Romulus Community Schools Teacher Evaluation System Tenured Teachers

Teacher Evaluation for TEACHER ASSISTANCE TRACK

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About This Document

The teacher evaluation and development program described on the following pages is the result of the work of the Romulus Community Schools' Teacher Evaluation Committee. The committee was formed in the winter of 2008 to create a new teacher evaluation program based on the following design principles.

Design Principles for a Model Teacher Evaluation Program

The Teacher Evaluation Committee members created a program that:

- 1. Integrates the teacher evaluation and professional development functions.
- 2. Is differentiated to respect the professional needs and interests of teachers at different levels of their professional and career development.
- 3. Is grounded in concepts of best practice generated by empirical research and validated by the wisdom of practice of exemplary practitioners.
- 4. Is a vehicle for the professional development of both evaluators and evaluees.
- 5. Is based on a common professional language that promotes dialogue on teaching and learning.
- 6. Is discriminating with regard to the qualitative differences in the performance of novice and expert practitioners.
- 7. Is consistent with, and supportive of, relevant trends in the teaching profession (E.G. licensure, national board certification, use of technology).
- 8. Is based on the belief that accomplished practitioners should have the opportunity to assume greater influence over their evaluation process as it relates to continued professional growth.
- 9. Is both a formative and summative process respected by both evaluators and evaluees.

Program Overview

Romulus Community Schools has a *differentiated* teacher evaluation program specifically designed to provide developmentally appropriate supervision, support and assessment to beginning and veteran teachers throughout their teaching career. The assessment criteria that provide the foundation for the program are based on *The Framework for Teaching Evaluation Instrument* (Danielson, 2011). The rubrics articulated in the Danielson framework play a critically important role in the program and all teachers and administrators are encouraged to use them to guide the reflection and dialogue that comprise the heart of the supervision, assessment and professional development process.

The teacher evaluation progam consists of three (3) differentiated programs. The programs are:

- The New Teacher Program
- The Professional Growth Program
- The Teacher Assistance Track

The purpose of this document is to provide Romulus Community School District teachers and administrators with a clear articulation of the various processes and policies that constitute the *New Teacher, Professional Growth and Teacher Assistance* programs. Throughout the evaluation program, you will find references to the Appendices that include the specific forms associated with each program.

TEACHER ASSISTANCE TRACK

The Teacher Assistance Track will provide assistance to a staff member who is demonstrating any deficiency(s) in the professional standards. The appraisal of the professional standards will be made through the supervisor's contact and interaction with the staff member including data from classroom observations and prior evaluations. When any deficiency(s) occurs in the professional standards, the supervisor will arrange a meeting with the staff member. The purpose of this

meeting will be to formally notify the staff member of the deficiency(s), clarify minimum expectations for satisfactory performance, and discuss assistance/support for the teacher. The supervisor will provide reasonable support to the teacher and identify a timeline for improvement at this meeting. If the deficiency(s) continues, the supervisor will begin the Teacher Assistance Track procedures, as listed below.

Teacher Assistance Track Procedures:

- The supervisor and teacher will meet to discuss the teacher's movement into Teacher Assistance Track. The supervisor will discuss reasons for this decision with the teacher. A notification form (see <u>C-2</u>) will be prepared and included in the teacher's personnel file.
- 2. The supervisor and teacher will establish a Teacher Assistance Team. The supervisor, with input from the teacher and the Teacher Assistance Team, will develop an IDP to assist the teacher to achieve satisfactory performance in the deficient areas(s) of professional standards (See Form <u>C-1</u>).
- 3. The Teacher Assistance Team may suggest further assistance from other sources. The Board of Education will assume approved expenses of workshops and other pertinent activities.
- 4. The supervisor, teacher, and team will meet, as defined in the plan, to discuss the teacher's progress.
- 5. Input by team members will be used to help the teacher improve. No input from the team will be used for evaluative documentation purposes which could lead to dismissal.

- 6. In accordance with the IDP timelines, the supervisor may make one of the following recommendations to the Superintendent:
 - a) To move the teacher back to the Professional Growth Track.
 - b) To have the teacher continue on the Teacher Assistance Track.
 - c) To move the teacher into the tenure process. (Legal process which includes formal notification, bill of particulars, thorough documentation, etc.)

The affected teacher shall receive a duplicate copy of this recommendation.

 A teacher will be evaluated as per the Individual Development Plan (See Form <u>C-4</u>). The evaluation will be documented on the Summative Conference Report (See Form <u>C-8</u>).

Appendix C-1: Teacher Assistance Track: Professional Standards

	Domain 1: Planning and Preparation		Domain 2: The Classroom Environment
1a	 Demonstrating knowledge of content and pedagogy Knowledge of content and the structure of the discipline Knowledge of prerequisite relationships Knowledge of content-related pedagogy 	2a	 Creating an environment of respect and rapport Teacher interaction with students Student interaction with other students
1b	 Demonstrating knowledge of students Knowledge of child and adolescent development Knowledge of the learning process Knowledge of students' skills, knowledge, and language proficiency Knowledge of students' interests and cultural heritage Knowledge of students' special needs 	2b	 Establishing a culture of learning Importance of the content Expectations for learning and achievement Student pride in work
1c	 Setting instructional outcomes Value, sequence and alignment Clarity Balance Suitability for diverse learners 	2c	 Managing classroom procedures Management of Instructional groups Management of transitions Management of materials and supplies Performance of noninstructional duties Supervision of volunteers and paraprofessionals
1d	 Demonstrating knowledge of resources Resources for classroom use Resources to extend content knowledge and pedagogy Resources for students 	2d	 Managing student behavior Expectations Monitoring of student behavior Response to student misbehavior
1e	 Designing coherent instruction Learning activities Instructional materials and resources Instructional groups Lesson and unit structure 	2e	 Organizing physical space Safety and accessibility Arrangement of furniture and use of physical resources
1f	 Designing student assessments Congruence with instructional outcomes Criteria and standards Design of formative assessments Use for planning 		

Domain 3: Instruction

Domain 4: Professional Responsibilities

3a	Communicating with students	4a	Reflecting on teaching
	Expectations for learning	14	 Accuracy
	 Directions and procedures 		• Use in future teaching
	• Explanations of content		
	• Use of oral and written language		
3b	Using questioning & discussion techniques	4b	Maintaining accurate records
	<i>Quality of questions</i>		Student completion of assignments
	Discussion techniques		Student progress in learning
	Student participation		Noninstructional records
3c	Engaging students in learning	4c	Communicating with families
	Activities and Assignments		• Information about the instructional program
	Grouping of students		Information about individual students
	Instructional materials and resources		• Engagement of families in the instructional program
	• Structure and pacing		
3d	Using assessment in instruction	4d	Participating in a Professional Community
	Assessment criteria		Relationships with colleagues
	Monitoring of student learning		• Involvement in a culture of professional inquiry
	• Feedback to students		Service to the school
	• Student self-assessment and monitoring of progress		• Participation in school and district projects
3e	Demonstrating flexibility & responsiveness	4e	Growing & developing professionally
	Lesson adjustment		• Enhancement of content knowledge and pedagogical skill
	Response to students		Receptivity to feedback from colleagues
	Persistence		Service to the profession
		4f	Showing professionalism
			Integrity and ethical conduct
			Service to students
			Advocacy
			Decision making
			Compliance with school and district regulation

Appendix C-2: Teacher Assistance Track: Notification Form

Teacher	Subject(s)/Grade Level _	
Supervisor	School	School Year
Deficiency(ies) in Professional Performance The Supervisor identifies any deficiency(ies reasons for moving the teacher to the Teacher	s) in teacher performance	e standards and indicates
Deficiency(ies):		
Domain 1		
Domain 2		
Domain 3		
Domain 4		
Supervisor's Signature	*Teacher's Signatu	re
Date	Date	
c: Personnel File		

* Teacher's signature indicates receipt of this notification form not necessarily agreement with the supervisor's assessment of deficiency(ies).

Appendix C-3: Teacher Assistance Track: Individual Development Plan Conference

Teacher:

Date: _____

School:

Planning Conference Comments:

Supervisor's Signature	 Date:
Teacher's Signature:	 Date:

Signature signifies that the teacher(s) has read supervisor's comments and recommendations. A teacher(s) wishing to respond to the comments or recommendations(s) may do so on a separate sheet. A teacher(s) should include his/her (their) signature upon completion of comment(s).

Appendix C-4: Teacher Assistance Track: Individual Development Plan

Teacher:	Date:		
School:			
Team Members:			
Goal(s):			
Strategies	Resources	Assistance Team Support	Time-Line for Achievement
1.		Support	Acmevement
2.			
3.			
Methods of Assessment:			
Supervisor's Signature:			
Teacher's Signature:			
Signature signifies that the teacher(s) h wishing to respond to the comments o should include his/her (their) signature	or recommendations(s) n	nay do so on a separate she	tions. A teacher(s) eet. A teacher(s)
Supervisor's Signature	Da	te:	

Teacher's Signature: _____ Date: _____

Appendix C-5: Teacher Assistance Track: Classroom Observation Report

Romulus Community Schools

Based on *Framework for Teaching Evaluation Instrument*, 2011 Edition, by Charlotte Danielson

Teacher's Name:	School:	Grade Level/Subject:
Evaluator's Name:	School Year:	Please Check: \Box Clinical Report \Box Final Report

Instructions: Please rate the teacher's performance on any of the twenty-two criteria for which you feel you have appropriate data. Refrain from scoring criteria for which you do not have data. Please use the following rating scale:

I =	- Ineffective	ME = Minimally Effective	$\mathbf{E} = \mathbf{E}\mathbf{f}\mathbf{f}$	ective	HE = Highly Effective N/O = Not	Observed
	Domain 1: Pla	nning and Preparation	Rating		Domain 2: The Classroom Environment	Rating
1a	Demonstrating pedagogy	knowledge of content and		2a	Creating an environment of respect and rapport	
1b	Demonstrating	knowledge of students		2b	Establishing a culture of learning	
1c	Setting instruct	ional outcomes		2c	Managing classroom procedures	
1d	Demonstrating	knowledge of resources		2d	Managing student behavior	
1e	Designing cohe	erent instruction		2e	Organizing physical space	
1f	Designing stud	ent assessments				
	Domain 3: Inst	ruction	Rating		Domain 4: Professional Responsibilities	Rating
3a	Communicatin	g clearly and accurately		4a	Reflecting on teaching	
3b	Using question	ing & discussion techniques		4b	Maintaining accurate records	
3c	Engaging stude	ents in learning		4c	Communicating with families	
3d	Using assessme	ent in instruction		4d	Participating in a Professional Community	
3e	Demonstrating	flexibility & responsiveness		4e	Growing & developing professionally	
				4f	Showing professionalism	

Appendix C-6: Teacher Assistance Track: Post Observation Conference

Teacher:		Date:	
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School:

Post Observation(s) Conference Comments:

Supervisor's Signature:	Date:
Teacher's Signature:	Date:

Signature signifies that the teacher(s) has read supervisor's comments and recommendations. A teacher(s) wishing to respond to the comments or recommendations(s) may do so on a separate sheet. A teacher(s) should include his/her (their) signature upon completion of comment(s).

Appendix C-7: Teacher Assistance Program: Clinical Observation Report

Evaluator's Name	Teacher's Name::	
Evaluator's Name Summary Statement of Evaluator* Click HERE to type summary statement	Teacher's Name:: Sum mary Statement of Teacher* Click HERE to type summary statement	
Evaluator's Recommendation* Click HERE to type recommendation		

*Attach Additional Page for Additional Statement Information

Evaluator's Signature	Da	ite Teac	cher's Signatu	re	Date	
-	(Signature indicat	es completion of the apprais	sal process; not n	ecessarily consensu	s)	
<i>This evaluation is bas</i> Preconference Date:	<i>Sed on:</i> Click HERE to type date	Clinical Observation D	Date: Click H	ERE to type date	Post Conference Date:	Click HERE to type date
Document Analysis: (Specify)	Click HERE to type specific analysis in	tfo Other Ob	oservations:	Click HERE to type	e other observation dates	type dute

Appendix C-8: Teacher Assistance Program: Summative Evaluation Report, Part I

Romulus Community Schools

Based on Framework for Teaching Evaluation Instrument, 2011 Edition, by Charlotte Danielson

Teacher's Name:	School:	Grade Level/Subject:
Evaluator's Name:	School Year:	Please Check: \Box Clinical Report \Box Final Report

Instructions: Please rate the teacher's performance on any of the twenty-two criteria for which you feel you have appropriate data. Refrain from scoring criteria for which you do not have data. Please use the following rating scale:

I =	• Ineffective	ME = Minimally Effective	E = Effe	ctive	HE = Highly Effective N/O = Not O	bserved
	Domain 1: Pla	nning and Preparation	Rating		Domain 2: The Classroom Environment	Rating
1a	Demonstrating pedagogy	g knowledge of content and		2a	Creating an environment of respect and rapport	
1b	Demonstrating	g knowledge of students		2b	Establishing a culture of learning	
1c	Setting instruc	tional outcomes		2c	Managing classroom procedures	
1d	Demonstrating	g knowledge of resources		2d	Managing student behavior	
1e	Designing coh	erent instruction		2e	Organizing physical space	
1f	Designing stud	lent assessments				
	Domain 3: Ins	truction	Rating		Domain 4: Professional Responsibilities	Rating
3a	Communicatir	ng clearly and accurately		4a	Reflecting on teaching	
3b	Using question	ning & discussion techniques		4b	Maintaining accurate records	
3c	Engaging stud	ents in learning		4c	Communicating with families	
3d	Using assessm	ent in instruction		4d	Participating in a Professional Community	
3e	Demonstrating	g flexibility & responsiveness		4e	Growing & developing professionally	
				4f	Showing professionalism	

Appendix C-8: Teacher Assistance Program: Final Evaluation Report, Part II

Evaluator's Name:

Teacher's Name:

IDP Goal Progress Assessment

<u>Rating Key</u> I = Ineffective ME = Minimally Effective E = Effective HE = Highly Effective N/O = Not Observed

Goal	Performance Standard(s)	Assessment	Supervisor Comments
1			
2			
3			
4			
5			

Summary Statement of Evaluator	Summary Statement of Teacher

Appendix C-9: Teacher Assistance Track: Final Evaluation Report

Supervisor's Summative Judgment of Teacher Performance

A. Please check the appropriate box:

- _____ 1. The teacher's overall performance is Highly Effective.
- 2. The teacher's overall performance is Effective.
- _____ 3. The teacher's overall performance is Minimally Effective.
- 4. The teacher's overall performance is Ineffective.

B. Please check the appropriate box:

- 1. The teacher shall commence the Professional Growth Track.
- **2**. The teacher shall continue on the Teacher Assistance Track.
 - _____ 3. The district shall commence the tenure process for dismissal.

Comments (if any):

Supervisor's Signature

* Teacher's Signature

Date

Date

c: Personnel File

* Teacher's signature indicates receipt of this evaluation but not necessarily agreement with all of its contents.

Appendix C-10: Teacher Assistance Track: Teacher Feedback Form (optional)

Teacher's Name	Date		Time	
Check One				
1. Focus from a post-observation conference				
2. Focus from an invited visit				
3. Focus from a drop-in visit				
4. Focus from a prior professional dialogue				
Commendation(s)				
Recommendation(s) (if any)				
Teacher's Signature Date		Evaluator's Signature	Date	