIVES 1. Has the Commander appointed an EOR in the rank of SGT (P) through 1LT for the Company/Staff? AR 600-20, 6-3l and AK Supplement 1 to AR 600-20 2. Does the Brigade/Group EO office have a copy of the EORC graduation certificate of training for the Battalion & Company EORs? AK Supplement 1 to AR 600-20 3. Are EORs school trained within 60 days of appointment? AK Supplement 1 to AR 600-20 4. Does the Battalion EOR have a copy of the Company/Staff EORs appointment orders? AK Supplement 1 to AR 600-20 RATING FOR AREA VII (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY) A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 3 sub-areas **SECTION II: EO PROGRAM FUNCTIONS INSPECTION ITEM AND REFERENCE COMPLY NON-COMPLY NA** AREA I. EQUAL OPPORTUNITY COMPLAINTS 1. Are memorandum for records (MFRs) prepared for informal complaints? AR 600-20, D-1a (1) 2. Is the MFR currently on file and include information indicating nature of complaint and identifying pertinent information to assist in the identification of unit's command climate? AR 600-20, D-1a (1) 3. Are informal complaints tracked at the MSC level and annotated in DA EO data base. AK Supplement 1 to AR 600-20 4. Were formal complaints processed IAW Appendix D, AR 600-20? AR 600-20, D-1b 5. Were formal complaints sworn in writing on DA 7279? AR-600-20, D-2

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INSPECTION ITEM AND REFERENCE	COMPLY	NON-COMPLY	NA
6. Was the complaint reported within 3 calendar days to the first General Courts Martial Convening Authority (GCMA) in the chain of command? AR 600-20, D-4a			-1-1-2
7. Did the commander establish and implement a plan to protect the complainant, any named witnesses, and the alleged perpetrator from acts of reprisal? AR 600-20, D-4c			
8. Was the formal complaint investigation and DA Form 7279 completed within 14 calendar days or was there an authorized extension? AR 600-20, D-5			
9. Did the commander provide a progress report to the GCMCA authority 21 days after the date on which the investigation commenced and 14 days thereafter until completion? AR 600-20, D-4a			
10. Was the complainant and alleged offender briefed on the result of the investigation and given the opportunity to appeal if applicable AR 600-20, App D-7 thru D-8			
11. Was an appeal presented within seven calendar days? AR 600-20, D-8a			
12. Was the appeal forwarded to the next higher level Commande within 3 calendar days of receipt? AR 600-20, D-8b	er 		
13. Did the Appellate authority review, act, and provide written feedback, consistent with the Privacy Act and FOIA limitations, to the complainant of the appeal results within 14 calendar days? AR 600-20, D-8c			
14. Did the EOA conduct a follow-up within 30-45 calendar days? AR 600-20, D-10)			
15. Did the EOA advise or assist the commander and Investigating Officer throughout the complaints inquiry/investigation? AR 600-20, D-6d			
16. Is the complaint logged and updated in DA EO database? AK Supplement 1 to AR 600-20			
17. Is a copy of the complaint filed and maintained by the Brigade Equal Opportunity Advisor for 2 years? AR 600-20, D-11			

RATING FOR AREA I (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY)
A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 14 sub-areas

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INSPECTION ITEM AND REFERENCE	COMPLY NON-COMPLY NA
AREA II. FORMAL EO COMPLAINT PACKET	
1. Orders of appointment on investigating officer. AR 600-20, D-6k (1)	
2. Copy of the completed DA 7279 with attached continuation sheets? AR 600-20, D-6k (2)	
3. Copy of the completed/initialed Commander's Plan to prevent reprisals. AR 600-20, D-6k (3)	
4. List of questions developed with assistance of the EOA. AR 600-20, D-6k (4)	
5. Statements/synopses of interviews with complainant(s), named witness (es), subject(s), and relevant members of the chain(s) of command. AR 600-20, D-6k (5)	
6. Copies of supporting documents if applicable. AR 600-20, D-6k (6)	
7. Description/assessment of unit policies, procedures that may have contributed to perceptions of unlawful discrimination or sexual harassment within the unit. AR 600-20, D-6k (7)	
8. Written approval from higher echelon commander for any approved extensions. AR 600-20, D-6k (8)	
9. Written explanation of extenuating circumstances that prevented the investigating officer from interviewing any named witness (es), complainant(s), or subject(s). AR 600-20, D-6k (9)	
10. Does each packet contain a written review by the EOA? AR 600-20, D-6j	
11. Does the packet contain a legal review? AR 600-20, D-7	
RATING FOR AREA II (COMMENDABLE, SATISFACTOR A Satisfactory rating is awarded if you score a "COMPLY" in a	
AREA III. UNIT CLIMATE ASSESSMENTS	
1. Did the Company Commander complete a Command Climate Survey within 90 days after assuming command? AR 600-20, E-1	
2. Are Command Climate Surveys done annually? AR 600-20, E-1	

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INSPECTION ITEM AND REFERENCE	COMPLY NON-COMPLY NA
3. Are results of the Command Climate Survey on file for inspection? AR 600-20, E-3	
4. Are surveys being supplemented by group interviews, analysis of records, and review of complaint reports? AR 600-20, 6-3i (13)	
5. Are Command Climate Surveys being annotated on the QNSR and logged into DA EO database? AR 600-20, E-3 and AK Supplement 1 to AR 600-20	
6. Did the Commander provide feedback to the Soldiers in a timely manner? AR 600-20, E-2	
RATING FOR AREA III (COMMENDABLE, SATISFACTOR) A Satisfactory rating is awarded if you score a "COMPLY" in a	
AREA IV. SPECIAL COMMEMORATIONS/ETHIC OBSERVANC	ES
1. Does the unit plan and conduct ethnic observances/special commemorations? AR 600-20, 6-19	
2. Is there a standing committee to plan special/ethnic observance AR 600-20, 6-19e	es?
3. Are the special/ethnic observances conducted during the prescribed dates and has funding been designated for them? AR 600-20, 6-19h-i	
4. Are Soldiers notified of observances and events prior to their start? AR 600-20, 6-19d	
RATING FOR AREA IV (COMMENDABLE, SATISFACTOR A Satisfactory rating is awarded if you score a "COMPLY" in a	
AREA V. PREVENTION OF SEXUAL HARASSMENT (POSH)	
1. Is the unit conducting progressive, interactive small group POSI training twice a year? AR 600-20, 7-8	H
2. Is POSH training documented on the unit-training schedule? AR 600-20, 6-15a (2)	
3. Are members of the chain of command and other leaders (Commander, Command Sergeant Major, First Sergeant, Civilian Supervisors, and others) present and participating in POSH training? AR 600-20, 6-15, a (3)	

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INSPECTION ITEM AND REFERENCE	COMPLY NON-COMPLY NA
4. Are Brigade and higher conducting annual Senior Leader/Executive-level Seminar POSH training? Must be small group, interactive, and discussion based. AR 600-20, 6-15a (4)	
5. Is POSH training documented to include type of training, facilitator, date, time, length of training, signed attendance rosters by all attendees, and issues covered in the session? AR 600-20, 6-15a (2)	
RATING FOR AREA V (COMMENDABLE, SATISFACTORY, O A Satisfactory rating is awarded if you score a "COMPLY" in a	
AREA VI. EQUAL OPPORTUNITY (EO) TRAINING	
1. Is the unit conducting progressive, interactive, small group EO training twice a year? AR 600-20, 6-15a (2)	
2. Is EO training documented on the unit-training schedule? AR 600-20, 6-15a (2)	
3. Are members of the chain of command and other leaders (Commander, Command Sergeant Major, First Sergeant, Civilian Supervisors, and others) present and participate in EO training? AR 600-20, 6-15, a (3)	
4. Are Brigade and higher conducting annual Senior Leader/Executive-level Seminar EO training? Must be small group, interactive, and discussion based. AR 600-20, 6-15a (4)	
5. Is EO training documented to include type of training, facilitator, date, time, length of training, signed attendance rosters by all attendees, and issues covered in the ses AR 600-20, 6-15a (2)	sion?
RATING FOR AREA VI (COMMENDABLE, SATISFACTOR A Satisfactory rating is awarded if you score a "COMPLY" in a	
AREA VII. Consideration of Others Training (CO2)	
1. Is the unit conducting 2 hours of CO2 quarterly? EUSA Policy Letter #15, 3b	
2. Is CO2 training documented on the unit-training schedule? EUSA Policy Letter #15, 3b	
3. Are members of the chain of command and other leaders (Commander, Command Sergeant Major, First Sergeant, Civilian Supervisors, and others) present and participate in CO2 training? EUSA Policy Letter #15, 3c	

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INSPECTION ITEM AND REFERENCE	COMPLY NON-COMPLY NA
4. Are Brigade and higher conducting annual Senior Leader/Executive-level Seminar EO training utilizing the CO2 format- small group, interactive, and discussion based? AR 600-20, 6-15a (4)	
5. Is CO2 training documented to include type of training, facilitator, date, time, length of training, signed attendance rosters by all attendees, and issues covered in the session? AR 600-20, 6-15a (2)	
RATING FOR AREA VII (COMMENDABLE, SATISFACTO A Satisfactory rating is awarded if you score a "COMPLY" in a	
AREA VIII. QUARTERLY AND YEARLY TRAINING BRIEFS	
1. Did the unit brief the type and date of human relations training conducted by the unit since the last QTB/YTB? AR 600-20, 6-15a (1) (a)	
2. Did the unit brief the type and date of human relations training scheduled before the next QTB? AR 600-20, 6-15a (1) (b)	
3. Did the unit brief the number of EOAs/EORs required, authorized or on hand and the training they have completed or scheduled prior to the next QTB/YTB? AR 600-20, 6-15a (1) (c)	ed,
4. Did the Commander brief the date the last command climate survey was conducted and date the next command climate survey is scheduled. AR 600-20, 6-15a (1) (d)	

RATING FOR AREA VII (COMMENDABLE, SATISFACTORY, OR UNSATISFACTORY)
A Satisfactory rating is awarded if you score a "COMPLY" in a minimum of 3 sub-areas

RATING SUMMARY: SECTION 1 (EO PROGRAM ADMINISTRATION) NUMBER OF SUB-AREAS INSPECTED: _____ NUMBER OF SUB-AREAS RATED COMMENDABLE: _____ NUMBER OF SUB-AREAS RATED SATISFACTORY: _____ NUMBER OF SUB-AREAS RATED UNSATISFACTORY: _____ **OVERALL RATING**: COMMENDABLE SATISFACTORY UNSATISFACTORY **SECTION 2 (EO PROGRAM FUNCTIONS)** NUMBER OF SUB-AREAS INSPECTED: NUMBER OF SUB-AREAS RATED COMMENDABLE: _____ NUMBER OF SUB-AREAS RATED SATISFACTORY: NUMBER OF SUB-AREAS RATED UNSATISFACTORY: _____ **OVERALL RATING**: COMMENDABLE SATISFACTORY UNSATISFACTORY OVERALL RATING FOR THE EO PROGRAM: **OVERALL RATING**: COMMENDABLE SATISFACTORY UNSATISFACTORY SIGNATURE/DATE OF INSPECTOR: SIGNATURE/DATE OF UNIT POC: