



SELF-EVALUATION FACT SHEET

**FOR THE PROJECT ON
CAPACITY BUILDING FOR THE DEVELOPMENT OF NATIONAL
LEGISLATION IMPLEMENTING RIO MEAS AND RELATED MEAS
WITH A FOCUS ON POVERTY ALLEVIATION IN UGANDA (LOCALLY
REFERRED TO AS “MEAS-LAW PROJECT”)**

PREPARED BY:

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FOR THE PROJECT ON CAPACITY BUILDING FOR THE DEVELOPMENT OF NATIONAL LEGISLATION IMPLEMENTING RIO MEAS AND RELATED MEAS WITH A FOCUS ON POVERTY ALLEVIATION IN UGANDA (LOCALLY REFERRED TO AS “MEAS-LAW PROJECT”)

1. **Project Title:** Capacity Building for Environmental Law
2. **Project Sub title:** *Capacity Building for the Development of National Legislation Implementing Rio MEAs and related MEAs with a focus on Poverty Alleviation in Uganda (locally referred to as “MEAs-Law” Project).*
3. **Project Number:** *BPL-5056-2990-2661-220400*
4. **Relevant UNEP Sub-Programme element or/and Specific Objective Number:** **3**

Include a statement of how effective the project has been in attaining this component/objective and its contribution to overall Sub-programme implementation.

The objective of this sub-project was to contribute to the overall objective of integrating environment issues into poverty reduction processes so as to achieve sustainable development; and to build capacity for the integration and institutionalization of environmental management into national poverty reduction programmes and related activities.

This objective and the objectives outlined or implied in the 2 Memoranda of Understanding and the Small Scale Funding Agreement between UNEP and the National Environment Management Authority, implementing agency in Uganda, are wider in scope than the ambit of the project. This made it difficult to measure the outputs against the objectives.

The Project objective called for linkage among the three projects viz. the MEAs-Law Project, the Project on Integration and Mainstreaming of Key Environmental Issues into PRSPs (also known as the Poverty-Environment Initiative Project); and the Project on Capacity Building to Alleviate Poverty Through Synergistic Implementation of Rio MEAs (Synergies Project), as the broad Project objectives were intended to be achieved by the three projects joint.

It would have been better if the objectives of the MEAs-Law Project were specific and measurable. Nevertheless, the Project Coordinator made great innovations to ensure that the broad project objectives yield measurable outputs.

5. **Geographical scope:** *Regional – Africa (Uganda, Mozambique, Tanzania, Rwanda)*

6. **Mode of Implementation:** *In country capacity building activities.*

Specify cooperating agency or executing partners: *UNDP country offices, IUCN, EAC Secretariat, UNEP-Global Environment Facility (GEF), the Government of Belgium, and National Governments.*

7. Duration:

(a) Initial {(as indicated in the original project document). List day/month/year of start and end of project. List project duration in terms of total months}.

4 years, commencing in January 2004 and ending in December 2007; a total of 48 months.

(b) Actual {(as indicated in the latest project revision). List day/month/year of start and end of the project. List project duration in terms of total months}.

April 2005 – December 2008; a total of 45 months.

(c) Reasons for the variance {When there is a difference between the initial and actual duration, list the consecutive project revisions (number and date of approval), and summarize justification for each revision}.

The April 2005 MOU (covering the period from January to December 2005) was the 3rd MOU for the PADELIA Project, for the last tranche of the funds for activities under that Project. The said MOU made provision for US\$40,000 for the MEAs-Law component. The completion date for the activities under this MOU was extended from December 2005 to December 2006 by amendment No. 1 and No. 2 to the 3rd MOU. The MEAs-Law activities under the MOU were completed in July 2006.

The January 2007 MOU for the MEAs-Law Project (covering the period from January 2008 to 28th February 2008) provided for US\$95,000.

The September 2008 Small Scale Funding Agreement (covering the period from 5th September 2008 to 31st December 2008) provided for US\$ 50,000.

(d) List day/month/year of start of current year Workplan.

Planned starting period was September 2008

Actual starting period was 1st July 2008.

- (e) List day/month/year end of current Workplan.

31st December 2008.

8. Cost:

- (a) Initial {(as indicated in the project document). List the total project cost (UNEP and "Others") and give breakdown by funding source. Give actual figures and contribution in terms of percentages}.

Cost of Project in US\$: US\$1,200,000

ACTIVITY	2004	2005	2006	2007	TOTAL	%
Funding requested from Belgium						
(a) Capacity building and technical assistance to develop, and strengthen institutions and national legislation implementing Rio MEAs with specific consideration of poverty reduction measures, including training and awareness in 4 African countries.	\$250,000	\$250,000	\$250,000	\$250,000	1,000,000	83
Cost to UNEP (cash and in-kind): Including staff-time and logistic support	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	17%
Total Cost of the Programme:	300,000	300,000	300,000	300,000	\$1,200,000	100%

- (b) Actual {(as indicated in the latest project revision). List the total project cost (UNEP and "Others" and give breakdown by funding source. Give actual figures and contribution in terms of percentages.

Cost of the Uganda Project in US\$:US\$ 185

ACTIVITY	2005	2006	2007	2008	TOTAL	%
Funding requested from Belgium (a) Capacity building and technical assistance to develop, and strengthen institutions and national legislation implementing Rio MEAs with specific consideration of poverty reduction measures, including training and awareness in 4 African countries.	\$40,000	Nil	\$95,000	\$50,000	\$185	74%
Cost to UNEP (cash and in-kind): Including staff-time and logistic support	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	17%
Total Cost of the Programme (UNEP to fill)						...%

- (c) Reasons for the variance {(When there is a difference between the initial and actual cost, list the consecutive project revisions (number and date of approval) involved in amending the project costs. List any other reasons for discrepancy)}.

The Uganda component of the Project was run on the funds availed under the 2 MOUs and the Small Scale Funding Agreement, totalling to US\$ 185.

- (d) Relate expenditure to achievement of outputs (e.g. 100% expenditure and 82% output completion).

80%.

- (e) Relate expenditure to achievement of outputs to date against overall project Workplan.

90%.

9. Project status at the time of evaluation:

Near completion.

10. Needs:

(a) Identified needs (as indicated in the original project document).

- *Need to integrate poverty alleviation (or reduction) into the national strategies for sustainable development and national development plans, so as to implement the international environmental agenda*
- *Need to strengthen the environmental component, as well as legislation in national development strategies, including Poverty Reduction Strategy Programmes (PRSPs).*

(b) Satisfied/realized needs (List needs fulfilled due to implementation of the project).

- *Need for information material for integration of environment and poverty alleviation into development strategies.*
- *Capacity building needs for environmental inspections, investigations and prosecution.*
- *Awareness creation/enhancement for natural resource management and poverty alleviation.*
- *Engagement of policy makers and regulatory authorities in the use of economic instrument for sustainable environmental management and natural resource use.*

11. Results:

(a) Expected Results (as indicated in the original project document).

The UNEP programme intends to create an institutional framework and consistent interlinkages between poverty alleviation and environment, both in the process of implementation of MEAs and in the development of policies, in particular poverty strategies, at the national level.

(b) Actual Results (indicate actual results achieved/attained from project implementation) during current year.

The Project being of a capacity building nature, the following achievements were registered under the current Small Scale Funding Agreement:

- *A 2 day consultative meeting of policy makers and regulatory authorities in environmental taxation for good environmental management and natural resource use held on 12th – 13th August 2008 at Colline Hotel, Mukono. It was attended by 30 participants;*

- *The printing and binding of the environmental law handbook and casebook are under procurement;*
- *A 1 day training workshop to train district technical persons and community leaders using the training manual on the Application of National Environmental Laws and Policies Implementing Rio MEAs to Poverty Alleviation was conducted on the 23rd of October 2008. It was attended by 39 participants;*
- *A 1 day training workshop to train District Community Service Officers, district leaders and magistrates on the role of laws and policies in poverty alleviation and the use of community service as a technique in enforcement of environmental law and poverty alleviation, using the training manual on the Use of Community Service as a Strategy in Enforcement of Environmental Laws and Poverty Alleviation was conducted on the 31st of July 2008. 37 participants attended the workshop.*
- *Training CDs of both manuals (to be used in the next trainings) produced;*
- *A Project Evaluation Report was produced and presented to the National Coordination Committee for review and comment;*
- *One National Coordination Committee meeting held on 4th December 2008.*

(c) Actual results to date against overall project work plan.

Since project commencement a number of activities of a capacity building nature have been undertaken and the resulting achievements against the 2 MOUs and the Small Scale Funding Agreement are as follows:

Under the 2005 MOU

- *A Synergy, Cost Benefit and Social Impact Analysis Report of the National Environmental Policies and Laws, Rio MEAs and related MEAs with a focus on, and their efficiency in poverty alleviation prepared. The said report incorporated the implementing mechanism therein.*

Under the 2007 MOU

- *50 Environmental inspectors, investigators, police and state prosecutors trained on investigation and prosecution of environmental crimes in a 4-day workshop held from 19th -22nd February 2007.*
- *2 training manuals developed on: (i) Application of National Environmental Laws and Policies Implementing Rio MEAs to Poverty Alleviation; and (ii) The Use of Community Service as a Strategy in Enforcement of Environmental Laws and Poverty Alleviation.*

- *Two pre-testing Training of Trainers (TOT) workshops held separately on the two manuals on 20th August 2007; and 36 participants trained during the Training of Trainers.*
- *Awareness materials (simplified newspaper supplements, posters, leaflets, talkshow:*

A newspaper supplement entitled: Mainstreaming Poverty Eradication and Rio Multilateral Environmental Agreements (MEAs) in National Strategies for Sustainable Development was produced and published in the two nation wide newspapers (the Daily Monitor and the New Vision).

The supplement was translated into four local languages and published in the New Vision local language versions i.e. Bukedde, Etop Rupinyi and Orumuri).

The posters and leaflets were produced and disseminated.

A talk show, in support of the message in the supplements and the radio spot messages, was aired on Uganda Broadcasting Services television (UBC) on February 8th 2008.

- *Five regional radio stations¹ produced and aired 30-second spot messages on MEAs, national environmental policies and laws and poverty alleviation. This was between October and November 2007.*
- *67 Lawyers and a few persons from other professions trained in environmental law and practice: enforcement of environmental laws implementing Rio MEAs and poverty alleviation. This was on 9th and 10th of August 2007.*
- *Information Materials on Access to Justice for the Poor to guide the poor whose rights to a clean and healthy environment are being abused and to enable the poor get redress in a cost effective manner produced.*

A documentary was produced by the Science Foundation for Livelihood and Development (SCIFODE).

- *Two meetings of the National Coordination Committee (NCC) were convened on 15 March 2007 to reconstitute the NCC of PADELIA into the NCC for MEAs & Law; to inform NCC members about the expiry of PADELIA Phase II and to discuss planned activities for MEAs & Law and possible Phase III of PADELIA. Another NCC meeting was convened on May 3rd to discuss the evaluation report of the consultancy to develop training manuals on MEAs, Poverty and*

¹ English: Uganda Broadcasting Centre (UBC); Local Dialects: Voice of Teso (VOT), Central Broadcasting Station (CBS), Paidha Radio and Radio West.

Community Service in item 3 above; and to discuss other potential sources of funding for environmental law awareness and capacity building.

Under the 2008 Small Scale Funding Agreement

- *A 2 day consultative meeting of policy makers and regulatory authorities in environmental taxation for good environmental management and natural resource use held on 12th – 13th August 2008 at Colline Hotel, Mukono. It was attended by 30 participants;*
 - *The printing and binding of the environmental law handbook and casebook are under procurement;*
 - *A 1 day training workshop to train district technical persons and community leaders using the training manual on the Application of National Environmental Laws and Policies Implementing Rio MEAs to Poverty Alleviation was conducted on the 23rd of October 2008. It was attended by 39 participants;*
 - *A 1 day training workshop to train District Community Service Officers, district leaders and magistrates on the role of laws and policies in poverty alleviation and the use of community service as a technique in enforcement of environmental law and poverty alleviation, using the training manual on the Use of Community Service as a Strategy in Enforcement of Environmental Laws and Poverty Alleviation was conducted on the 31st of July 2008. 37 participants attended the workshop.*
 - *Training CDs of both manuals (to be used in the next trainings) produced;*
 - *A Project Evaluation Report was produced and presented to the National Coordination Committee for review and comment;*
 - *One National Coordination Committee meeting held.*
- (d) *Reasons for the variance (state the reasons for the difference between expected and actual results).*

Under 2005 MOU

- *The 2 activities though planned to be executed in 2005 spilled over to 2006, due to the need to hold more consultations.*

Under the 2007 MOU

- *Training of Community Based Organizations to develop outreach programmes for communities to access environmental justice could not be undertaken outrightly as planned because it was later found out that there was need to*

develop user-friendly training manuals on Rio MEAs, national environmental laws and policies and poverty alleviation Hence, the activity was translated into 2: (i) development of the necessary 2 manuals; and (ii) training of trainers workshop.

- *Development of Information Materials on Access to Justice for the Poor took the form of a documentary (produced by the Science Foundation for Livelihood and Development (SCIFODE)) mainly highlighting the Rio MEAs and implementation action through micro projects under the sub project on Synergistic Implementation of Rio MEAs. The information on Access to Justice for the Poor was minimized in the documentary to allow for focused presentation of the message.*

(e) State corrective action(s) to be taken.

- *The workplans were re-adjusted to take into account the changes that occurred and remedial action taken.*
- *Information materials on access to justice for the poor shall be planned for production in subsequent periods.*

12. Outputs:

(a) Expected Outputs (as indicated in the original project document).

Derived under the 2005 MOU

- *Strengthened capacity for enforcement of environmental laws;*
- *Situating poverty eradication within national strategies for sustainable development and national development plans to implement the international environmental agenda;*
- *Strengthened environmental component, as well as legislation in national development strategies, including Poverty Reduction Strategy Programmes (PRSPs).*

Under the 2007 MOU

- *Improved implementation of environmental policies and laws including the MEAs focusing on poverty alleviation;*
- *Enhanced capacities of community based organisations to access environmental justice with a focus on poverty reduction;*
- *Increased awareness of how to access justice for the poor*

- *Increased capacity of national lawyers in the enforcement of environmental laws focusing on poverty alleviation.*

Under the 2008 Small Scale Funding Agreement

- *Strengthened capacity to mainstream environment in development strategies in order to keep the national and international commitments on promoting sustainable development as adopted by Uganda;*
 - *Integrated environment issues into poverty reduction processes so as to achieve sustainable development;*
 - *Improved implementation of environmental policies and laws including the MEAs focusing on poverty alleviation;*
 - *Enhanced capacities of community based organisations to access environmental justice with a focus on poverty reduction;*
 - *Increased awareness of how to access justice for the poor.*
- (b) Actual Outputs (List actual outputs resulting from project implementation emphasizing activities undertaken during current year)

Under the 2005 MOU

- *It was possible to produce a Synergy, Cost Benefit and Social Impact Analysis Report of the National Environmental Policies and Laws, Rio MEAs and related MEAs with a focus on, and their efficiency in poverty alleviation. This Report provides resource material for strengthening the environmental component, as well as legislation in national development strategies, including Poverty Reduction Strategy Programmes (PRSPs).*

Under the 2007 MOU

- *Improved implementation and enforcement of environmental policies and laws including the MEAs focusing on poverty alleviation. This was through training workshops for: environmental inspection, investigation and prosecution; integration of environmental concerns in community service orders and local government development plans; and, use of economic instruments for environmental management and natural resource use.*

Under the 2008 Small Scale Funding Agreement

Specific activities were carried out to contribute towards the objectives of strengthening capacity to mainstream environment into poverty reduction processes

and development strategies; and improving implementation of environmental policies and laws including the MEAs focusing on poverty alleviation. These were by use of a consultative meeting and training workshops.

- (c) Reasons for the variance (state reasons for the difference between expected and actual outputs) during current year.

Some of the project expected outputs are phrased/presented as outcomes which are beyond the control of the project; these outcomes are a function of contribution of the other two projects viz. the Project on Integration and mainstreaming of key environmental issues into PRSPs (also known as the Poverty-Environment Initiative Project); and the Project on Capacity building to alleviate poverty through synergistic implementation of Rio MEAs (Synergies Project).

- (d) Actual outputs to date against overall project work plan.

- *Contributed to strengthening of capacity for enforcement of environmental laws, with a focus on poverty alleviation;*
- *Contributed to improvement in implementation of environmental policies and laws including the MEAs focusing on poverty alleviation;*
- *Contributed to strengthening capacity to mainstream environment into poverty reduction processes and development strategies so as to achieve sustainable development.*

- (e) State corrective action(s) to be taken.

There is need to indicate measurable and results-based/output-oriented performance levels for future project activities.

13. What are UNEP's substantive inputs to the project? (Do not repeat UNEP's financial contribution).

- *Backstopped the national activities and participated in national workshops and review of drafts by national consultants;*
- *Review and approval of workplans, concept papers, terms of reference and activities of the Project;*
- *Provision of technical assistance and advisory services in project implementation.*

14. What are the catalytic effects of the project on other agencies or governments?

(a) Intellectual:

- *Increased awareness of environmental laws, Rio MEAs and poverty alleviation strategies.*
- *Increased recognition of the need to step up implementation and enforcement of environmental laws and support for livelihood support initiatives*

(b) Financial

Agreement on the need to allocate more funds to capacity building, including law enforcement; and to poverty alleviation strategies.

15. On Gender - describe

- (a) Project's contribution to the advancement of women with regard to their participation in ecosystem management and control of environmental degradation as envisioned by UNEP's commitment to related provisions of Agenda 21, Chapter 24.

The participants in the consultative meeting on environmental taxation and the different training workshops included a fair representation of women. This provides women with the opportunity to advance their knowledge, skill and experience in Rio MEAs, especially implementation initiatives for livelihood concerns.

- (b) Sensitive activities carried out by the project, for example: level of participation in decision making process in the planning and development and implementation of the project and women's participation in capacity-building and awareness activities.

Women are well represented in the National Coordination Committee of the Project and on the Project Secretariat. In addition, some of the materials production for, and training conducted during the project was by women, as were reviews of important materials produced.

16. On Sustainability

Describe sustainability of the project in terms of: enabling environment (e.g. national or regional legislation and policies); institutional capacity (human resource and planning and management systems); and financial sustainability (reliability of funding sources).

- *The national laws on the environment and national strategies on poverty alleviation provide an enabling environment for the advancement of the aspirations of the Project.*
- *There is institutional capacity in terms of human resource, planning and management systems, and some level of financing, to move on some of the*

Project initiatives. What may need to be done for future projects of legal capacity building nature to enhance institutional performance, is to enable additional human resource to be dedicated to the implementation of Project activities, due to inadequate staffing levels in the implementing institution.

17. Describe the problems encountered during project implementation:

<u>Problems:</u>	<u>Causes:</u>	<u>Consequences:</u>
(aa) Substantial/Programmatic	<i>Agreement on workplans</i>	<i>May impact on time for commencement of project activities</i>
(bb) Institutional	<i>Inadequate staffing levels</i>	
(cc) Financial	<i>Procedures for approval of funding and execution of agreements between UNEP and the implementing agency</i>	<i>May impact on the time for funds remittance</i>

18. Lessons learned from the achievement and/or weaknesses of the project:

- *There is inadequate capacity of key institutions to implement conventions like the UNFCCC, CBD, UNCCD*
- *It is important to package resource materials in a manner that can be easily appreciated by an ordinary reader (including trainers).*
- *Participants' expectations on actions to be undertaken need to be met.*
- *Diversity in participation enhances input in different areas for intervention.*
- *Ability to have combined force of inspectors, prosecutors and investigators is mutually supportive and highly interactive.*
- *Training manuals improve (or provide better) understanding of the Rio-MEAs, environmental law and local initiatives.*
- *Implementation of Rio-MEAs needs guided action planning.*
- *The use of a documentary has the advantage of stronger vision impact and maintenance of stakeholder-association with the Rio-MEAs implementation process.*
- *Use of different media ensures wide coverage.*
- *Spot messages enhance listenership and have a strong message impact.*
- *Linking the training programme to continuous professional development (e.g., earning credit hours) attracts targeted group.*
- *Policy makers appreciate incentive-based approach to environment management more than the command-and- control approach.*
- *Multi-media publication improves access to information.*

19. Further follow-up action required:

Item	Action Required	Responsible unit(s)	Schedule
1.	Need for support to enhance capacity in negotiation of environmental agreements	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional Affairs • Ministry of Trade, Tourism & Industry • Ministry of Agriculture, Animal Industry and Fisheries • NGOs, etc <p>With potential funding from</p> <ul style="list-style-type: none"> • Government of Uganda • UNEP • UNDP • World Bank • Convention Secretariats 	2009, following
2.	Need for continued interactive and collaborative training in prosecution of environmental crime, and other specialised training.	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional Affairs • Ministry of Trade, Tourism & Industry • Ministry of Agriculture, Animal Industry and Fisheries • NGOs, etc <p>With potential funding from</p> <ul style="list-style-type: none"> • Government of Uganda • UNEP • UNDP • World Bank • Convention Secretariats 	2009, following
3.	Need to strengthen environmental law enforcement through establishment of an	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment 	2009, following

	environmental police force – to report to NEMA in enforcement actions.	<ul style="list-style-type: none"> • Ministry of Justice & Constitutional Affairs • Min of Internal Affairs, Police, Local Governments, DPP etc • NGOs, etc <p>With potential funding from</p> <ul style="list-style-type: none"> • Government of Uganda (GOU) 	
4.	NEMA to make use of its administrative enforcement mechanisms to advance respect for environmental law, before recourse to courts of law whose procedures are long and time consuming.	<p>NEMA</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • Government of Uganda 	Immediate
5.	NEMA to work with the judiciary and NGOs/CBOs and the Secretariat of the Community Service Programme to actualize community service for environmental management	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Wetlands Management Department of the Directorate of Environment Affairs • Judiciary • Local Governments • Director of Public Prosecutions • Ministry of Internal Affairs and the Community Service Secretariat • Ministry of Justice & Constitutional Affairs • NGOs <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • Uganda Wildlife Authority • National Forestry Authority 	2009, following
6.	Institutions implementing project activities should ensure their institutionalized implementation.	<ul style="list-style-type: none"> • NEMA • Ministry of Water & Environment <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU 	2009, following
7.	Partner with other institutions and organizations for mobilization of additional financial resources for capacity building initiatives, implementation of micro	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional Affairs • Ministry of Trade, Tourism & 	2009, following

	projects, and activities focused on local governments and the community	<p>Industry</p> <ul style="list-style-type: none"> • Ministry of Agriculture, Animal Industry and Fisheries • Local Governments • NGOs/CBOs etc. <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • UNEP • UNDP • World Bank • Convention Secretariats 	
8.	Ensure dissemination of Project activities in appropriate language and manner – i.e. user-friendly, simplified and demystified.	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional Affairs • Ministry of Agriculture, Animal Industry and Fisheries • Local Governments • NGOs/CBOs etc. <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • UNEP • UNDP • World Bank • Convention Secretariats 	2009, following
9.	Need to translate the aspirations and principles of the conventions into remedial actions to address the impacts of climate change, loss of bio-diversity, desertification, among others	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Wetlands Management Department of the Directorate of Environment Affairs • Judiciary • Local Governments • Director of Public Prosecutions • Ministry of Internal Affairs and the Community Service Secretariat • Ministry of Justice & Constitutional Affairs • NGOs <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • UNEP • UNDP 	Immediate

		<ul style="list-style-type: none"> • World Bank • Convention Secretariats 	
10.	Need for a centralized electronic information clearing house for reports and other information, providing links to other websites	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional Affairs • Ministry of Agriculture, Animal Industry and Fisheries • Ministry of Trade, Tourism & Industry • Local Governments • NGOs/CBOs • Makerere University etc. <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • UNEP • UNDP • World Bank • Convention Secretariats 	2009, following
11.	Legal and policy frameworks need to have a poverty focus ingrained therein, for environmental conservation and livelihood enhancement.	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional Affairs • Ministry of Agriculture, Animal Industry and Fisheries • Ministry of Trade, Tourism & Industry • Ministry of Finance, Planning & Economic Development • National Planning Authority • Local Governments • NGOs/CBOs etc. <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • UNEP • UNDP • World Bank • Convention Secretariats 	2009, following
12.	There is need to focus on behavioural change in homes, institutions	<ul style="list-style-type: none"> • NEMA • Uganda Wildlife Authority • National Forestry Authority • Ministry of Water & Environment • Ministry of Justice & Constitutional 	2009, following

		<p>Affairs</p> <ul style="list-style-type: none"> • Ministry of Agriculture, Animal Industry and Fisheries • Ministry of Trade, Tourism & Industry • Local Governments • NGOs/CBOs etc. <p>With potential funding from</p> <ul style="list-style-type: none"> • GOU • UNEP • UNDP • World Bank • Convention Secretariats 	
13.	Commission a small fact finding team to assess the impacts of the Project	<ul style="list-style-type: none"> • NEMA • 3 or 4 NCC members to be involved in the field work <p>Funded by the Project</p>	2008, following
14.	Consultations need to be broadened for project workplan development and ownership	<ul style="list-style-type: none"> • The National Environment Management Authority <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP 	When projects arise
15.	Need for strong linkage between community service enforcement of environmental law and the criminal justice system.	<ul style="list-style-type: none"> • The National Environment Management Authority • Ministry of Internal Affairs • Justice, Law & Order Sector <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
16.	Need for continued community outreach for programmes focusing on environmental justice.	<ul style="list-style-type: none"> • The National Environment Management Authority • Ministry of Internal Affairs • Justice, Law & Order Sector <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
17.	Projects focused on training should go beyond awareness and establish guided actions for practical implementation.	<p>The National Environment Management Authority</p> <p>With potential funding from</p>	2009, following

		<ul style="list-style-type: none"> • UNEP • Government of Uganda 	
18.	Need to translate the documentary into different languages for use by the target groups.	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
19.	Need to develop a separate documentary on access to environmental justice.	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009 - 2010
20.	Issues raised during the talk-show need to be addressed by NEMA and other partners.	<ul style="list-style-type: none"> • The National Environment Management Authority • Other regulatory agencies <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
21.	Need to translate the radio spot messages into more local languages.	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
22.	Explore other additional avenues for awareness-raising, like use of public dialogue, drama and community <i>barazas</i> .	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
23.	Map out target recipients of resource materials like posters and leaflets.	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following

24.	Ensure continuity through translation and re-airing into more local languages.	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
25.	Need for continuity in customized collaborative joint training programme.	<ul style="list-style-type: none"> • The National Environment Management Authority • Uganda Law Society • Other government agencies • Private sector • NGOs/CBOs <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
26.	Promote a combined command-and- control, and incentive-based approach to environment management.	<ul style="list-style-type: none"> • The National Environment Management Authority • Ministry of Internal Affairs • Justice, Law & Order Sector • Other government agencies • Private sector <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009, following
27.	To develop an abridged versions of the handbook and the notebook and disseminate them.	<p>The National Environment Management Authority</p> <p>With potential funding from</p> <ul style="list-style-type: none"> • UNEP • Government of Uganda 	2009-2010
28.	<p>The design of the reporting format provided by UNEP does not provide for performance level/measurements</p> <p>Future project designs should clearly show measurable outputs in terms of key performance targets and indicators</p>	<ul style="list-style-type: none"> • The National Environment Management Authority • UNEP 	Future projects

29.	The format for financial reporting lacks a component of variance analysis Future project designs should have comprehensive financial reporting formats that provide for analysis of variances and other relevant explanations	<ul style="list-style-type: none"> • The National Environment Management Authority • UNEP 	Future projects
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20. Evaluated by:

Name(s) and position(s) of Evaluator(s):

Item	Name	Designation	Department
1.	Fred Onyai	Internal Monitoring & Evaluation Specialist/ Team Leader	Executive Director's Office
2.	Eugene T. Muramira	Director/Policy, Planning & Information	Policy, Planning & Information
3.	Margaret Lwanga	District Support Coordinator	District Support Coordination & Public Education
4.	Margaret Aanyu	Environmental Impact Assessment Officer	Environmental Compliance & Monitoring
5.	Allan Kasagga	Chief Accountant	Finance & Administration
6.	Allen Asasira	Procurement Officer	Executive Director's Office

Representative:

Mr. Fred Onyai (Team Leader)

Date: _____

Noted by:

Ms Christine Echookit Akello
Senior Legal Counsel/National Project Coordinator
National Environment Management Authority (Uganda)
Implementing Agency

Date: _____

Noted and Approved by:

Aryamanya-Mugisha, Henry (DR.)
Accounting Officer of the Project/ Executive Director
National Environment Management Authority (Uganda)
Implementing Agency

Date: _____

Noted by:

Cooperating Agency/Supporting

Date: _____

21. Approved by:

Name of Project Coordinator:

Date: _____