

Grant Feasibility Testing™
&
Grant Market Analysis™
Report

**SAMPLE
RESIDENTIAL
CAMP**

Prepared By:



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Table of Contents

TABLE OF CONTENTS	2
GRANT FEASIBILITY TESTING™ & GRANT MARKET ANALYSIS™	3
SUMMARY ANALYSIS	3
<i>About SAMPLE RESIDENTIAL CAMP</i>	<i>3</i>
<i>Grant Feasibility Testing (GFT)™</i>	<i>3</i>
Grant Search:	3
Foundation Search:	3
Government Grant Funding:	4
<i>Grant Market Analysis™</i>	<i>4</i>
<i>Results Expected</i>	<i>4</i>
GRANT FEASIBILITY TESTING™	6
<i>Foundation Funding - Grant Search</i>	<i>6</i>
<i>Foundation Funding - Foundation Search</i>	<i>7</i>
<i>Government Funding Search</i>	<i>8</i>
GRANT MARKET ANALYSIS™	9
<i>Organization/Grantee Search</i>	<i>9</i>
<i>Results Table:</i>	<i>9</i>
<i>Organizations Searched</i>	<i>10</i>
PROPOSAL OF SERVICES	11
GRANT READY PACKAGE™	14
FULL SERVICE GRANT WRITING PACKAGE	16
PACKAGE OPTIONS	17
RESULTS FROM GRANT MARKET ANALYSIS™ - RESEARCH DATA	18



Grant Feasibility Testing™ & Grant Market Analysis™

SAMPLE RESIDENTIAL CAMP

Summary Analysis

Overall, the Grant Feasibility Testing and the Grant Market Analysis showed an excellent potential for funding for SAMPLE RESIDENTIAL CAMP.

About SAMPLE RESIDENTIAL CAMP

SAMPLE RESIDENTIAL CAMP is dedicated to helping at-risk children and their families as an expression of our joy and faith in Jesus Christ, following Christ's example to serve the needs of others.

The most accurate estimates show that more than 26,000 children, families and social service workers and agencies have been impacted by SAMPLE RESIDENTIAL CAMP.

SAMPLE RESIDENTIAL CAMP serves [REDACTED] children everyday in its residential programs and an additional 90 children in its day program. In 2006 alone, [REDACTED] children and their families statewide were impacted by services of SAMPLE RESIDENTIAL CAMP.

Grant Feasibility Testing (GFT)™

Grant Search: Our GFT showed that there are large numbers of foundations who have made grants to organizations with a similar mission and with similar programs to SAMPLE RESIDENTIAL CAMP. Over 250,000 grants totaling over \$8.9 Billion have been awarded for Religion and over 2,000 grants totaling \$193,033,035 have been awarded specifically to Human Service Religious organizations in SAMPLE STATE.

54,400 foundations (68%) have awarded at least one grant to a faith-based organization in the last fiscal year. On average, each foundation had awarded three grants with an average grant amount of \$40,314.

Foundation Search: Similarly, we were able to identify large numbers of foundations that express an interest in funding programs in the same funding categories as SAMPLE RESIDENTIAL CAMP. 84 supporting foundations were identified that support Christian Agencies in SAMPLE STATE with annual giving exceeding \$500 Million. We also identified over 20,000 foundations with over \$400 Billion in assets that support the [REDACTED] in general.

General restrictions that limit funding to faith based organization's (FBO's) are uncommon. Only 4% of foundations choose to decline funding to all FBO's, regardless of the religious content of



their programs.

Government Grant Funding: Government funding sources can be an effective and efficient means of funding your ministry. Our Grant Feasibility Testing reports over 1,000 Federal Grant Programs for “Faith Based Organizations” (FBO’s).

Between 2002 and 2004, FBO’s received more than 17% of ALL federal funding, and saw their share of grants rise from 11.6% to 12.8%. In all, 3,526 grant awards were awarded to 1,146 faith-based groups. In 2004, \$626 million went to religious groups with an average grant size of over \$177,000.

Our experience has been that many Christian Agencies and Churches shy away from government funding programs because they feel the funding will compromise their mission.

A recent survey has proved otherwise: Although 60% of FBO’s receiving government funding said the hiring protections were “very” or “somewhat” important to them, less than 6% felt the funding compromised their religious mission, and most groups, especially churches, regarded the spiritual transformation of clients as important.

Grant Market Analysis™

The Grant Market Analysis™ revealed a strong potential to secure the amount of funding SAMPLE RESIDENTIAL CAMP has estimated it will need to reach their goals. The top 5 organizations used for the Grant Market Analysis had secured a combined \$27.7 million in grant funding through 382 Grants from 147 different Foundations.

This shows that the Christian Organizations used for the Grant Market Analysis were able to secure a broad base of support through a variety of foundations. Support was not secured through just one or two related family foundations.

The organizations used in the Grant Market Analysis secured an average of 26.4 grants per organization. The average grant awarded to the organizations was \$72,534.21 for total average funding per organization of \$5,541,613.60.

Results Expected

Grant writing is a long-term development strategy. Although the results of our Grant Feasibility Testing and Grant Market Analysis indicate a high likelihood of success, SAMPLE RESIDENTIAL CAMP still needs to be cognizant of the grant development process.

The first year goal of Here-4-You Consulting is to position SAMPLE RESIDENTIAL CAMP for long-term grant development success, build initial relationships with funding sources, establish the organizations presence in the foundation community, and begin to secure grant funds for the organization. Because most funding sources do NOT fund first time applicants, we will expect many more rejection than grant awards in the first year.



In year two we will resubmit to our “positive rejections” from year one, continue to apply to additional funding sources identified in the FSR, and monitor for new funding sources. As many foundations pass on first year applicants, we can expect much better results from our “positive rejections” as we have now established our presence and initiated a relationship. A “positive rejection” is a funding request that is denied but that has left an opening for future funding.

The length of time it will take to secure all of the funding needed to complete the project will depend upon the contract level SAMPLE RESIDENTIAL CAMP decides to utilize with Here-4-You Consulting (see attached proposal).

The Optimized Full Service Contract option outlined in the attached proposal of services is designed to take advantage of all of the funding opportunities available to SAMPLE RESIDENTIAL CAMP and maximize the funding potential identified in the Grant Feasibility Testing and the Grant Market Analysis.

Of course, Here-4-You Consulting can not guarantee any result due to the many variables that make any guarantee impractical. Some of these variables include the funding climate, responsiveness of staff/Council members, performance of staff/Council members, variables in response to appeals, events, and grantors, etc.

As stated earlier, grant writing is a long-term development strategy that always produces fruit in the long-term. What Here-4-You Consulting can guarantee is that we have never seen grant writing not pay off for an organization when they took a persistent, consistent, organized, and professional approach to grant development.

We look forward to the opportunity to serve SAMPLE RESIDENTIAL CAMP, helping you reach your grant development goals, and helping you further develop and refine your ministries for grant development success. Should you have any questions, please do not hesitate to call me on my direct line at 540-533-0715.

In His Service,

Jeffrey J. Rodman, President & CEO
Here-4-You Consulting



SAMPLE RESIDENTIAL CAMP

Grant Feasibility Testing™

Here-4-You Consulting does not accept every client. Rather, we conduct a Grant Feasibility Test (GFT) on every potential client to ensure that they have a fundable program. The GFT will look at similar organizations and who they are funded by, what funding sources focus on the geographic location of services, and what funding exists for the type of program the client has proposed. The GFT ensures that our energies are likely to be successful and are not simply giving you false hope. This process has enabled us to have 84% of our proposals funded!

Foundation Funding - Grant Search

“Grant Search” will look for grants that have been awarded for a specific type of project, agency, or geographic region.

The “search criteria” shows the terms we used to perform this search. The “results” show the number of grants that foundations have awarded for programs in that region of the world.

Search Category: Religion
Location: SAMPLE STATE
Results: 4,961 Grants Awarded
Value: \$193,033,035 Awarded

Search Category: Christian AND Mental Health
Location: National
Results: 222 Grants Awarded
Value: \$7,002,775 Awarded

Search Category: Religion OR Health and Human Services
Location: SAMPLE STATE
Results: 13,600 Grants Awarded
Value: \$700,540,622 Awarded

Search Category: Christian AND Youth
Location: National
Results: 413 Grants Awarded
Value: \$12,671,926 Awarded

Search Category: Mental Health
Location: National
Results: 13,754 Grants Awarded
Value: \$471,278,541 Awarded

Search Category: Foster Care
Location: National
Results: 914 Grants Awarded
Value: \$49,373,292 Awarded



Foundation Funding - Foundation Search

A "Foundation Search" will look for foundations who state a desire to fund a specific type of project, agency, or geographic region.

The "search criteria" shows the terms we used to perform this search. The "results" show the number of foundations that have listed that region of the world as a region they are interested in sending funding.

Search Criteria:	SAMPLE REGION
Number of Foundations:	22,557
Total Assets:	\$412,732,235,055

Search Criteria:	Christian agencies & churches
Geographic Focus:	SAMPLE STATE OR National
Number of Foundations:	84
Annual Giving:	\$548,640,190

Search Criteria:	Foster care
Geographic Focus:	National
Number of Foundations:	306
Total Assets:	\$56,997,916,894

Search Criteria:	Children
Geographic Focus:	US SAMPLE REGION
Number of Foundations:	22,922
Total Assets:	\$543,415,468,523

Search Criteria:	Mentoring
Number of Foundations:	1,140
Total Assets:	\$201,499,212,418



Government Funding Search

Government Search –

A government search looks at grants available through the federal government for specific projects, activities, or geographic regions.

The “search criteria” shows the terms we used to perform this search. The “results” show the number of grants that the federal government has listed for that region of the world. The “agencies” list shows the specific government department and office that is offering this grant opportunity.

Search Criteria:

Faith Based

Results:

Over 1,000 Federally Administered Grant Programs
Approximately 38 State Administered Grant Programs
Over \$400 billion in Federal grants

Agencies:

Approximately 1,500 Grants listed at any one time
Approximately 50 Departments



Grant Market Analysis™

Organization/Grantee Search

This type of search uses specific criteria to identify organization and/or agencies with a similar mission, project, or geographic focus as your organization.

The results listed below look at ONLY the top five agencies matching the search criteria.

The “search criteria” shows the terms we used to perform this search. Under “results,” the “# of grants” lists the total number of grants made to organizations/agencies that fit the search criteria. The “# of foundations” lists the total number of foundations that awarded the grants listed. Note that many foundations have given multiple grants to multiple organizations. The “highest award” lists the largest grant awarded to any one organization through a single grant and the “total funds awarded” lists the total amount of funds awarded to these five organizations.

The “average award” lists the average dollar amount of each grant awarded, “average number of grants per organization” lists how many grants, on average, these five organizations received and “average funding per organization” lists the total amount of funding each of these five organizations received on average.

Search Criteria: Christian, Children, Residential, AND SAMPLE STATE

Results Table:

Total Funds Awarded:	\$27,708,068.00
Highest Award:	\$3,000,000.00
# of Grants:	382
# of Foundations:	147
Average Award:	\$72,534.21
Average funding per organization:	\$5,541,613.60
Average number of grants per organization:	76.4



Grant Market Analysis™

Comparable Organizations Searched

RAWHIDE BOYS RANCH (Bart Starr Ranch)

Since 1965, Rawhide Boys Ranch has helped hundreds of troubled teen boys change their lives. Located in the heart of Wisconsin along the scenic Wolf River, Rawhide is a faith-based, non-profit residential care center dedicated to changing the lives of troubled teen boys.

BOYS & GIRLS TOWN OF MISSOURI

Boys & Girls Town of Missouri's philosophy, Kids First, underscores our commitment to helping children discover the best in themselves. Using a strength-based approach, Boys and Girls Town helps children focus on positive behaviors that can lead to improved self-esteem and, ultimately, positive relationships with their peers and adults.

BIG BROTHERS BIG SISTERS OF AMERICA

Big Brothers Big Sisters matches children ages 6 through 18 with mentors in professionally supported one-to-one relationships. We have volunteer programs in communities across the country - including yours.

BREMWOOD LUTHERAN CHILDRENS HOME

Bremwood Lutheran Children's Home, located on 13 acres on the west edge of Waverly, Iowa, has served the needs of troubled children and families for 135 years. Bremwood was originally chartered to serve Civil War orphans in Andrew, Iowa. By the end of the 1800s the building in Andrew was in need of some serious repairs. Several opportunities became available in Waverly including generous offer to purchase land on the east side of Highway 3 and south of Bremer Avenue (Bremwood's current location). In 1900 they moved into large, red brick structure many remember as "Old Main."

LIGHTHOUSE OF OAKLAND COUNTY

Lighthouse of Oakland County helps transform the lives of low-income families and individuals by providing both immediate and long-term help and support. From emergency and supplemental food to permanent housing, counseling, education and more, Lighthouse helps people break the cycle of poverty.



Proposal of Services



April 2, 2008

SAMPLE RESIDENTIAL CAMP

Mr. SAMPLE PERSON

SAMPLE STREET

SAMPLE CITY, STATE, ZIP

Dear Mr. SAMPLE,

I am pleased that you had an opportunity to meet with us and discuss the services Here-4-You Consulting can offer to your ministry. I am excited about the ways in which Here-4-You Consulting can support this project through our grant writing services.

Our Grant Feasibility Testing™ has shown an interest from a variety of funding sources and a history of funding similar organizations in the past. In addition, our Grant Market Analysis™ indicates a good funding potential with similar organizations securing grants with an average size of over \$72,000 and with a cumulative total of almost \$5.54 million per organization. All of these organizations have a similar focus and would be considered within the same “market” for funding and give us a good idea of the potential that exists for funding.

Attached to this letter is a description of our Grant Ready Package (GRP)™. The GRP lays the foundation for all services provided by Here-4-You Consulting. I feel that this package of services will aid you in identifying potential funding sources and in applying to those funding sources to secure the funds to accomplish the organizations goals. The total fee for these services starts at \$4,999.

I have also included a variety of full service grant writing package options in this proposal. Full services grant writing packages build upon the foundation of the GRP and start at \$12,999 for year 1 and \$9,000 for year 2. Full Service Contracts are available for one or two year periods. Given the nature of grant development as a long-term development strategy, we usually recommend full services contracts for 2-3 year periods.

We also have our Jump Start Package™. This affordable package will give your organization a Jump Start in seeking and securing grant funds. We include an Organizational Analysis of Funding Preparedness™ Self-Audit; a Template for the Master Grant Application™, Master Budget, and Inquiry Letter and a subscription to the Christian Funding Directory. We also provide one-to-one training on Grant writing and on using these valuable tools.

You may also wish to consider a contract with Here-4-You Consulting for our Grant Consultation in conjunction with our GRP or Jump Start package. This supplies everything needed for you to get started and then provides ongoing coaching, training, and feedback throughout the year to continue to help you develop a Grant Development strategy within the organization.



ALL of our packages include access to our Christian Funding Directory, the most comprehensive directory of foundation supporting Christian Ministries and Churches that has ever existed. Also included is our exclusive client access portion of our website where you will find exclusive content and access to all of your documents.

I very much look forward to working with your organization. Please feel free to contact me or have a member of your board contact me on my direct line at 540-533-0715 with any questions.

Sincerely,

Jeffrey J. Rodman

SAMPLE

Here 4 You Consulting



JUMP START PACKAGE™

This affordable package will give your organization a Jump Start in seeking and securing grant funds.

We include:

- An Organizational Analysis of Funding Preparedness™ Self-Audit
- A Template for the Master Grant Application™
- A Template for the Master Budget
- A Template for the Inquiry Letter
- A 1-year subscription to the Christian Funding Directory. This service alone is \$399.00.
- Includes One-on-One Training Seminars
 - Grant Writing for Christian Ministries and Churches (2 Hours)
 - Using Templates (MGA/LOI/MB) (2 Hours)

Starts at: \$1,499

GRANT READY PACKAGE™

ANALYSIS OF FUNDING PREPAREDNESS:

Before SAMPLE ORGANIZATION starts a concentrated and focused funding process, you first need to know the current state of their funding mix, evaluate how funding sources will perceive them, determine the best mix of funding options, know what they hope to accomplish, and develop an organized plan to reach their goals. The funding analysis and development process will help to accomplish these goals.

As your personal fundraising consultant, we rely on proven experience to strengthen your nonprofit organization's capacity to successfully raise funds and create long-term stability for SAMPLE ORGANIZATION. This process will:

- Prepare SAMPLE ORGANIZATION for success when venturing into the world of funding resources
 - Learn how to get started by reviewing, refining, and defining your vision and mission, your organization's legal structure, your board of directors, planning your programs, and developing your budget. All of this will be done with the goals of attracting, retaining, and upgrading donors.
- Analyze your current funding mix
 - We will analyze the current funding sources for SAMPLE ORGANIZATION and identify which strategies can be strengthened and how they can be enhanced. We will also conduct an analysis of your current funding and determine the best methods to improve fundability.
- Help determine the best mix of funding resources for the long term
 - We review the wide range of funding resources available to nonprofits from foundations, corporate givers, government funding, religious institutions,



individuals, earned revenue, and more.

MASTER GRANT APPLICATION:

Here-4-You Consulting has developed a proposal writing tool called the Master Grant Application (MGA). While conducting the requisite research on potential funding sources and creating the prioritized list in the above mentioned Report of Funding Sources, we will be concurrently developing a MGA for SAMPLE ORGANIZATION.

Instead of developing a proposal in response to a specific RFP, we develop the MGA as a more generalized proposal which can be submitted as is to funding sources or can be modified to meet the individual requirements and expectation of each funding source. We will use this document as a template as we begin applying to individual foundations and other funding sources.

MASTER BUDGET:

A poorly developed budget can detract from an otherwise well written proposal. A well thought out and properly developed budget is critical and this process helps accomplish this goal.

INQUIRY LETTER:

This is often the first contact with a funding source and can mean the difference between an invitation to apply and a polite “please try again in the future.” We will masterfully produce this initial letter to ensure exceptional results.

CHRISTIAN FUNDING DIRECTORY™

A critical step for any organization beginning to seek funding is to know what types of funding opportunities are available to them.

This is the most comprehensive funding directory that has ever existed for Christian Ministries and Churches.

Some features that make the Christian Funding Directory unique:

- List grants from private foundations, federal government sources, state government sources, and other funding sources.
- **DOZENS** of funding sources not listed in **ANY** other directory.
- Both domestic and international funding sources.
- Listings for all of the major Faith Based and Community Initiatives (FBCI) grant programs available through the federal government.
- Listings for every state and U.S. territory FBCI office and grant programs.
- Denominational funding programs that are not listed in **ANY** other directory.

With our premium GRP, Here-4-You Consulting will research funding sources and hot link the foundations into your into your client login section of our website. This service alone is \$399.00.

The total fee for the Grant Ready Package starts at \$4,999



Full Service Grant Writing Package

A Full Service Grant Writing Package includes all of the service listed in the Grant Ready Package PLUS the following services:

GRANT PROPOSAL WRITING:

Here-4-You Consulting offers full service grant writing - which includes complete proposal development, submission, and follow-up. We require that you share the required program information and documentation, then you can let our grant writers take care of the rest. We will provide writing for all types of grant proposals, including federal, state, county, city, private foundations, faith-based funding sources, denominational funding, corporate giving programs, and others.

We will obtain copies of the Request For Proposal (RFP), obtain all budget and other required forms, complete the proposal, submit the proposal according to specifications, and follow up on proposals after submission. 50% of proposals submitted are never read because they fail a technical review of the application. We conduct our own technical review of every proposal so every proposal has the chance to be funded.

All proposals go through a three level editorial review and at least five drafts before the final draft is submitted. Proposal are reviewed for grammar, flow and language usage; for specific content related to the program, project, or organization; and to ensure that it is understandable and does not use excessive jargon or industry terminology.

Here-4-You Consulting will use the Report of Funding Sources or funding sources supplied by your organization to plan a strategy of which applications should be submitted and in what order. We will use the MGA as a template and then tailor each proposal to the specific funding source. This includes addressing the funding sources priorities, budget restrictions, interests, and using language and terminology they find familiar.

We will also conduct the extensive pre-submission work that is required when applying to private funding sources. This may include writing letters of inquiry, calling program managers, researching foundation donors and board members, reviewing IRS 990 filings, and reviewing applicants funded in the past.

PROPOSAL REVIEWS:

Here-4-You Consulting, LLC can review a grant's Request For Proposals (RFP) requirements, critically assess the client's proposal to ensure it adheres to the federal or foundation guidelines, and provide independent feedback on its findings. Implementing our recommendations greatly improve the proposal's fundability. The client may benefit by knowing how strong their chances are for receiving funding before large amounts of time and resources are spent and the proposal does not succeed. A representative is available to discuss proposal evaluation.

RFP REVIEWS:

Here-4-You Consulting can review a grant's Request For Proposals (RFP) and provide an agency with:

- ◆ The estimated amount of work required from the submitting organization.
- ◆ The client's estimated chances of receiving grant funding.
- ◆ An overview of the pros and cons of applying for the grant.
- ◆ Ideas and appropriate programs/services the client may want to implement in the grant program.



RESEARCHED FOUNDATION REPORTS:

Often, clients ask us about foundations, grants, or other funding sources that they may have been told about. We can research these sources and tell you everything there is to know about the funding source. This will include all contact information, board members, IRS filings, past grant recipients, application procedures and documents, and anything else you need to know. We will also make recommendation as to whether this funding source is a good fit for your organization.

Package Options

Here-4-You Clients who opt for a **Full Service Grant Writing Package** can choose a from our **Minimum (Base) Contract**, a **Mid-Level Contract** that is customized to the specific needs of the client, or an **Optimized Contract** which will allow the client to take advantage of the full range of actual funding opportunities identified during the Feasibility Testing and Market Analysis. Here-4-You Consulting can also design a **Custom Package based on any budget level**.

The **Minimum (Base)**, **Mid-Level**, and **Optimized Contract Packages** are described in the chart below:

Service	Minimum (Base) Full Service Contract		Mid-Level Full Service Contract		Optimized Full Service Contract	
	Year 1	Year 2	Year 1	Year 2	Year 1	Year 2
Grant Ready Package	1	-	1	-	1	-
Number of Foundation Funding Inquiries submitted through Grant Writing	5	10	15	20	25	30
Number of Funding Sources Listed in Funding Source Report	25	Monitor	25	Monitor	35	Monitor
Number of Master Grant Application	1	-	1	-	1	-
Annual Contract Fee:	\$12,999	\$9,000	\$19,499	\$14,000	\$26,999	\$21,500

Organizations opting for a TWO or THREE YEAR contract term will receive a 5% reduction in the second and third year contract fees.

ADDITIONAL SERVICES: Here-4-You Consulting also offers services related to Government grants stating at \$999 per grant and offers the annual renewal to the Christian Funding Directory for just \$199. Custom Packages can be developed for any sized budget.

TERMS: Here-4-You Consulting tries to make our services as available as possible to organizations of all sizes and budgets. We therefore offer easy payment terms without charging any interest, service charges, or administrative fees. 25% of the contract amount is due at contract initiation. The remainder of the contract amount is paid in 10 equal monthly payments over the remainder of the contract year. So, for example, a \$20,000 contract would require a \$5,000 deposit at contract initiation and then 10 equal monthly payments of \$1,500 each.

FEES:

Here-4-You Consulting has proposed a contract allowing our services to be continuously available and provided for one full year. This guarantees our availability, allows for continuous revisions and enhancements, allows us to continuously identify new funding sources and potential funding sources, allows for the preparation of multiple grant proposals rather than a fee per proposal, and keeps our expert consultation available to you anytime you need it.

ADDITIONAL EXPENSES:

Here-4-You Consulting, LLC shall be entitled to reimbursement for the following “out-of-pocket” expenses: travel expenses, mileage, and meals during travel for training required/encouraged by individual funding sources or for visits to the program site, unusual postage such as overnight, parcels, or bulk mailings, and bulk copying. Reimbursement to Here-4-You Consulting will be for the actual costs of these expenses.



Results from Grant Market Analysis™ - Research Data

Granting Foundation	State	Recipient Name	State	Amount
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$3,000,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$2,000,000
*****	Georgia	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$1,820,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$1,000,000
*****	NV	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$883,440
*****	New York	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$800,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$750,000
*****	Georgia	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$744,233
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$550,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$500,000
*****	Wisconsin	RAWHIDE BOYS' RANCH	Wisconsin	\$450,000
*****	New York	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$315,900
*****	New York	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$300,000
*****	New York	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$300,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$300,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$300,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$300,000
*****	New York	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$250,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$250,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$250,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$250,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$250,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$239,300
*****	Maryland	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	Maryland	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	Maryland	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	Maryland	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	New York	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$200,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$200,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$200,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$200,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$200,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$200,000
*****	Pennsylvania	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$194,535
*****	Pennsylvania	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$192,563
*****	Maryland	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$175,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$161,302
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$154,218
*****	Maryland	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$150,000
*****	Massachusetts	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$150,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$150,000
*****	Illinois	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$145,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$133,936
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$125,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$115,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$115,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$115,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$107,500
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$107,500
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$105,000
*****	IA	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$100,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$100,000



Granting Foundation	State	Recipient Name	State	Amount
*****	New Jersey	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	New Jersey	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	New York	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	Florida	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	Pennsylvania	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	Maryland	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$100,000
*****	California	BOYS & GIRLS TOWN OF ITALY	New York	\$100,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$96,878
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$88,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$82,572
*****	Pennsylvania	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$82,500
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$75,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$66,668
*****	New York	BIG BROTHERS & BIG SISTERS OF AMERICA - BIG BROTHERS & BIG SISTERS INTERNATIONAL	Pennsylvania	\$66,666
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$66,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$55,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$52,000
*****	IA	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$50,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$50,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$50,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$50,000
*****	Maryland	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$50,000
*****	Maryland	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$50,000
*****	MI	LIGHTHOUSE OF OAKLAND COU	MI	\$50,000
*****	MI	LIGHTHOUSE OF OAKLAND COU	MI	\$50,000
*****	MI	LIGHTHOUSE OF OAKLAND COU	MI	\$50,000
*****	Illinois	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$50,000
*****	California	BOYS & GIRLS TOWN OF ITALY	New York	\$50,000
*****	California	BOYS & GIRLS TOWN OF ITALY	New York	\$50,000
*****	California	BOYS & GIRLS TOWN OF ITALY	New York	\$50,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$50,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$46,000
*****	DE	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$42,000
*****	Illinois	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$40,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$38,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$37,500
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$37,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$35,000
*****	Illinois	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$35,000
*****	Illinois	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$35,000
*****	Illinois	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$35,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$31,425
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$30,035
*****	IA	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$30,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY, INC.	MI	\$30,000
*****	Missouri	BOYS & GIRLS TOWN		\$30,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$30,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$27,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$26,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$26,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$26,000
*****	WI	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$25,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$25,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$25,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$25,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$25,000
*****	New York	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$25,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$25,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$25,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$25,000
*****	Colorado	RAWHIDE BOYS RANCH	Wisconsin	\$25,000



Granting Foundation	State	Recipient Name	State	Amount
*****	GA	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$25,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$25,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$25,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$25,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$25,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$25,000
*****	California	BOYS & GIRLS TOWN OF PENINSULA		\$25,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$25,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$25,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$25,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$25,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$24,000
*****	Missouri	BOYS & GIRLS TOWN OF MO	Missouri	\$24,000
*****	New York	BOYS & GIRLS TOWN OF ITALY	New York	\$22,650
*****	NJ	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$20,900
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$20,683
*****	Illinois	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$20,000
*****	Colorado	RAWHIDE BOYS RANCH	Illinois	\$20,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$20,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$20,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$20,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$20,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$20,000
*****	NJ	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$18,477
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$17,550
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$16,472
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$16,160
*****	Nebraska	BOYS & GIRLS TOWN	Nebraska	\$16,000
*****	Georgia	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$15,000
*****	New York	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$15,000
*****	Michigan	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$15,000
*****	Delaware	RAWHIDE	Wisconsin	\$15,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$15,000
*****	Wisconsin	RAWHIDE		\$15,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$15,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$15,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$15,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$15,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$15,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$15,000
*****	TX	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$14,924
*****	Pennsylvania	NATIONAL OFFICE OF BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$13,949
*****	Pennsylvania	NATIONAL OFFICE OF BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$13,351
*****	Pennsylvania	NATIONAL OFFICE OF BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$12,892
*****	Wisconsin	RAWHIDE	Wisconsin	\$12,000
*****	Nevada	RHYTHM AND RAWHIDE		\$11,784
*****	Nevada	RHYTHM AND RAWHIDE SPONSORS		\$11,100
*****	Pennsylvania	NATIONAL OFFICE OF BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$10,429
*****	Ohio	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$10,200
*****	WI	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$10,000
*****	Ohio	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	Ohio	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	Ohio	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	Ohio	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$10,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$10,000



Granting Foundation	State	Recipient Name	State	Amount
*****	Wisconsin	RAWHIDE INC.	Wisconsin	\$10,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$10,000
*****	Arizona	RAWHIDE RESCUE	New Jersey	\$10,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$10,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$10,000
*****	Wisconsin	RAWHIDE		\$10,000
*****	Wisconsin	RAWHIDE		\$10,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$10,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$10,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$10,000
*****	Delaware	RAWHIDE	Wisconsin	\$10,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$10,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$10,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$10,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$10,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$10,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$10,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$10,000
*****	California	BOYS & GIRLS TOWN OF HAYWARD		\$10,000
*****	Minnesota	BOYS & GIRLS TOWN OF ST LOUIS	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$10,000
*****	Florida	BOYS & GIRLS TOWN OF GEORGIA	Georgia	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MO	Missouri	\$10,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$10,000
*****	New Jersey	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$9,662
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$9,375
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$8,872
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$8,648
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$8,202
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$8,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$8,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$8,000
*****	Missouri	BOYS & GIRLS TOWN		\$8,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI THE FRONT DOOR	Missouri	\$8,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$7,649
*****	Illinois	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$7,500
*****	Illinois	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$7,500
*****	Illinois	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$7,500
*****	Illinois	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$7,500
*****	New Jersey	RAWHIDE RESCUE	New Jersey	\$7,500
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$7,500
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$7,500
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$7,500
*****	Wisconsin	RAWHIDE		\$7,500
*****	Wisconsin	RAWHIDE		\$7,500
*****	Wisconsin	RAWHIDE		\$7,500
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$7,500
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$7,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$7,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$7,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$7,500
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$7,500
*****	New Jersey	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$7,500



Granting Foundation	State	Recipient Name	State	Amount
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$7,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$7,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$7,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$7,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$7,000
*****	Missouri	BOYS & GIRLS TOWN		\$7,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$6,929
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$6,783
*****	Minnesota	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$6,400
*****	Minnesota	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$6,400
*****	Minnesota	BOYS & GIRLS TOWN OF ST LOUIS	Missouri	\$6,400
*****	Minnesota	BOYS & GIRLS TOWN OF ST LOUIS	Missouri	\$6,400
*****	CO	BREMWOOD LUTHERAN CHILDRENS HOME	IA	\$6,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$6,000
*****	Texas	CAL FARLEYS BOYS RANCH AND GIRLS TOWN	Texas	\$6,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,929
*****	Missouri	BOYS & GIRLS TOWN		\$5,750
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,625
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,616
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,054
*****	California	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$5,002
*****	California	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$5,002
*****	Pennsylvania	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Illinois	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Ohio	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Illinois	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	New Jersey	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Michigan	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	California	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Pennsylvania	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Pennsylvania	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Pennsylvania	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Pennsylvania	BIG BROTHERS AND BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	California	BIG BROTHERS BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Pennsylvania	BIG BROTHERS & BIG SISTERS OF AMERICA	Pennsylvania	\$5,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,000
*****	Pennsylvania	RAWHIDE	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE	Wisconsin	\$5,000
*****	New Jersey	RAWHIDE RESCUE	New Jersey	\$5,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$5,000
*****	New Jersey	RAWHIDE RESCUE	New Jersey	\$5,000
*****	New Jersey	RAWHIDE RESCUE	New Jersey	\$5,000
*****	Wisconsin	RAWHIDE		\$5,000
*****	Wisconsin	RAWHIDE		\$5,000
*****	CA	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	WI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000



Granting Foundation	State	Recipient Name	State	Amount
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	OH	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$5,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY, INC.	MI	\$5,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISS	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$5,000
*****	Texas	BOYS & GIRLS TOWN	Texas	\$5,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	North Carolina	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	New Jersey	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN		\$5,000
*****	California	BOYS & GIRLS TOWN OF SOUTHERN CALIFORNIA		\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSION	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	North Carolina	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Minnesota	CHILDREN AND YOUTH SERVICES UTAH BOYS RANCH UTAH GIRLS TOWN	Utah	\$5,000
*****	Minnesota	CHILDREN AND YOUTH SERVICES UTAH BOYS RANCH UTAH GIRLS TOWN	Utah	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Minnesota	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Minnesota	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Minnesota	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI		\$5,000
*****	Missouri	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$5,000
*****	Illinois	BOYS & GIRLS TOWN	Nebraska	\$5,000
*****	California	BOYS & GIRLS TOWN USA		\$5,000
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,607
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,586
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,500
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,500



Granting Foundation	State	Recipient Name	State	Amount
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,500
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$4,500
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$4,500
*****	Michigan	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$4,500
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,327
*****	Minnesota	BOYS & GIRLS TOWN OF MISSOURI	Missouri	\$4,300
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$4,127
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$4,095
*****	Texas	CAL FARLEY'S BOYS RANCH AND GIRLS TOWN	Texas	\$4,062
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,046
*****	Wisconsin	RAWHIDE BOYS RANCH	Wisconsin	\$4,028
*****	Wisconsin	RAWHIDE		\$4,000
*****	MI	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$4,000
*****	NY	LIGHTHOUSE OF OAKLAND COUNTY	MI	\$4,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$4,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$4,000
*****	Missouri	BOYS & GIRLS TOWN	Missouri	\$4,000