

The Ottawa County Board of Commissioners

of the County of Ottawa

Grand Haven, Michigan

RESOLUTION TO APPROVE 2007 OPERATING BUDGET

At a meeting of the Board of Commissioners of the County of Ottawa, Ottawa County, Michigan, held at the Ottawa County Administrative Annex, Olive Township, Michigan, in said County on October 24, 2006, at 1:30 p.m. local time.

PRESENT: Members – Mrs. Kortman, Messrs. Swartout, Holtrop, Berghorst, Rinck, Disselkoen, Schrotenboer, Rycenga, Vander Kam, Mrs. Ruiter

ABSENT: Members – Mr. Kuyers

The following preamble and resolution were offered by Mr. Swartout and supported by Mr. Schrotenboer:

WHEREAS, Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act" requires that an appropriation ordinance be adopted by this County Board of Commissioners in order to implement the operating budget of the County of Ottawa for 2007; and

WHEREAS, a notice regarding the proposed budget was published in local newspapers as required; and

WHEREAS, this County Board of Commissioners wishes to be in compliance with said State legislation; and

WHEREAS, this County Board of Commissioners through its Finance Committee, has duly deliberated, held public hearings according to law and reviewed the proposed 2007 Budgeted Revenue and Expenditures totaling \$207,835,116 and \$212,588,888 respectively and this ordinance is prepared on the basis of said budget; and

WHEREAS, the budget anticipates no deficits as a result of any operations for 2007 and all funds have sufficient revenues and/or fund balance to meet their expenditure needs;

NOW, THEREFORE, BE IT RESOLVED that department revenues and expenditures are hereby adopted as budgeted in the "2007 Ottawa County Budget" (by line item as attached).

BE IT FURTHER RESOLVED, that the foregoing annual appropriations will be used where budgeted to support the total budgeted general operating activities along with all other Federal, State, local, private and user revenues; and

BE IT FURTHER RESOLVED, that this Appropriation Ordinance be fully spread upon the official minutes of this Commission; and

BE IT FURTHER RESOLVED, that all persons responsible for the administration of this budget be duly advised of the contents of Public Act 621 of 1978 and their respective appropriations and responsibilities for the administration of the same; and

BE IT FURTHER RESOLVED, that the County Treasurer is hereby ordered to collect 3.6000 mills for general operations and .4407 mills for the operation of the Ottawa County Central Dispatch Authority; and .3165 mills for Park development, expansion and maintenance, and

BE IT FURTHER RESOLVED, that transfers of any unencumbered balance, or any portion thereof, in any appropriation account to any other appropriation account may not be made without approval by the Board of Commissioners acting through its Finance Committee, except that transfers within a fund may be made by the County Administrator and Fiscal Services Director if the amount to be transferred does not exceed \$50,000. Any transfer which increases the total amount appropriated under this budget must be ratified, on a monthly basis, by the Board of Commissioners acting through its Finance Committee.

FURTHER BE IT RESOLVED THAT all resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same are hereby rescinded.

YEAS: Members - Members – Mrs. Kortman, Messrs. Swartout, Holtrop, Berghorst, Rinck, Disselkoe, Schrotenboer, Rycenga, Mrs. Ruiters

NAYS: Members – Mr. Vander Kam

ABSTAIN: Members –

ABSENT AT TIME OF VOTING: Members -

RESOLUTION DECLARED ADOPTED.

---

Chairperson, Roger Rycenga

---

County Clerk, Daniel Krueger

Certification

I, the undersigned, duly qualified Clerk of the County of Ottawa, Michigan, do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the Board of Commissioners of the County of Ottawa, Michigan, at a meeting held on October 24, 2006, the original of which is on file in my office. Public notice of said meeting was given pursuant to and in compliance with Act No. 267, Public Acts of Michigan, 1976, as amended.

IN WITNESS WHEREOF, I have hereto affixed my official signature this 24<sup>th</sup> day of October, A.D., 2006.

\_\_\_\_\_  
County Clerk, Daniel Krueger

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	<b><i>SPECIAL REVENUE FUNDS</i></b>						
	General Fund 1010	Parks & Recreation 2081	Friend of the Court 2160	9/30 Judicial Grants 2170	Health 2210	Mental Health 2220	Solid Waste Clean - Up 2271
Fund Balance	(\$925,046)	(\$32,911)			(\$100,000)	(\$59,245)	(\$1,604,528)
<b>SOURCES:</b>							
Revenue							
Taxes	\$38,478,211	\$2,882,651					
Intergovernmental Revenue	\$4,947,755	\$598,370	\$1,925,007	\$300,837	\$2,848,212	\$30,077,377	
Charges for Services	\$9,382,034	\$252,400	\$219,558		\$837,573	\$290,200	
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits	\$1,098,100						
Interest on Investments	\$1,600,000	\$180,000				\$54,584	\$145,627
Rental Income	\$2,802,863	\$38,500				\$157,398	
Licenses & Permits	\$298,825				\$457,785		
Other	\$292,293	\$201,000			\$180,394	\$81,930	
Operating Transfers In	\$4,362,495	\$530,000	\$719,998	\$56,408	\$5,919,421	\$476,500	
Bond Proceeds							
Proceeds from Refunding Bonds							
Total Revenue	<u>\$63,262,576</u>	<u>\$4,682,921</u>	<u>\$2,864,563</u>	<u>\$357,245</u>	<u>\$10,243,385</u>	<u>\$31,137,989</u>	<u>\$145,627</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	General Fund 1010	<b><i>SPECIAL REVENUE FUNDS</i></b>					
		Parks & Recreation 2081	Friend of the Court 2160	9/30 Judicial Grants 2170	Health 2210	Mental Health 2220	Solid Waste Clean - Up 2271
<b>ACTIVITIES:</b>							
Expenditures							
Legislative	\$632,595						
Judicial	\$9,248,794		\$2,864,563	\$357,245			
General Government	\$15,424,512						
Public Safety	\$23,016,289						
Public Works	\$201,750						\$1,750,155
Health & Welfare	\$641,254				\$10,343,385	\$31,197,234	
Culture & Recreation		\$4,715,832					
Community & Economic Development	\$634,476						
Other Government Functions	\$827,336						
Capital Projects							
Debt Service							
Operating Transfers Out	\$13,560,616						
Payment to Bond Escrow Agent							
Total Expenditures	<u>\$64,187,622</u>	<u>\$4,715,832</u>	<u>\$2,864,563</u>	<u>\$357,245</u>	<u>\$10,343,385</u>	<u>\$31,197,234</u>	<u>\$1,750,155</u>
Revenue Over (Under)							
Expenditures	<u>(\$925,046)</u>	<u>(\$32,911)</u>			<u>(\$100,000)</u>	<u>(\$59,245)</u>	<u>(\$1,604,528)</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Landfill Tipping Fees 2272	Transportation System 2320	Planning Commission 2420	Infra- structure 2444	Public Improvement 2450	Fed Revenue Sharing 2490	Homestead Property Tax 2550	Register Deeds Automation Fund 2560
Fund Balance	(\$72,169)		(\$58,720)	\$68,125	\$963,192		\$34,500	\$7,181
<b>SOURCES:</b>								
Revenue	<hr/>							
Taxes							\$35,000	
Intergovernmental Revenue		\$338,354	\$17,500					
Charges for Services	\$380,000			\$29,836				\$280,000
Penalties and Interest on Delinquent Taxes								
Fines & Forfeits								
Interest on Investments				\$72,789	\$131,823			\$4,991
Rental Income					\$886,639			
Licenses & Permits								
Other	\$13,806		\$20					
Operating Transfers In			\$48,995					
Bond Proceeds								
Proceeds from Refunding Bonds								
Total Revenue	<u>\$393,806</u>	<u>\$338,354</u>	<u>\$66,515</u>	<u>\$102,625</u>	<u>\$1,018,462</u>		<u>\$35,000</u>	<u>\$284,991</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Landfill Tipping Fees 2272	Transportation System 2320	Planning Commission 2420	Infra- structure 2444	Public Improvement 2450	Fed Revenue Sharing 2490	Homestead Property Tax 2550	Register Deeds Automation Fund 2560
<b>ACTIVITIES:</b>								
Expenditures								
Legislative								
Judicial								
General Government				\$34,500	\$55,270		\$500	\$277,810
Public Safety								
Public Works	\$465,975	\$338,354						
Health & Welfare								
Culture & Recreation								
Community & Economic Development			\$125,235					
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out								
Payment to Bond Escrow Agent								
Total Expenditures	<u>\$465,975</u>	<u>\$338,354</u>	<u>\$125,235</u>	<u>\$34,500</u>	<u>\$55,270</u>		<u>\$500</u>	<u>\$277,810</u>
Revenue Over (Under)								
Expenditures	<u>(\$72,169)</u>		<u>(\$58,720)</u>	<u>\$68,125</u>	<u>\$963,192</u>		<u>\$34,500</u>	<u>\$7,181</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Stabil- ization 2570	Prosecuting Attorney Grants 2601	Sheriff Grant Programs 2609	COPS Universal 2610	EMT Holland-Park 2640	EMT Georgetown 2650	Road Patrol 2661	Law Library 2690
Fund Balance								
<b>SOURCES:</b>								
Revenue								
Taxes								
Intergovernmental Revenue		\$140,400	\$68,000	\$1,643,679	\$907,621	\$734,928	\$263,166	
Charges for Services								
Penalties and Interest on Delinquent Taxes								
Fines & Forfeits								\$6,500
Interest on Investments								
Rental Income								
Licenses & Permits								
Other		\$425						
Operating Transfers In		\$49,505	\$2,000	\$245,617			\$43,647	\$31,000
Bond Proceeds								
Proceeds from Refunding Bonds								
Total Revenue		<u>\$190,330</u>	<u>\$70,000</u>	<u>\$1,889,296</u>	<u>\$907,621</u>	<u>\$734,928</u>	<u>\$306,813</u>	<u>\$37,500</u>



COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Stabil- ization 2570	Prosecuting Attorney Grants 2601	Sheriff Grant Programs 2609	COPS Universal 2610	EMT Holland-Park 2640	EMT Georgetown 2650	Road Patrol 2661	Law Library 2690
<b>ACTIVITIES:</b>								
Expenditures								
Legislative								
Judicial								\$37,500
General Government		\$190,330						
Public Safety			\$70,000	\$1,889,296	\$907,621	\$734,928	\$306,813	
Public Works								
Health & Welfare								
Culture & Recreation								
Community & Economic Development								
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out								
Payment to Bond Escrow Agent								
Total Expenditures		\$190,330	\$70,000	\$1,889,296	\$907,621	\$734,928	\$306,813	\$37,500
Revenue Over (Under)								
Expenditures								

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Workforce Investment Act - ACP 2740	Workforce Investment Act - Youth 2741	Workforce Investment Act - Adult 2742	Workforce Investment Act - 6/30 Grant Programs 2743	Workforce Investment Act - 12/31 Grant Programs 2744	Workforce Investment Act - 9/30 Grant Programs 2748	Workforce Investment Act - 3/31 Grant Programs 2749
Fund Balance							
<b>SOURCES:</b>							
Revenue							
Taxes							
Intergovernmental Revenue	\$193,170	\$524,896	\$330,659	\$1,711,700	\$132,000	\$700,000	\$26,378
Charges for Services							
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits							
Interest on Investments							
Rental Income							
Licenses & Permits							
Other							
Operating Transfers In							
Bond Proceeds							
Proceeds from Refunding Bonds							
Total Revenue	<u>\$193,170</u>	<u>\$524,896</u>	<u>\$330,659</u>	<u>\$1,711,700</u>	<u>\$132,000</u>	<u>\$700,000</u>	<u>\$26,378</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Workforce Investment Act - ACP 2740	Workforce Investment Act - Youth 2741	Workforce Investment Act - Adult 2742	Workforce Investment Act - 6/30 Grant Programs 2743	Workforce Investment Act - 12/31 Grant Programs 2744	Workforce Investment Act - 9/30 Grant Programs 2748	Workforce Investment Act - 3/31 Grant Programs 2749
<b>ACTIVITIES:</b>							
Expenditures							
Legislative							
Judicial							
General Government							
Public Safety							
Public Works							
Health & Welfare	\$193,170	\$524,896	\$330,659	\$1,711,700	\$132,000	\$700,000	\$26,378
Culture & Recreation							
Community & Economic Development							
Other Government Functions							
Capital Projects							
Debt Service							
Operating Transfers Out							
Payment to Bond Escrow Agent							
Total Expenditures	<u>\$193,170</u>	<u>\$524,896</u>	<u>\$330,659</u>	<u>\$1,711,700</u>	<u>\$132,000</u>	<u>\$700,000</u>	<u>\$26,378</u>
Revenue Over (Under)							
Expenditures							

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Grant		Federal Emergency		State Revenue	Community	Family	
	Programs	Emergency	Mgt	Community	Sharing	Action	Weather-	Independence
	Pass Thru	Feeding	Agency	Corrections	Reserve	Agency	ization	Agency
	2750	2800	2810	2850	2855	2870	2890	2900
Fund Balance				(\$100,000)	(\$4,137,495)			
<b>SOURCES:</b>								
Revenue								
Taxes								
Intergovernmental Revenue	\$66,758	\$18,000		\$301,270		\$428,200	\$263,980	\$220,000
Charges for Services				\$141,048				\$39,060
Penalties and Interest on Delinquent Taxes								
Fines & Forfeits								
Interest on Investments					\$225,000			
Rental Income								
Licenses & Permits								
Other				\$10,896		\$20,000		\$1,015
Operating Transfers In	\$33,365			\$482,177		\$29,000		\$729,070
Bond Proceeds								
Proceeds from Refunding Bonds								
Total Revenue	<u>\$100,123</u>	<u>\$18,000</u>		<u>\$935,391</u>	<u>\$225,000</u>	<u>\$477,200</u>	<u>\$263,980</u>	<u>\$989,145</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***SPECIAL REVENUE FUNDS***

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Grant	Federal		State Revenue		Community	Family	
	Programs	Emergency	Emergency	Mgt	Community	Sharing	Action	Weather-
	Pass Thru	Feeding	Agency	Agency	Corrections	Reserve	Agency	ization
	2750	2800	2810	2850	2855	2870	2890	2900
<b>ACTIVITIES:</b>								
Expenditures								
Legislative								
Judicial					\$1,035,391			
General Government								
Public Safety	\$100,123							
Public Works								
Health & Welfare		\$18,000				\$477,200	\$263,980	\$989,145
Culture & Recreation								
Community & Economic Development								
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out						\$4,362,495		
Payment to Bond Escrow Agent								
	<u>\$100,123</u>	<u>\$18,000</u>			<u>\$1,035,391</u>	<u>\$4,362,495</u>	<u>\$477,200</u>	<u>\$263,980</u>
								<u>\$989,145</u>
Revenue Over (Under)								
Expenditures				<u>(\$100,000)</u>	<u>(\$4,137,495)</u>			

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	<b>SPECIAL REVENUE FUNDS</b>					<b>DEBT SERVICE FUND</b>	
		Child Care				Total Special Revenue	Total Debt Service
	Child Care Circuit Court 2920	Social Services 2921	Soldier & Sailors 2930	Veterans Trust 2940	Compensated Absences 2980		
Fund Balance	(\$230,000)				\$140,926	(\$5,181,144)	\$580
<b>SOURCES:</b>							
Revenue							
Taxes						\$2,917,651	
Intergovernmental Revenue	\$4,039,422	\$21,000		\$12,347		\$48,853,231	
Charges for Services					\$129,000	\$2,598,675	
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits						\$6,500	
Interest on Investments					\$95,875	\$910,689	\$580
Rental Income						\$1,082,537	\$2,977,797
Licenses & Permits						\$457,785	
Other	\$581,042					\$1,090,528	
Operating Transfers In	\$4,077,104	\$26,500	\$60,000			\$13,560,307	
Bond Proceeds							
Proceeds from Refunding Bonds							
<b>Total Revenue</b>	<b>\$8,697,568</b>	<b>\$47,500</b>	<b>\$60,000</b>	<b>\$12,347</b>	<b>\$224,875</b>	<b>\$71,477,903</b>	<b>\$2,978,377</b>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	<b><i>SPECIAL REVENUE FUNDS</i></b>					<b><i>DEBT SERVICE FUND</i></b>	
		Child Care	Social	Soldier &	Veterans	Compensated	Total
		Circuit Court	Services	Sailors	Trust	Absences	Special
	2920	2921	2930	2940	2980	Revenue	Debt Service
<b>ACTIVITIES:</b>							
Expenditures							
Legislative							
Judicial						\$4,294,699	
General Government					\$83,949	\$642,359	
Public Safety						\$4,008,781	
Public Works						\$2,554,484	
Health & Welfare	\$8,927,568	\$47,500	\$60,000	\$12,347		\$55,955,162	
Culture & Recreation						\$4,715,832	
Community & Economic Development						\$125,235	
Other Government Functions							
Capital Projects							
Debt Service							\$2,977,797
Operating Transfers Out						\$4,362,495	
Payment to Bond Escrow Agent							
Total Expenditures	<u>\$8,927,568</u>	<u>\$47,500</u>	<u>\$60,000</u>	<u>\$12,347</u>	<u>\$83,949</u>	<u>\$76,659,047</u>	<u>\$2,977,797</u>
Revenue Over (Under)							
Expenditures	<u>(\$230,000)</u>				<u>\$140,926</u>	<u>(\$5,181,144)</u>	<u>\$580</u>

COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY



<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	<b><i>CAPITAL PROJECTS FUND</i></b>	<b><i>PERMANENT FUND</i></b>	<b>Total All Funds</b>
<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	Total Capital Projects	Total Permanent Fund	Total All Funds
Fund Balance	\$706,000	\$260	<b>(\$5,399,350)</b>
<b>SOURCES:</b>			
Revenue			
Taxes			<b>\$41,395,862</b>
Intergovernmental Revenue			<b>\$53,800,986</b>
Charges for Services			<b>\$11,980,709</b>
Penalties and Interest on Delinquent Taxes			
Fines & Forfeits			<b>\$1,104,600</b>
Interest on Investments	\$66,000	\$260	<b>\$2,577,529</b>
Rental Income			<b>\$6,863,197</b>
Licenses & Permits			<b>\$756,610</b>
Other			<b>\$1,382,821</b>
Operating Transfers In			<b>\$17,922,802</b>
Bond Proceeds	\$10,000,000		<b>\$10,000,000</b>
Proceeds from Refunding Bonds			
Total Revenue	<b>\$10,066,000</b>	<b>\$260</b>	<b>\$147,785,116</b>



COUNTY OF OTTAWA  
2007 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

<b>2007 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY</b>	<b><i>CAPITAL PROJECTS FUND</i></b>	<b><i>PERMANENT FUND</i></b>	<b>Total All Funds</b>
<b>ACTIVITIES:</b>	Total Capital Projects	Total Permanent Fund	
Expenditures			
Legislative			<b>\$632,595</b>
Judicial			<b>\$13,543,493</b>
General Government			<b>\$16,066,871</b>
Public Safety			<b>\$27,025,070</b>
Public Works			<b>\$2,756,234</b>
Health & Welfare			<b>\$56,596,416</b>
Culture & Recreation			<b>\$4,715,832</b>
Community & Economic Development			<b>\$759,711</b>
Other Government Functions			<b>\$827,336</b>
Capital Projects	\$9,360,000		<b>\$9,360,000</b>
Debt Service			<b>\$2,977,797</b>
Operating Transfers Out			<b>\$17,923,111</b>
Payment to Bond Escrow Agent			
Total Expenditures	\$9,360,000		<b>\$153,184,466</b>
Revenue Over (Under)			
Expenditures	\$706,000	\$260	<b>(\$5,399,350)</b>

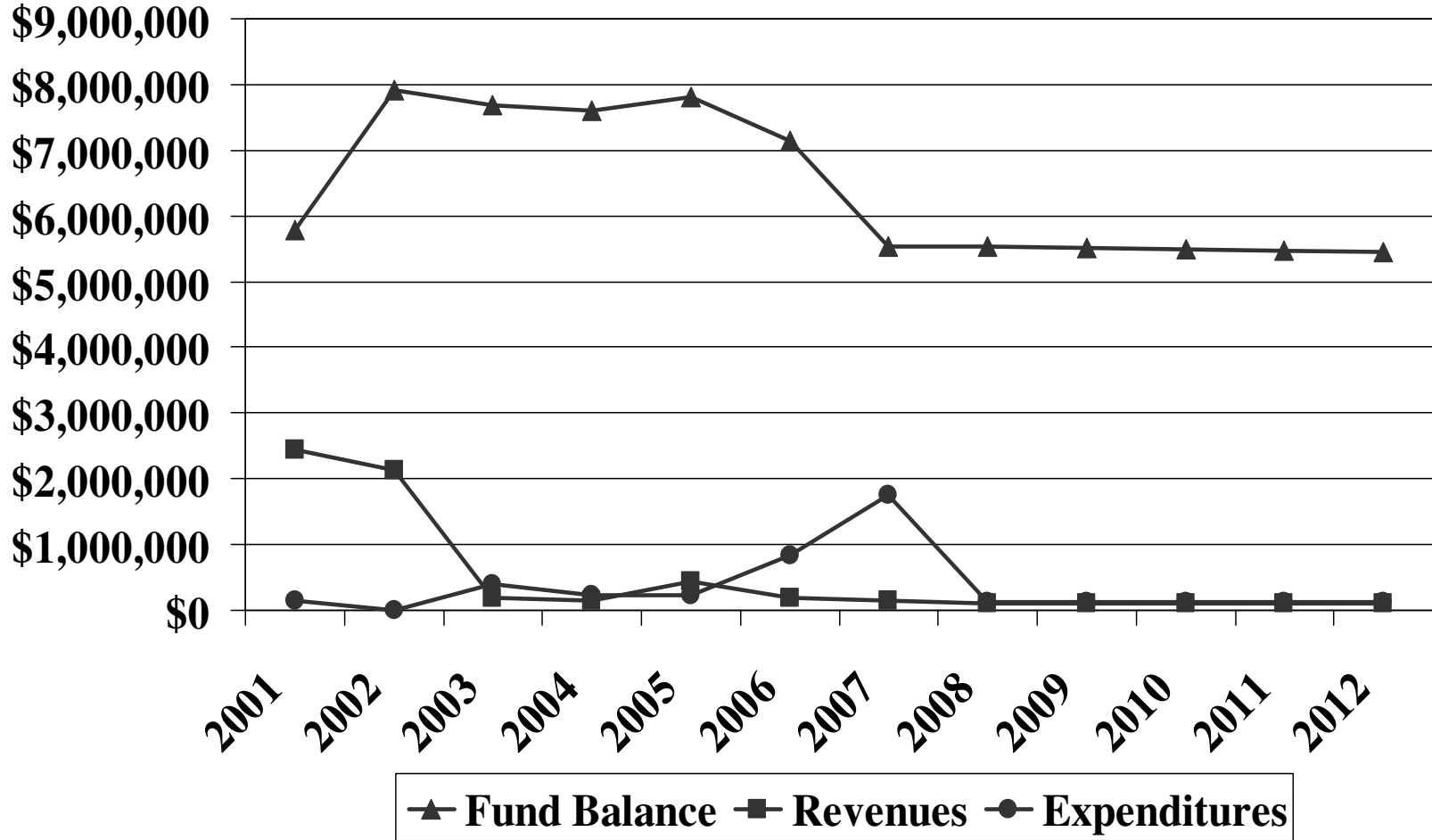
**County of Ottawa  
Financing Tools  
Solid Waste Clean-up Fund (2271)  
History/Projections**

						ESTIMATED	BUDGET	PROJECTIONS			
	2001	2002 <sup>1</sup>	2003	2004	2005	2006	2007	2008	2009	2010	2011
Beginning Fund Balance	\$3,468,836	\$5,777,491	\$7,904,051	\$7,685,870	\$7,592,508	\$7,804,097	\$7,147,126	\$5,542,598	\$5,554,163	\$5,566,017	\$5,578,168
Revenues:											
Interest on Investments	\$275,745	\$403,545	\$187,187	\$139,632	\$152,246	\$187,364	\$145,627	\$138,565	\$138,854	\$139,150	\$139,454
Other Revenue	\$2,168,804	\$1,728,301		\$0	\$283,053	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,444,549	\$2,131,846	\$187,187	\$139,632	\$435,299	\$187,364	\$145,627	\$138,565	\$138,854	\$139,150	\$139,454
Expenditures:											
Landfill Clean-up	\$135,894	\$5,286	\$171,791	\$172,543	\$117,060	\$191,785	\$152,000	\$127,000	\$127,000	\$127,000	\$128,000
Capital Expenditures		\$0	\$233,577	\$60,451	\$106,650	\$652,550	\$1,598,155				
Total Expenditures	\$135,894	\$5,286	\$405,368	\$232,994	\$223,710	\$844,335	\$1,750,155	\$127,000	\$127,000	\$127,000	\$128,000
Projected Ending Fund Balance	\$5,777,491	\$7,904,051	\$7,685,870	\$7,592,508	\$7,804,097	\$7,147,126	\$5,542,598	\$5,554,163	\$5,566,017	\$5,578,168	\$5,589,622
<b>PROJECTIONS</b> 											
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Beginning Fund Balance	\$5,589,622	\$5,596,862	\$5,606,784	\$5,615,953	\$5,624,042	\$5,631,010	\$5,636,817	\$5,641,418	\$5,644,771	\$5,646,832	\$5,647,553
Revenues:											
Interest on Investments	\$139,741	\$139,922	\$140,170	\$140,399	\$140,601	\$140,775	\$140,920	\$141,035	\$141,119	\$141,171	\$141,189
Other Revenue				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$139,741	\$139,922	\$140,170	\$140,399	\$140,601	\$140,775	\$140,920	\$141,035	\$141,119	\$141,171	\$141,189
Expenditures:											
Landfill Clean-up	\$132,500	\$130,000	\$131,000	\$132,310	\$133,633	\$134,969	\$136,319	\$137,682	\$139,059	\$140,450	\$141,855
Capital Expenditures											
Total Expenditures	\$132,500	\$130,000	\$131,000	\$132,310	\$133,633	\$134,969	\$136,319	\$137,682	\$139,059	\$140,450	\$141,855
Projected Ending Fund Balance	\$5,596,862	\$5,606,784	\$5,615,953	\$5,624,042	\$5,631,010	\$5,636,817	\$5,641,418	\$5,644,771	\$5,646,832	\$5,647,553	\$5,646,886

Assumes an interest rate of 2.5% beginning in 2008, and expenditures increasing 1% after 2014.


<sup>1</sup> 2002 expenditures were restated as a result of the implementation of Governmental Accounting Standard's Board Statement No. 34.

### Solid Waste Clean-Up



**County of Ottawa**  
**Financing Tools**  
**Infrastructure Fund (2444)**  
**History/Projections**

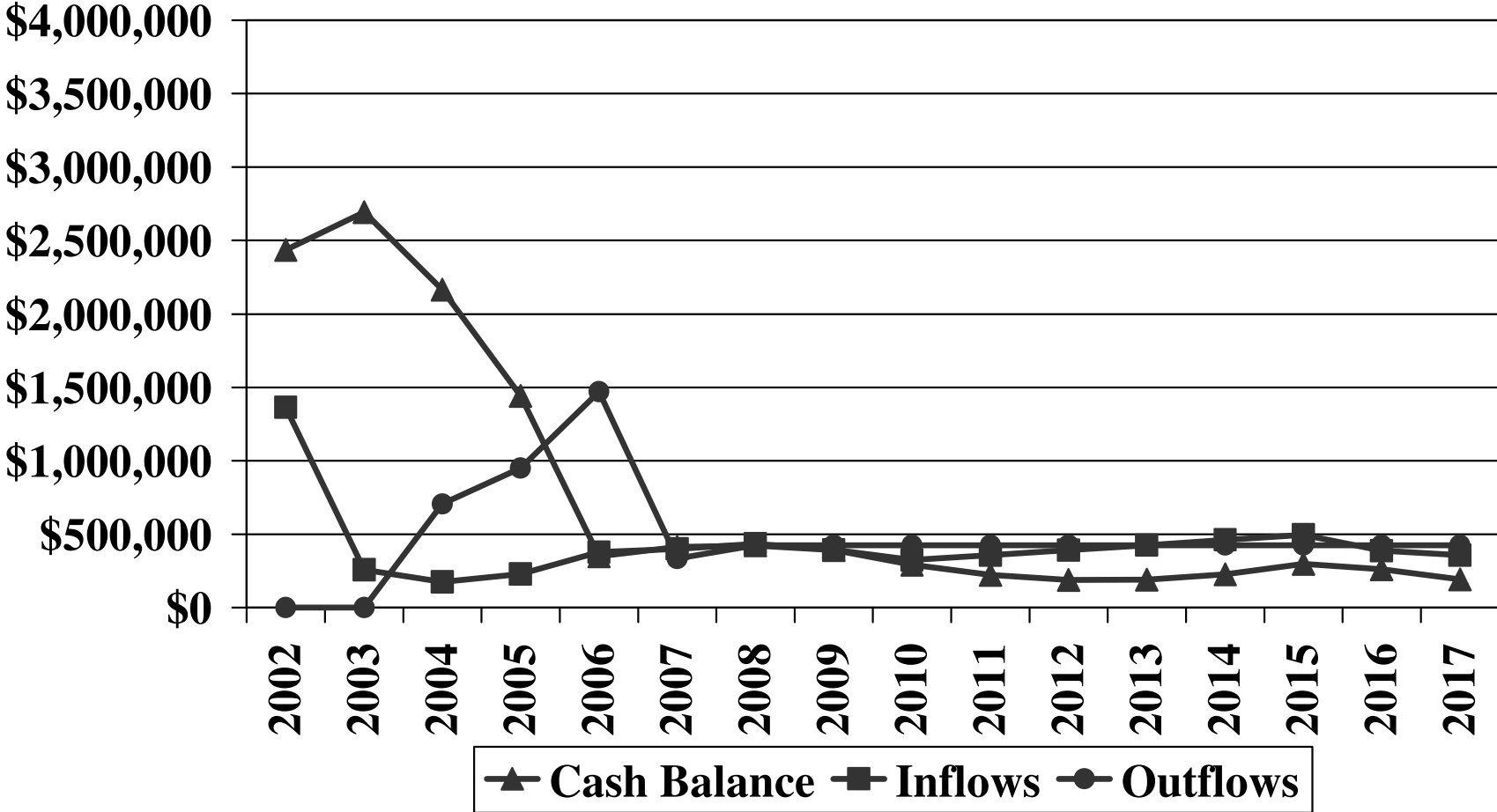
Note: This schedule is now a cash balance analysis rather than a fund balance analysis in order to track revolving loans to municipalities.

	2001	2002	2003	2004	2005	Estimated 2006	PROJECTIONS 2007	2008	2009	2010
Beginning Cash Balance	\$1,000,000	\$1,072,495	\$2,436,059	\$2,692,933	\$2,164,073	\$1,442,605	\$348,664	\$413,992	\$423,999	\$391,620
Inflows:										
Loan Repayments <sup>1</sup>	\$72,495	\$36,322	\$75,024	\$110,184	\$184,445	\$329,360	\$392,855	\$426,727	\$384,141	\$316,511
Interest on Investments <sup>2</sup>		\$68,900	\$181,850	\$65,956	\$44,087	\$47,699	\$6,973	\$8,280	\$8,480	\$7,832
Transfer from the Project Portion		\$191,408								
Operating Transfers - General Fund		\$1,066,934	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Inflows</b>	<b>\$72,495</b>	<b>\$1,363,564</b>	<b>\$256,874</b>	<b>\$176,140</b>	<b>\$228,532</b>	<b>\$377,059</b>	<b>\$399,828</b>	<b>\$435,007</b>	<b>\$392,621</b>	<b>\$324,343</b>
Outflows										
Land & Land Improvements <sup>1</sup>	\$0	\$0	\$0	\$705,000	\$950,000	\$1,471,000	\$300,000	\$300,000	\$300,000	\$300,000
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other / Consultants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$34,500	\$125,000	\$125,000	\$125,000
<b>Total Outflows</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$705,000</b>	<b>\$950,000</b>	<b>\$1,471,000</b>	<b>\$334,500</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>
Projected Ending Cash Balance	\$1,072,495	\$2,436,059	\$2,692,933	\$2,164,073	\$1,442,605	\$348,664	\$413,992	\$423,999	\$391,620	\$290,963
	<b>PROJECTIONS</b> 									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Beginning Cash Balance	\$290,963	\$223,462	\$189,780	\$190,594	\$226,593	\$298,481	\$260,764	\$192,669	\$123,212	\$52,366
Inflows:										
Loan Repayments <sup>1</sup>	\$351,680	\$386,849	\$422,018	\$457,187	\$492,356	\$381,313	\$351,690	\$351,690	\$351,690	\$351,690
Interest on Investments <sup>2</sup>	\$5,819	\$4,469	\$3,796	\$3,812	\$4,532	\$5,970	\$5,215	\$3,853	\$2,464	\$1,047
Operating Transfers - General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Inflows</b>	<b>\$357,499</b>	<b>\$391,318</b>	<b>\$425,814</b>	<b>\$460,999</b>	<b>\$496,888</b>	<b>\$387,283</b>	<b>\$356,905</b>	<b>\$355,543</b>	<b>\$354,154</b>	<b>\$352,737</b>
Outflows										
Land & Land Improvements <sup>1</sup>	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other / Consultants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
<b>Total Outflows</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$125,000</b>
Projected Ending Cash Balance	\$223,462	\$189,780	\$190,594	\$226,593	\$298,481	\$260,764	\$192,669	\$123,212	\$52,366	\$280,103


<sup>1</sup> Assumes \$300,000 in outflows every year beginning in 2007 with a 10 year payback at 3% interest commencing in the year after construction.

<sup>2</sup> Assumes an interest rate of 2% beginning in 2008.

# Infrastructure



**County of Ottawa  
Financing Tools  
Public Improvement Fund (2450)  
History/Projections**

	Actual				PROJECTIONS 					
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Beginning Fund Balance	\$7,988,556	\$12,394,271	\$16,292,819	\$11,600,442	\$5,704,873	\$5,176,075	\$5,011,969	\$4,769,910	\$1,031,950	\$1,664,944
Revenues:										
Interest on Investments	\$649,541	\$810,538	\$372,226	\$165,294	\$101,039	\$128,476	\$131,823	\$143,097	\$30,959	\$49,948
12251 James Street Building	\$196,740	\$591,234	\$206,064	\$215,916	\$215,916	\$215,916	\$215,916	\$206,712	\$183,624	\$183,624
Coopersville Building	\$55,296	\$217,282	\$27,756	\$27,756	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736
FIA Building	\$630,797	\$429,219	\$414,014	\$424,242	\$481,301	\$464,531	\$450,000	\$441,000	\$432,180	\$423,536
WEMET	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$25,000	\$26,256	\$26,256	\$26,256	\$26,256
Hudsonville Human Services						\$10,952	\$43,802	\$43,802	\$43,802	\$43,802
Grand Haven Human Services					\$0	\$64,008	\$64,008	\$66,437	\$66,437	\$66,437
Other Revenue	\$3,167,915	\$2,699,061	\$20,657	\$155,325	\$2,691,506	\$55,857	\$67,950	\$23,000	\$23,000	\$23,000
Total Revenues	\$4,726,545	\$4,773,590	\$1,066,973	\$1,014,789	\$3,542,754	\$991,476	\$1,026,491	\$977,040	\$832,994	\$843,339
Expenditures										
Building & Improvement	\$318,481	\$770,086	\$5,683,306	\$6,675,873	\$3,618,876	\$150,000	\$1,195,250	\$0	\$0	\$0
Debt Service - GH/WO	\$0	\$0	\$0	\$0	\$0	\$0	\$48,300	\$175,000	\$175,000	\$175,000
Operating Transf Out GH/WO <sup>1</sup>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,515,000	\$0	\$0
Other / Consultants	\$2,349	\$104,956	\$76,044	\$234,485	\$452,676	\$1,005,582	\$25,000	\$25,000	\$25,000	\$25,000
Total Expenditures	\$320,830	\$875,042	\$5,759,350	\$6,910,358	\$4,071,552	\$1,155,582	\$1,268,550	\$4,715,000	\$200,000	\$200,000
Projected Ending Fund Balance	\$12,394,271	\$16,292,819	\$11,600,442	\$5,704,873	\$5,176,075	\$5,011,969	\$4,769,910	\$1,031,950	\$1,664,944	\$2,308,283

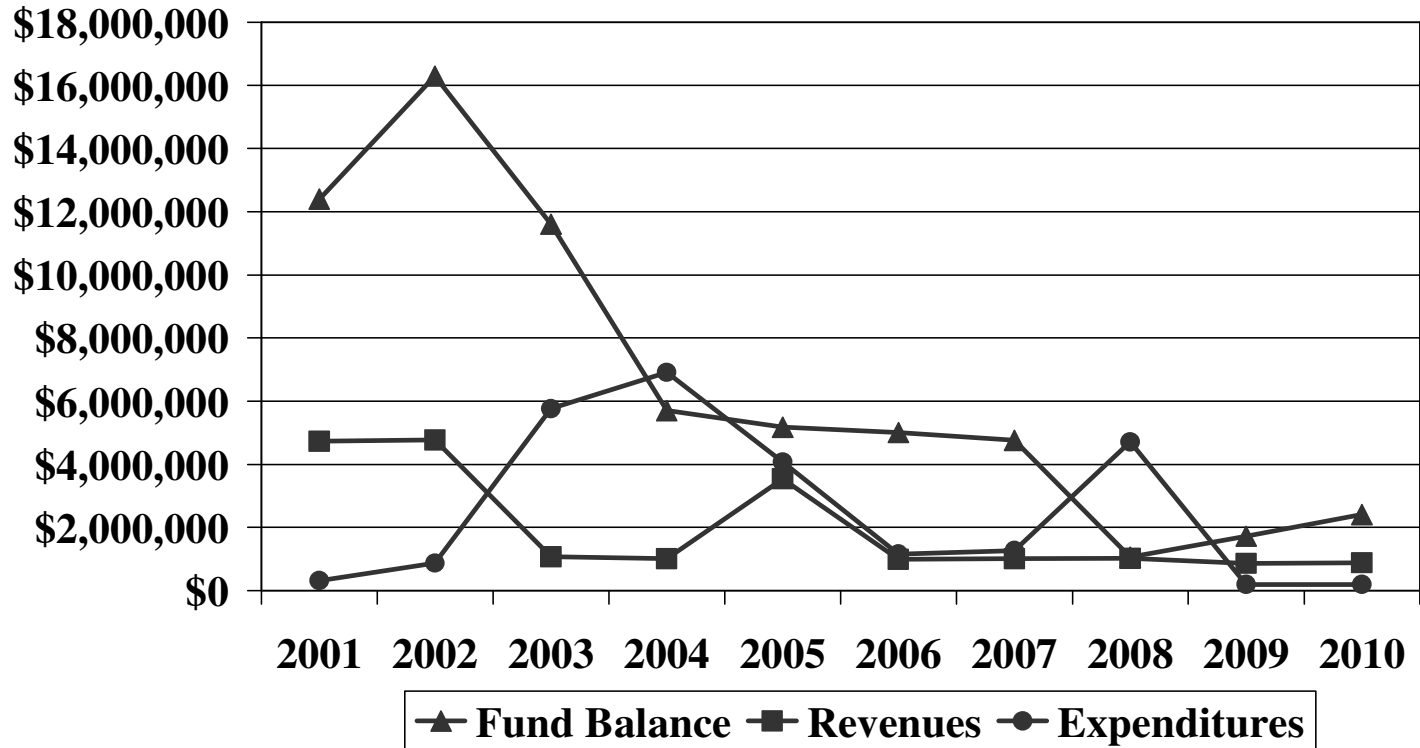
**PROJECTIONS **

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Beginning Fund Balance	\$2,308,283	\$2,951,150	\$3,605,002	\$4,270,334	\$4,947,653	\$5,567,161	\$6,199,004	\$6,843,677	\$7,501,687	\$8,173,555
Revenues:										
Interest on Investments	\$69,249	\$88,535	\$108,150	\$128,110	\$148,430	\$167,015	\$185,970	\$205,310	\$225,051	\$245,207
12251 James Street Building	\$183,624	\$183,624	\$183,624	\$183,624	\$183,624	\$183,624	\$183,624	\$183,624	\$183,624	\$183,624
Coopersville Building	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736	\$26,736
FIA Building 2	\$415,065	\$406,764	\$398,629	\$390,656	\$312,525	\$306,275	\$300,150	\$294,147	\$288,264	\$282,499
WEMET	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256
Hudsonville Human Services	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500	\$32,500
Grand Haven Human Services	\$66,437	\$66,437	\$66,437	\$66,437	\$66,437	\$66,437	\$66,437	\$66,437	\$66,437	\$66,437
Other Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000
Total Revenues	\$842,867	\$853,852	\$865,332	\$877,319	\$819,508	\$831,843	\$844,673	\$858,010	\$871,868	\$886,259
Expenditures										
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service - GH/WO	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Other / Consultants	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Total Expenditures	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Projected Ending Fund Balance	\$2,951,150	\$3,605,002	\$4,270,334	\$4,947,653	\$5,567,161	\$6,199,004	\$6,843,677	\$7,501,687	\$8,173,555	\$8,859,814


<sup>1</sup> This schedule assumes \$4.52 million of the cost of the Grand Haven County Building renovation will be paid in this fund.

<sup>2</sup> Assumes a 20% decrease in our contract with DHS; the lease expires in 2014.

# Public Improvement



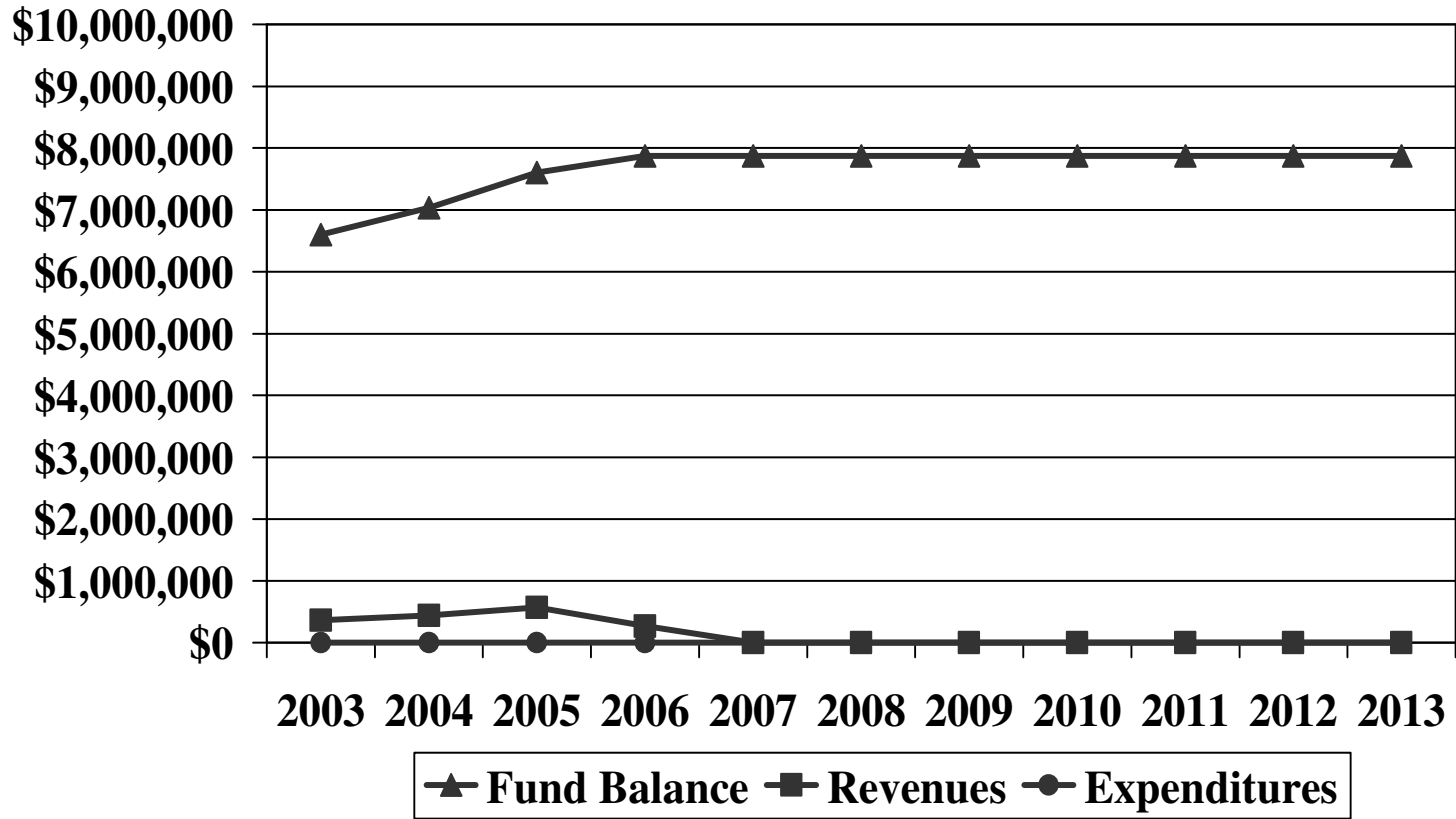
<b>County of Ottawa</b> <b>Financing Tools</b> <b>Stabilization Fund (2570)</b> <b>History/Projections</b>
---

	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Beginning Fund Balance	\$1,529,600	\$2,079,305	\$2,269,305	\$2,469,305	\$4,591,599	\$4,861,227	\$5,209,134	\$5,564,323	\$5,940,290	\$6,231,099	\$6,597,927
Revenues:											
Transfer from General Fund	\$549,705	\$190,000	\$200,000	\$2,122,294	\$269,628	\$347,907	\$355,189	\$375,967	\$290,809	\$366,828	\$437,297
Total Revenue	\$549,705	\$190,000	\$200,000	\$2,122,294	\$269,628	\$347,907	\$355,189	\$375,967	\$290,809	\$366,828	\$437,297
Expenditures:											
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$2,079,305	\$2,269,305	\$2,469,305	\$4,591,599	\$4,861,227	\$5,209,134	\$5,564,323	\$5,940,290	\$6,231,099	\$6,597,927	\$7,035,224
Interest Income to General Fund	\$103,965	\$113,465	\$123,465	\$229,580	\$243,061	\$260,457	\$278,216	\$297,015	\$311,555	\$329,896	\$351,761
		<b>Estimated</b>	<b>Budgeted</b>	<b>PROJECTIONS</b>							
	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
Beginning Fund Balance	\$7,035,224	\$7,603,560	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350
Revenues:											
Transfer from General Fund	\$568,336	\$268,790	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$568,336	\$268,790	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures:											
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$7,603,560	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350	\$7,872,350
Interest Income to General Fund	\$380,178	\$393,618	\$393,618	\$393,618	\$393,618	\$393,618	\$393,618	\$393,618	\$393,618	\$393,618	\$393,618



Notes: Estimated interest income to the General Fund is calculated at 8% per year for 1981 - 1991, 5% for 1992 - 2015.



## Stabilization



**County of Ottawa**  
**Financing Tools**  
**Delinquent Tax Revolving Fund (5160)**  
**History/Projections**

						Actual	PROJECTIONS			
	2000	2001	2002	2003	2004	2005	2006	2007	2008	
Beginning Fund Balance	\$26,708,072	\$27,182,447	\$27,429,410	\$27,493,778	\$26,578,002	\$25,227,439	\$24,343,239	\$23,741,509	\$22,903,199	
Revenues:										
Operating Revenue	\$1,157,093	\$1,234,332	\$1,175,605	\$968,954	\$904,369	\$959,498	\$1,108,600	\$1,165,000	\$1,165,000	
Forfeiture Revenue				\$35,535	\$32,114	\$135,743	\$128,800	\$128,200	\$128,200	
Nonoperating Revenue	\$1,699,367	\$1,421,743	\$1,332,432	\$547,099	\$401,166	\$807,963	\$400,000	\$357,640	\$375,612	
Total Revenue	\$2,856,460	\$2,656,075	\$2,508,037	\$1,551,588	\$1,337,649	\$1,903,204	\$1,637,400	\$1,650,840	\$1,668,812	
Expenses:										
Operating Expenses	\$3,559	\$3,559	\$2,651	\$3,158	\$1,868	\$1,450	\$1,450	\$1,450	\$0	
Forfeiture Expenses						\$39,335	\$67,145	\$61,377	\$61,377	
Operating Transfers Out	\$500,000	\$525,000	\$550,000	\$575,000	\$800,000	\$997,742	\$0	\$0	\$0	
Prin & Int Pmts	\$1,878,526	\$1,880,553	\$1,891,018	\$1,889,206	\$1,886,344	\$1,748,877	\$2,170,536	\$2,426,323	\$2,605,894	
Total Expenses	\$2,382,085	\$2,409,112	\$2,443,669	\$2,467,364	\$2,688,212	\$2,787,404	\$2,239,131	\$2,489,150	\$2,667,271	
Ending Fund Balance	\$27,182,447	\$27,429,410	\$27,493,778	\$26,578,002	\$25,227,439	\$24,343,239	\$23,741,509	\$22,903,199	\$21,904,740	
	<b>PROJECTIONS</b> 									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	
Beginning Fund Balance	\$21,904,740	\$20,886,044	\$20,013,226	\$19,128,645	\$18,780,055	\$18,428,511	\$18,141,831	\$17,851,099	\$17,554,465	
Revenues:										
Operating Revenue	\$1,165,000	\$1,165,000	\$1,165,000	\$1,165,000	\$1,165,000	\$1,165,000	\$1,165,000	\$1,165,000	\$1,165,000	
Forfeiture Revenue	\$128,200	\$128,200	\$128,200	\$128,200	\$128,200	\$128,200	\$128,200	\$128,200	\$128,200	
Nonoperating Revenue	\$359,238	\$513,797	\$492,325	\$470,565	\$461,989	\$453,341	\$446,289	\$439,137	\$431,840	
Total Revenue	\$1,652,438	\$1,806,997	\$1,785,525	\$1,763,765	\$1,755,189	\$1,746,541	\$1,739,489	\$1,732,337	\$1,725,040	
Expenses:										
Forfeiture Expenses	\$61,377	\$61,377	\$61,377	\$61,377	\$61,377	\$61,377	\$61,377	\$61,377	\$61,377	
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Prin & Int Pmts	\$2,609,757	\$2,618,438	\$2,608,729	\$2,050,978	\$2,045,357	\$1,971,844	\$1,968,844	\$1,967,594	\$1,967,844	
Total Expenses	\$2,671,134	\$2,679,815	\$2,670,106	\$2,112,355	\$2,106,734	\$2,033,221	\$2,030,221	\$2,028,971	\$2,029,221	
Ending Fund Balance	\$20,886,044	\$20,013,226	\$19,128,645	\$18,780,055	\$18,428,511	\$18,141,831	\$17,851,099	\$17,554,465	\$17,250,284	

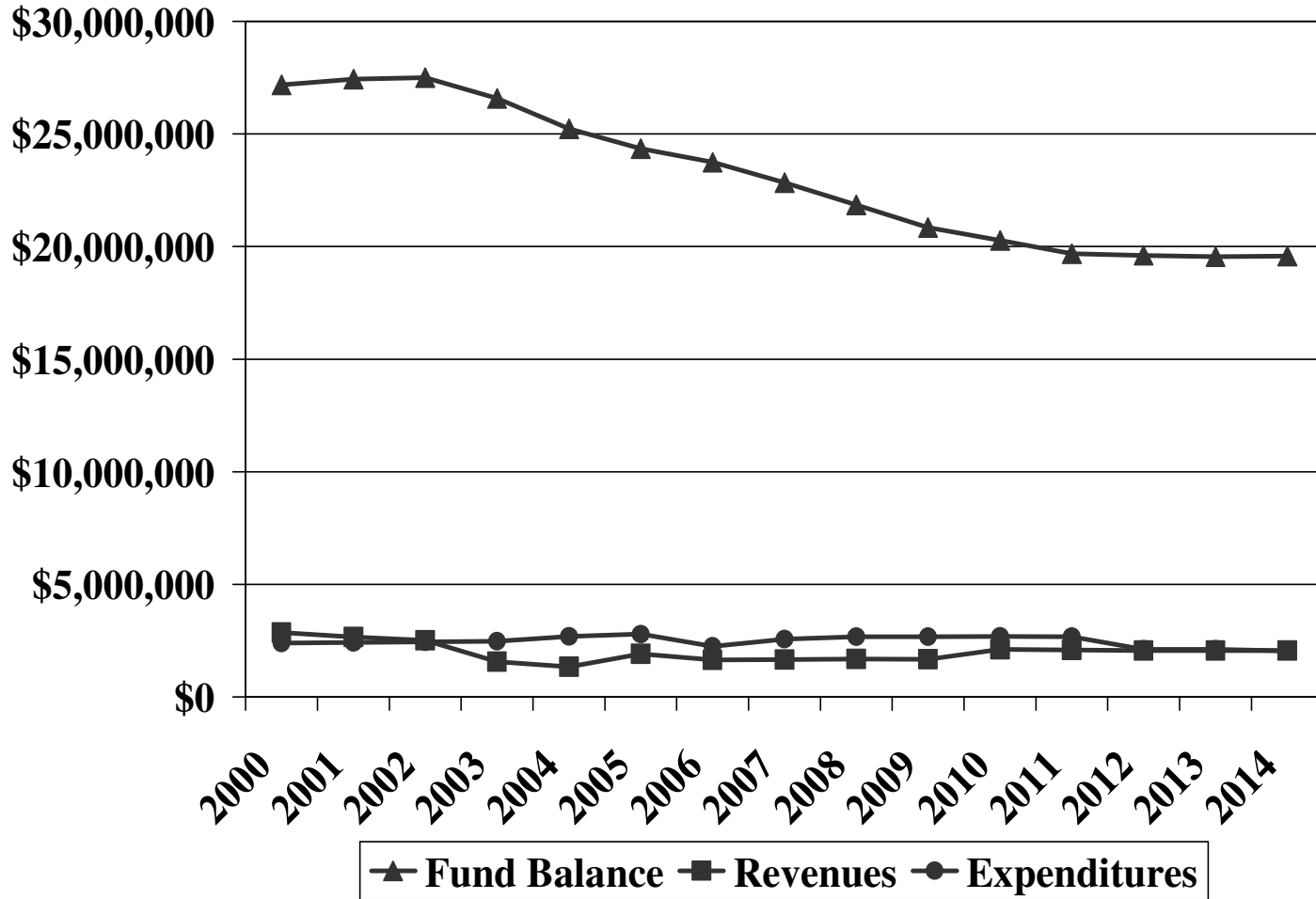
Assumes operating revenue, forfeiture revenue and expense will remain steady

Interest at 2% thru 2009; 3% 2010 on


Cash assumed to be 82% of assets

Principal and interest payments include bond fees

Delinquent Tax Revolving Fund

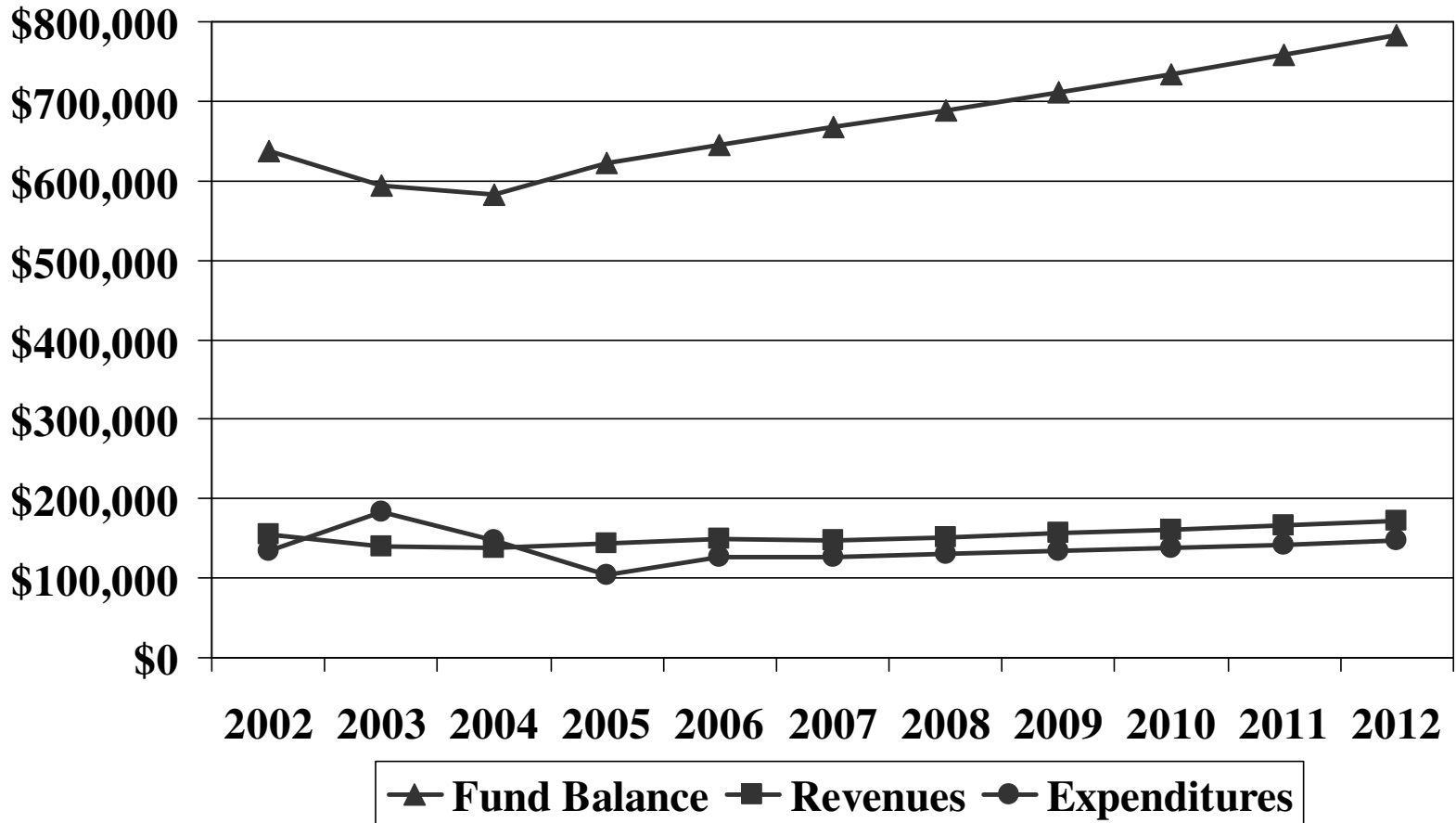


**County of Ottawa**  
**Financing Tools**  
**Duplicating Fund (6450)**  
**History/Projections**



	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>
Beginning Fund Equity	\$160,179	\$212,832	\$263,896	\$316,548	\$371,336	\$453,047	\$504,149	\$554,308	\$526,136	\$550,252	\$597,629
Revenues:											
Operating Revenue	\$129,179	\$131,481	\$134,126	\$150,751	\$161,576	\$145,315	\$125,684	\$127,575	\$141,376	\$141,274	\$123,929
Nonoperating Revenue	\$8,285	\$7,066	\$9,017	\$12,430	\$17,511	\$15,846	\$22,896	\$13,319	\$10,342	\$38,557	\$25,860
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$137,464</u>	<u>\$138,547</u>	<u>\$143,143</u>	<u>\$163,181</u>	<u>\$179,087</u>	<u>\$161,161</u>	<u>\$148,580</u>	<u>\$140,894</u>	<u>\$151,718</u>	<u>\$179,831</u>	<u>\$149,789</u>
Expenses:											
Operating Expenses	\$84,811	\$87,483	\$90,491	\$108,393	\$97,376	\$110,059	\$98,421	\$169,066	\$127,602	\$132,454	\$132,892
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	<u>\$84,811</u>	<u>\$87,483</u>	<u>\$90,491</u>	<u>\$108,393</u>	<u>\$97,376</u>	<u>\$110,059</u>	<u>\$98,421</u>	<u>\$169,066</u>	<u>\$127,602</u>	<u>\$132,454</u>	<u>\$132,892</u>
Ending Fund Equity	<u>\$212,832</u>	<u>\$263,896</u>	<u>\$316,548</u>	<u>\$371,336</u>	<u>\$453,047</u>	<u>\$504,149</u>	<u>\$554,308</u>	<u>\$526,136</u>	<u>\$550,252</u>	<u>\$597,629</u>	<u>\$614,526</u>
					<b>Estimated</b>	<b>Budgeted</b>	<b>PROJECTIONS</b> 				
	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Beginning Fund Equity	\$614,526	\$636,481	\$593,246	\$583,022	\$623,065	\$645,664	\$666,749	\$688,467	\$710,836	\$733,876	\$757,607
Revenues:											
Operating Revenue	\$124,640	\$128,084	\$128,905	\$131,933	\$135,566	\$133,000	\$136,990	\$141,100	\$145,333	\$149,693	\$154,183
Nonoperating Revenue	\$30,821	\$12,703	\$9,086	\$11,573	\$14,385	\$14,700	\$15,141	\$15,595	\$16,063	\$16,545	\$17,041
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$155,461</u>	<u>\$140,787</u>	<u>\$137,991</u>	<u>\$143,506</u>	<u>\$149,951</u>	<u>\$147,700</u>	<u>\$152,131</u>	<u>\$156,695</u>	<u>\$161,396</u>	<u>\$166,238</u>	<u>\$171,225</u>
Expenses:											
Operating Expenses	\$133,506	\$184,022	\$148,215	\$103,463	\$127,352	\$126,615	\$130,413	\$134,326	\$138,356	\$142,506	\$146,781
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	<u>\$133,506</u>	<u>\$184,022</u>	<u>\$148,215</u>	<u>\$103,463</u>	<u>\$127,352</u>	<u>\$126,615</u>	<u>\$130,413</u>	<u>\$134,326</u>	<u>\$138,356</u>	<u>\$142,506</u>	<u>\$146,781</u>
Ending Fund Equity	<u>\$636,481</u>	<u>\$593,246</u>	<u>\$583,022</u>	<u>\$623,065</u>	<u>\$645,664</u>	<u>\$666,749</u>	<u>\$688,467</u>	<u>\$710,836</u>	<u>\$733,876</u>	<u>\$757,607</u>	<u>\$782,050</u>

Note: Revenues and Expenses assume a 3% increase over prior year for 2006 - 2012.

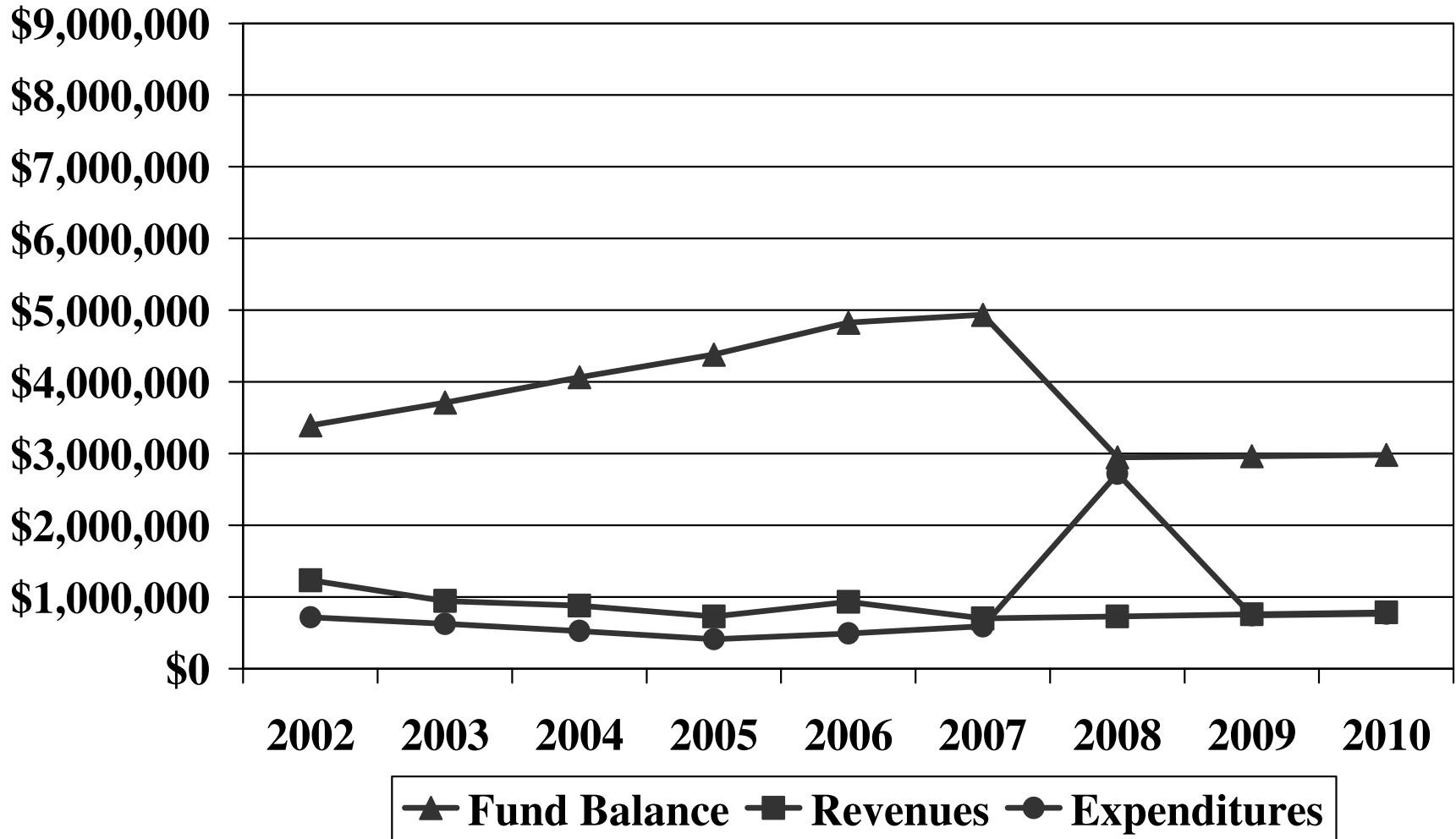
# Duplicating




**County of Ottawa  
Financing Tools  
Telecommunications (6550)  
History/Projections**

				Estimated	Budgeted	PROJECTIONS 		
	2003	2004	2005	2006	2007	2008	2009	2010
Beginning Fund Equity	\$3,392,262	\$3,711,800	\$4,066,082	\$4,379,802	\$4,823,729	\$4,978,643	\$3,031,520	\$3,091,208
Revenues:								
Operating Revenue	\$864,643	\$810,662	\$645,468	\$896,000	\$658,000	\$684,320	\$711,693	\$740,161
Nonoperating Revenue	\$78,085	\$66,843	\$79,970	\$37,180	\$43,000	\$43,430	\$43,864	\$44,303
Total Revenue	\$942,728	\$877,505	\$725,438	\$933,180	\$701,000	\$727,750	\$755,557	\$784,463
Expenses:								
Operating Expenses	\$623,190	\$523,223	\$411,718	\$489,253	\$504,686	\$524,873	\$545,868	\$567,703
Debt Service - GH/WO	\$0	\$0	\$0	\$0	\$41,400	\$150,000	\$150,000	\$150,000
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0
Total Expenses	\$623,190	\$523,223	\$411,718	\$489,253	\$546,086	\$2,674,873	\$695,868	\$717,703
Ending Fund Equity	\$3,711,800	\$4,066,082	\$4,379,802	\$4,823,729	\$4,978,643	\$3,031,520	\$3,091,208	\$3,157,969
	<b>PROJECTIONS</b>							
	2011	2012	2013	2014	2015	2016	2017	2018
Beginning Fund Equity	\$3,157,969	\$3,232,070	\$3,313,794	\$3,403,430	\$3,501,283	\$3,607,666	\$3,722,908	\$3,847,349
Revenues:								
Operating Revenue	\$769,767	\$800,558	\$832,580	\$865,883	\$900,518	\$936,539	\$974,001	\$1,012,961
Nonoperating Revenue	\$44,746	\$45,193	\$45,645	\$46,102	\$46,563	\$47,028	\$47,499	\$47,974
Total Revenue	\$814,513	\$845,751	\$878,225	\$911,985	\$947,081	\$983,568	\$1,021,499	\$1,060,935
Expenses:								
Operating Expenses	\$590,411	\$614,028	\$638,589	\$664,132	\$690,698	\$718,326	\$747,059	\$776,941
Debt Service - GH/WO	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$740,411	\$764,028	\$788,589	\$814,132	\$840,698	\$868,326	\$897,059	\$926,941
Ending Fund Equity	\$3,232,070	\$3,313,794	\$3,403,430	\$3,501,283	\$3,607,666	\$3,722,908	\$3,847,349	\$3,981,343

# Telecommunications



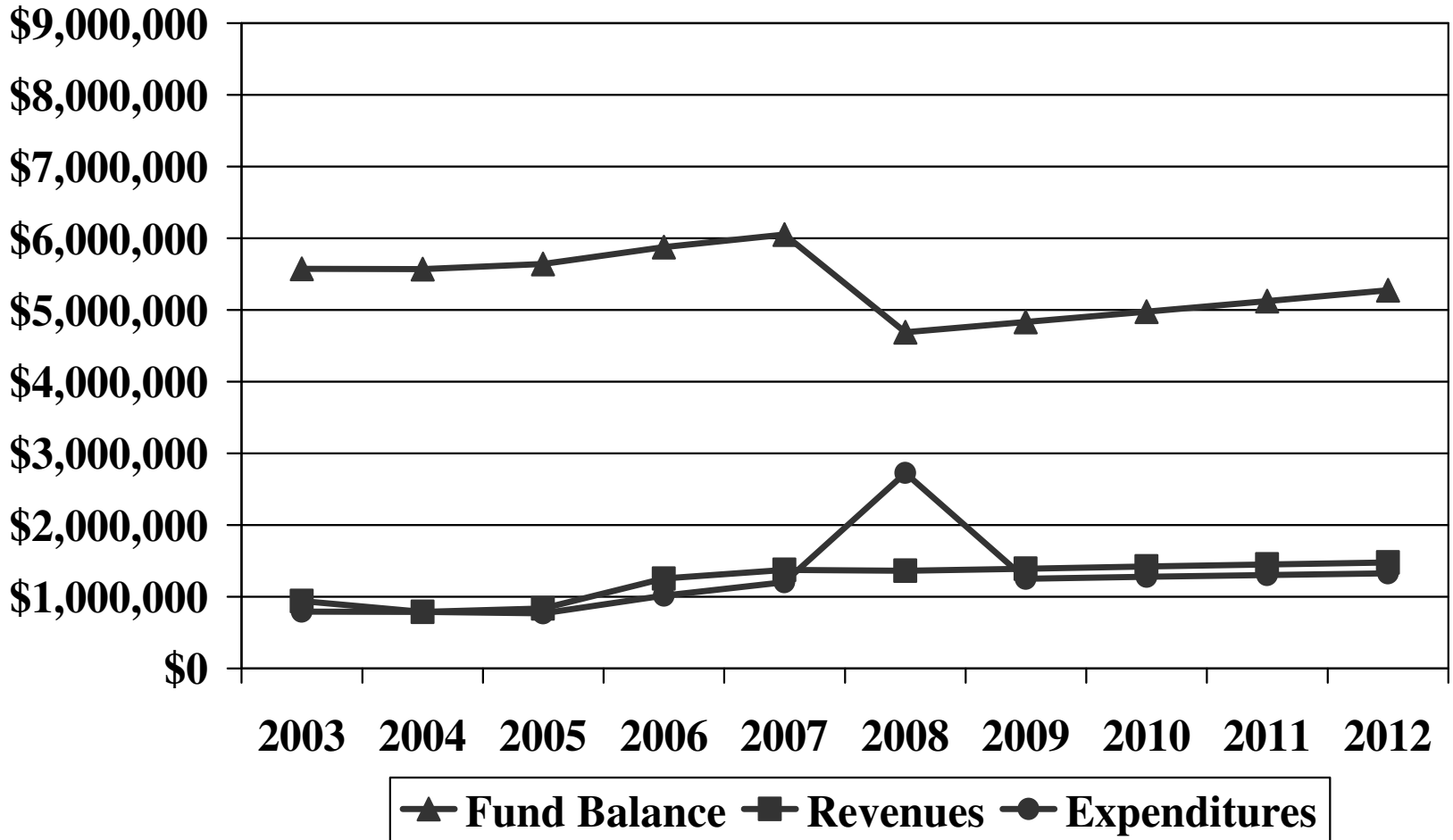
<b>County of Ottawa</b> <b>Financing Tools</b> <b>Equipment Pool Fund (6641)</b> <b>History/Projections</b>
--

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>Estimated 2006</u>	<u>Budgeted 2007</u>	<u>PROJECTIONS 2008</u>
Beginning Fund Equity	\$4,910,944	\$5,150,209	\$5,427,343	\$5,573,760	\$5,573,336	\$5,641,538	\$5,876,906	\$6,052,055
Revenues:								
Operating Revenue	\$757,225	\$870,040	\$789,087	\$718,875	\$761,534	\$1,188,310	\$1,320,000	\$1,346,400
Nonoperating Revenue	\$223,528	\$195,952	\$147,892	\$69,444	\$75,938	\$63,428	\$57,531	\$18,580
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$980,753</u>	<u>\$1,065,992</u>	<u>\$936,979</u>	<u>\$788,319</u>	<u>\$837,472</u>	<u>\$1,251,738</u>	<u>\$1,377,531</u>	<u>\$1,364,980</u>
Expenses:								
Operating Expenses	\$741,488	\$788,858	\$790,562	\$788,743	\$769,270	\$1,016,370	\$1,202,382	\$1,226,430
Operating Transfer Out - GH/WO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Total Expenses	<u>\$741,488</u>	<u>\$788,858</u>	<u>\$790,562</u>	<u>\$788,743</u>	<u>\$769,270</u>	<u>\$1,016,370</u>	<u>\$1,202,382</u>	<u>\$2,726,430</u>
Ending Fund Equity	<u>\$5,150,209</u>	<u>\$5,427,343</u>	<u>\$5,573,760</u>	<u>\$5,573,336</u>	<u>\$5,641,538</u>	<u>\$5,876,906</u>	<u>\$6,052,055</u>	<u>\$4,690,605</u>
	<b>PROJECTIONS</b>							
	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Beginning Fund Equity	\$4,690,605	\$4,832,113	\$4,976,641	\$5,124,258	\$5,275,029	\$5,429,026	\$5,586,317	\$5,746,976
Revenues:								
Operating Revenue	\$1,373,328	\$1,400,795	\$1,428,810	\$1,457,387	\$1,486,534	\$1,516,265	\$1,546,590	\$1,577,522
Nonoperating Revenue	\$19,137	\$19,712	\$20,303	\$20,912	\$21,539	\$22,185	\$22,851	\$23,537
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$1,392,465</u>	<u>\$1,420,506</u>	<u>\$1,449,113</u>	<u>\$1,478,299</u>	<u>\$1,508,074</u>	<u>\$1,538,451</u>	<u>\$1,569,441</u>	<u>\$1,601,059</u>
Expenses:								
Operating Expenses	\$1,250,958	\$1,275,977	\$1,301,497	\$1,327,527	\$1,354,077	\$1,381,159	\$1,408,782	\$1,436,958
Operating Transfer Out - GH/WO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	<u>\$1,250,958</u>	<u>\$1,275,977</u>	<u>\$1,301,497</u>	<u>\$1,327,527</u>	<u>\$1,354,077</u>	<u>\$1,381,159</u>	<u>\$1,408,782</u>	<u>\$1,436,958</u>
Ending Fund Equity	<u>\$4,832,113</u>	<u>\$4,976,641</u>	<u>\$5,124,258</u>	<u>\$5,275,029</u>	<u>\$5,429,026</u>	<u>\$5,586,317</u>	<u>\$5,746,976</u>	<u>\$5,911,077</u>

Assumes revenue and expenditure increases of 2% per year starting in 2008.



# Equipment Pool



**County of Ottawa  
History of Positions By Fund  
For the Years 2005 - 2007**

Fund #	Sub-Dept #	Dept #	Department Name	2005 Full-Time Equivalents	2006 Full-Time Equivalents	2007 Full-Time Equivalents	Change in Full-Time Equivalents 2006 to 2007
GENERAL FUND							
1010	1010		Commissioners	11.000	11.000	11.000	
1010	1310		Circuit Court	14.750	14.750	14.750	
1010	1360		District Court	49.225	50.825	51.275	<b>0.450</b> 1
1010	1480		Probate Court	6.000	6.000	6.000	
1010	1490		Family Court - Juvenile Services	10.750	10.750	6.125	<b>-4.625</b> 2
1010	1910		Elections	2.000	3.000	3.000	
1010	2010		Accounting	8.700	11.800	11.800	
1010	2020		Auditing	1.300	0.000	0.000	
1010	2100		Corporate Counsel	1.575	1.575	1.575	
1010	2120		Budget	1.300	0.000	0.000	
1010	2150		County Clerk	22.600	21.600	21.600	
1010	2230		Administrator	2.340	2.840	2.840	
1010	2250		Equalization	8.900	8.900	8.900	
1010	2260		Human Resources	5.250	5.250	4.250	<b>-1.000</b> 3
1010	2290		Prosecuting Attorney	26.700	27.100	28.100	<b>1.000</b> 3
1010	2330		Administrativ Services	2.290	2.290	2.290	
1010	2360		Register of Deeds	11.000	11.000	11.000	
1010	2430		Property Description & Mapping	5.600	5.600	5.600	
1010	2450		Survey & Remonumentation	0.050	0.050	0.050	
1010	2530		County Treasurer	8.950	8.950	8.950	
1010	2570		Co-Operative Extension	4.925	4.925	4.925	
1010	2590		Geographic Information System	5.000	5.000	5.000	
1010	2651		Bldg. & Grnds - Hudsonville	0.690	0.690	0.690	
1010	2652		Bldg. & Grnds - Holland Human Serv.	0.999	0.999	0.999	
1010	2653		Bldg. & Grnds - Fulton Street	0.416	0.416	0.416	
1010	2654		Bldg. & Grnds - Grand Haven	5.652	6.452	6.456	<b>0.004</b> 2
1010	2655		Bldg. & Grnds - Holland Health Facility	1.020	1.020	1.020	
1010	2656		Bldg. & Grnds - Holland District Court	0.397	0.397	0.397	
1010	2657		Bldg. & Grnds - Jail	1.072	0.272	0.268	<b>-0.004</b> 2
1010	2658		Bldg. & Grnds - Grand Haven Health	0.386	0.386	0.386	
1010	2659		Bldg. & Grnds - CMH Facility	1.073	1.073	1.073	
1010	2660		Bldg. & Grnds - Coopersville	0.356	0.356	0.356	
1010	2664		Bldg. & Grnds - 4th & Clinton	0.289	0.289	0.289	
1010	2665		Bldg. & Grnds-Probate/Juvenile Complex	4.964	4.964	4.964	
1010	2667		Bldg. & Grnds-Administrative Annex	6.256	6.256	6.256	
1010	2668		Bldg. & Grnds-FIA	1.590	1.590	1.590	
1010	2750		Drain Commission	7.000	7.000	7.000	
1010	3020		Sheriff	67.950	68.950	68.950	
1010	3100		West Michigan Enforcement Team	6.000	6.000	6.000	
1010	3112		COPS - Allendale/Jenison	4.000	4.000	4.000	
1010	3113		COPS - Holland/West Ottawa	1.000	1.000	1.000	
1010	3119		City of Coopersville	5.000	5.000	5.000	
1010	3120		City of Hudsonville	0.000	0.000	6.000	
1010	3130		Zoning Enforcement Commission	2.000	2.000	2.000	
1010	3160		Sheriff Curb Auto Theft (SCAT)	1.000	1.000	1.000	
1010	3170		Blendon/Holland/Robinson/Zeeland	1.000	1.000	1.000	
1010	3310		Marine Safety	0.750	0.750	0.750	

**County of Ottawa  
History of Positions By Fund  
For the Years 2005 - 2007**

Fund #	Dept #	Sub-Dept #	Department Name	2005 Full-Time Equivalents	2006 Full-Time Equivalents	2007 Full-Time Equivalents	Change in Full-Time Equivalents 2006 to 2007	
1010	3510		Jail	76.500	77.000	77.000		
1010	4260		Emergency Services	2.100	2.100	2.100		
1010	4262		Solution Area Planner	0.290	1.000	0.000	<b>-1.000</b> 4	
1010	4263		HAZMAT Response Team	0.900	0.400	0.400		
1010	4300		Animal Control	3.000	3.000	3.000		
1010	7211		Planner/Grants	6.950	6.950	6.950		
<b>TOTAL GENERAL FUND</b>				<u>420.805</u>	<u>424.515</u>	<u>426.340</u>	<u>-5.175</u>	
<b>PARKS &amp; RECREATION</b>								
2081	7510		Parks Department	12	12	13	<b>1.000</b> 5	
<b>FRIEND OF THE COURT</b>								
2160	1410		Friend of the Court	34.000	34.000	34.000		
2160	1420		FOC Medical Support Enforcement	1.000	1.000	1.000		
2160	1440		FOC Warrant Officer	1.000	1.000	1.000		
<b>TOTAL FRIEND OF THE COURT</b>				<u>36.000</u>	<u>36.000</u>	<u>36.000</u>		
<b>HEALTH FUND</b>								
2210	6010		Agency Support	6.980	6.980	6.300	<b>-0.680</b> 2,4,6	
2210	6011		Public Health Preparedness	1.000	1.000	1.000		
2210	6012		Accounting/MIS	4.500	4.500	4.500		
2210	6015		PHP Risk Communication	1.000	1.000	1.000		
2210	6020		Environmental - On Site	9.230	9.230	8.250	<b>-0.980</b> 2	
2210	6021		Environmental - Food Services	6.070	6.070	6.830	<b>0.760</b> 2,6	
2210	6030		Dental	1.060	1.270	1.270		
2210	6031		Hearing/Vision	3.890	3.890	3.960	<b>0.070</b> 2	
2210	6035		Epidemiology	1.000	1.000	1.000		
2210	6039		Jail Health Services	5.000	0.000	0.000		
2210	6040		Scoliosis	0.535	0.465	0.465		
2210	6041		Nursing Supervision	0.000	0.000	0.000		
2210	6042		Family Planning	12.560	11.760	11.910	<b>0.150</b> 2,4,6	
2210	6044		Walk-In Clinic	12.950	11.800	11.650	<b>-0.150</b> 2,6	
2210	6045		Healthy Children's Contract	2.290	2.320	2.320		
2210	6046		Reproductive Health	0.700	0.000	0.000		
2210	6048		Tobacco	0.000	0.000	0.500	<b>0.500</b> 7	
2210	6049		Substance Abuse Prevention	3.200	3.050	3.350	<b>0.300</b> 2	
2210	6050		Children's Special Health Care Services	2.800	3.400	3.400		
2210	6052		Early On	1.710	1.710	1.710		
2210	6053		Maternal/Infant Support Services	15.585	16.085	15.385	<b>-0.700</b> 2,6	
2210	6055		AIDS/Sexually Transmitted Diseases (STD)	4.430	4.230	4.730	<b>0.500</b> 2,6	
2210	6058		Prenatal Care - Enrollment & Coordination	0.280	0.280	0.280		
2210	6059		Communicable Disease	5.260	5.260	5.460	<b>0.200</b> 2	
2210	6310		Health Education	2.110	3.420	2.720	<b>-0.700</b> 2,4	
2210	6311		Nutrition/Wellness	2.960	2.990	2.890	<b>-0.100</b> 2	
<b>TOTAL HEALTH FUND</b>				<u>107.100</u>	<u>101.710</u>	<u>100.880</u>	<u>-0.830</u>	
<b>MENTAL HEALTH FUND</b>								
2220	6491	1240	D.D. Clinical Support	421	8.250	7.500	5.450	<b>-2.050</b> 2,3

**County of Ottawa  
History of Positions By Fund  
For the Years 2005 - 2007**

Fund #	Dept #	Sub- Dept #	Department Name	2005	2006	2007	Change in		
				Full-Time Equivalents	Full-Time Equivalents	Full-Time Equivalents	Full-Time Equivalents	2006 to 2007	
2220	6491	1349	D.D. Supported Employment	16.250	10.250	9.200	-1.050	2,3	
2220	6491	1357	D.D. Community Based Experience	30.250	36.250	36.200	-0.050	2	
2220	6491	1440	D.D. Respite Care	0.210	0.210	0.000	-0.210	2,3	
2220	6491	1442	D.D. Respite Foster Care - Adult Children's Waiver	0.280	0.280	0.000	-0.280	2,3	
2220	6491	1443	D.D. Residential Serv. - S.I.L.	19.250	19.250	4.200	-15.050	2,3	
2220	6491	5400	D.D. Training	1.510	1.510	0.510	-1.000	3	
2220	6491	5401	D.D. Group Home Training	1.690	1.690	1.510	-0.180	2	
2220	6491	5510	D.D. Client Service Mgt.	9.710	10.510	10.580	0.070	3	
2220	6491	5522	D.D. Child Case Management	2.120	2.120	2.120			
2220	6492	5511	Other Pop. HUD Leasing Assistance Grant III	0.000	0.087	0.087			
2220	6492	5540	Other Pop. HUD Leasing Assistance Grant II	0.000	0.092	0.092			
2220	6492	5541	Other Pop. HUD Leasing Assistance Grant	0.000	0.092	0.092			
2220	6493	3240	M.I. Adult Emergency Services	6.000	5.750	5.750			
2220	6493	3241	M.I. Adult Access Center	3.550	5.200	5.700	0.500	2	
2220	6493	3242	M.I. Adult Medication Clinic	6.330	6.330	6.400	0.070	2	
2220	6493	3243	M.I. Consumer Services	0.880	0.880	1.000	0.120	2	
2220	6493	3245	M.I. Adult Outpatient	15.750	12.950	13.350	0.400	2	
2220	6493	3246	M.I. Adult Outpatient & OBRA	0.000	0.400	0.000	-0.400	2	
2220	6493	3247	M.I. Vocational Rehabilitation	0.500	0.500	0.500			
2220	6493	3249	M.I. Adult Assertive Community Treatment	7.195	10.195	9.330	-0.865	2	
2220	6493	3343	M.I. Adult Grand Haven Clubhouse	2.338	2.838	2.920	0.083	2,3	
2220	6493	3344	M.I. Adult Lakeshore Clubhouse	2.338	2.338	2.920	0.583	2,3	
2220	6493	3347	M.I. Adult Support Employment	2.700	0.000	0.000			
2220	6493	3450	M.I. Adult Riverview RTC	7.600	8.600	8.600			
2220	6493	3452	M.I. Adult Robert Brown Center	8.600	7.600	7.600			
2220	6493	5515	M.I. Adult Community Support Case Management	6.040	8.190	10.680	2.490	2,3	
2220	6494	4243	M.I. Child Outpatient	0.000	0.000	0.000			
2220	6494	4244	M.I. Child Home Based Services	1.100	2.100	2.100			
2220	6494	4451	M.I. Respite Services	0.060	0.060	0.000	-0.060	2	
2220	6494	5800	Prevention - Indirect	0.300	0.300	0.000	-0.300	3	
2220	6495	5020	Board Administration	2.540	2.370	2.370			
2220	6495	5021	Inmate Services	1.000	1.000	1.000			
2220	6495	5022	Quality Improvement	3.500	2.600	3.600	1.000	2	
2220	6495	5023	Recipient Rights	1.500	1.500	1.500			
2220	6495	5024	Community Relations & Public Education	1.000	1.000	1.180	0.180	2	
2220	6495	5025	Receivables/Billing	3.000	5.000	5.000			
2220	6495	5026	Finance	2.000	3.000	2.250	-0.750	8	
2220	6495	5027	Allocated Costs	1.760	1.760	1.760			
2220	6495	5028	Division Directors	16.950	12.450	11.950	-0.500	3	
2220	6495	5029	Managed Care Organization Administration	12.500	11.050	10.800	-0.250	2,3	
<b>TOTAL MENTAL HEALTH</b>				<b>206.550</b>	<b>205.800</b>	<b>188.300</b>	<b>-17.500</b>		
<b>LANDFILL TIPPING FEES</b>									
2272	5250		Laidlaw Surcharge	2.300	2.300	4.720	2.420	2	
2272	5251		Waste Management	2.300	2.300	0.000	-2.300	2	
				<b>4.600</b>	<b>4.600</b>	<b>4.720</b>	<b>0.120</b>		

**County of Ottawa  
History of Positions By Fund  
For the Years 2005 - 2007**

Fund #	Dept #	Sub-Dept #	Department Name	2005 Full-Time Equivalents	2006 Full-Time Equivalents	2007 Full-Time Equivalents	Change in Full-Time Equivalents 2006 to 2007
2601	2320		Crime Victim's Rights	3.000	3.000	3.000	
<b>COPS FAST - ALLENDALE</b>							
2608	3114		Community Policing	1.000	1.000	0.000	<b>-1.000</b> 2
<b>COPS UNIVERSAL</b>							
2610	3114		Community Policing	2.000	2.000	2.000	
2610	3131		Community Policing-Holland Township	1.000	1.000	1.000	
2610	3132		Community Policing-Park Township	1.000	1.000	1.000	
2610	3133		Community Policing- Zeeland/Georgetown Township	1.000	1.000	1.000	
2610	3134		Community Policing- Port Sheldon Twp/West Ottawa	1.000	1.000	1.000	
2610	3135		Community Policing- Allendale Twp/Allendale Schools	1.000	1.000	1.000	
2610	3136		Community Policing- Grand Haven Twp/Grand Haven Sc	1.000	1.000	1.000	
2610	3137		Community Policing- Georgetown Twp/Jenison Schools	1.000	1.000	1.000	
2610	3138		Community Policing- Zeeland Twp/Zeeland Schools	1.000	1.000	1.000	
2610	3139		Community Policing- Park Township/West Ottawa/	1.000	1.000	1.000	
2610	3141		Community Policing- Holland/Park	1.000	1.000	1.000	
2610	3142		Community Policing- Spring Lake Twp/ Schools	1.000	1.000	1.000	
2610	3143		Community Policing- Jamestown Township	1.000	1.000	1.000	
2610	3144		Community Policing- Tallmadge/Chester/Wright/Polkton	1.000	1.000	1.000	
2610	3145		Community Policing- Holland Twp/MI Police Corps	1.000	1.000	1.000	
2610	3146		Community Policing- Georgetown Township	1.000	1.000	1.000	
2610	3147		Community Policing- Allendale Twp/MI Police Corp	1.000	1.000	1.000	
2610	3148		Community Policing- Allendale	0.000	0.000	1.000	<b>1.000</b> 2
<b>TOTAL COPS UNIVERSAL</b>				18.000	18.000	19.000	<b>1.000</b>
<b>EMT - HOLLAND PARK</b>							
2640	3150		Traffic & Safety Program	8.000	8.000	8.000	
2640	3151		Traffic & Safety Program	1.000	1.000	1.000	
				9.000	9.000	9.000	0.000
<b>EMT - GEORGETOWN TOWNSHIP</b>							
2650	3150		Traffic & Safety Program	7.000	7.000	7.000	
<b>SHERIFF ROAD PATROL</b>							
2661	3150		Sheriff Road Patrol	3.000	3.000	3.000	
<b>WORKFORCE INVESTMENT ACT FUNDS/MICHIGAN WORKS!/COMMUNITY ACTION AGENCY</b>							
2740 - 2749, 2800, 2870 - 2890				15.700	17.200	18.700	<b>1.500</b> 3,10
<b>GRANT PROGRAMS PASS THRU</b>							
2750	3114		Community Policing	1.000	1.000	1.000	
<b>COMMUNITY CORRECTIONS PROGRAM</b>							
2850	1520		Adult Probation	10.450	9.575	8.125	<b>-1.450</b> 2,9
<b>FAMILY INDEPENDENCE AGENCY</b>							

**County of Ottawa  
History of Positions By Fund  
For the Years 2005 - 2007**

Fund #	Dept #	Sub-Dept #	Department Name	2005 Full-Time Equivalents	2006 Full-Time Equivalents	2007 Full-Time Equivalents	Change in Full-Time Equivalents 2006 to 2007
2900	6730		Parenting Plus	9.750	9.750	9.750	
<b>CHILD CARE</b>							
2920	6620		Family Court - Detention Services	29.650	29.650	29.650	
2920	6622		Juvenile Intensive Supervision	3.300	3.300	3.300	
2920	6623		Juvenile Treatment/Div Services	13.430	13.430	13.430	
2920	6624		Juvenile In-Home Services	11.820	11.820	18.445	6.625 2,7
<b>TOTAL CHILD CARE</b>				<u>58.200</u>	<u>58.200</u>	<u>64.825</u>	<u>6.625</u>
<b>MANAGEMENT INFORMATION SERVICES</b>							
6360	2580		Data Processing	21.000	19.000	19.000	
<b>DUPLICATING</b>							
6450	2890		General Services Administration	0.075	0.075	0.075	
<b>TELECOMMUNICATIONS</b>							
6550	2890		Telephones	2.225	2.225	1.225	-1.000 3
<b>EQUIPMENT POOL FUND</b>							
6641	9010		Equipment Pool	0.350	0.350	0.350	
<b>PROTECTED SELF FUND PROGRAMS</b>							
6770	8680		P.S.F. Vehicle Insurance	0.000	0.000	0.000	
6770	8690		P.S.F. Liability Insurance	1.530	1.530	1.530	
6770	8710		P.S.F. Worker's Compensation Insurance	0.500	0.500	0.500	
6770	8720		P.S.F. Property & Fire Insurance	0.000	0.000	0.000	
6771	8520		P.S.F. Health Insurance	1.670	1.670	1.670	
6772	8700		P.S.F. Unemployment Insurance	0.290	0.290	0.290	
6775	8580		P.S.F. Long-Term Disability	0.050	0.050	0.050	
6776	8540		P.S.F. Dental Insurance	0.210	0.210	0.210	
6777	8550		P.S.F. Vision Insurance	0.210	0.210	0.210	
<b>TOTAL PROTECTED SELF FUNDED INSURANCES</b>				<u>4.460</u>	<u>4.460</u>	<u>4.460</u>	<u>0.000</u>
<b>GRAND TOTAL OF ALL FUNDS</b>				<u>951.765</u>	<u>947.960</u>	<u>937.750</u>	<u>-10.210</u>

The total change in full time equivalents of (10.210) is comprised of the following:

- 1 Converted temporary positions to permanent
- 2 The net change is due to a change in the salary distribution (salary split) and does not reflect a change in staffing levels
- 3 Net positions approved/eliminated during 2006
- 4 Budget Reduction
- 5 New position approved with the 2007 budget
- 6 Reclassification
- 7 New funding available
- 8 Positions are now contracted out.
- 9 Position replaced by non benefited part-time positions
- 10 Position was contracted in past.

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Circuit Court	1	Video Monitor	\$838	\$838
Circuit Court	1	PC Monitor	\$125	\$125
Circuit Court	1	Desktop PC	\$900	\$900
Circuit Court	1	PC Laser Printer	\$400	\$400
Circuit Court	1	PC Laser Printer	\$400	\$400
Circuit Court	1	PC Monitor	\$125	\$125
Circuit Court	1	PC System Unit - memory upgrade	\$100	\$100
Circuit Court	1	PC System Unit	\$900	\$900
Circuit Court	1	PC Laptop Computer	\$1,500	\$1,500
District Court	1	2007 Ford Crown Victoria	\$19,000	\$3,800
District Court	13,100	4 Panel tests and drug testing cups	\$44,200	\$44,200
District Court	1	Desk top PC	\$1,025	\$1,025
District Court	1	Laptop Computer	\$1,500	\$1,500
District Court	1	Laptop Computer	\$1,500	\$1,500
District Court	1	PC Memory Upgrade	\$100	\$100
District Court	1	PC	\$900	\$900
District Court	1	PC	\$900	\$900
District Court	1	Monitor - 17" CRT	\$125	\$125
District Court	1	Monitor - 17" CRT	\$125	\$125
District Court	1	Dot Matrix Printer	\$800	\$800
District Court	2	AFP Printers	\$3,600	\$3,600
District Court	1	High Volume Fax Machine	\$1,200	\$1,200
District Court	1	High Volume Fax Machine	\$1,200	\$1,200
District Court	1	Cash Register PC, drawer and receipt printer	\$1,800	\$1,800
District Court	1	Dymo Label Maker	\$150	\$150
District Court	1	Dymo Label Maker	\$150	\$150
District Court	1	Dymo Label Maker	\$150	\$150
District Court	1	Dymo Label Maker	\$150	\$150
District Court	1	Dymo Label Maker	\$150	\$150
District Court	2	Color Inkjet Printers	\$300	\$300
District Court	1	Talon Software LEIN interface	\$350	\$350
District Court	8	FTR Log Notes Software	\$2,000	\$2,000
Probate Court	1	Mobile Computer Cabinet	\$389	\$389
Probate Court	1	Desktop PC	\$900	\$900
Probate Court	1	Monitor - 17" LCD	\$300	\$300
Probate Court	1	Laser Printer	\$400	\$400
Probate Court	1	Desktop PC	\$900	\$900
Probate Court	1	Monitor - 17"	\$125	\$125
Probate Court	1	Laser Printer	\$400	\$400
Juvenile Services	1	Small Laser Printer	\$400	\$400
Juvenile Services	1	Color Inkjet Printers	\$150	\$150
Juvenile Services	1	Desktop PC	\$900	\$900
Adult Probation	2	Average volume fax machines	\$1,600	\$1,600
Fiscal Services	1	Small Laser Printer	\$400	\$400

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Fiscal Services	1	Small Laser Printer	\$400	\$400
Fiscal Services	1	Desktop PC and Monitor	\$1,025	\$1,025
Fiscal Services	1	Desktop PC and Monitor	\$1,025	\$1,025
Fiscal Services	1	PC Memory upgrade	\$100	\$100
Fiscal Services	1	PC Memory upgrade	\$100	\$100
Fiscal Services	1	PC Memory upgrade	\$100	\$100
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Desktop PC	\$900	\$900
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Monitor - 17"	\$300	\$300
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Laser Printer - HP1320	\$400	\$0
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Laser Printer - HP1320	\$400	\$400
Clerk	1	Document Scanner	\$100	\$100
Clerk	1	Tablet PC	\$2,000	\$2,000
Administrator's Office	1	Desktop PC	\$900	\$900
Administrator's Office	1	Monitor - GIS Viewing 19"	\$250	\$250
Equalization	1	Desktop PC	\$900	\$900
Equalization	1	Desktop PC	\$900	\$900
Equalization	1	Palm Pilot & Sync Software	\$400	\$400
Equalization	1	Digital Camera & Docking Station *	\$279	\$279
Equalization	1	Digital Camera & Docking Station *	\$279	\$279
Equalization	1	Digital Camera & Docking Station *	\$279	\$279
Equalization	1	Digital Camera & Docking Station *	\$279	\$279
Human Resources	1	Laptop	\$1,500	\$1,500



County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Human Resources	1	PC Laser Printer	\$400	\$400
Human Resources	1	Laptop	\$1,500	\$1,500
Human Resources	1	MS Office 2003 License	\$249	\$249
Human Resources	1	ScanMaker 5950, Item#5656885	\$180	\$180
Prosecuting Attorney	3	Laptops	\$4,500	\$4,500
Prosecuting Attorney	1	Desktop PC	\$900	\$900
Prosecuting Attorney	1	Desktop PC	\$900	\$900
Prosecuting Attorney	1	Desktop PC	\$900	\$900
Prosecuting Attorney	1	Desktop PC	\$900	\$900
Prosecuting Attorney	1	Desktop PC	\$900	\$900
Prosecuting Attorney	1	Desktop PC	\$100	\$100
Prosecuting Attorney	1	Desktop PC	\$100	\$100
Prosecuting Attorney	1	Monitor - 17" flat panel, split screen viewing	\$300	\$300
Prosecuting Attorney	1	Monitor - 17" flat panel, split screen viewing	\$300	\$300
Prosecuting Attorney	1	Monitor - 17" flat panel, split screen viewing	\$300	\$300
Prosecuting Attorney	1	Monitor - 17" flat panel, split screen viewing	\$300	\$300
Prosecuting Attorney	1	Monitor - 17" flat panel, split screen viewing	\$300	\$300
Prosecuting Attorney	1	Monitor - 17" flat panel, split screen viewing	\$300	\$300
Prosecuting Attorney	2	Average volume fax machines	\$1,600	\$1,600
Prosecuting Attorney	1	Small Laser Printer	\$400	\$400
Prosecuting Attorney	1	Small Laser Printer	\$400	\$400
Prosecuting Attorney	1	Small Laser Printer	\$400	\$400
Prosecuting Attorney	1	Color Inkjet Printers	\$150	\$150
Prosecuting Attorney	1	Color Inkjet Printers	\$150	\$150
Prosecuting Attorney	1	Color Inkjet Printers	\$150	\$150
Prosecuting Attorney	1	Color Inkjet Printers	\$150	\$150
Prosecuting Attorney	1	Formax FD 1500 Sealer	\$4,500	\$4,500
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	1	Palm Pilot & Sync Software	\$400	\$400
Prosecuting Attorney	2	17" Flat Panel Monitors	\$600	\$600
Administrative Services	1	Fax Machine	\$900	\$900
Register of Deeds	5	MS Word 2003 Licenses	\$709	\$709
Register of Deeds	1	Date/Time Stamp: Automatic	\$2,000	\$2,000
Property Description & Mapping	1	Desktop PC w/ upgrade from 512 MB Mem. To 1 Gig	\$1,100	\$1,100
Property Description & Mapping	1	Upgrade of existing computer from 512 MB Mem. to 1 Gig	\$200	\$200

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Property Description & Mapping	1	Color Inkjet Printer	\$150	\$150
Property Description & Mapping	2	Monitor - LCD 20" Flat Panel	\$1,060	\$1,060
County Treasurer	1	Desktop PC	\$900	\$900
County Treasurer	1	Monitor - GIS Viewing 19"	\$250	\$250
County Treasurer	1	Palm Pilot	\$400	\$400
County Treasurer	1	Power Point Projector	\$1,200	\$1,200
County Treasurer	1	Calculator - 10 key	\$180	\$180
County Treasurer	1	Calculator - 10 key	\$180	\$180
Geographic Information Systems	1	Back up library system.	\$4,032	\$4,032
Geographic Information Systems	1	Tape drive	\$1,200	\$1,200
Geographic Information Systems	1	Binding System	\$720	\$1,500
Bldg. / Grds. - Hudsonville	1	Toro Rear Bag Mowers	\$315	\$315
Bldg. / Grds. - Hudsonville	1	Windsor Summit 20 Wet/Dry Vacuum Complete	\$660	\$660
Bldg. / Grds. - Holland Campus	1	2007 GMC 3/4 T, 4 WD Pickup Truck	\$24,000	\$1,200
Bldg. / Grds. - Holland		Windsor Clipper Carpet Extractor		\$700
Bldg. / Grds - Fulton		Toro Rear Bag Mowers	\$315	\$315
Bldg. / Grds.-G.H. Courthouse	2	Windsor Versamatic Plus 14" Vacuum Cleaners	\$1,150	\$1,150
Bldg. / Grds. - GH Courthouse		Windsor Clipper Carpet Extractor		\$700
Bldg. / Grds. - Fillmore Admin	1	Desktop PC & Monitor	\$1,025	\$1,025
Bldg. / Grds. - Holland Campus		2007 GMC 3/4 T, 4 WD Pickup Truck		\$1,200
Bldg. / Grds. - HDC		Toro Rear Bag Mowers	\$315	\$315
Bldg. / Grds. - HDC		Windsor Clipper Carpet Extractor		\$700
Bldg. / Grds. - HDC	1	Windsor Summit 20 Wet/Dry Vacuum Complete	\$660	\$660
Bldg. / Grds. - Holland Campus		2007 GMC 3/4 T, 4 WD Pickup Truck		\$1,200
Bldg. / Grds. - Fillmore Admin	1	Windsor Versamatic Plus 14" Vacuum Cleaner	\$575	\$575
Bldg. / Grds. - Fillmore Admin	2	Windsor Windhandler 3 Blowers	\$520	\$520
Bldg. / Grds. - Fillmore Admin	1	Windsor Clipper Carpet Extractor	\$2,800	\$700
Bldg. / Grds. - Fillmore Admin	1	Small Laser Printer	\$400	\$400
Bldg. / Grds. - Fillmore Admin	1	Small Laser Printer	\$400	\$400
Bldg. / Grds. - Fillmore Admin	1	Desktop PC & Monitor	\$100	\$100
Bldg. / Grds. - Holland Campus		2007 GMC 3/4 T, 4 WD Pickup Truck		\$1,200
Drain Commission	1	Desktop PC	\$900	\$900
Drain Commission	1	Monitor - standard 17"	\$125	\$125
Drain Commission	1	Color Inkjet Printer - HP6540	\$150	\$150
Drain Commission	1	Color Inkjet Printer - HP6540	\$150	\$150
Drain Commission	1	Laptop	\$1,500	\$1,500
Sheriff	10	Gun Holsters	\$900	\$900
Sheriff	8	CVPI Patrol Vehicles Car 12 24 33 37 45 54 3K9 4K9	\$172,000	\$57,333
Sheriff	8	Vehicle Equipment & Set-up cost, Car 12 24 33 37 45 54 3K9 4K9	\$43,480	\$43,480
Sheriff	5	Admin & DB Vehicles	\$95,000	\$31,667
Sheriff	5	Vehicle Equipment & Set-up cost	\$2,000	\$2,000
Sheriff	1	Chevy Tahoe Police Package Car 716	\$29,500	\$9,833
Sheriff	1	Vehicle Equipment & Set-up cost	\$6,682	\$4,700
Sheriff		Range Filters	\$6,222	\$6,222
Sheriff		Ammunition for training	\$25,845	\$25,845

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Sheriff		Ammo. For training	\$7,000	\$7,000
Sheriff		Simunition training ammunition	\$7,000	\$7,000
Sheriff	6	Glock handguns	\$2,574	\$2,574
Sheriff		Misc. range supplies	\$1,500	\$1,500
Sheriff		Range maintenance agreement	\$3,900	\$3,900
Sheriff		Replacement night sights for handguns	\$4,440	\$4,440
Sheriff		PC Systems, Printers, PDA's, Misc.	\$19,825	\$19,825
Sheriff		Contract Service for Subpoena's out of County	\$6,000	\$6,000
Sheriff		Maintenance Agreements	\$33,331	\$33,331
Sheriff	1	Fax -Average Volume	\$800	\$800
Sheriff	1	LiveScan Printer	\$2,500	\$2,500
Sheriff	1	Streamlight M6 light	\$350	\$350
Sheriff		K9 Training & handling supplies	\$400	\$400
Sheriff	1	CYANO Replacement filter	\$575	\$575
Sheriff	1	Drying chamber replacement filter	\$780	\$780
Sheriff	1	Sirchie Comp-Photo-Fit suspect composite up-grade	\$2,840	\$2,840
Sheriff	16	Digital voice records	\$2,264	\$2,264
Sheriff	14	First Choice ballistic panel carries	\$2,520	\$2,520
Sheriff	27	Ballistic vest replacement	\$12,825	\$12,825
Sheriff	8	Tahoe seat covers	\$1,680	\$1,680
Sheriff	1	Polygraph upgrades	\$1,500	\$1,500
Sheriff	4	Motorola PR-1500 portable radios	\$4,800	\$4,800
Sheriff	45	Protective Gear - Civil Disorder	\$6,640	\$6,640
Sheriff		Public Relations - Handout materials	\$1,250	\$1,250
Sheriff		Child Identification Kits	\$4,269	\$4,269
Sheriff	4	Kustom Signal Eagle Radar Units	\$3,516	\$3,516
Sheriff	1	CVPI Patrol Vehicle Car TS4	\$21,500	\$7,167
Sheriff	1	Vehicle Equipment & Set-up cost Car TS4	\$4,680	\$4,680
WEMET	6	Motorola PR-400 portables	\$3,800	\$3,800
COPS Georgetown	2	CVPI Patrol Vehicles Car 46 & 501	\$43,000	\$14,333
COPS Georgetown	2	Vehicle Equipment & Set-up cost CarS 46 & 501	\$9,960	\$9,960
COPS Georgetown	2	Dog ketch-all poles	\$200	\$200
COPS Holland/West Ottawa	1	Vehicle Equipment & Set-up cost Car 36	\$4,680	\$4,680
COPS Holland/West Ottawa	1	CVPI Patrol Vehicle Car 36	\$21,500	\$7,167
Holland Twp Zoning	1	CVPI Patrol Vehicle Car 703	\$21,500	\$7,167
Holland Twp Zoning	1	Vehicle Equipment & Set-up cost Car 703	\$5,480	\$5,480
Holland Twp Zoning	1	Ballistic vest replacement	\$475	\$475
Auto Theft	1	Ballistic vest replacement	\$475	\$475
Marine Safety	1	Honda 35 hp boat motor for inflatable	\$3,600	\$3,600
Marine Safety	1	Vehicle Equipment & Set-up cost Car 714	\$4,080	\$4,080
Marine Safety	1	Ford Expedition Vehicle Car 714	\$26,000	\$8,667
Marine Safety	4	Dive Rescue Training for 4 new divers	\$2,520	\$2,520
Marine Safety	2	AGA demand valve dive mask	\$2,100	\$2,100
Marine Safety	13	Ankle Weights	\$650	\$650
Marine Safety	1	Patrol Vessel 26' Scout	\$83,544	\$16,709

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Jail	1	Ford Van	\$20,000	\$6,667
Jail	1	Vehicle Equipment & Set-up cost	\$5,280	\$5,280
Jail	20	PC Sytems,Printer,PDA, Misc	\$6,350	\$6,350
Jail	11	Ballistic vest replacement	\$5,225	\$5,225
Jail	1	Suicide Smocks	\$150	\$150
Jail	2	MSA Air pack units	\$5,000	\$5,000
Jail	3	Security Cameras, hallway	\$5,650	\$5,650
Jail	1	Tactical Body Protection Vest	\$150	\$150
Jail	1	Blackberry 7100i	\$200	\$200
Jail	8	Garrett handheld metal detectors	\$1,295	\$1,295
Jail	30	Peerless Belly Chain restraints	\$1,797	\$1,797
Jail	1	PC system: PC, Monitor-17", small laser printer	\$1,733	\$1,733
Jail	1	X-Ray Screen System	\$24,800	\$4,960
Jail	2	Tasers with cartridges	\$1,818	\$1,818
Jail	4	Walkthrough metal detectors	\$20,000	\$4,000
Emergency Services		MPSCS 800 radio user fees 4-radios	\$800	\$800
Emergency Services	1	PC system: PC, Monitor-17" LCD, Color inkjet, MS Office Pro	\$1,483	\$1,483
Emergency Services	1	Laptop with portable printer	\$1,500	\$1,500
Emergency Services		Public Relations - handout materials	\$1,000	\$1,000
Haz-Mat	1	Ludlum Model 14C Response Kit	\$1,550	\$1,550
Haz-Mat	4	Throat Microphones	\$625	\$625
Haz-Mat	5	Rescue Vest PFD	\$1,000	\$1,000
Haz-Mat	5	Radio Harnesses	\$300	\$300
Haz-Mat	1	Concrete Saw	\$2,800	\$2,800
Animal Control		Annual Training	\$1,800	\$1,800
Planning and Grants	1	Desktop Scanner	\$100	\$100
Planning and Grants	1	Small Laser Printer	\$400	\$400
Parks & Recreation	1	Small Laser Printer HP 1320	\$400	\$400
Parks & Recreation	1	Desktop PC	\$900	\$900
Parks & Recreation	1	Monitor - Standard 17"	\$125	\$125
Parks & Recreation	1	Desktop PC	\$900	\$900
Parks & Recreation	1	Palm Pilot	\$400	\$400
Parks & Recreation	1	Tractor	\$35,000	\$7,000
Parks & Recreation	1	Brush hog mower attachment	\$5,000	\$1,000
Parks & Recreation	1	Log Splitter	\$1,500	\$1,500
Parks & Recreation	1	Pickup truck S-15	\$14,000	\$2,800
Parks & Recreation	1	Pickup truck - 3/4 ton 4WD	\$23,000	\$4,600
Parks & Recreation	1	Trailer	\$5,000	\$1,000
Parks & Recreation	1	Tent Canopy, 10x10	\$1,200	\$1,200
Parks & Recreation	1	Airless Paint Sprayer	\$1,000	\$1,000
Parks & Recreation	30	Cross-country skis, boots & poles	\$4,800	\$4,800
Parks & Recreation		power hand tools,blowers,small mowers,misc. (replacements)	\$10,000	\$10,000
Friend of the Court	1	Aeron Chair	\$575	\$575

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Friend of the Court	1	Small Laser Printer -HP Laserjet 1320	\$400	\$400
Friend of the Court	1	Large Laser Printer - Lexmark T642	\$750	\$750
Friend of the Court	1	Large Laser Printer - Lexmark T642	\$750	\$750
Friend of the Court	1	Small Laser Printer -HP LaserJet 1320	\$400	\$400
Friend of the Court	1	Fellows Powershed C-380C Commercial Confetti Cut Shredder	\$2,049	\$2,049
				\$0
9/30 Judicial Grants	4900	4 Panel drug tests	\$14,700	\$14,700
9/30 Judicial Grants	100	Incentives & rewards for Drug Crt. Participant's (100 participants @	\$2,200	\$2,200
Health	1	Desktop PC	\$900	\$900
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	PC Document Scanner	\$100	\$100
Health	1	Digital Camera	\$300	\$300
Health	1	Laser Printer	\$400	\$400
Health	1	Small Laser Printer	\$400	\$200
Health	1	Laptop Computer	\$1,500	\$1,500
Health	2	High Lateral File	\$300	\$300
Health	1	Small Laser Printer	\$400	\$400
Health	1	Palm Pilot	\$400	\$400
Health	1	Desktop PC & MS Office Pro	\$959	\$959
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	Desktop PC	\$900	\$900
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	Monarch Software	\$499	\$499
Health	2	Nextel Blackberry Telephone Devices	\$400	\$400
Health	1	Monitor - Standard 17"	\$125	\$125
Environmental Health		Laptop		\$675
Environmental Health	1	Desktop PC	\$900	\$900
Environmental Health	1	Desktop PC	\$900	\$900
Environmental Health	1	Desktop PC	\$900	\$900
Environmental Health	1	Desktop PC - erg. keyboard	\$900	\$900
Environmental Health	1	Laptop	\$1,500	\$1,500
Environmental Health	1	Portable Printer	\$275	\$275
Environmental Health	1	Color Inkjet Printer	\$150	\$150
Environmental Health	1	Laptop	\$1,500	\$495
Environmental Health	1	Portable Printer	\$275	\$275
Environmental Health	1	Portable Printer	\$275	\$275
Health	1	Desktop PC & Monitor	\$1,125	\$1,125
Health	1	Desktop & Monitor	\$1,125	\$562
Health	1	Small Color Printer	\$150	\$75
Health	1	Ritter M11 Series Ultraclave Automatic Autoclave/Sterilizer	\$3,500	\$3,500
Health	13	16100 Halogen exam light	\$1,807	\$903
Health	1	Desktop PC	\$900	\$900

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Health	1	Desktop PC	\$900	\$900
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	Lexmark T642n Laser Printer	\$1,000	\$750
Health	1	Palm Pilot	\$400	\$144
Health	2	Network card for Lexmark T630	\$950	\$950
Health	1	Network card for Lexmark T520	\$475	\$475
Health	1	Color Inkjet Printer HP 6540	\$150	\$150
Health	1	True T-19, 19c.f. vaccine commercial refrigerator	\$1,298	\$1,298
Health	3	True T-23, 23c.f. vaccine commercial refrigerator,\$1634/ea	\$4,902	\$4,902
Health	8	Dickson USB Temperature Data Loggers&Dickson Ware software a	\$1,031	\$1,031
Health	3	MS Excel License	\$426	\$426
Health	1	Desktop PC	\$900	\$900
Health	1	Desktop PC	\$900	\$900
Health	1	Desktop PC	\$900	\$450
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	Monitor - standard 17"	\$125	\$125
Health	1	Monitor - standard 17"	\$125	\$63
Health		Palm Pilot		\$140
Health		Desktop & Monitor		\$563
Health	1	Desktop & Monitor	\$1,025	\$1,025
Health	1	Desktop & Monitor	\$1,025	\$1,025
Health	1	Large Laser Printer	\$750	\$750
Health		Small Color Printer		\$75
Health		Desktop PC		\$225
Health		Monitor - standard 17"		\$31
Health		Desktop PC		\$225
Health		Monitor - standard 17"		\$31
Health	1	Small Laser Printer	\$400	\$400
Health	1	Laptop & MS Word 2003 License	\$1,642	\$1,642
Health	1	Laptop & MS Word 2003 License	\$1,642	\$1,642
Health		Small Laser Printer		\$200
Health	1	Desktop PC & Monitor	\$1,000	\$1,000
Health	3	Cell Phones	\$300	\$300
Health	1	Fax Machine	\$1,100	\$1,100
Health		16100 Halogen exam light		\$904
Health	1	Network Laser Printer - Lexmark T642n	\$1,000	\$1,000
Health	1	Desktop PC	\$900	\$450
Health	1	Monitor - standard 17"	\$125	\$63
Health	1	Lexmark T642n Laser Printer	\$1,000	\$375
Health		Palm Pilot		\$44
Health		Desktop PC		\$450
Health		Monitor - standard 17"		\$62
Health		Lexmark T642n Laser Printer		\$375
Health		Palm Pilot		\$72

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Health	2	Adobe Acrobat Software \$299/ea.	\$598	\$598
Health	1	Scanner	\$530	\$530
Health	1	Adobe Photoshop Software	\$150	\$150
Environmental Health		Laptop		\$330
Register of Deeds	1	Laptop Computer with Carry Case	\$1,500	\$1,500
COPS Universal Zeeland TWP	1	CVPI Patrol Vehicle Car 171	\$21,500	\$7,167
COPS Universal Zeeland TWP	1	Vehicle Equipment & Set-up cost Car 171	\$4,980	\$4,980
COPS Universal Zeeland TWP	1	Ballistic vest replacement	\$475	\$475
Pt. Sheldon/West Ottawa	1	CVPI Patrol Vehicle Car 706	\$21,500	\$7,167
Pt. Sheldon/West Ottawa	1	Vehicle Equipment & Set-up cost Car 706	\$3,380	\$3,380
Allendale Twp / School	1	CVPI Patrol Vehicle Car 102	\$21,500	\$7,167
Allendale Twp / School	1	Vehicle Equipment & Set-up cost Car 102	\$3,380	\$3,380
Allendale Twp / School	1	Ballistic vest replacement	\$475	\$475
COPS Holland Twp.	1	Vehicle set-up, install and equipment cost, Car 707	\$4,980	\$4,980
COPS Holland Twp.	1	Ford CVPI Vehicles (police package) 2007, Car 707	\$21,500	\$7,167
COPS Holland Twp.	1	Ballistic vest replacement	\$475	\$475
COPS Allendale	1	CVPI Patrol Vehicle Car 101	\$21,500	\$7,167
COPS Allendale	1	Vehicle Equipment & Set-up cost Car 101	\$4,980	\$4,980
EMT - Holland / Park	1	Chevy Tahoe Police Package Car 709	\$29,500	\$9,833
EMT - Holland / Park	1	Vehicle Equipment & Set-up cost Car 709	\$6,682	\$6,682
EMT - Holland / Park	1	Ballistic vest replacement	\$475	\$475
EMT - Holland / Park	3	Tahoe seat covers	\$630	\$630
EMT - Holland / Park II	1	CVPI Patrol Vehicle Car 708	\$21,500	\$7,167
EMT - Holland / Park II	1	Vehicle Equipment & Set-up cost Car 708	\$3,380	\$3,380
EMT - Georgetown Twp.	1	Chevy Tahoe Police Package Car 47	\$29,500	\$9,833
EMT - Georgetown Twp.	1	Vehicle Equipment & Set-up cost Car 47	\$6,182	\$6,182
EMT - Georgetown Twp.	3	Life-Pak heart monitor upgrades	\$21,041	\$4,208
EMT - Georgetown Twp.		Medical supplies	\$3,000	\$3,000
EMT - Georgetown Twp.	1	Kustom Signal Eagle Dual Head Radar Unit	\$1,375	\$1,375
EMT - Georgetown Twp.		Medical Oxygen	\$1,000	\$1,000
EMT - Georgetown Twp.	1	Sound - Off LED lightbar	\$1,600	\$1,600
EMT - Georgetown Twp.	2	Ballistic vest replacement	\$950	\$950
EMT - Georgetown Twp.	3	Tahoe seat covers	\$630	\$630
Road Patrol PA416	1	All weather gore-tex rain suit	\$400	\$400
Pass Thru Grant	1	Taser with cartridges	\$909	\$909
Pass Thru Grant	1	CVPI Patrol Vehicle Car 56	\$21,500	\$7,167

County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Pass Thru Grant	1	Vehicle Equipment & Set-up cost Car 56	\$3,380	\$3,380
Community Corrections	2	Small Laser Printer	\$800	\$800
Community Corrections	1	Desktop PC - Memory Upgrade	\$100	\$100
Community Corrections	1	Desktop PC - Memory Upgrade	\$100	\$100
Community Corrections	1	Dymo Label Writer	\$130	\$130
Community Corrections	50	Automated Drinking Evaluation Needs Tests	\$350	\$350
Community Corrections	300	COMPAS tests - needs/risk assessments	\$1,200	\$1,200
Community Corrections	5000	4 Panel drug test kits	\$15,000	\$15,000
Community Corrections	1	2007 Ford Crown Victoria	\$19,000	\$3,800
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Monitor - Standard 17"	\$125	\$125
Family Court - Detention	1	MS Office 2003 Pro License	\$308	\$308
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Monitor - Standard 17"	\$125	\$125
Family Court - Detention	1	MS Office 2003 Pro License	\$308	\$308
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Monitor - Standard 17"	\$125	\$125
Family Court - Detention	1	MS Office 2003 Pro License	\$308	\$308
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Monitor - Standard 17"	\$125	\$125
Family Court - Detention	1	MS Office 2003 Pro License	\$308	\$308
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Monitor - LCD 17"	\$300	\$300
Family Court - Detention	1	MS Office 2003 Pro License	\$308	\$308
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Monitor - LCD 17"	\$300	\$300
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	Small Laser Printer	\$400	\$400
Family Court - Detention	1	Secureplex touch-screen system	\$46,700	\$9,340
Family Court - Detention	2	Ergon 3 Work Chairs	\$850	\$850
Family Court - Detention		replace 30 cameras, 4 pan & tilt to color, adding 7 new cameras, 3 d	\$60,500	\$12,100
Juvenile ISP	1	Portable printer for laptop	\$250	\$250
Juvenile ISP	1	Laptop	\$1,500	\$1,500
Juvenile ISP	1	Laptop	\$1,500	\$1,500
Juvenile ISP	1	Small Laser Printer	\$400	\$400
Juvenile - Treatment	1	PC/Monitor	\$1,025	\$1,025
Juvenile - Treatment	1	PC/Monitor	\$1,025	\$1,025
Juvenile - Treatment	1	PC/Monitor	\$1,025	\$1,025
Juvenile - Treatment	1	Laptop	\$1,500	\$1,500
Juvenile - Treatment	1	PC/Monitor	\$1,025	\$1,025
Juvenile - Treatment	1	PC/Monitor	\$1,025	\$1,025



County of Ottawa  
 2007 Budget  
 Approved Equipment Requests

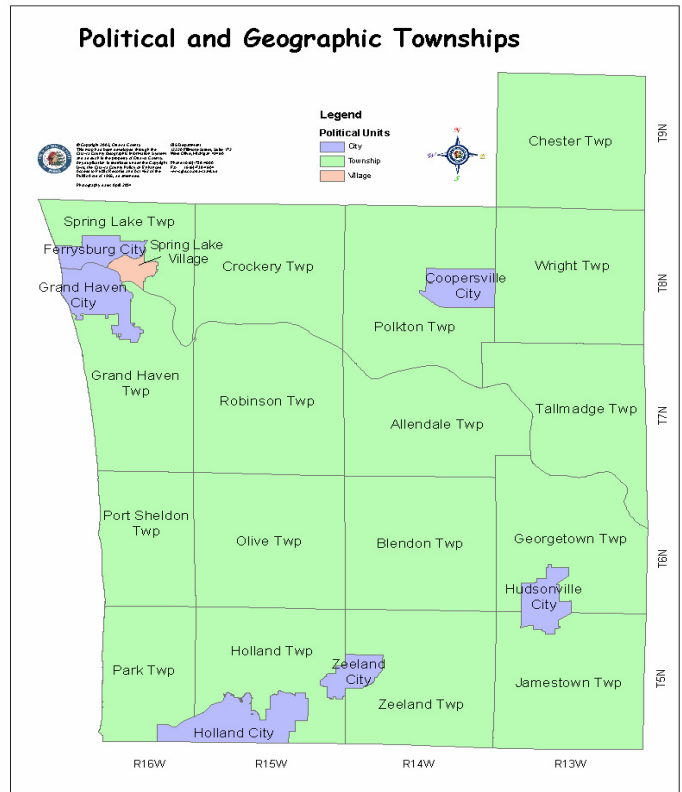
Department Name	2007 Requested # of Items/ Quantity	Item Description	2007 Estimated Purchase Price	\$ Amount Added to Budget
Juvenile - Treatment	1	Color Laser Printer	\$2,000	\$2,000
Juv. Srvc-CommunityInterventions	1	Small Laser Printer	\$400	\$400
Juv. Srvc-CommunityInterventions	1	Small Laser Printer	\$400	\$400
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	Laptop	\$1,500	\$1,500
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	Laptop	\$1,500	\$1,500
Juv. Srvc-CommunityInterventions	1	Laptop	\$1,500	\$1,500
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	1	PC/Monitor	\$1,025	\$1,025
Juv. Srvc-CommunityInterventions	3	Motorola Radius CP200 Portable Radios	\$1,058	\$1,058
Juv. Srvc-CommunityInterventions	2	Portable Breath Testers & mouthpieces	\$771	\$771
Information Technology	800	Symantec Antivirus Corporate Edition License & 2 yr. Support	\$14,200	\$14,200
Information Technology	1	SAN Module w/ drives for centralized Storage	\$17,400	\$3,480
Information Technology	1	Additional Storage for Contingency Server	\$8,997	\$5,799
Information Technology	1	CISCOWORKS Version 2.5.1	\$5,995	\$1,199
Information Technology	1	Domino Server	\$53,000	\$10,600
Information Technology	1	Upgrade Windows 2003 Server Operating System to Version 2	\$5,200	\$1,040
Information Technology	1	Software Development tool (X-Analysis or Hawkeye)	\$8,000	\$1,600
Information Technology	1	CISCO Wireless Router	\$620	\$620
Information Technology	1	Diagnostic Software Utilities for PC Support Specialists	\$600	\$600
Information Technology	1	PC Hardware Support Equipment	\$600	\$600
Information Technology	7	PC	\$6,300	\$6,300
Information Technology	12	17" Monitors	\$3,600	\$3,600
Information Technology	6	PDA	\$2,400	\$2,400
Information Technology	4	Inkjet Printers	\$600	\$600
Information Technology	3	Laser Printer - small	\$1,200	\$1,200
Telecommunications	1	Desktop PC & Monitor 17"	\$1,025	\$1,025
Totals			<u>\$1,864,082</u>	<u>\$1,026,975</u>

# County of Ottawa Community Profile

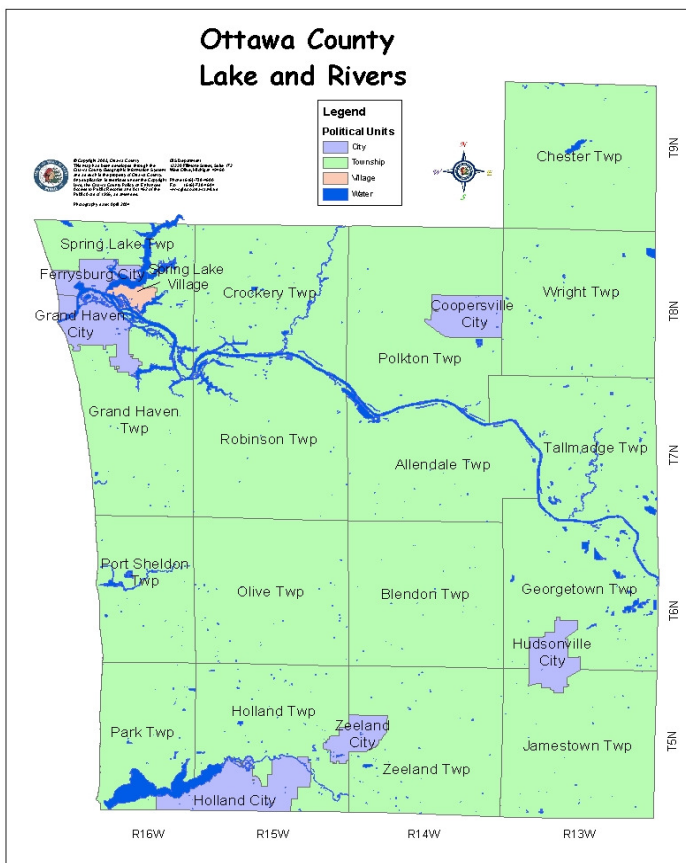
## Ottawa County State Perspective



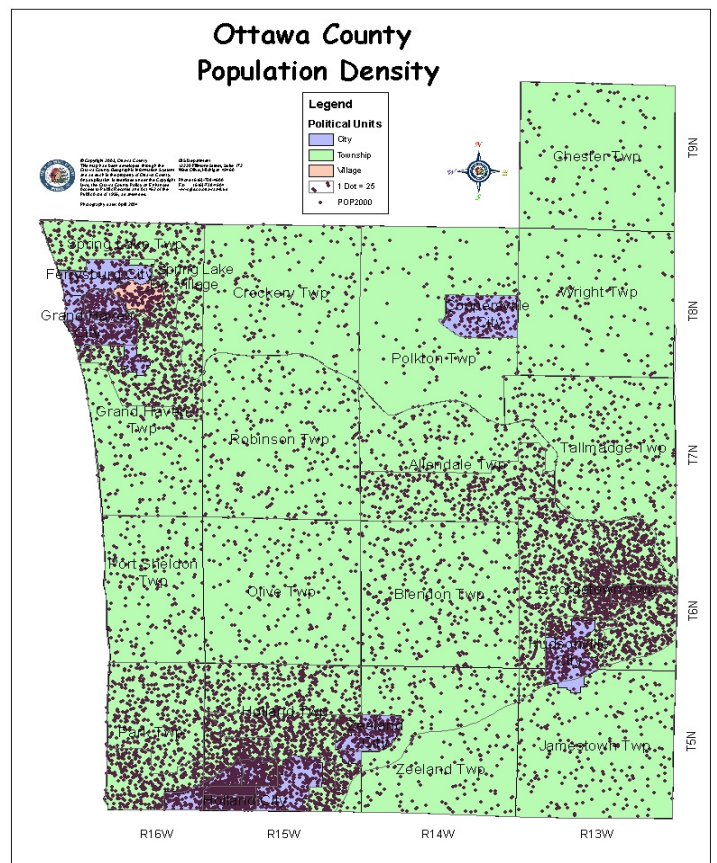
## Political and Geographic Townships



## Ottawa County Lake and Rivers



## Ottawa County Population Density



# Ottawa County

## Introduction

Named for the Ottawa Indians who hunted the area's forests and fished the waters, Ottawa County was established in 1837. The County began full operations in April of 1838. At that time (according to the Census of 1840), there were only 208 residents within all of Ottawa County. The most recent Census (2000) recorded Ottawa County's total population at 238,314. In the four years since the last Census, the total population has increased by over 14,000 persons to 252,350. Significant population growth has occurred over the years and is expected to continue in the years ahead. Ottawa County is located in the southwestern portion of Michigan's lower peninsula along the Lake Michigan shoreline. The County encompasses a land area of approximately 565 square miles and is comprised of 17 townships, 6 cities and 1 village.

## Industrial

Industrial property valuations account for \$980,614,305 or 10.9% of the County's 2006 Taxable Value. Ottawa County has a large and diversified industrial base of nearly 800 manufacturing firms. The size of firms range from one & two person shops to nationally known Fortune 500 corporations. The largest concentration of manufacturing firms is found in the southwest portion of the County, although there are over a dozen established industrial parks (many with available sites) located throughout Ottawa County. The major industrial sectors in terms of employment include furniture, fabricated metals, plastics, food products and transportation equipment. As a growth area, Ottawa County experiences a number of significant private and public sector development projects each year. Major automotive suppliers include Johnson Controls, Inc., Magna Donnelly, Gentex, Delphi Automotive and Eagle Ottawa Leather. Major office furniture manufacturers include Herman Miller, Inc., and Haworth. Prominent food processors include Bil-Mar/Sara Lee, Heinz, Request Foods, Boar's Head and Leprino Foods.

As a growth area, Ottawa County experiences a number of significant private and public sector development projects each year. As has been the case for many years and is anticipated again for this year, Ottawa County is among the top counties in the State for the volume of industrial facilities tax abatements issued in the State of Michigan. This is an indicator of the amount of industrial development activity occurring in Ottawa County. In 2006, there were 71 tax abatements issued for a combined value of \$243 million. In fact, Ottawa County had the highest number of tax abatements in the State of Michigan for 2006.

In late 2004, after several years of planning, Gentex Corporation in the City of Zeeland has begun construction on a new \$107 million 300,000 square foot state-of-the art automotive mirror manufacturing plant. Included in this project is the construction of a new Technology Center; a total of 625 jobs are anticipated in the City of Zeeland. In addition, the company plan an additional \$40 million in improvements that will bring in an additional 375 jobs.

Leprino Foods' expansion project in Allendale Township also involves multi-year phases. Beyond the first two phases, Leprino Foods expects to add new bulk packaging equipment and construct a 17,000 square foot addition to house its block cheese production equipment (Phase III). Leprino Foods also plans to undertake further upgrades to existing areas in the old portion

of the plant (Phase IV). These proposed improvements have yet to be identified by investment value and job creation potential until they complete a ten-year plan for the Allendale cheese making facility.

In addition, there are also a number of new industrial expansion projects in Ottawa County that are just being announced, including a \$7.2 million expansion to create 25 jobs by pharmaceutical maker J.B. Laboratories in Holland Township; Agape Plastics in Tallmadge Township with a \$3.8 million 30,000 square foot plant addition to create 50 jobs; Apex Spring & Stamping in Tallmadge Township also with a 30,000 square foot building addition valued at \$2.2 million; DeWys Manufacturing in Wright Township with a \$1.6 million machinery & equipment upgrade in its metal fabrication shop which will create 10 new jobs; and Plascore in the City of Zeeland with a proposed \$2.8 million new 50,000 square foot plastics manufacturing plant to create 50 new jobs.

### **Commercial**

Commercial valuations comprise \$1,294,717,369 of 14.3% of the tax base of the County in 2006. A new Meijer superstore along U.S. 31 in Holland Township opened in August of 2005. Recent commercial redevelopment efforts have also occurred in the cities of Zeeland and Grand Haven and in Allendale Township. A new Wal-Mart superstore has been proposed for location along U.S.31 in Grand Haven Township.

### **Recreational**

In addition to the 30 miles of Lake Michigan shoreline, Ottawa County has 36 miles of inland lake shorelines and 285 miles of tributaries. Ottawa County is a water wonderland offering boating fishing, swimming and just plain relaxation opportunities on its beaches and piers. There are 13 County parks and two State parks located in Ottawa County. Both State parks are located along the Lake Michigan shoreline and attract more visitors than any other parks in the State's system. Other local attractions include the Grand Haven Musical Fountain, Berlin Raceway in Marne, three fairs (County and two communities), numerous paved bike paths, outstanding golf courses and two nationally known festivals – Tulip Time in Holland and the Coast Guard festival in Grand Haven.

### **Agriculture**

Agriculture is an important sector of Ottawa County's economy. The 1997 Census reported 170,627 acres of farmland in the County. It has a taxable value of \$240,271,374 and amounts to approximately 2.7% of the County's total taxable value in 2006. Notably, Ottawa County ranks first in the State (among 83 counties) in the market value of all agricultural products sold. Leading products include nursery and ornamental shrubs, greenhouse products, poultry and livestock. Crops of importance include blueberries, soybeans, corn celery, and onions. The County's growing season is 160 days. The average annual precipitation is 31 inches with 75 inches of snowfall.

## **Residential**

Residential valuations comprise \$6,374,044,514 or 70.6% of the 2006 tax base of the County. Housing costs in Ottawa County are comparatively lower than in many other areas of the nation. The southeast (Georgetown Township) and southwest (Holland and Park Townships) portions of the County have experienced the greatest residential growth. Other strong residential growth areas include Allendale Township and Grand Haven Township.

## **Financial Services**

Ottawa County residents are served by many financial institutions. Firms in the County range from branches of major regional institutions like Fifth Third, Huntington bank and National City to smaller community banks like West Michigan Community Bank and Macatawa Bank and Grand Haven bank. Branches of these banks and about a dozen other financial institutions, including credit unions are located throughout Ottawa County.

## **Health Care**

During 2006, Zeeland Community Hospital opened its new \$36 million facility to replace its aging structure within the City of Zeeland. The new hospital is located on a 40-acre site (part in the City and part in the Township). The new facility allows for the utilization of more advanced technologies including more inpatient and outpatient surgery, emergency services and diagnostics procedures. In addition, Holland Hospital is in the process of a \$45 million remodeling and expansion project to expand the emergency department, add a new critical care unit, and add more rooms.

## **Education**

Ottawa County has 9 public school districts that collectively comprise the Ottawa Area Intermediate School District. In addition there are several non-public schools and charter schools in the County. Most of the non-public schools are Christian schools. Enrollments have steadily increased following the growth in the County's population. Institutions of higher education are also located in Ottawa County. Grand Valley State University (GVSU) has campuses in Allendale and Holland. Hope College is located in the City of Holland. These two institutions directly provide in excess of 2,500 jobs. GVSU's enrollment is approximately 20,000. Hope College is four-year liberal arts college that has been recognized as one of the nation's best small private colleges. Two Grand Rapids based colleges also have a presence in Ottawa County: Davenport University and Grand Rapids Community College. The Ottawa Area Intermediate School District and Grand Rapids Community College have jointly established (with State financial support) an M-TEC Center along U.S. 31 in Olive Township to assist in the training and retraining of the area's adult workforce. This facility is located next to the Careerline Tech Center which is a vocational education center serving students through the Ottawa Area Intermediate School District.

## **Transportation**

Ottawa County is accessed by several Interstate and State Highways, including I-96, I-196, US-31, I-45, and M104. US-31, which parallels the Lake Michigan shoreline is a heavily traveled

route especially by tourist during the summer months. Notably, M-6, the new 20-mile long South Beltline around Grand Rapids opened in November of 2004. This route connects to I-196 on the west in Jamestown Township (in Ottawa County) and to I-96 on the east in Cascade Township in Kent County).

There are two principal rail lines in the County, both owned by CSX Transportation. Amtrak uses the line between Grand Rapids and Holland. Ottawa County has two deep water ports connecting to Lake Michigan – the Grand River in Northwest Ottawa County and Lake Macatawa in the Holland area. Air transportation facilities for the County include three general aviation airports – Tulip City in Holland (Allegan County), Grand Haven’s Memorial Airport and Riverview in Jenison. The nearest commercial airports are the Gerald R. Ford International in Kent Count and Muskegon County International.

Ten (10) largest employers in Ottawa County in terms of employment:

<u>Company</u>	<u>Business</u>	<u>Approximate Number Employees</u>
Herman Miller (2)	Office Furniture	4,261
Johnson Controls (1)	Automotive Components	3,937
Grand Valley State University	Higher Education	2,413
Gentex Corporation	Automotive Mirrors	2,246
Haworth (1)	Office Furniture	1,820
Holland Community Hospital	Health Care	1,625
Magna Donnelly (1)	Automotive Windows & Mirrors	1,470
Meijer, Inc.	Retail Stores	1,436
County of Ottawa	Government	1,176
Shape Corporation	Metal Roll Forming	1,097

SOURCE: Ottawa County Economic Development Office, Inc.  
 (1) Facilities located within Ottawa County and/or the City of Holland portion of Allegan County  
 (2) Includes all subsidiaries

Form of Government: The County's legislative body is an eleven-member Board of Commissioners which is elected from single-member districts, determined by population, on a partisan basis for two-year terms. The Board annually elects from within its ranks a Chairman and Vice-Chairman by majority vote.

Location and Description: The County is located in the west-central part of Michigan's lower peninsula, having over 30 miles of Lake Michigan shoreline. The County is bordered by the City of Muskegon on its northwesterly boundary and the City of Grand Rapids on approximately half of its easterly boundary.

The topography of the County’s 565 square miles is flat to gently rolling, with approximately half of its land area being devoted to agricultural purposes. The County enjoys a healthy mix of tourism, industrial, commercial, and agricultural uses within its confines.

**COUNTY OF OTTAWA**  
**DEMOGRAPHIC STATISTICS**  
**FOR THE LAST TEN FISCAL YEARS**

Fiscal Year	Population (1)	Per Capita Income (2)	School Enrollment (3)	Unemployment Rate (4)	%
1996	212,163	\$24,858	50,183	3.1	
1997	220,403	25,689	51,152	2.7	
1998	224,357	26,676	51,823	2.5	
1999	230,261	27,279	53,213	2.7	
2000	238,314	27,881	54,068	2.4	
2001	243,514	27,769	54,620	4.0	
2002	246,294	27,830	55,293	5.3	
2003	249,391	28,570	55,060	6.2	
2004	252,351	32,078	55,696	5.2	
2005	255,406	n/a	55,575	5.0	

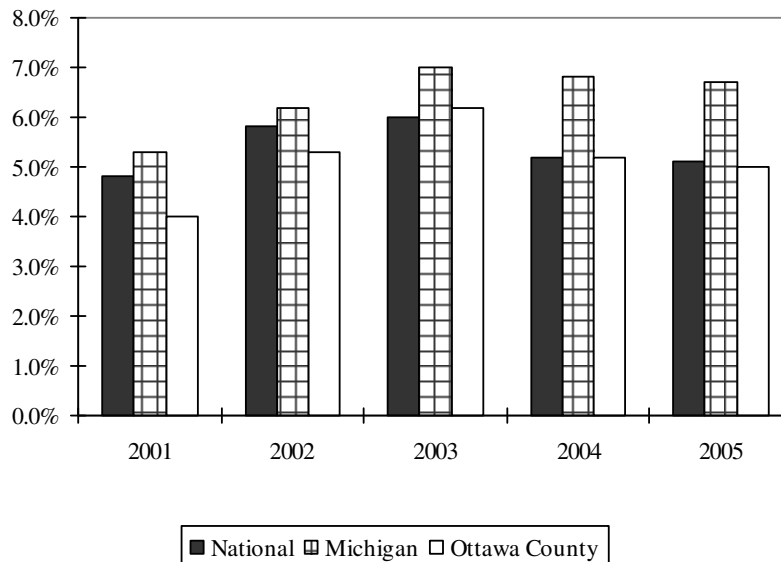
Median ages of individuals residing within Ottawa County for years 2000 and 1990 were 32.3 and 30.3, respectively.

n/a: Information is unavailable.

Sources:

- (1) U.S. Department of Commerce, Grand Valley State University - Small Business Development Center, Census Bureau
- (2) Grand Valley State University Seidman Business Services, U.S. Dept of Commerce
- (3) Fourth Friday Count, Ottawa Area Intermediate School District
- (4) Michigan Employment Security Commission

**National, State and County Unemployment Rates**



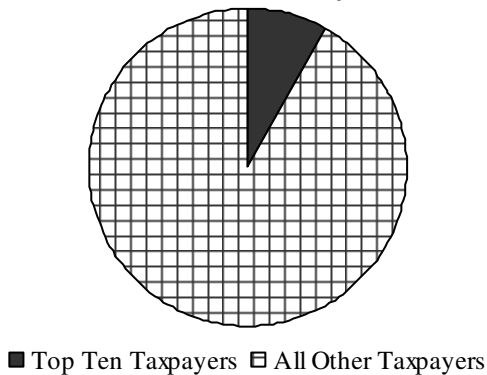
**COUNTY OF OTTAWA**  
**PRINCIPAL TAXPAYERS**

DECEMBER 31, 2005

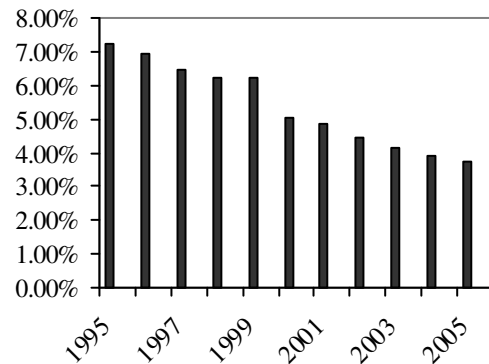
Taxpayer	Type of Business	Taxable Valuation (1)	Percent of Valuation
Consumers Energy	Utility	\$319,053,113	3.75 %
Herman Miller	Office Furniture	79,703,861	0.94
Gentex	Automotive Components	56,322,328	0.66
Parke-Davis Company	Pharmaceutical	43,973,073	0.52
Johnson Controls	Automotive Components	36,658,115	0.43
Shape Corp.	Metal Extrusion	35,871,597	0.42
Magna Donnelly Corp	Automotive Components	35,267,480	0.41
Delphi Automotive Systems	Automotive Components	34,797,289	0.41
Sara Lee	Food Products	30,075,594	0.35
Meijer, Inc.	Retail Stores	25,354,274	0.30
		<u>\$697,076,724</u>	<u>8.19 %</u>

(1) Ottawa County Equalization Department. The 2005 total Taxable Value was \$8,503,786,076.

**Concentration of Taxpayers in  
Ottawa County**



**Consumers Energy as a  
Percentage of Tax Base**





**COUNTY OF OTTAWA**  
**PROPERTY VALUE, CONSTRUCTION, AND BANK DEPOSITS**  
**FOR THE LAST TEN FISCAL YEARS**

Fiscal Year	New Commercial Construction Value (2)	New Industrial Construction Value (2)	New Residential Construction Value (2)	Bank Deposits (In Thousands) (1)	State Equalized Value (2)
1996	\$28,581,244	\$28,322,428	\$120,724,945	\$2,035,368	\$5,046,579,667
1997	35,250,928	21,935,338	143,850,569	2,326,481	5,543,531,054
1998	39,174,671	21,768,524	151,610,405	2,454,482	6,111,765,315
1999	32,030,685	17,399,761	134,832,545	2,577,071	6,623,456,419
2000	31,443,044	20,744,786	158,526,668	2,595,070	7,181,351,351
2001	28,875,814	30,548,584	145,741,768	2,658,663	7,837,820,461
2002	27,227,024	33,701,351	153,455,833	2,875,000	8,556,637,343
2003	51,094,877	21,802,045	159,109,038	3,170,000	9,156,139,786
2004	27,536,382	16,522,881	186,370,097	3,275,000	9,735,663,464
2005	38,118,928	18,724,103	200,234,744	3,348,000	10,343,422,434

(1) Source: FDIC, BANKS AND BRANCHES, Summary of deposits in all commercial and savings banks, Table 8. Figures are as of 6/30.

(2) Ottawa County Equalization Department

# GLOSSARY OF BUDGET AND FINANCE TERMS

The Annual Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Annual Budget document in understanding these terms, a glossary has been included in the document.

**Accounting System:** The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

**Accrual Basis:** A basis of accounting in which debits and credits are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue which was earned between October 1 and December 31, but for which payment was not received until January 10, is recorded as being received on December 31 rather than on January 10.

**Activity:** A specific unit of work or service performed.

**Ad Valorem Tax:** A tax based on value. Property taxes.

**Advance Refunding Bonds:** Bonds issued to refinance an outstanding bond issue before the date the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds, or other authorized securities and used to redeem the underlying bonds at their maturity or call date, to pay interest on the bonds being refunded, or to pay interest on the advance refunding bonds.

**Appropriation:** A legal authorization granted by the County Board of Commissioners which permits the County to incur obligations and to make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

**Appropriation Ordinance:** The official enactment by the County Board of Commissioners to establish legal authority for County officials to obligate and expend resources.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the local townships and city assessors).

**Assets:** Property owned by a government which has a monetary value.

**Assignment of Mortgage:** To record the sale of the mortgage in the secondary market.

**Audit:** A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls and is intended to:

- ascertain whether financial statements fairly present financial positions and results of operations;
- test whether transactions have been legally performed;
- identify areas for possible improvements in accounting practices and procedures;
- ascertain whether transactions have been recorded accurately and consistently; and
- ascertain the stewardship of officials responsible for governmental resources.

# GLOSSARY OF BUDGET AND FINANCE TERMS

**Balanced Budget:** A budget in which estimated revenues and fund balance equals or exceeds estimated expenditures.

**Balance Sheet:** A financial statement that discloses the assets, liabilities, reserves, and balances of a specific governmental fund as of a specific date.

**Bond:** A written promise to pay (debt) a specified sum of money (called principal or face value) on a specific future date (called the maturity date(s)). The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, and water and sewage systems.

**Budget:** A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures with various municipal services.

**Budget Adjustment:** A legal procedure utilized by the County staff and County Board to revise a budget appropriation. The County of Ottawa requires the Finance Committee of the Board of Commissioners to approve through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and/or the appropriate expenditure account) for any appropriation between funds or any appropriation over \$50,000. The County Administrator and Finance Director can approve adjustments for \$50,000 or less within a fund.

**Budget Calendar:** The schedule of key dates or milestones which the County departments follow in the preparation, adoption, and administration of the budget.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the County Board of Commissioners.

**Budgeted Funds:** Funds that are planned for certain uses that have been formally or legally appropriated by the legislative body. The budget document that is submitted for the County Board of Commissioners approval included all the required information. Public Act 621 of 1978, known as the Uniform Budgeting and Accounting Act, requires a formal budget be adopted for all governmental fund types. Informational summary of projected revenues and expenditures is required for proprietary fund types and capital construction projects.

**Budget Message:** The opening section of the budget which provides the County Board of Commissioners and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations of the County Administrator and Finance Director.

**Budgetary Control:** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

# GLOSSARY OF BUDGET AND FINANCE TERMS

**Capital Construction Projects:** A plan of approved capital expenditures and the means of financing them. Typically a capital project encompasses a purchase of land and/or the construction of a building or facility. The capital budget is enacted as part of the County's consolidated budget which includes both operating and capital outlays. The capital budget normally is based on a capital improvement program (CIP).

**Capital Improvement Program (CIP):** A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years.

**Capital Expenditures/Outlays:** Expenditures greater than \$5,000 for the acquisition of capital assets. The assets are of significant value and have a useful life of more than one year. Capital assets are also called fixed assets.

**Capital Projects Fund:** A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

**Capitalization Policy:** The criteria used by a government to determine which outlays should be reported as fixed assets.

**Cash Accounting:** A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

**Cash Management:** The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

**CDBG:** Community Development Block Grant; predominately federal funding for a variety of public assistance programs.

**Certificate of Deposit:** A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

**Commercial Paper:** A very short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity from one to 270 days.

**Commodities:** Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and gas and oil are examples of commodities.

# GLOSSARY OF BUDGET AND FINANCE TERMS

**Component Unit:** A separate government unit, agency, or non-profit corporation that is combined with other component units to constitute the reporting entity in conformity with GAAP. The elected officials of the primary government are financially accountable for the component unit.

**Contingency Account:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

**Contractual Services:** Services rendered to County departments and agencies by private firms, individuals, or other government agencies. Examples include utilities, insurance, and professional services.

**Debt Service Fund:** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Debt Services:** The County's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

**Deficit:** (1) The excess of an entity's liabilities over its assets (See Fund Balance).  
(2) The excess of expenditures or expenses over revenues during a single accounting period.

**Delinquent Taxes:** Taxes that remain unpaid on and after the date on which a penalty for non-payment is attached.

**Department:** A major administrative division of the County which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Department Function Statement:** The primary reason for the existence of a specific department is explained through the department function statement.

**Depreciation:** The decrease in value of physical assets due to use and the passage of time.

**Designated:** An account used to indicate a portion of a fund's balance to reflect tentative plans for future spending related to specific projects or purposes. These amounts are formally designated by the Board of Commissioners. Although these amounts are not legally restricted, they represent current intentions of the Board.

**Disbursement:** Payment for goods and services in cash or by check.

**Discharge of Mortgage:** To record the pay off of the mortgage.

**EDWAAA:** Economic Dislocated Worker Adjustment Assistance Act is a funding source for various employment and training activities.

## GLOSSARY OF BUDGET AND FINANCE TERMS

**Encumbrance:** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures. Funds cease to be encumbered when paid or when an actual liability is set up.

**Enterprise Fund:** A proprietary fund type in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures.

**EPSDT:** Early and Periodic Screening and Diagnostic Testing; the Health department provides these services primarily to children.

**Equalized Value:** Locally assessed value multiplied by County and/or state factors to provide a uniform tax base. Equalized values are multiplied by tax rates to yield a tax amount in dollars.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by County Board of Commissioners.

**Expenditure:** This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all governmental funds and expendable trust funds. (Note: An encumbrance is not an expenditure. An encumbrance reserves funds to be expended.)

**Expenses:** Charges incurred (whether paid immediately or unpaid) for operation, maintenance, interest, and other charges. This term applies to proprietary funds and non-expendable trust funds.

**FHLB:** Federal Home Loan Bank.

**FHLMC:** Federal Home Loan Mortgage Company (Freddie Mac).

**FNMA:** Federal National Mortgage Association (Fannie Mae).

**Family Court:** A newly created division of the Circuit Court that administers domestic relations and juvenile neglect and abuse cases.

**Finance Committee:** A five-member committee made up of Board of Commissioners who have original jurisdiction over matters of County business in the areas of purchasing, financial control, insurance, audit of claims, auditing, equalization and apportionment bonding, human resources, and other related matters. The committee members are appointed by the Chairperson of the Board and serve for a one-year term.

**Financing Tools:** Financial mechanisms established by the Board of Commissioners to address long-term financial needs of the County. (See Users Guide for more detail.)

## GLOSSARY OF BUDGET AND FINANCE TERMS

**Fiscal Year:** A twelve-month period designated as the operating year for an entity. The County of Ottawa has specified January 1 to December 31 as its fiscal year. However, certain grant funds carry fiscal year-ends to coincide with the grants reporting period.

**Fixed Assets:** Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Full Faith and Credit:** A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

**Function:** A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Michigan and financial reports must be grouped according to those established functions.

**Fund:** An accounting entity with a set of self-balancing accounts that records all financial transactions for the purpose of carrying on specific activities or government functions. Seven commonly used fund types in governmental accounting are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

**Fund Balance:** Fund balance is the excess of assets over liabilities and is therefore also known as surplus funds. This term applies to governmental funds. A negative fund balance is sometimes called a deficit.

**Fund Balance, Designated, Unreserved:** The portion of fund balance that is available for appropriation but has been earmarked for a specific purpose.

**Fund Balance, Reserved:** The portion of fund balance that is not available for appropriation. Generally, these funds are legally restricted for a specific use.

**Fund Balance, Undesignated, Unreserved:** The portion of fund balance available for appropriation.

**Fund Equity:** Fund Equity is the excess of assets over liabilities and is also known as surplus funds. This term applies to proprietary fund types.

**General Fund:** The General Fund accounts for all current financial resources not required by law or administrative action to be accounted for in another fund and serves as the primary reporting vehicle for current government operations.

**General Ledger:** A set of records which records all transactions necessary to reflect the financial position of the government.

## GLOSSARY OF BUDGET AND FINANCE TERMS

**General Obligation Bonds:** When a government pledges its full faith and credit to the repayment of the bonds it issues, then those bonds are general obligation (GO) bonds. Sometimes the term is also used to refer to bonds which are to be repaid from taxes and other general revenues.

**Generally Accepted Accounting Principals (GAAP):** Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

**Generally Accepted Auditing Standards (GAAS):** Standards established by the AICPA for the conduct and reporting of financial audits. There are 10 basic GAAS, classed into three broad categories: general standards, standards of fieldwork, and standards of reporting. The Auditing Standards Board of the AICPA publishes SAS to comment and expand upon these basic standards. These SAS, together with the 10 basic standards, constitute GAAS. These GAAS set forth the objectives of the audit and establish measures that can be applied to judge the quality of its performance.

**Generally Accepted Government Auditing Standards (GAGAS):** Standards established by the GAO in its publication Standards for Audit of Governmental Organizations, Programs, Activities and Functions ("yellow book") for the conduct and reporting of both financial and performance audits. GAGAS set forth general standards applicable to both types of audits and separate standards of fieldwork and reporting for financial and performance audits. The GAGAS standards of fieldwork and reporting for financial audits incorporate and build upon GAAS.

**Goal:** The long range plans necessary to meet the visions of the strategic plan.

**Governmental Accounting:** The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

**Governmental Accounting Standards Board (GASB):** The authoritative accounting and financial reporting standard-setting body for government entities.

**Governmental Fund Types:** Funds used to account for the acquisition, use, and balances of expendable financial resources and the related current liabilities - except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregations of financial resources. Expendable assets are assigned to a particular governmental fund type according to the purposes for which they may or must be used. Current liabilities are assigned to the fund type from which they are to be paid. The difference between the assets and liabilities of governmental fund types is referred to as fund balance. The measurement focus in these fund types is on the determination of financial position changes and changes in financial position (sources, uses, and balances of financial resources), rather than on net income determination. The statement of revenues, expenditures, and changes in fund balance is the primary



## GLOSSARY OF BUDGET AND FINANCE TERMS

governmental fund type operating statement. It may be supported or supplemented by more detailed schedules of revenues, expenditures, transfers, and other changes in fund balance. Under current GAAP, there are four governmental fund types: general, special revenue, debt service, and capital projects.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

**Headlee Rollback (also called Tax Limitation Amendment):**

(Article IX, Sec. 31 of the Michigan Constitution). If the total value of existing taxable property in a local taxing unit increases faster than the U.S. Consumer Price Index (CPI) from one year to the next, the maximum authorized tax rate in that jurisdiction must be "rolled back" (reduced). The rollback may be reversed by a vote of the electors.

**Indirect Costs:** Costs associated with, but not directly attributable to, the providing of a product or services. These costs are usually incurred by other departments in the support of operating departments.

**Interfund Expenditures:** Services rendered to County departments and agencies by other County departments. Examples include data processing services, telecommunications, duplicating, insurance services, etc.

**Interfund Transfer:** Payment from one fund to another fund primarily for work or services provided.

**Intergovernmental Revenue:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

**Internal Control Structure:** Policies and procedures established to provide reasonable assurance that specific government objectives will be achieved.

**Internal Service Fund:** A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis.

**Inventory:** A detailed listing of property currently held by the government.

**Investment:** Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments.

**Invoice:** A bill requesting payment for goods or services by a vendor or other governmental unit.

**Legal Investment:** Investments that governments are permitted to make by law.

## GLOSSARY OF BUDGET AND FINANCE TERMS

**Levy:** To impose taxes, special assessments, or service charges for the support of County activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. (Note: The term does not include encumbrances.)

**Line-item Budget:** A budget that lists each revenue and expenditure category (taxes, charges for services, salary, telephone, mileage, etc.) separately, along with the dollar amount budgeted for each specified category.

**Long-term Debt:** Debt with a maturity of more than one year after the date of Issuance.

**Mandate:** Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

**Maturities:** The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**MSHDA:** Michigan State Housing Development Authority; a State agency which provides funding for various housing programs.

**Mill:** One one-thousandth of a dollar of assessed value.

**Millage:** Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property, expressed in mills per dollar of property value.

**Modified Accrual Basis:** Used in governmental fund types. Revenues should be recognized in the accounting period in which they become available and measurable (similar to cash basis). Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which should be recognized when due.

**Non Violent Crimes:** Non violent crimes are non-index crimes including Assault, Forgery, Fraud, Embezzlement, Stolen Property, Vandalism, Weapons (carry/possession), Sex Offenses, Drug/Narcotic Violations, Family Offenses, OUIL, Liquor Laws, Disorderly Conduct, Vagrancy, and Runaways (non inclusive).

**Object of Expenditure:** Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditures include:

- personnel services (salaries and fringes);
- supplies;
- other services and charges (utilities, maintenance contracts, travel); and,
- capital outlays.

# GLOSSARY OF BUDGET AND FINANCE TERMS

**Objective:** The means to achieve the established goals; an implementation plan.

**Operating Budget:** A annual plan of financial operation embodying an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenue estimates). The plan specifies the type and level of municipal services to be provided, while limiting, through the appropriation process, the amount of money which can be spent.

**Operating Transfer:** Routine and/or recurring transfers of assets between funds.

**Other Financing Sources:** Governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets, and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement.

**Other Financing Uses:** Governmental fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from expenditures on the governmental operating statement.

**OUIL:** Operating Under the Influence of Liquor.

**OWI:** Operating While Intoxicated

**P.A. 621:** See Uniform Budget and Accounting Act.

**Performance Measures:** Specific quantitative and qualitative measures of work performed as an objective of the department.

**Personnel Services:** Items of expenditures in the operating budget for salaries and wages paid for services performed by County employees, as well as the incidental fringe benefit costs associated with County employment.

**Primary Government:** Any state government or general-purpose local government (Municipality or County) which meets the following criteria: 1) has a separately elected governing body, 2) is legally separate, and 3) is fiscally independent of other state and local governments.

**Proprietary Fund Types:** Sometimes referred to as income determination or commercial-type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position, and changes in financial position. However, where the GASB has issued pronouncements applicable to those entities and activities, they should be guided by these pronouncements.

## GLOSSARY OF BUDGET AND FINANCE TERMS

**Property Tax:** Property taxes are levied on both real and personal property according to the property's valuation and the tax rate. Also known as "ad valorem taxes".

**Purchase Order:** A document authorizing the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

**Rating:** In the context of bonds, normally an evaluation of credit worthiness performed by an independent rating service.

**Requisition:** A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

**Reserve:** An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Residual Equity Transfer:** Non-recurring or non-routine transfers of assets between funds.

**Resolution:** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Retained Earnings:** An equity account reflecting the accumulated earnings of the County's Enterprise and Internal Service Funds.

**Revenue:** Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, and interest income.

**Revenue Bonds:** Bonds usually sold for construction of a project that will produce revenue for the government. The revenue is used to pay the principal and interest of the bond.

**Revenue Estimate:** A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

**Risk Management:** An organized attempt to protect a government's assets against accidental loss in the most economical method.

**Rollback Legislation:** See Headlee Rollback.

**Self-Insurance:** A term often used to describe the retention by an entity of a risk of loss arising out of ownership.

**S.E.V.:** In Michigan means "State Equalized Value" which is approximately one half the value of the property.

# GLOSSARY OF BUDGET AND FINANCE TERMS

**Source of Revenue:** Revenues are classified according to their source or point of origin (i.e.: taxes, charges for services, interest on investments).

**Special Assessment:** A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Assessment Roll:** The official list showing the amount of special assessments levied against each property presumed to be benefited by an improvement or service.

**Special Revenue Fund:** A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes, GAAP only require the use of special revenue funds when legally mandated.

**State Equalized Value:** See S.E.V.

**Strategic Plan:** Plan developed by the Board of Commissioners to establish County objectives, goals, and action plans.

**Surplus:** Revenue over expenditures for any given year. The cumulative revenue over expenditures is called fund balance.

**Tax-Exempt Bonds:** State and local government securities whose interest is exempt from taxation by the federal government or within the jurisdiction issued.

**Tax Levy:** The total amount to be raised by general property taxes for the purposes stated in the resolution approved by the County Board of Commissioners.

**Tax Rate:** The amount of taxes (mills) levied for each \$1,000 of assessed valuation.

**Tax Rate Limit:** The maximum legal property tax rate at which a County may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes. The County's legal limit is 4.44 mills voted on by County residents in 1988 for 6 years. This millage will expire in 1994 at which time the Tax Allocation Committee will meet.

**Tax Roll:** The certification of assessed/taxable values prepared by the assessor of each local governmental unit presented to the taxing authority in October of each year.

**Tax Year:** The calendar year in which ad valorem property taxes are levied to finance the ensuing calendar year budget. For example, taxes levied in 1993 will finance the 1994 budget.

**Taxable Value:** The dollar figure for each parcel of property against which tax rates are levied. This may or may not be an arbitrary calculation depending upon the market value, how that

## GLOSSARY OF BUDGET AND FINANCE TERMS

value has changed over time, whether it has been subject to statutory caps" and when it was last "uncapped" because of "transfer of ownership".

**Taxes:** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments.

**Truth in Taxation (Act No. 5, PA of 1982):** Any increase in the total value of existing taxable property in a local taxing unit must be offset by a corresponding decrease in the tax rate actually levied so that the yield does not increase from one year to the next. The rollback may be reversed by a special vote of the legislative body of the local unit provided that the action is preceded by a public advertisement and hearing.

**Unencumbered Balance:** The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

**Uniform Budget and Accounting Act (P.A. 621):** This act was passed by the Michigan Legislature in 1978 to provide for a system of uniform procedures for the preparation and execution of budgets in local government. The Act addresses responsible parties in the budget process, required information in the budget document, and policies regarding deficits and budget amendments.

**Unqualified Opinion:** An auditor's opinion stating that the financial statements present fairly the financial position, results of operations and (when applicable) changes in financial position in conformity with GAAP (which include adequate disclosure). This conclusion may be expressed only when the auditor has formed such an opinion on the basis of an examination made in accordance with GAAS or GAGAS.

**User Charges (also known as User Fees):** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Violent Crimes:** Violent crimes are index crimes including Murder/Manslaughter, Negligent Homicide, Kidnapping, Criminal Sexual Conduct, Robbery, Aggravated Assault, Burglary, Motor Vehicle Theft, Arson, and Larceny.

**Weed and Seed:** Federally funded programs to "weed" crime out of a designated area and then "seed" the neighborhood with social service and revitalization efforts. See Special Revenue Fund 2603.

**Yield:** The rate earned on an investment based on the price paid for the investment.

## INDEX

### A

---

Accounting (Fiscal Services department)	174
Administrative Services	198
Administrator	185
Adult Probation	167
Animal Control	250
Auditing (Fiscal Services department)	174

### B

---

Budget (Fiscal Services department)	174
Budget Adjustments	40
Budget Basis	35
Budget Issues/Priorities	(See Transmittal Letter)
Budget Policies (operating)	46
Budget Process	38
Budget Projections (future years)	53
Building Authority - Administration	220
Building Authority - Construction	379
Building Authority - Debt	374

### C

---

Canvassing Board	173
Capital Construction Projects	380
Capital Equipment Approvals	52
Capital Projects Fund (description)	379
Cemetery Trust	386
Central Dispatch (operations)	127
Central Dispatch (rent payments)	240
Chapter 6 Drain	127
Chapter 20 Drain	127
Chapter 21 Drain	127
Child Care – Circuit Court	364
Child Care - Social Services	370
Circuit Court	152
City of Coopersville	237
Commissioners	147
Community Action Agency	359
Community Corrections	355

## INDEX

### C (continued)

Community Policing Service Contracts	236
Compensated Absences	373
Component Units	127
Contingency	269
Co-operative Extension	212
COPS FAST – Allendale	336
COPS Universal	338
Corporate Counsel	180
County Clerk	181
Crime Victims Rights	334

### D

Debt Information	375
Debt Policy	43
Debt Service Funds (descriptions)	374
Debt Service Payments	378
Demographic Information	436
Department of Human Services	361
District Court	156
Drain Assessments	253
Drain Commission	223
Drains Capital Projects	127
Drains Debt Service	127, 378

### E

Elections	171
Emergency Feeding	353
Emergency Services	246
EMT Holland - Park Townships	339
EMT Georgetown Township	340
Equalization	188
Equipment Pool	126, 270, 418
Equipment Requests – Approved	425
Excelling in the Correctional Environment	243



## INDEX

### F

Facilities Maintenance	221
Family Counseling Services	168
Family Court – Treatment/Diversionary Services	364
Family Independence Agency (Department of Human Services)	361
Federal Emergency Management Agency	354
Financial Policies	40
Financing Tools	61
Fiscal Policies	45
Fiscal Services	174
Friend of the Court	284
Fund Types	35

### G

General Fund Description	138
General Fund Summary	140
General Government	170
Geographic Information System	217
Grant Programs - Pass Thru	352

### H

Health	287
Administration Division	288
Environmental Health Division	292
Health Promotion Division	305
Public Health Preparedness	289
Public Health Services Division - Clinic	302
Public Health Services Division - Community Health	296
Other	314
Homestead Property Tax	332
Human Resources	191

### I

Infrastructure	329, 406
Insurance	126, 268
Insurance Authority	126
Internal Service Funds	126
Investment Policy	40

## INDEX

### J

Jail	243
Jury Board	169
Juvenile Accountability Incentive Block Grant	166
Juvenile Court	163

### L

Landfill Tipping Fees	325
Law Library	342
Legal Level of Control	34
Local Corrections Academy Grant	243

### M

Marine Safety	241
Medical Examiners	257
Mental Health	315
Administration Division	322
Developmentally Disabled Division	318
Mentally Ill Adult Division	320
Mentally Ill Child Division	321
Other Populations	319
Millage Levy	48

### O

Operating Transfers Out - Internal	272
Organizational Chart	31
Ottawa County Public Utilities	127
Ottawa Soil & Water Conservation District	228
Ottawa County Road Commission	127

### P

Parks and Recreation	280
Permanent Funds	386
Personnel Summary	420

## INDEX

### P (continued)

Planner/Grants	262
Planning Commission	328
Plat Board	207
Probate Court	160
Property Description & Mapping	203
Property Tax	48, 128
Property Tax Base	128, 437-439, 443
Prosecuting Attorney	195
Prosecuting Attorney Grants	334
Public Improvement Fund	330
Purchasing Policy	43

### R

Reapportionment	150
Register of Deeds	200
Register of Deeds Automation Fund	332
Resolutions - Operating Budget	387
Road Commission	127, 254

### S

Sheriff	230
Sheriff Grant Programs	337
Sheriff Road Patrol (416 Grant)	341
Sheriff's Training	239
Soldiers & Sailors Relief (administration)	259
Soldiers & Sailors Relief (Special Revenue Fund)	371
Solid Waste Clean-Up	324
Stabilization	333
Strategic Planning	58
Substance Abuse	256
Survey & Remonumentation	206

## INDEX

### T

---

Transfers In Control	271
Transportation System	327
Treasurer	208

### V

---

Veterans Burial	258
Veterans Trust	372

### W

---

Weatherization	360
WEMET (County program)	235
Workforce Investment Act - 3/31 Grant Programs	351
Workforce Investment Act - 6/30 Grant Programs	347
Workforce Investment Act - 9/30 Grant Programs	350
Workforce Investment Act - 12/31 Grant Programs	349
Workforce Investment Act - Administration	343
Workforce Investment Act - Adult	346
Workforce Investment Act - Youth	344