

Volume 3:  
SGIC Formal  
Meeting  
Agenda



## **Agenda for Meeting No. SG12/4**

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# **SmartGrowth Implementation Committee**

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**The SmartGrowth Implementation Committee will meet in the**

**Te Awanui Room and Tauranga City Council Chamber,  
91 Willow Street,  
(access off Library Arcade), Tauranga**

**on**

**Wednesday, 22 August 2012**

**at the conclusion of the SmartGrowth Implementation  
Committee Workshop which starts at 10.00 am**

# SmartGrowth Implementation Committee

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**Independent Chairperson:**

**W Wasley**

**Committee Members:**

Bay of Plenty Regional Council

J Cronin (Chairperson)  
Cr J Nees  
Cr P Thompson

Tauranga City Council

Mayor S Crosby  
Cr L Baldock  
Cr T Molloy

Western Bay of Plenty District Council

Mayor R Paterson  
Cr P Thomas  
Cr M Williams

Tauranga Whenua Representatives

K Smith  
Cr R Bennett  
M Tapsell

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## Role

Pursuant to Schedule 7, Clause 30 of the Local Government Act 2002, a joint committee of Western Bay of Plenty District Council, Tauranga City Council, and Environment Bay of Plenty be established to implement the SmartGrowth Strategy and Implementation Plan.

## Membership

Representation be comprised of three representatives as appointed by the contributing authorities, including the Mayors and Regional Council Chairman, and three representatives to be nominated by Tangata Whenua. The Committee have the power to appoint the nominated Tangata Whenua Representatives.

An independent Chairperson be appointed by the Committee.

The standing membership be limited to thirteen members but with the power to co-opt up to a maximum of three additional non-voting members from the Strategic Partner Forum or Tangata Whenua Forum where required to ensure the effective implementation of any part or parts of the Strategy.

## Delegations

The Joint SmartGrowth Implementation Committee be delegated authority to implement the SmartGrowth Strategy and Implementation Plan in accordance with the following functions:

- Growth management leadership
- Oversee the implementation of the SmartGrowth strategy, in particular the strategy actions
- Ensure organisation systems and resources support the strategy implementation
- Take responsibility for progressing those actions specifically allocated to the SmartGrowth Implementation Committee in the strategy making sure the implementation does occur
- Oversee the strategy in relation to sub-regional transportation matters
- Monitoring and reporting progress against milestones
- Over viewing the management of the risks identified in implementation
- Reviewing and recommending adjustments to the strategy if circumstances change
- Identifying and resolving any consultation inconsistencies between the SmartGrowth strategies and subsequent public consultation processes of the partner Councils
- Facilitating consultation with the community
- Establishing and maintaining the Tangata Whenua Forum
- Establishing and maintaining the Strategic Partners Forum
- Approving submissions to local authorities, central government and other relevant agencies on SmartGrowth related issues and matters
- Selecting and appointing an Independent Chairperson and SmartGrowth Co-Ordinator
- Appointing the SmartGrowth Advisor on the recommendation of the Chief Executive Advisory Group (CEAG)

Implement the Memorandum of Agreement and the SmartGrowth Implementation Committee Protocol for operation (as attached to the SmartGrowth Strategy) to provide a basis for developing working relationships and the resolution of any conflict.



## **Agenda for Meeting No. SG12/4**

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# **SmartGrowth Implementation Committee**

Wednesday, 22 August 2012

To commence at the conclusion of the SmartGrowth Implementation Committee Workshop meeting which starts at 10.00 am

Te Awanui Room and Tauranga City Council Chamber

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### **Pages**

### **Present**

### **In Attendance**

### **Apologies**

### **Public Forum *(if required)***

- 1. Confirmation of the Minutes of the SmartGrowth Implementation Committee (SG12/3) dated 11 July 2012** 5 - 10

A copy of the minutes is attached.

### **Recommendation**

*That the minutes of the SmartGrowth Implementation Committee meeting (SG12/3) held on 11 July 2012 be confirmed as a true and correct record.*

### **Decisions**

- 2. Approval of the Report Card** 11 - 32  
Attached is a report from the SmartGrowth Programme Manager dated 22 August 2012

Appendix – Report Card



# Tauranga City Council

**Minutes of Meeting No. SG12/3 of the SmartGrowth Implementation Committee  
held on Wednesday, 11 July 2012 in the Council Chamber, 91 Willow Street,  
Tauranga commencing at 1.00 pm**

## **Present**

### **Independent Chairperson**

W Wasley

### **Bay of Plenty Regional Council**

Councillors: J Nees

### **Tauranga City Council**

Mayor: S Crosby

Councillors: L Baldock, T Molloy

### **Western Bay of Plenty District Council**

Councillors: P Thomas, M Williams

### **Tauranga Whenua Representatives**

R Bennett, K Smith, M Tapsell

## **In Attendance**

### **SmartGrowth**

K Tremaine – Strategic Advisor

### **Bay of Plenty Regional Council**

M McLeod – Chief Executive

### **Tauranga City Council**

C Jones – Deputy Chief Executive

A Ralph – Manager: Environmental Policy

H Jennings – Committee Advisor

### **Western Bay of Plenty District Council**

G Snelgrove – Chief Executive Officer

S Hill – Group Manager Customer Services

### **Others**

A Talbot, NZTA

SG12/3.NO. **APOLOGIES**

Moved Cr Raewyn Bennett/Seconded Cr Molloy

**That it be Resolved**

*That apologies for absence from Mayor Ross Paterson, Cr Thompson and Chairman John Cronin be received.*

**CARRIED**

SG12/3.NO. **CONFIRMATION OF MINUTES – SMARTGROWTH IMPLEMENTATION COMMITTEE (SG12/NO.) – DATED DATE**

The Committee considered the minutes of the SmartGrowth Implementation Committee (SG12/2) dated 23 May 2012 as circulated with the agenda.

Moved Cr Nees/Seconded Cr Molloy

**That it be Resolved**

*That the minutes of the SmartGrowth Implementation Committee (SG12/2) dated 23 May 2012 be confirmed as a true and correct record.*

**CARRIED**

**INFORMATION**

SG12/3.NO. **SMARTGROWTH BI-MONTHLY IMPLEMENTATION REPORT**

The Programme Manager **tabled items (1), (2) and (3)** and provided a **PowerPoint presentation**, outlining the following:

**Key Points**

- Roadmap
- Sizing the Update
- Which Of The Key Pillars Are Up For Re-litigation
- Issues Discussion Paper
- Community Engagement Phase
- Community Engagement Schedule
- Report Card
- Research Programme
- Building the Community Key Reports
- Economic – Key Reports

- Business Land – Key Reports
- Residential – Key Reports.

#### Point of Clarification

- The ‘key pillars’ identified as part of the workshop process were central issues contained within the current SmartGrowth Strategy whose inclusion in the updated Strategy was not yet assured, but required further thought and discussion.

The Programme Manager noted that the tabled Issues Discussion Paper included amendments from the three partner councils. Committee members worked through the Paper and noted the following:

#### Key Points

- Page 33, first third paragraph, first sentence to read:  
*“The current SmartGrowth settlement pattern is contained within a series of urban limits to reduce market pressure for new development in coastal areas and achieve a more compact urban form”.*
- “Cultural Heritage and Change” would replace “Recognise Tangata Whenua Culture” as the fourth heading in the Issues Discussion Paper.

#### In Response to Questions

- A challenge that was revealed through the workshop process was the differing views among the partner councils regarding the quantity of information that should be reported at meetings pertaining to the Strategy update.
- The budget for research projects was approximately \$300,000, however the majority of research was completed in-house where possible.
- Detailed research had been completed on tsunami and associated risks.
- The Strategic Advisor noted that the existing SmartGrowth Strategy contained population forecasts until 2061, which were regularly monitored.

#### Points Raised by Members

- General support for the key pillars identified, however there needed to be some flexibility with these.
- Supported a change in terminology relating to the ‘four wellbeings’ as most members of the community did not understand this concept.
- Under the “Arts and Culture” section of “Cultural Interests”, there could be an acknowledgement that the partner councils have differing perspectives on Arts and Culture and how the actions were implemented.
- Under the “Collaboration” section of “Strategy Implementation”, there could be an explanation as to how the current regulatory environment would be standardised and simplified to provide increased investor confidence.

2.20 pm Mayor Crosby **withdrew** from meeting.

Committee members discussed the tabled Communications and Community Engagement Pack and noted the following:

#### Key Points

- Suggested an additional Key Issues paper could include an overall explanation of SmartGrowth and associated funding and that implementation does not just lie with Councils. Other agencies have responsibilities and contribute funding.
- Agreed that the Key Issues paper should include the same headings as the Issues Discussion Paper to ensure consistency.

2.32 pm Mayor Crosby **entered** the meeting.

The Programme Manager noted the following:

**Key Points**

- 35 meetings were scheduled with various community groups to raise awareness of SmartGrowth and gain feedback to inform the draft Strategy. Attendance by at least one member of SGIC would be desirable at each meeting. A roster would be drawn up to include those who expressed interest in attending the meetings and would be circulated to the Committee in the near future.

2.35 pm Mayor Paterson **entered** the meeting.

**Key Points (continued)**

- The Report Card included in the Communications pack would be presented to various community groups for the purpose of raising awareness of the content of the existing Strategy and inform feedback.
- The Strategic Advisor noted that this Report Card was likely to be the first of its type in New Zealand.
- An opportunity for Mayors and the Regional Chair would be scheduled for 27 July and the invitation would be extended to all Committee members to contribute further to the Report Card.

2.38 pm Mayor Crosby **withdrew** from the meeting.

**Key Points (continued)**

- An assessment of the viability of Mr Bob Clarkson's affordable housing proposal in Tauriko may require further research. Mr Clarkson has a Memorandum of Understanding with TCC to establish that any research required for this land to be considered in the SmartGrowth Update process would need to be funded by Mr Clarkson.
- Further research may also be required regarding liquefaction as a natural hazard, and we are currently awaiting on an opinion from GNS on whether the existing information is sufficient for the purpose of long-term strategic planning.
- A research paper regarding population growth assumptions and the proposed approach for the SmartGrowth Update will be presented for discussion at the next meeting of the Committee in August 2012.
- The Chairperson noted that full copies of the research reports used to contribute to the research stream reports in Appendix 4 of the agenda could be provided to the Committee in a separate volume of the agenda if required.
- The Chairperson noted that to date there had been no formal determination as to whether there would be representatives from both the north and south Harbour Recreational Users Forums and that the decision of who would be appointed would be made by the respective Forums.

- Noted that the ‘SmartGrowth Way’ document included in the agenda was a summarised version of the original document.

It was agreed that members of the Committee would forward further suggestions or feedback regarding the Communications pack (specifically the Key Issues summary papers) to the Programme Manager.

To conclude, the Chairperson acknowledged the work and effort by various staff to complete and present the Communications pack and the Draft Report Card at today’s meeting.

**Moved Cr Nees / Seconded Cr Molloy**

**THAT the SmartGrowth Implementation Committee receives and notes:**

- 1 The bi-monthly Report for July 2012 from the Independent Chairperson, Strategic Advisor, Programme Manager and Tu Pakari Adviser.***
- 2 The work streams for the remainder of 2012 illustrated by the Roadmap in Appendix 1.***
- 3 The budget for the SmartGrowth Update***
- 4 The feedback received from Tauranga City Council on 9 July 2012.***
- 5 The Community Engagement Pack which will be used to facilitate community feedback to inform the updated SmartGrowth Strategy.***
- 6 The research framework consisting of the 4 research streams as illustrated in Appendix 4.***
- 7 The matters arising from the Property Developers Forum meeting on 30 May 2012 in the minutes attached as Appendix 5.***
- 8 The matters arising from the Population Aging Technical Advisory Group meeting on 18 June 2012 in the minutes attached as Appendix 6.***
- 9 The matters arising from the Strategic Partners Forum meeting on 19 June 2012 in the minutes attached as Appendix 7.***
- 10 The matters arising from the Combined Tangata Whenua Forum meeting on 27 June 2012 in the minutes attached as Appendix 8.***
- 11 The summary table attached as Appendix 9, setting out the Productivity Commissions response to SmartGrowth submission points raised in the Housing Affordability Inquiry.***

**THAT the SmartGrowth Implementation Committee approves/agrees/endorse:**

- 12 That SGIC agrees that key principles of the existing SmartGrowth Strategy will be raised for debate in the update.***

- 13 That SGIC approves the Issues Discussion paper tabled at the meeting along with suggestions raised in discussion, for the purpose of public consultation.**
- 14 That SGIC agrees to provide assistance with the Community Engagement programme by attending community meetings on a roster basis.**
- 15 That SGIC endorses the SmartGrowth Way document attached as Appendix 10 and agrees that it is referred to partner Councils for approval.**

**CARRIED**

\_\_\_\_\_  
The meeting concluded at 3.07 p.m.  
\_\_\_\_\_

Confirmed as a true and correct record

\_\_\_\_\_  
W Wasley  
**Independent Chairperson**

\_\_\_\_\_  
Date

Committee name	SmartGrowth Implementation Committee (Meeting)
Committee meeting date	22 August 2012
Author (s)	Justine Brennan
Purpose	Report Card Approval

# Approval of Report Card

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## Executive Summary

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1. This report seeks approval for the Report Card to be used for the purposes of:
  - a. Informing the Draft Updated Strategy; and
  - b. Raising the level of knowledge and awareness about the contents and progress of the existing Strategy so that more informed feedback can be received during the Community Engagement Programme.

## Recommendations

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2. It is recommended that the SmartGrowth Implementation Committee:
  - i. **Receives** the report entitled Approval of Report Card from the Programme Manager.
  - ii. **Approves** the Report Card for the purposes of informing the draft updated Strategy and raising the level of knowledge and awareness of SmartGrowth during the Community Engagement Programme.

## Matters for SGIC Consideration

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### Development of Report Card

3. The Report Card (attached as Appendix 1) provides a picture of how we are tracking 8 years into a 50 years Strategy in terms of how well we have performed on the implementation of the 220 actions in the SmartGrowth Strategy.
4. The Report Card has been developed through in collaboration with partner Council staff, governance and SmartGrowth Partner Forums. SGIC provided feedback on the Draft report card at the workshop held on 20 June 2012. Since then a series of workshops have been completed to provide SmartGrowth Partner Forums, governance and staff a further opportunity to 'calibrate' the initial scoring and provide feedback on the report card:
  - IMG - 23 July
  - Combined Tangata Whenua Forum – 25 July

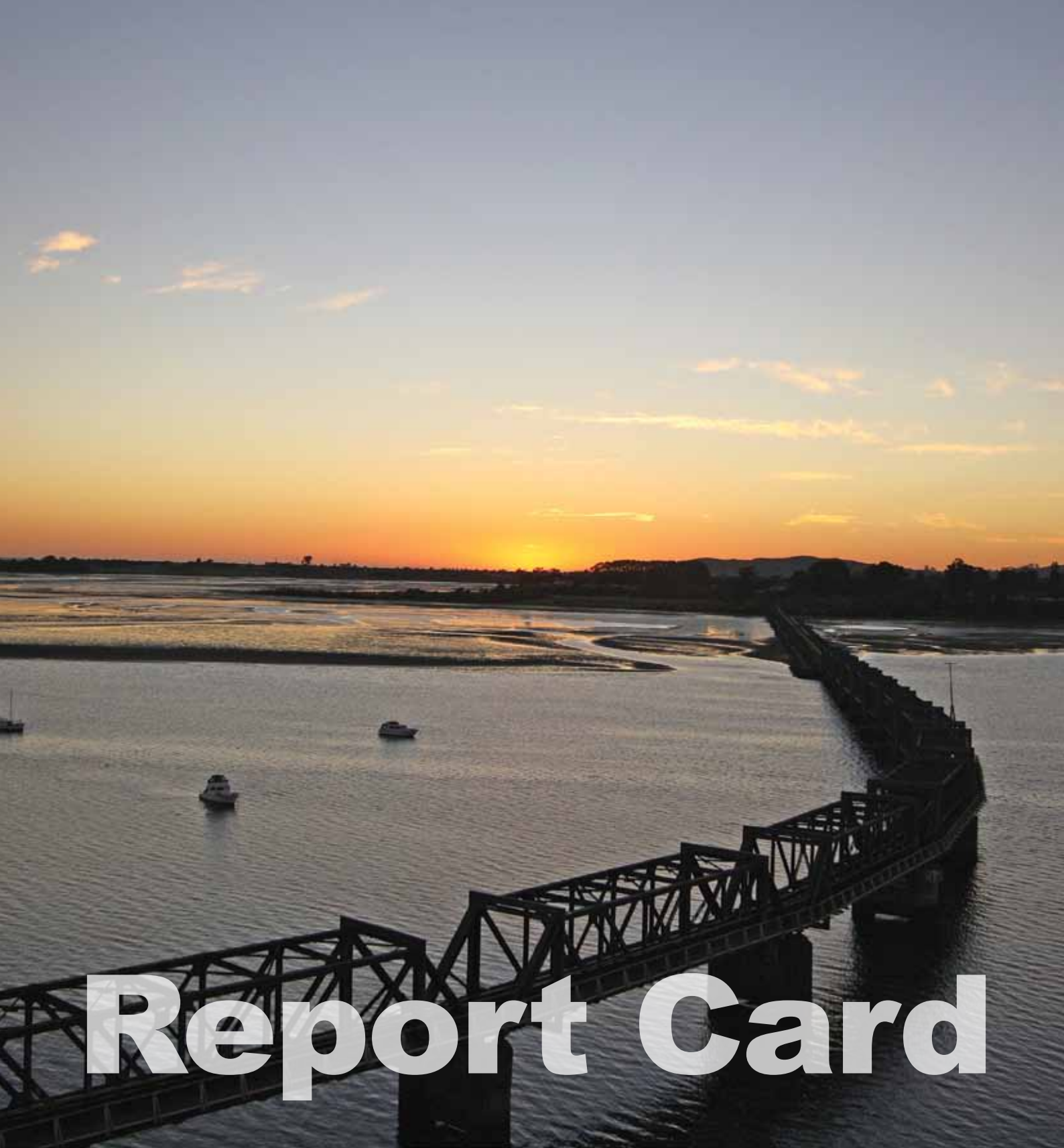
- Property Developers Forum – 25 July
  - Mayors and the Regional Council Chair - 27 July
  - Strategic Partners Forum – 30 July
5. Wherever possible, this feedback has been incorporated into the attached Report Card to provide a robust and transparent picture of implementation progress from the wider perspective of staff, governance and SmartGrowth Partner Forums.
  6. The Report Card filters the actions into 3 categories:
    - Actions that have been achieved
    - Actions that have been significantly progressed
    - Actions that have not been achieved or significantly progressed.
  7. The summary (pages 18 and 19) highlights key achievements and areas where on-going effort is required to implement actions across the 7 sections of the Strategy.

### Next Steps

8. Following approval by SGIC, the Report Card will be used to:
  - a. Provide input into the 2013 update of the SmartGrowth Strategy to inform decisions about which actions are/are not required in the Updated Strategy
  - b. Provide a framework for subsequent monitoring and reporting of progress
  - c. Inform feedback by raising awareness about the content of the existing Strategy. To this end an easily digestible summary version of the Report Card has been produced for inclusion into the Community Engagement Pack.
9. It is important to note that the Report Card measures the progress of the partnership in terms of implementing existing Strategy actions. New actions will also be required to achieve the SmartGrowth vision. These will be identified as a result of the community feedback and research input into Update process.

Justine Brennan

Programme Manager



# Report Card

June 2012





# Introduction

**The SmartGrowth Strategy was adopted by the partnership 2004 and provides the following long-term vision and direction for the western Bay of Plenty.**

By the year 2050 the western Bay of Plenty will be a unique sub-region, which has:

- Maintained and improved its natural and cultural environment.
- Enhanced the lifestyles of its communities and provided for the social needs of the people.
- Created a thriving sustainable economy.
- Provided an efficient and affordable infrastructure.
- Implemented an efficient and integrated planning process for growth management.

The vision of the SmartGrowth Strategy is translated into over 220 detailed actions spread across 7 sections. In each section, a detailed suite of actions outlines what is to be done to achieve the vision, the priority and the lead agency responsible for implementation. Under the combined umbrella of SmartGrowth, the three councils (City, District and Regional) in the western Bay of Plenty along with Tangata Whenua, community groups, businesses, Government agencies and various organisations, work together in partnership to implement these actions and achieve the SmartGrowth vision.

The SmartGrowth Report Card has been produced to monitor Strategy implementation between 2004 and 2012. In other words the Report Card gives us a picture of how we are tracking 8 years into a 50 year Strategy in terms of how well we have performed on the implementation of the actions contained in the SmartGrowth Strategy.

The report card filters actions into three categories:

- i) actions that have been achieved;
- ii) actions that have been significantly progressed; or
- iii) actions that have not been achieved or significantly progressed.

The Report Card will provide critical input into the 2013 update of the SmartGrowth Strategy to inform the progress we have made towards achieving the SmartGrowth vision. It will also provide a framework for subsequent monitoring and reporting of progress.

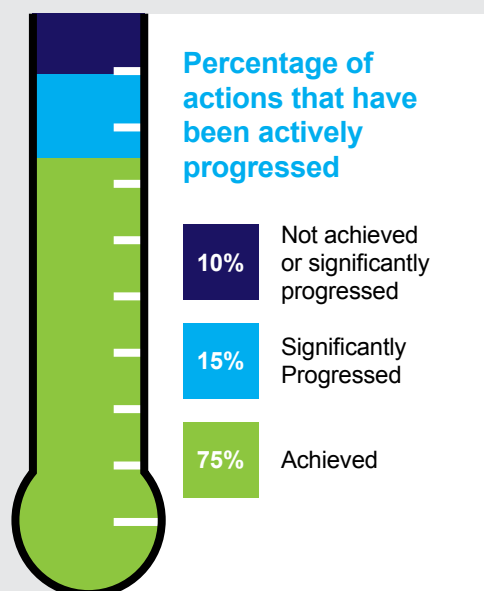
It is important to note that the Report Card measures the progress of the partnership in terms of implementing existing Strategy actions. We are currently in the process of updating the SmartGrowth Strategy and new actions will also be required to achieve the SmartGrowth vision. These will be identified as a result of the community feedback and research input into the Update process.

The Report Card has been developed with input from partner Council staff, SmartGrowth governance and SmartGrowth Partner Forums.

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# Natural environment



## The vision

### Maintain and improve the natural environment

- Active enhancement and restoration of degraded areas of the environment
- Remaining indigenous ecosystems are protected
- Mauāo, Kaimai and Mamaku Ranges are maintained and enhanced as outstanding landforms and other important landscape features are protected
- Water quality is improved
- Indigenous biodiversity and fisheries are improved
- Use of coastal landscape is balanced with enhancement and protection
- Natural character of Tauranga Harbour is preserved
- Highly versatile land is protected

### Actions that have been achieved

<b>Landscapes</b>	<p>Identification and protection of significant coastal landscapes.</p> <p>Identification and protection of significant public views and visual corridors for coastal landscapes.</p> <p>Land to be set aside for public access to the coast when subdivision or major development begins.</p>
<b>Water Quality</b>	<p>A sedimentation study was completed by NIWA in 2009 and has provided information for revised Sediment Control Guidelines for Earthworks. It is now being used to develop Catchment Management Plans for land surrounding Tauranga Harbour.</p> <p>The Kaituna River and Ongatoto/Maketū Strategy and Action Plan approved in 2009 to protect water quality and healthy ecosystems.</p> <p>Western Bay of Plenty Water Sustainability Strategy developed</p> <p>Water quality in rivers is protected through the Regional Water and Land Plan.</p> <p>Discharge of sediment is controlled through regulation in Regional Plans</p> <p>Significant riparian areas are identified and protected for their soil conservation and water quality values.</p>
<b>Energy</b>	<p>The Regional Energy Strategy was developed in 2011. It assesses options for energy generation in the western Bay and investigates electricity security and capacity of supply for both short and long-term growth.</p>

<b>Protect and restoration of remaining areas of natural environment</b>	<p>District and regional policies and plans require;</p> <ul style="list-style-type: none"> <li>• Protection of significant indigenous vegetation.</li> <li>• Protection of natural heritage values</li> <li>• All structure plans for new development take into account areas of significant indigenous habitat and ecosystems.</li> </ul> <p>Land purchased for creation of Pāpāmoa Hills and Huharua Parks for the purpose of protecting landscape and cultural features.</p>
<b>Natural Hazards</b>	<p>District and regional policies and plans require;</p> <ul style="list-style-type: none"> <li>• New development is not placed in areas that are, or likely to be subject to coastal hazards.</li> </ul>
<b>Protecting Biodiversity</b>	<p>Western Bay District Council offers subdivision incentives through the creation of onsite and transferrable protection lots for landowners to maintain and enhance ecosystems on private land. Regional Council's land management team work directly with landowners to encourage fencing of riparian margins. A coordinated approach to the protection of biodiversity is also being taken by the Bay of Plenty Biodiversity Group and the Kaimai Catchment Project.</p>

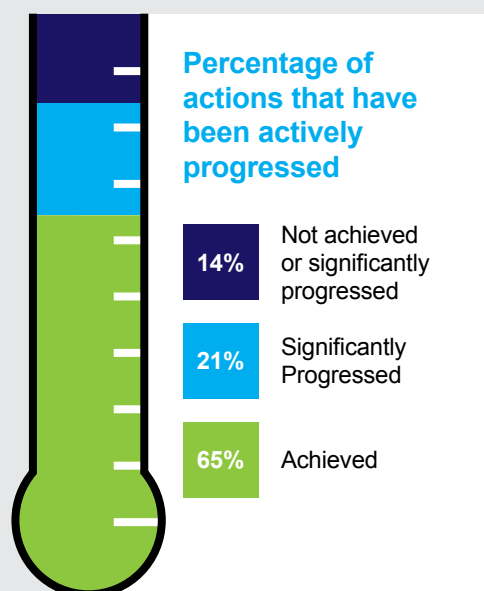
### Actions that have been significantly progressed

<b>Energy</b>	<p>The Regional Energy Strategy was developed in 2011. It assesses options for energy generation in the western Bay and investigates electricity security and capacity of supply for both short and long-term growth.</p>
<b>Protect and restoration of remaining areas of natural environment</b>	<p>Significant progress is being made on restoration through Coast care, Land care and Estuary Care groups restoring urban areas, including coastal dunes, Esk Street Reserve (Merivale), Uretara Stream and Kopurererua Valley. Under the Care Group model Councils provide administrative support and materials and the community donates their labour.</p> <p>Community education programmes on-going to raise awareness of land management practices, protection for rural land, landscapes and ecosystems. Significant progress has been made through Bay of Plenty Regional Council's Land Management staff working directly with landowners and community groups.</p> <p>Planting of urban areas is promoted through city and district Council's Vegetation Strategy and Community Development Plans.</p>
<b>Natural Hazards</b>	<p>Tsunami risk has been assessed for the Bay of Plenty, with detailed assessments for Mount-Pāpāmoa and Wairakei-Te Tumu areas. Work is still to be done on other 'high impact, low probability' hazards affecting the sub-region.</p>
<b>Protecting Biodiversity</b>	<p>A sub-regional biodiversity Strategy is no longer being progressed as a stand-alone Strategy. Protection of biodiversity is being delivered through the Kaimai Catchment Project, Bay of Plenty Biodiversity Group and integrated catchment plans for Tauranga Harbour involving all agencies.</p>

### Actions that have not been achieved or significantly progressed

<b>Energy</b>	<p>Promote energy conservation and efficient use of energy to mitigate the greenhouse effect.</p>
<b>Protect and restoration of remaining areas of natural environment</b>	<p>On-going effort required to provide administrative support, recognition and incentives to the restorative efforts of the community.</p> <p>Planting in urban areas has potentially been adversely effected by the deletion of Protected Tree Register from the City Plan which removes protection for significant number of established trees.</p>
<b>Protecting Biodiversity</b>	<p>Efforts around biodiversity preservation are focused on catchments and riparian margins. More effort required to preserve biodiversity located in other areas.</p> <p>More effort required to provide sufficient incentives to landowners who have significant features on private land in order to ensure preservation and on-going maintenance of these features and acknowledgement of the ecosystem services provided to the community.</p>

# Cultural environment/ tangata whenua



## The vision

### Maintain and improve the cultural environment:

- Recognise the indigenous and statutory right of tangata whenua to exercise environmental guardianship or kaitiakitanga over taonga, which includes retention of land in tangata whenua ownership.
- Protect significant indigenous ecological habitats and resources, areas of special spiritual, historical or cultural significance and heritage sites that are important to tangata whenua.
- Tangata Whenua use and enjoy their ancestral taonga

## Actions that have been achieved

<b>Partnership approaches to Māori cultural heritage</b>	<p>Sub-regional Māori heritage forum established, led by Bay of Plenty Regional Council to implement Cultural Heritage Strategy actions.</p> <p>Continued collaboration to align and maintain a sub-regional tangata whenua contact database.</p>
<b>Protection of cultural heritage</b>	<p>Sub-regional Cultural Heritage Strategy developed.</p> <p>Sub-regional cultural heritage parks established at Huharua and Pāpāmoa Hills and a Historic Reserves Conservation and Management Plan developed.</p> <p>Councils provide funding and resources for development of Iwi Management Plans.</p> <p>All councils have implemented tangata whenua consultation and cultural assessment policy for resource consent applications.</p>
<b>Tangata Whenua engagement in decision making</b>	<p>Tangata whenua engagement and participation at governance level established through three tangata whenua representatives on SmartGrowth Implementation Committee.</p> <p>Tu Pakari advisor engaged to enable the participation and engagement of tangata whenua into SmartGrowth.</p> <p>Tangata Whenua Implementation Management group created at staff level to provide support and advice to the Combined Tangata Whenua Forum and Implementation Management Group.</p> <p>The Combined Tangata Whenua Forum (CTWF) was established in 2000 and has been operating successfully since the beginning of the SmartGrowth partnership.</p> <p>CTWF has made significant gains around promoting the highlighting the importance of water management and championing many of the issues identified throughout the SmartGrowth Strategy such as water conversation, affordable housing on Maori land, integrated approaches to landscapes and heritage protection and building capacity for co-management relationships with iwi.</p>

<b>Facilitation of Development of Māori Land</b>	<p>Policy implemented in Regional Policy Statement to support development of multiple-owned Māori land.</p> <p>Te Keteparaha Mo Ngā Papakainga – Māori Housing Toolkit completed to facilitate development of housing multiple-owned Māori land.</p> <p>Training programme developed to promote common objectives for land development between Māori Land Trusts with Tauranga Moana Māori Trust Board, Western Bay of Plenty Housing Forum and Joint Agency Group. More than 50 Trusts have attended the workshops and training programme.</p> <p>A Community Development and structure plan has been prepared for Maketū.</p>
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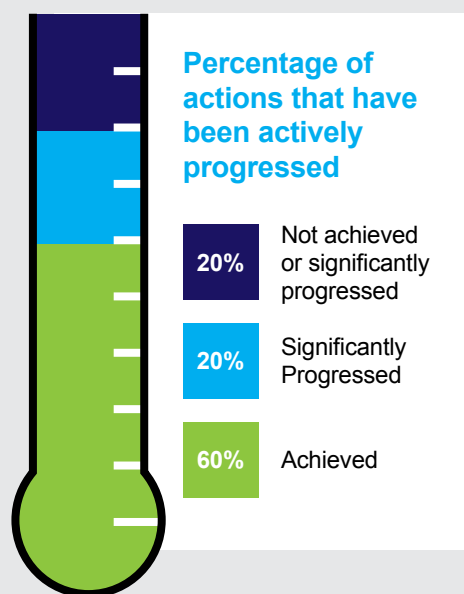
### Actions that have been significantly progressed

<b>Protection of cultural heritage</b>	<p>Progress on a sub-regional cultural and archaeological database has been made through</p> <ul style="list-style-type: none"> <li>• Completion of several hapū management plans</li> <li>• Completion of comprehensive iwi and hapū inventories as part of Treaty settlements process.</li> <li>• Technical work underway to identify methods and tools for integrating data and information across partnership.</li> <li>• Preparatory work has been undertaken to identify sites for inclusion in heritage database.</li> </ul> <p>Significant work has been undertaken on reviews of the Regional Policy Statement, Regional, District and City Plans and Conservation Reserve Management Plans including the development of heritage schedules and criteria to protect significant cultural sites.</p>
<b>Facilitation of Development of Māori Land</b>	<p>Research to develop and advocate for funding sources and capital provision (including considering underwriting and guarantor arrangements) for development of Māori land was undertaken by the Māori Trust Board and others – Te Kahika Pilot project, Horoparakeke and Mangatawa.</p> <p>A Community Plan has been prepared for Te Puna in consultation with tangata whenua and Māori landowners to identify future land use aspirations and determine whether any changes to relevant plans and strategies or structure planning will be required. Pirirakau hapū has signalled a review of their Hapū Management Plan in 2012. This will inform the Te Puna Community Plan.</p>

### Actions that have not been achieved or significantly progressed

<b>Protection of cultural heritage</b>	<p>Little progress on the use of covenants, heritage protection orders, financial and other incentives to protect significant heritage sites.</p> <p>Prepare a flow chart to assess significance, identify, record and recognise and protect heritage resources in the sub-region consistent with RPS criteria.</p> <p>Consider methods to enhance the sub-region's intangible cultural heritage assets.</p>
<b>Facilitation of Development of Māori Land</b>	<p>Providing support and recognition of Māori Housing Forum as leaders in implementation of this action.</p> <p>Investigate methods to aggregate land rather than amalgamate Māori land.</p> <p>Gain a better understanding of iwi/hapū level demographic forecasts and trends in the sub-region.</p>

# Enhanced Lifestyles



## The vision

### Enhance the lifestyles of communities and provide for the social needs of the people

- Urban design has supported live, work and play associations through mixed land uses.
- Settlements have a distinct character and identity that provides a sense of place.
- Tauranga has a vibrant city centre which is the heart of the sub-region
- Other town centres continue as service and social and cultural centres, and new communities include accessible centres and provide a range of facilities.
- The versatility of rural land and the opportunity to enjoy the rural way of life.
- Places, spaces, and occasions for people to meet their needs
- The community provides for a diversity of peoples.
- Housing (including papakainga housing) meets both lifestyle and lifecycle.
- People are healthy, have access to a range of education needs and feel safe in their communities (access to health and education services, public safety perception).

## Actions that have been achieved

<b>City, town and neighbourhood centres</b>	<p>A range of Community and Town Centre Plans have been completed for Maketu, Waihi Beach Te Puke, Katikati, Omokoroa and Te Puna.</p> <p>Cherrywood and Central Parade have been redeveloped.</p>
<b>Community Development</b>	<p>Planning guidelines have been developed to improve planning of social infrastructure (community facilities such as libraries and parks).</p> <p>Population Aging Technical Advisory Group (PATAG) established as a SmartGrowth Partner Forum to advocate for and consider the needs arising as a result of population ageing.</p>
<b>SmartSpace</b>	<p>SmartArts Strategy is being implemented by Creative Tauranga and is currently under review.</p> <p>A range of community facilities have been completed or enhanced including TECT arena, TECT All-terrain park, Huharua Park (Plummers Point), Papamoa Hills, United Greens Facility, Arataki Community Centre and land has been purchased for future development of sports fields.</p> <p>A range of strategies have been developed and implemented including Integrated Tauranga Harbour Strategy, Tauranga Harbour Recreation Strategy, Community Facilities Strategy and Aquatic Strategy</p> <p>Heritage trails established in Papamoa hills, Omokoroa, downtown Tauranga, Haiku walkway in Katikati.</p> <p>Community partnerships to help provide open space and leisure opportunities in existing neighbourhoods, including Sydenham Botanical Garden, Arataki Community Advisory Group and Centennial Park in Te Puke.</p>

<b>Health</b>	<p>DHB has developed Clinical Education Capability in the Bay of Plenty in partnership with University of Auckland Medical School.</p> <p>Collaboration has occurred between DHB and SmartGrowth through the Population Ageing Technical Advisory Group (PATAG)</p>
<b>Affordable Housing</b>	<p>Housing Affordability Forum established in advocacy role and is proactive in lodging submissions with Central Government, such as the Productivity Commission Inquiry.</p> <p>Subregional housing Study undertaken and implemented where appropriate. This work has highlighted the issue of affordable housing.</p> <p>Papakāinga toolkit developed to increase housing supply through supporting development of Māori Land</p>

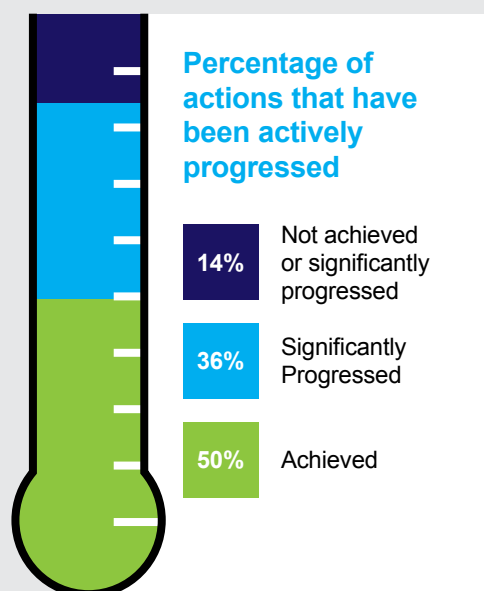
### Actions that have been significantly progressed

<b>City, town and neighbourhood centres</b>	<p>Stages 1 and 2 of the Tauranga Waterfront development project have been completed.</p> <p>Progresses on key cultural institution projects include completion of Art Gallery and establishment of Museum Trust.</p> <p>City Centre Strategy completed in 2008 as a management framework to promote a vibrant City Centre and is being implemented by City Centre Action Group.</p> <p>Commercial land use policy outside City Centre has been tightened up in recent District and City Plan reviews to mitigate the impact of commercial suburban centres on the CBD.</p>
<b>Community Development</b>	<p>Work on identifying the role of SmartGrowth in community development and social infrastructure is being undertaken as part of the SmartGrowth Update</p> <p>Participation in COBOP is on-going to ensure collaborative identification of community priorities for community development issues and associated projects.</p>
<b>SmartSpace</b>	<p>Progress on 'Creative Expression' Initiatives include Public Arts Policy, new community galleries opened, Mauao Performing Arts Centre Summerfest, Cargo Shed, Hairy Maclary Sculpture Trail and Katikati Mural Town.</p> <p>Progress on cultural heritage initiatives include Tauranga Museum Trust established, a separate Cultural Centre proposal and business case has been developed by Tauranga Moana Iwi Collective, Kauri Point Cultural Study, The Elms Trust and Brian Watkins Trust.</p>
<b>Affordable Housing</b>	<p>Majority of Councils housing stock has been retained but focus of intermediate housing has shifted from elder housing to affordable housing.</p> <p>Councils have refurbishing upgrade programme in place.</p>

### Actions that have not been achieved or significantly progressed

<b>City, town and neighbourhood centres</b>	<p>Little progress on museum as key cultural institution. Some funding included in Tauranga City Council Ten Year Plan for resource consent.</p>
<b>Community Development</b>	<p>Support not-for-profit and voluntary sectors by advocating to central government for adequate resourcing to enable these sectors to deliver actions that contribute toward achieving the communities identified outcomes.</p>
<b>SmartSpace</b>	<p>Purchase land for coastal regional park.</p> <p>Identify mechanisms to complete mountains to the sea connectivity and development of corridor plans.</p> <p>Develop educational material and information that can communicate to landowners, developers and community on ways to assist with access to riparian margins.</p>
<b>Affordable Housing</b>	<p>Ongoing effort required to promote housing affordability and ensure that regulation does not unnecessarily add to the cost of housing.</p>

# Economic



## The vision

### Create a thriving sustainable economy

- Horticulture and agriculture are significant components of the sub-regional economy.
- Strong on-going growth in the labour force is recognised through employment choice.
- Industry and other economic activities are clean and based on responsible environmental practices.
- The community provides for the education and skill development of its population.

### Actions that have been achieved

<b>Settlement Pattern</b>	<p>Settlement pattern was embedded into the Regional Policy Statement in 2009 through Change 2 – Growth Management.</p> <p>Local government boundary adjustments and joint servicing agreements have been completed to underpin the sub-regional settlement pattern.</p>
<b>Residential Development</b>	<p>Sub-regional Greenfield Residential policy and rules that promote progressive achievement of an average density target of 15 dwellings per hectare in new urban growth areas.</p> <p>Future urban areas within the Urban Limits that are currently zoned rural have been protected to avoid subdivision and development that may hinder efficient development in the future.</p>
<b>Business</b>	<p>Study to determine future locations and demand for business land was completed in 2006 and is currently being reassessed through the SmartGrowth Update.</p> <p>Specific commercial zones have been identified and retained in District and City Plans. New City Living zone has been created around City Centre to reflect the importance of the central city.</p>
<b>Rural</b>	<p>District Plan regulates the extent of fragmentation to preserve use of versatile soils for primary production.</p> <p>Post-harvest zones in the District Plan provide for compatible rural support activities in rural areas.</p>
<b>Mineral Aggregates</b>	<p>Investigation into aggregate demand and potential completed in 2007.</p> <p>Regional Policy Statement and District Plan provides for use and protection of mineral aggregates.</p>
<b>Education</b>	<p>Land has been committed in central city for the development of a Tertiary campus.</p> <p>Tertiary partnership has been established with University of Waikato and Te Awanuiurangi o Wananga. The partnership has identified educational opportunities which support regional strengths and needs.</p> <p>Ministry of Education has invested in schools within the settlement pattern, at Pāpāmoa and Bethlehem.</p>

<b>Economic Development and Employment</b>	<p>Update of SmartEconomy currently underway.</p> <p>Population Ageing Technical Advisory Group (PATAG) established to specifically identify and advise on issues associated with the aged.</p>
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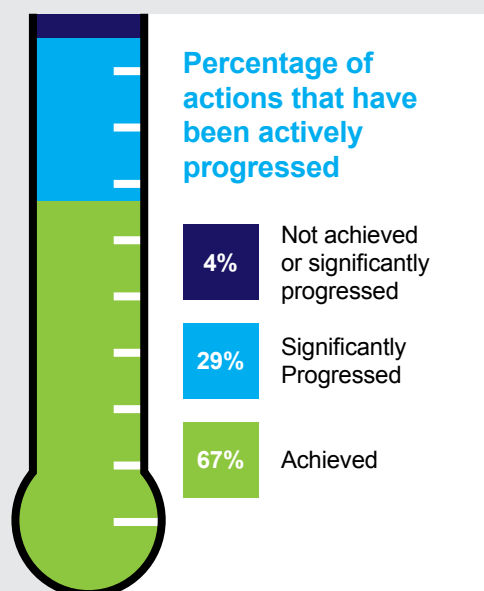
### Actions that have been significantly progressed

<b>Residential Development</b>	<p>Greenfield residential development – Not all target dates for development of all greenfield growth areas as set out in the Staging Plan have been achieved due to the economic downturn and a subsequent slowing of growth in the western Bay of Plenty.</p> <p>Primary Intensification Areas - Investigation complete but intensification did not proceed to planning framework stage except for the City Living Area. The overarching approach to delivering intensification and the realistic amount of residential intensification is being reviewed through the SmartGrowth update.</p> <p>General Infill - Policy incorporated in District and City Plan reviews, however lack of market uptake has not resulted in intended level of general intensification.</p>
<b>Business</b>	<p>Business land identified in the Settlement Pattern has been zoned at Ōmokoroa, Te Puke, Tauriko, Rangiora and Katikati. Some areas of business land have not been developed due to the economic downturn and a subsequent slowing of growth in the western Bay of Plenty.</p> <p>On-going development of the Port of Tauranga provided for through Regional Policy Statement, City Plan, Regional Coastal Environment Plan.</p>
<b>Rural</b>	Rural plan for Te Puna developed but not fully implemented. Full review currently underway.
<b>Economic Development and Employment</b>	<p>The level of collaboration through the SmartGrowth partnership at governance and staff level provides for continued implementation of an integrated approach between land use, infrastructure and funding in respect of key strategies.</p> <p>Alignment maintained between the SmartGrowth Strategy, and SmartEconomy and SmartArts.</p>

### Actions that have not been achieved or significantly progressed

<b>Residential Development</b>	<p>Undertake a project to plan for the development of Te Tumu (Pāpāmoa East Part 2) with the view to development from 2021.</p> <p>Secondary Intensification Areas: Investigate and prepare plans to enable residential intensification in and around established suburban commercial centres.</p>
<b>Rural</b>	Establish priorities for preparation of Rural Plans for other rural areas under development pressure.
<b>Education</b>	Ongoing effort is required to ensure that education opportunities are aligned to regional strengths and needs.

# Efficient and Affordable Infrastructure



## The vision

### Provide an Efficient, Affordable, Integrated and Sustainable Infrastructure.

- New settlements start when existing settlements reach their capacity.
- Accessibility is improved by a transport system that reduces car dependence.
- The rate of growth within each settlement has not exceeded its ability to absorb the development.
- A diverse range of innovative, safe, efficient and effective infrastructure solutions including technology are used.
- Innovative funding methods bridge the gap between cost and affordability.

## Actions that have been achieved

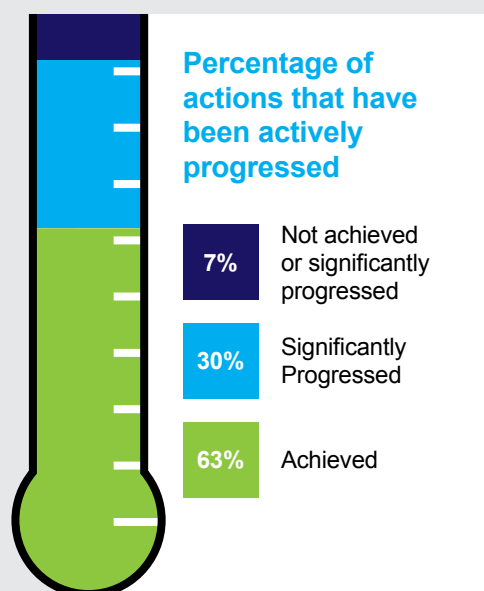
<b>Funding</b>	Alternative funding mechanisms such as tolling are investigated. Tolling of the Tauranga Eastern Link has enabled construction to be bought forward by 10 years.
<b>Transport</b>	<p>Transport corridors have been protected through designations in City and District Plans</p> <p>NZ Transport Agency has completed studies of transport corridors between Bay of Plenty and other regions.</p> <p>Investigation completed into possible Kaituna Link Road and long-term options for Hewletts Road considered.</p> <p>Public transport bus service for Tauranga City established and designed to accommodate wheelchairs as well as other accessibility design features.</p> <p>Hewletts Road flyover completed 2006.</p> <p>Harbour Link (second harbour crossing) completed 2009.</p> <p>Pyes Pa Bypass completed 2012.</p> <p>Construction underway for Tauranga Eastern Link.</p>
<b>Water Supply</b>	<p>Completed investigation to establish availability of water (surface and underground) to meet the needs of the sub-region and identify water short areas.</p> <p>Western Bay Water Sustainability Strategy completed.</p> <p>Water metres and pricing incentives in place to promote water conservation.</p>

<b>Wastewater</b>	<p>Southern Pipeline under construction</p> <p>Ōmokoroa Pipeline completed 2007</p> <p>Maketū/Little Waihi Wastewater scheme completed and opened April 2012.</p> <p>Wastewater Management Review Committee established to regularly monitor the Wastewater Scheme and implement technological developments</p>
<b>Stormwater</b>	Regional Stormwater Strategy completed to assess stormwater implications of future growth areas.
<b>Solid waste</b>	Solid Waste Management Implementation and Monitoring Plan prepared and reviewed.
<b>Utilities and Infrastructure</b>	<p>Codes of Practice for Development have been reviewed.</p> <p>Information is regularly shared with network utility providers through Development Trends Report.</p> <p>Rollout of ultra-fast broadband has commenced.</p>

### Actions that have been significantly progressed

<b>Funding</b>	Regional Infrastructure Fund has been established by the Regional Council.
<b>Transport</b>	<p>A comprehensive transport study of central Tauranga is being completed which identifies capacity issues and provides data for travel demand management to improve corridor efficiency.</p> <p>Tauranga Traffic Prediction Model has been reviewed once to provide for on-going refinement of assumptions on land use data. Ongoing refinement of model is required.</p> <p>Integrated Transport Strategy for Tauranga has been partially implemented. Full implementation constrained by funding.</p> <p>District and City Councils have Walking and Cycling Strategies. Promotion of walking and cycling as alternative transport modes has been impeded by lack of funding. Regional Walking and Cycling Strategy has been superseded by the Regional Land Transport Strategy.</p> <p>Rail Strategy completed and rail corridor between the Bay of Plenty, Waikato and Auckland has been protected in District Plan. Ongoing support, including support for the KiwiRail 10 year turn around plan. UNISA will include this as a key component.</p>
<b>Water Supply</b>	Waterline education programme promotes low water use technology to be used in new development.
<b>Wastewater</b>	<p>Investigation of wastewater treatment and disposal systems for Maketū and other Western Bay of Plenty small settlements includes;</p> <ul style="list-style-type: none"> <li>• Maketū waste water scheme commissioned 2012 using alternative collection and disposal methods.</li> <li>• Options for Tanners Point, Ongare Point and Te Puna West being investigated including upgrading existing onsite systems and small centralised systems.</li> </ul> <p>Mauri modelling assessment tool integrated into Papamoa East assessments and on-going reviews of approaches to water management. Concerns over social acceptability of waterless toilets and the ability of the model to maintain safe and sanitary public health standards in residential development.</p> <p>Low impact design elements adopted in water management approaches such as Wairakei Stream and considered as part of Matapihi Land Use Plan.</p>

# Leadership and management



## The vision

### Implement an efficient and integrated planning process for growth management

- The community has the full opportunity to participate and is participating in key-decision making processes in a partnership relationship.
- Policies and actions of the SmartGrowth partners have reinforced the outcomes agreed to and sought.
- Partnerships between Tangata Whenua, the Crown and local authorities provide for the practical exercise of Kaitiakitanga.
- The level of regulation reflects the level of effects being managed.
- Organisations which provide services, co-operate and co-ordinate their planning.
- Key assumptions and growth triggers are anticipated and regularly monitored.
- Community health indicators have been accepted as indicators of successful growth management.

## Actions that have been achieved

<b>Governance</b>	<p>Sub-regional collaboration at governance level established with formation of SmartGrowth Implementation Committee in 2004.</p> <p>SmartGrowth Implementation Plan reviewed and updated in 2007. Full strategy review underway 2012 - 2013.</p>
<b>Community Engagement</b>	<p>Strategic Partner Forum has been maintained to provide on-going, collaborative input to implementation to assist with broader community awareness, and to promote collaboration of lead agencies. On-going effort is required to recognise the voluntary contribution of the SmartGrowth Partner Forums and to promote the opportunities for community leadership through SmartGrowth Partner Forums.</p>
<b>Funding</b>	<p>Through their Ten Year Plans and asset management plans Councils establish the scale of funds required to support larger scale sub-regional infrastructure.</p> <p>Financial/development contributions policy implemented to fund growth-related expenditure.</p> <p>Substantial investigative work completed to identify the cost of growth for all zoned urban growth areas which has been reflected in Councils Ten Year Plan and Development Contribution Policies.</p>
<b>Monitoring and Review</b>	<p>Monitoring of growth management drivers completed annually.</p> <p>Monitoring of economic development drivers and trends occurs biannually through SmartEconomy.</p> <p>The SmartGrowth Strategy and evidence base provides a common information base which is shared amongst partners for the purposes of planning for and managing growth. Consistent data about growth management is used across the partner Councils. Changes to population projections are formally approved by partner councils.</p> <p>The outcomes of Central and local government policy and decisions affecting the Strategy are assessed by the Implementation Management Group, with regular submissions to national legislation.</p> <p>A form and function review undertaken in 2010 which resulted in confirmation of existing implementation structures.</p>

<b>Management</b>	<p>Technical advisory groups have been established to assist with Strategy implementation including Combined Tangata Whenua Forum, Tangata Whenua Implementation Management Group, Strategic Partners Forum, Property Developers Forum, Implementation Management Group, Population Aging Technical Advisory Group, Affordable Housing Forum and the Tu Pakari Advisor.</p> <p>Funding formulae for the implementation of SmartGrowth was agreed between the partner Councils in 2004. SmartGrowth Update budget agreed as part of adopted Project Plan December 2011.</p> <p>The Project Plan for the SmartGrowth Update identifies the resources required for the Update of SmartGrowth over a 2 year period and has been ratified by the 3 partner Councils.</p>
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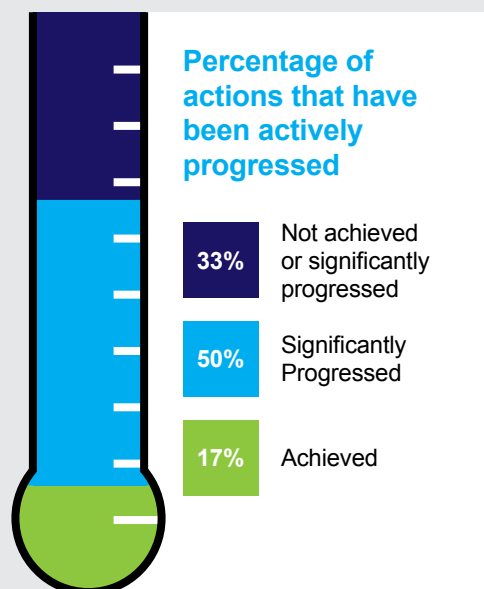
### Actions that have been significantly progressed

<b>Governance</b>	<p>A formal risk management strategy including formal frameworks for managing risks to Strategy implementation has not been developed, however risks are managed through a risk management matrix which is reported to SGIC.</p> <p>Partner Councils agreement on resources to implement their responsibilities in respect of SmartGrowth occurs primarily through the SmartGrowth Implementation budget forming part of each partner's Long Term Plan signed off annually by Chief Executives Advisory Group. On-going effort is required to ensure staff resources are programmed to assist with implementation.</p> <p>Active advocacy of the western Bay of Plenty to Government occurs through submissions and briefings of Ministers and MPs. Continued advocacy using a strategic collaborative approach is particularly important in constrained economic environment.</p> <p>SmartGrowth Implementation Committee has sufficient powers of delegation to provide advice to the partner Councils and oversee implementation and review of the strategy. On-going effort required to ensure commitment to SmartGrowth is maintained at governance level.</p>
<b>Community Engagement</b>	<p>A communications strategy to maintain high levels of awareness of growth management issues in the community has been developed but not fully implemented. On-going effort is required to ensure;</p> <ul style="list-style-type: none"> <li>• awareness of SmartGrowth amongst Western Bay residents is maintained during implementation.</li> <li>• a high level of awareness and understanding amongst full governance groups from each of the partner councils is maintained during implementation.</li> <li>• key implementation actions are fully communicated with the community</li> </ul> <p>The Communications Strategy includes protocols to ensure that implementation of SmartGrowth actions are consistent with the agreed communications strategy.</p> <p>Consideration of education, information exchange and cultural change is not undertaken for implementation of individual actions but has occurred through the Communications Strategy, the 2012 Teachers' Resource Kit, development trends monitoring annual reports and the Strategic Issues Paper 2010-2013.</p>
<b>Funding</b>	<p>Use of alternative funding mechanism in the form of a targeted "green rate" for purchase and protection such as open space, protection of ecological areas, heritage, and significant landscapes was investigated but did not proceed.</p> <p>Work to identify the cost of growth in future urban growth areas and in relation to intensification is underway as part of the updating the SmartGrowth Strategy.</p> <p>Progress on investigating the use of regional funds held by various agencies includes Regional Infrastructure Fund set up by BOPRC, partner Councils have submitted on policy development which would provide an assessment framework for releasing the funds.</p>

### Actions that have not been achieved or significantly progressed

<b>Funding</b>	<p>No progress has been made on obtaining a formal commitment from Government to widen the existing funding base of local government where there are on-going growth-related costs. Currently Government is unwilling to widen the funding base of local government. Continued advocacy required.</p> <p>The investigation into potential use of regional funds held by various agencies has not progressed, with the exception of the Regional Infrastructure Fund by BOPRC.</p>
<b>Monitoring and Review</b>	<p>State of the Environment Reports to report on natural and physical resource indicators have been discontinued. Councils are reviewing how they undertake environmental monitoring.</p>

# Policy Instruments



## The vision

The SmartGrowth Strategy provides a framework and processes to ensure that integration of policy development and implementation is treated as a high priority from the very inception of policy formulation.

- Opportunities for joint action need to be given serious consideration for any new policy initiatives.
- The SmartGrowth Strategy provides a single point of reference for the community to understand the approach being taken to growth management across the sub-region.
- Costs and timeframes of local government policy development are reduced as policy integration does not rely on individual actions taken by agencies through consultation formal submission and appeal processes

## Actions that have been achieved

<b>Policy Alignment</b>	<p>SmartGrowth achieves alignment between the Settlement Pattern and Infrastructure planning and funding across the sub-region by providing an umbrella framework to give direction to and promote alignment between the Regional Policy Statement, Regional, District and City Plans, Ten Year Plans, Development Contribution policies, Regional Land Transport Programme and Regional Land Transport Strategy.</p> <p>Joint western Bay Strategies have been developed for solid waste, Tauranga Harbour recreation, events, water sustainability. Combined core services and procurement is achieved through Bay of Plenty Local Authorities Shared Services (BOPLASS).</p> <p>Partner Councils have common review dates to facilitate alignment of Long Term Council Community Plans.</p>
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### Actions that have been significantly progressed

<b>Policy Alignment</b>	<p>Alignment and consistency with the SmartGrowth Strategy in the preparation or review of strategy and planning documents is promoted through the Implementation Management Group.</p> <p>Joint Development Code was investigated by TCC and WBOPDC but was unable to be achieved due to differences in standards between rural and urban areas. Protocol in place to ensure any updates to Development Codes are progressed jointly.</p> <p>On-going efforts are required to promote and maintain partner Council staff understanding with SmartGrowth Strategy and actions to assist with Strategy alignment during policy development.</p> <p>Each partner Council includes in its LTCCP a statement reiterating that "Council is a partner in the western Bay Sub-regional SmartGrowth Strategy completed in 2004 and that Council will not adopt policies or take actions which are inconsistent with the outcomes sought by this strategy without these being negotiated with the other partners." On-going effort is required to ensure this protocol is continually adhered to across the SmartGrowth partnership.</p> <p>Internal processes have been developed by Councils for taking into account iwi and hapū management plans lodged with Council particularly in relation to consent processing.</p> <p>Limited progress has been made in the area of promoting iwi management responsibilities as a result of iwi management plans. Co-governance agreements for Tauranga harbour and Kaituna river are likely to occur once these iwi have completed their Treaty of Waitangi settlement claims.</p>
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### Actions that have not been achieved or significantly progressed

<b>Policy Alignment</b>	<p>Potential for a combined District Plan for the sub-region investigated but did not proceed due to different needs of the city and district and no agreement reached on this matter.</p> <p>There has been a degree of alignment undertaken between the second generation plans of the City and District Councils, with some parts of plans using standardised wording.</p>
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# Summary

The SmartGrowth Report Card has been produced to monitor Strategy implementation between 2004 and 2012. The Report Card gives us a picture of how we are tracking 8 years into a 50 year Strategy in terms of how well we have performed on the implementation of the 220 actions contained in the SmartGrowth Strategy.

A summary of the key achievements along with areas where ongoing effort is required is provided below:

## Natural environment

### Key achievements

- Regulation through the Regional Policy Statement and District and City Plans have all been amended to incorporate rules relating to the protection of outstanding landscape features, viewshafts and indigenous habitats.
- Significant progress has been made in relation to active enhancement and restoration on public land through community based environmental care groups.
- A sedimentation study was completed by NIWA in 2009 which is being used to inform management of land surrounding Tauranga Harbour.
- Future development takes into account the loss of highly versatile land.

### Ongoing efforts required

- On-going effort and support is required to ensure that real gains continue to be made in active enhancement and restoration including providing administrative support, recognition and incentives to the restorative efforts of the community.
- Providing sufficient incentives to landowners who have significant features on private land in order to ensure preservation and on-going maintenance of these features.
- Agreeing on specific, measureable objectives for the Natural Environment and agreeing on a set of monitoring indicators across the SmartGrowth partners.
- Proactively encourage environmentally friendly development.

## Cultural environment

### Key achievements

- Cultural Heritage Strategy and Māori Heritage Forum developed for the western Bay.
- Cultural heritage parks established at Huharua and Pāpāmoa Hills.
- Tangata whenua participation in decision making established through 3 tangata whenua representatives on SmartGrowth Implementation Committee.
- Combined Tangata Whenua Forum (CTWF) established in 2000 and has been operating successfully since the beginning of the SmartGrowth partnership.

- Te Keteparaha Mo Ngā Papakainga – Māori Housing Toolkit completed to facilitate housing development on multiple-owned Māori land.

### Ongoing efforts required

- On-going resources required to support the facilitation of housing development on Māori land through implementation of the Papakāinga toolkit.
- Gain a better understanding of iwi/hapū demographic forecasts and trends.
- Continued collaborative efforts required to develop integrated protection and management tools for cultural heritage resources.
- Continued resourcing to provide meaningful participation of tangata whenua in cultural heritage management decisions.

## Enhanced lifestyles

### Key achievements

- A range of community facilities have been completed or enhanced including:
  - Art Gallery
  - TECT arena
  - TECT All-terrain Park
  - Parks established at Huharua Park (Plummers Point), Papāmoa Hills
  - United Greens Facility
  - Arataki Community Centre
  - Cargo Shed
  - Hairy Maclary Sculpture Trail.

### Ongoing efforts required

- Little progress on museum as key cultural institution.
- Purchasing land for a coastal regional park.
- Promoting mountains to the sea connectivity for open space.
- Advocating for adequate resourcing of voluntary sectors.
- Ongoing effort required to promote housing affordability.

## Economic development

### Key achievements

- Development certainty promoted by identifying areas of future residential and business land.
- Urban Limits established to protect versatile soils for primary production.
- A compact urban footprint is promoted by requiring increased densities to be achieved over time for greenfield developments.

- Tertiary education partnership established with University of Waikato and Te Awanuiarangi o Wananga and land has been committed in central city for the development of a Tertiary campus.
- Collaboration through the SmartGrowth partnership provides for continued integrated approach between land use, infrastructure and funding in respect of key strategies.

#### Ongoing efforts required

- Promoting residential intensification in and around established suburban commercial centres has not been successful.
- Development of identified residential and business areas has not occurred in accordance with target dates due to the economic downturn and a subsequent slowing of growth in the western Bay of Plenty and concerns over development viability.
- On-going effort required to promote a vibrant City Centre.

### Efficient and Affordable Infrastructure

#### Key achievements

- Public transport bus service for Tauranga City established.
- Hewletts Road flyover completed 2006.
- Ōmokoroa Pipeline completed 2007.
- Harbour Link - 2nd harbour crossing completed 2009.
- Pyes Pa Bypass completed 2012.
- Maketū/Little Waihi Wastewater scheme completed April 2012.
- Southern Pipeline under construction.
- Construction underway for Tauranga Eastern Link.
- Rollout of ultra-fast broadband has commenced.

#### Ongoing efforts required

- Promotion of energy efficient and low resource use technologies.
- Integrated Transport Strategy for Tauranga has been partially implemented. Full implementation constrained by funding.
- Promotion of walking and cycling as alternative transport modes has been impeded by lack of funding.

### Leadership and Management

#### Key achievements

- Advocacy for Western Bay to Central Government using collaborative SmartGrowth model successful and is increasingly important in constrained economic climate.
- Collaboration at governance level across partner Councils established with formation of SmartGrowth Implementation Committee in 2004.
- SmartGrowth Partner Forums established to promote community awareness and collaboration of lead agencies. Partner Forums include Combined Tangata Whenua Forum, Strategic Partners Forum, Property

Developers Forum, Housing Affordability Forum and the Population Aging Technical Advisory Group.

- SmartGrowth provides a common information base shared amongst partners for the purposes of planning for and managing growth.

#### Ongoing efforts required

- On-going effort is required to ensure strong leadership and commitment to SmartGrowth.
- On-going effort required to maintain high levels of awareness and understanding of SmartGrowth principles during implementation and key actions are effectively communicated to the community.
- On-going effort required to recognise and promote the role of the community in local governance through the SmartGrowth model.
- State of the Environment reporting on natural and physical resources discontinued. Agreed performance measures and monitoring indicators required for all SmartGrowth objectives.
- Further investigations of alternative funding sources / arrangements required.

### Policy Instruments

#### Key achievements

- SmartGrowth achieves alignment between land use planning and infrastructure provision by providing direction to all regional, district and city plans, transport plans, Ten Year Plans and Development Contribution policies across western Bay of Plenty.
- Joint strategies have been developed for the western Bay in the areas of solid waste, Tauranga Harbour recreation, events and water sustainability.
- Combined core services and procurement is achieved through Bay of Plenty Local Authorities Shared Services (BOPLASS).

#### Ongoing efforts required

- Promoting improved alignment between SmartGrowth direction and how it is implemented in the District and Regional plans.
- On-going effort required to promote awareness and engagement of partner council staff to assist with alignment during policy development.
- Potential for a combined District Plan for the sub-region investigated but did not proceed due to different needs of the city and district and lack of agreement on this matter. Further effort required to streamline and align plans/policies of partner Councils.

**Visit** [www.smartgrowthbop.org.nz](http://www.smartgrowthbop.org.nz)

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