Chapter 15

Job Order Costing and Analysis

QUESTIONS

- 1. Factory overhead is not identified with specific units (jobs) or batches (job lots). Therefore, to assign costs, estimates of the relation between factory overhead cost and job or job lot are necessary. Also, since job order cost accounting is a perpetual system, we need to estimate a predetermined overhead rate to compute (perpetual) inventory costs. This estimated amount also helps job order companies determine prices on a timely basis.
- 2. Several other factors (allocation bases) are possible and reasonable. These common factors often include direct materials or machine hours.
- 3. The job order cost sheet captures information on cost and quantity of direct material and direct labor, and on the amount of factory overhead applied to the respective job or job lot. Management and employees use this information to monitor costs during production and to estimate total cost of production.
- 4. Each job is assigned a subsidiary ledger account. This account serves as the "posting account" (accumulates all increases and decreases) during production for direct material, direct labor, and applied factory overhead. The collection of job cost sheets for all of the jobs in process make up a subsidiary ledger controlled by the Goods in Process Inventory account in the general ledger.
 - When a job is finished, its job cost sheet is completed and moved from the file of jobs in process to the file of finished jobs awaiting delivery to customers. This latter file acts as a subsidiary ledger controlled by the Finished Goods Inventory account. In this way, management and employees can obtain the costs, direct and indirect, associated with any job or job lot at any time.
- 5. A debit (increase) to Goods in Process Inventory for direct materials, a debit (increase) to Factory Overhead for indirect materials, and a credit (decrease) to Raw Materials Inventory.
- 6. The materials requisition slip is designed to track the movement of materials from raw materials to production. It also serves as an internal control document because without the slip the inventory department should not release inventory to production.
- 7. The clock card is used to record the number of hours each employee works and is used to compute total payroll. The time ticket is used to record how much time an employee spends on each job. Time tickets are also used to determine the amount of overhead to charge to jobs when overhead is based on direct labor.

- 8. Debits (increases) to factory overhead are the recording of actual overhead costs, such as indirect materials, indirect labor, factory rent, and factory insurance. Credits (decreases) represent the allocation of factory overhead to jobs or job lots.
- 9. Assuming that the overapplied or underapplied overhead is immaterial, it is closed to the Cost of Goods Sold account. However, if the amount is material—meaning it would change business decisions that rely on the information—then the amount of overapplied or underapplied overhead is allocated to goods in process, finished goods, and cost of goods sold (using an allocation base such as direct labor).
- 10. This production run should be accounted for as a job lot (batch). Although individual snowmobile helmets could be viewed as individual jobs, the costs of tracking this detailed information would outweigh the benefits. Determining the cost of the batch should provide management and employees with sufficient information about this product for all decision making purposes.
- 11. A predetermined factory overhead rate must be calculated for at least two reasons: (1) Not all costs are known in advance, yet the costs must be applied to products during the current period. (2) A predetermined rate is used to spread indirect costs to products and/or services throughout an accounting period, where overhead costs are not incurred uniformly throughout the period and production may not be uniform throughout the period. For instance, property taxes on the factory building of \$20,000 may be paid in July, but some of that \$20,000 must be allocated to all items produced during the year, January through December. A predetermined rate is necessary, because we must estimate the rate at the beginning of the year, based on estimated costs and activity, before the period begins.
- 12. Each patient in a hospital can be viewed as a "job." In this case, a job order cost sheet would be used to capture cost of direct materials (supplies, medicine, and so forth), direct labor, and hospital overhead.
- 13. Each of the 30 luxury motorcycles will likely be accounted for as an individual job. Although similar in many respects, each would have custom features that would impact costs. As the luxury motorcycles are shipped to dealers each will have a separate invoice detailing the cost associated with producing that motorcycle. Also, the price of a custom-made motorcycle is probably large enough (in the area of \$20,000 to \$50,000) that each would be accounted for individually.
- 14. Sprint employees can use job cost sheets to accumulate the costs (e.g. labor and materials) used on each job. Managers can use this job cost information to monitor whether Sprint is meetings its target costs and producing reasonable profits. This information can be used to adjust the prices of certain services and/or cease providing certain services if the costs cannot be controlled to yield a reasonable profit.

QUICK STUDIES

Quick Study 15-1 (5 minutes)

Manufactured as a job: 3, 4, 6

Manufactured as a job lot: 1, 2, 5

Quick Study 15-2 (5 minutes)

Direct materials, direct labor, and factory overhead are the three types of costs typically recorded on a job cost sheet. Managers can use job cost sheets to monitor costs incurred to date and to predict and control costs for each job.

Quick Study 15-3 (10 minutes)

Finished Goods Inventory Goods in Process Inventory	10,500	10,500
To transfer cost of completed job to Fin. Goods.		
Cost of Goods Sold Finished Goods Inventory To transfer cost of delivered job to COGS.	10,500	10,500
Cash Sales To record sales price of delivered job.	14,900	14,900

Quick Study 15-4 (15 minutes)

Raw Materials Inventory	50,000	50,000
To record raw material purchases.		
Factory Overhead Raw Materials Inventory To record raw materials used in production.	12,000	12,000
Goods in Process Inventory Raw Materials Inventory To record raw materials used in production.	32,000	32,000

Quick Study 15-5 (10 minutes)

Factory Payroll	180,000	
Cash		180,000
To record factory payroll.		·
Goods in Process Inventory	140,000	
Factory Overhead	40,000	
Factory Payroll	•	180,000
To record direct and indirect labor.		•

Quick Study 15-6 (10 minutes)

Goods in Process Inventory (Job lot) 117,900	
Factory Overhead	117,900
To apply overhead to job lot [(\$175,000–\$44,000) x 90%].	

Quick Study 15-7 (10 minutes)

- 1. Factory overhead, \$117,000 / Direct labor, \$468,000 **= 25%**
- 2. Factory overhead, \$117,000 / Direct materials, \$354,500 = 33%* *Rounded to nearest whole percent

Quick Study 15-8 (5 minutes)

Factory Overnead		22,000	
Cost of Goods Sold*		·	22,000
To assign overapplied overhead.			
*Computation of over- or underapplie	ed overhead		
Actual avarband (total dabita)	ቀርጋ4 በበበ		

00 000

 Actual overhead (total debits)
 \$624,000

 Applied overhead (total credits)
 646,000

 Overapplied overhead
 \$(22,000)

Quick Study 15-9 (15 minutes)

Cost of Goods Sold		50,000	
Factory Overhead*			50,000
To assign underapplied overhead.			·
*Computation of over- or underapplied overhea	ad		
Actual overhead	\$950,000		
Overhead applied (\$600,000 x 150%)	900,000		
Underapplied overhead	\$ 50,000		

Quick Study 15-10 (10 minutes)

Rate = Estimated overhead costs = \$1,170,000 = 130% Estimated direct materials \$900,000

Quick Study 15-11 (10 minutes)

JOB COST SHEET	
Direct labor (\$50 x 200)	\$10,000
Overhead (\$65 x 200)	<u> 13,000</u>
Total cost	<u>\$23,000</u>

Quick Study 15-12 (5 minutes)

Since each car is custom-ordered, Porsche produces in jobs rather in job lots (production of more than one unit of a custom product).

EXERCISES

Exercise 15-1 (10 minutes)

- 1. C
- 3. B
- 5. A

- 2. D
- 4.
- 6. E

Exercise 15-2 (15 minutes)

JOB COST SHEET: Jol	b 9-1005	
Direct materials cost		
Q-4698	\$1,250	
Q-4725	1,000	\$2,250
Direct labor cost		
W-3393	600	
W-3479	450	
W-3559	300	1,350
Overhead (\$1,350 X 110%)		<u>1,485</u>
Total cost		<u>\$5,085</u>

Exercise 15-3 (10 minutes)

- 1. A
- 3.
- 5.

7. B

- 2. F
- 4. E
- 6.
- G

D

Exercise 15-4 (25 minutes)

1. The cost of direct materials requisitioned in the month equals the total direct materials costs accumulated on the three jobs less the amount of direct materials cost assigned to Job 102 in May:

Job 102	\$15,000	
Less prior costs	<u>(6,000</u>)	\$ 9,000
Job 103		33,000
Job 104		27,000
Total materials used (requisitioned)		\$69,000

2. Direct labor cost incurred in the month equals the total direct labor costs accumulated on the three jobs less the amount of direct labor cost assigned to Job 102 in May:

Job 102	\$8,000	
Less prior costs	<u>(1,800)</u>	\$ 6,200
Job 103	·	14,200
Job 104		21,000
Total direct labor		\$41,400

3. The predetermined overhead rate equals the ratio of the amount of overhead assigned to jobs divided by the amount of direct labor cost assigned to them. Since the same rate is used for all jobs started and completed within a month, the ratio for any one job equals the rate that was applied. This table shows the ratio for jobs 102 and 104:

	Job 102	Job 104
Overhead	\$ 4,000	\$10,500
Direct labor	8,000	21,000
Ratio	50%	50%

4. The cost transferred to finished goods in June equals the total costs of the two completed jobs for the month, which are Jobs 102 and 103:

	Job 102	Job 103	Total
Direct materials	\$15,000	\$33,000	\$48,000
Direct labor	8,000	14,200	22,200
Overhead	4,000	7,100	11,100
Total transferred cost	<u>\$27,000</u>	<u>\$54,300</u>	<u>\$81,300</u>

Exercise 15-5 (15 minutes)

1.

Rate =
$$\frac{\text{Estimated overhead costs}}{\text{Estimated direct labor}} = \frac{\$747,500}{\$575,000} = \underline{130\%}$$

 2.
 Direct materials
 \$15,350

 Direct labor
 3,200

 Overhead (\$3,200 x 130%)
 4,160

 Total cost of Job No. 13-56
 \$22,710

Exercise 15-6 (20 minutes)

1. Rate =
$$\frac{\text{Overhead costs}}{\text{Direct material costs}} = \frac{\$600,000}{\$1,500,000} = \underline{40\%}$$

 2. Total cost of job in process (given)
 \$ 50,000

 Less materials cost of job in process (given)
 (30,000)

 Less overhead applied (30,000 x 40%)
 (12,000)

 Direct labor cost
 \$ 8,000

Exercise 15-7 (30 minutes)

1.	Cost of direct materials used		
	Beginning raw materials inventory	\$	43,000
	Plus purchases		210,000
	Raw materials available		253,000
	Less ending raw materials inventory		(52,000)
	Total raw materials used		201,000
	Less indirect materials used		(15,000)
	Cost of direct materials used	\$	186,000
2.	Cost of direct labor used		
	Total factory payroll	\$	345,000
	Less indirect labor	•	(80,000)
	Cost of direct labor used	\$	
3.	Cost of goods manufactured		
	Beginning goods in process inventory	\$	10,200
	Plus direct materials		186,000
	Plus direct labor		265,000
	Plus overhead applied (70% of direct labor cost)		185,500
	Total cost of goods in process		646,700
	Less ending goods in process inventory	_	(21,300)
	Cost of goods manufactured	<u>\$</u>	<u>625,400</u>
4.	Cost of goods sold		
	Beginning finished goods inventory	\$	63,000
	Plus cost of goods manufactured	*	625,400
	Less ending finished goods inventory		(35,600)
	Cost of goods sold		
_			
5.	Gross profit	• •	400.000
	Sales	-	,400,000
	Cost of goods sold		<u>(652,800)</u>
	Gross profit	<u>\$</u>	747,200
6.	Actual overhead incurred		
	Indirect materials	\$	15,000
	Indirect labor		80,000
	Other overhead costs		120,000
	Total actual overhead incurred		215,000
	Overhead applied		185,500
	Underapplied overhead	\$	<u> 29,500</u>

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Exercise 15-8 (10 minutes)

1.	Raw Materials Inventory Cash To record materials purchases.	210,000	210,000
2.	Goods in Process Inventory Raw Materials Inventory To assign direct materials to jobs.	186,000	186,000
3.	Factory OverheadRaw Materials Inventory To record indirect materials.	15,000	15,000
Exerci	se 15-9 (10 minutes)		
1.	Factory Payroll Cash To record factory payroll.	345,000	345,000
2.	Goods in Process Inventory Factory Payroll To assign direct labor to jobs.	265,000	265,000
3.	Factory OverheadFactory Payroll	80,000	80,000
Exerci	se 15-10 (10 minutes)		
1.	Factory Overhead Other Accounts To record other factory overhead.	120,000	120,000
2.	Goods in Process Inventory Factory Overhead To apply overhead to jobs. Computed as: 70% Predetermined overhead rate x Direct labor of \$265,000	185,500	185,500

Exercise 15-11 (10 minutes)

	Factory Overhead	29,500	29,500
Exercise	e 15-12 (15 minutes)		
	Factory Overhead Cost of Goods Sold To close overapplied overhead for Marsh.	3,200	3,200
	Cost of Goods SoldFactory Overhead To close underapplied overhead for Ellis.	800	800
Exercise	e 15-13 (25 minutes)		
a.	Raw Materials Inventory Accounts Payable To record materials purchases.	90,000	90,000
b.	Goods in Process Inventory Raw Materials Inventory To assign costs of direct materials used.	36,500	36,500
	Factory OverheadRaw Materials Inventory To record indirect materials.	19,200	19,200
C.	Factory Payroll Cash To record payroll costs paid.	50,000	50,000
	Goods in Process Inventory Factory Payroll To assign costs of direct labor used.	38,000	38,000

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Exercise 15-13 (Continued)

[continued from prior page]

c.	Factory Overhead Factory Payroll To record indirect labor costs as overhead.	12,000	12,000
d.	Factory Overhead Cash To record other factory overhead paid.	11,475	11,475
e.	Goods in Process Inventory Factory Overhead To apply overhead to jobs at the rate of 125% of direct labor cost.	47,500	47,500
f.	Finished Goods Inventory Goods in Process Inventory To record jobs completed.	56,800	56,800
g.	Cost of Goods Sold Finished Goods Inventory To record cost of sale of job.	56,800	56,800
	Accounts Receivable Sales To record sale of job.	82,000	82,000
h.	Factory Overhead* Cost of Goods Sold To close overapplied overhead.	3,000	3,000
	*Overhead applied to jobs		

Exercise 15-14 (25 minutes)

4	Duadatawainad ayanbaad	wa 4 a			
1.	Predetermined overhead rate Estimated overhead costs \$1,680,000				
	Estimated direct labor costs \$ 480,000				
	Rate (\$1,680,000/\$480,000	0)	<u>350%</u>		
2. & 3.					
	Ove	erhead			
	Incurred 1,652,000	Applied* 1,662,500			
		Overapplied <u>10,500</u>			
	*Overhead applied to jobs = 3	50% x \$475,000 = \$1,662,500			
4. Dec. 3	-		10,500		
Exercis	se 15-15 (35 minutes)				
1.	Predetermined overhead i	rate			
	Estimated overhead costs	·	\$750,000		
	Estimated direct labor cos	sts	\$625,000		
	Rate (Overhead/Direct lab	or)	<u>120%</u>		
2. & 3.					
Factory Overhead					
	Incurred 830,00	00 Applied* 822,000			
-	Underapplied 8,000				
4.	*Overhead applied to jobs = 120% x \$685,000 = \$822,000				
Dec. 3	1 Cost of Goods Sold	8,000			

Factory Overhead.....

To allocate underapplied overhead.

8,000

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Exercise 15-16 (30 minutes)

1. Overhead rate = Total overhead costs / Total direct labor costs = \$1,800,000 / \$3,000,000 = 60%

2.

Total cost of goods in process inventory	\$ 71,000
Deduct: Direct labor	(20,000)
Deduct: Factory overhead (\$20,000 x 60%)	(12,000)
Direct materials	<u>\$ 39,000</u>

3.

Total cost of finished goods inventory	\$490,000
Deduct: Direct materials	<u>(250,000</u>)
Direct labor and factory overhead costs	<u>\$240,000</u>

We also know that the total of direct labor costs (X) and factory overhead costs (0.6X) equals \$240,000. Thus, to get the individual amounts we need to solve: [X + 0.6X = \$240,000]. The solution is:

Direct labor costs = $\frac{$150,000}{}$

Factory overhead costs = $$150,000 \times 0.6 = $90,000$

Exercise 15-17 (35 minutes)

1. Overhead rate = <u>Total estimated overhead cost</u> Total estimated direct labor cost

= \$375,000 / \$300,000 = <u>125%</u>

2. Cost of the two ending inventories

	Goods in Process			Finished Goods		
	Cost		Total	Cost		Total
	per Unit	Units	Cost	per Unit	Units	Cost
Direct materials	\$10.00	5,000	\$ 50,000	\$12.00	12,000	\$144,000
Direct labor	7.00	5,000	35,000	9.00	12,000	108,000
Overhead*	<u>8.75</u>	5,000	43,750	11.25	12,000	135,000
Total	<u>\$25.75</u>		<u>\$128,750</u>	<u>\$32.25</u>		<u>\$387,000</u>

^{*125%} of labor

3.

Step 1

Cost of	goods	manufactured
---------	-------	--------------

Direct materials cost	\$	535,000
Direct labor cost		290,000
Factory overhead cost applied		362,500
Total manufacturing cost	•	1,187,500
Add beginning goods in process	_	0
Total cost of goods in process	•	1,187,500
Less ending goods in process		(128,750)
Cost of goods manufactured	<u>\$</u>	<u>1,058,750</u>

Step 2

Cost of goods sold

Beginning finished goods	\$	0
Add cost of goods manufactured	<u>1,</u>	058,750
Goods available for sale	1,	058,750
Less ending finished goods	(<u>(387,000</u>)
Cost of goods sold	\$	<u>671,750</u>
_		<u> </u>

Exercise 15-18 (35 minutes)

1. Estimated cost of the architectural job

	Estimated		
Labor type	hours	Hourly rate	Total cost
Architects	150	\$300	\$ 45,000
Staff	300	75	22,500
Clerical	500	20	<u> 10,000</u>
Total labor cost			77,500
Overhead @ 175% of dire	ect labor cos	t	<u> 135,625</u>
Total estimated cost			\$213,125

2. Frey should first determine an estimated selling price, based on its cost and desired profit for this job.

Total estimated cost	\$213,125
Desired profit	80,000
Estimated selling price	<u>\$293,125</u>

This \$293,125 price may or may not be its bid. It must consider past experiences and competition. It might make the bid at the low end of what it believes the competition will bid. By bidding at about \$285,000, the profit on the job will only be \$71,875 (\$285,000 – \$213,125). While this may allow Frey to get the job, it must consider several other factors. Among them:

- a. How accurate are its estimates of costs? If costs are understated, the bid may be too low. This will cause profits to be lower than anticipated. If costs are overestimated, it may bid too high and lose the job.
- b. How accurate is the estimate of the competition's probable bidding range? If it has underestimated the low end, it may be unnecessarily underbidding. If it has overestimated the low end, it may lose the job.
- c. Is it willing to meet the expected low bid of the competition? In the example above, would it be acceptable to earn only \$71,875 on this job (about a 25% gross profit ratio), rather than the normal \$80,000 (about a 27% gross profit ratio)? Can it earn a better profit on another job?

There is no exact answer to these questions, but Frey must consider these and other factors before it submits the bid.

Exercise 15-19 (15 minutes)

(1)	Raw Materials Inventory	3,108	
	Accounts Payable		3,108
	To record raw material purchases.		
	Goods in Process Inventory*	3,106	
	Raw Materials Inventory		3,106
	To record raw materials used in production.		

^{*} The amount of raw materials used in production is computed from the Raw Materials Inventory account. Beginning balance plus purchases minus ending balance equals raw materials used in production, or (in millions), €83 + €3,108 - €85 = €3,106.

(2) The amount of materials purchased is almost equal to the amount of materials used in production. This means the company holds very little inventory of raw materials, consistent with lean manufacturing.

PROBLEM SET A

Problem 15-1A (80 minutes)

Part 1 Total manufacturing costs and the costs assigned to each job

	306	307	308	April Total
From March				-
Direct materials	\$ 29,000	\$ 35,000		
Direct labor	20,000	18,000		
Applied overhead*	10,000	9,000		
Beginning goods				
in process	59,000	62,000		\$ 121,000
For April				
Direct materials	135,000	220,000	\$100,000	455,000
Direct labor	85,000	150,000	105,000	340,000
Applied overhead*	42,500	75,000	52,500	170,000
Total costs added in April.	262,500	445,000	257,500	965,000
Total costs	<u>\$321,500</u>	<u>\$507,000</u>	<u>\$257,500</u>	<u>\$1,086,000</u>

^{*}Equals 50% of direct labor cost.

Part 2 Journal entries for April

a.	Raw Materials Inventory Accounts Payable To record materials purchases.		500,000
	Factory Payroll Cash To record factory payroll.	363,000	363,000
	Factory Overhead Raw Materials Inventory To record indirect materials.	50,000	50,000
	Factory Overhead Factory Payroll To record indirect labor.	23,000	23,000
	Factory Overhead Cash To record factory rent.	32,000	32,000

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Problem 15-1A (Continued)

a. [continued from price	or page1
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a.	[continued from prior page]		
	Factory Overhead Cash To record factory utilities.		19,000
	Factory OverheadAccumulated Depreciation—Factory Equip	51,000 	51,000
b.	Goods in Process Inventory Raw Materials Inventory To assign direct materials to jobs.		455,000
	Goods in Process Inventory Factory Payroll To assign direct labor to jobs.		340,000
	Goods in Process Inventory Factory Overhead To apply overhead to jobs.		170,000
C.	Finished Goods Inventory (306 & 307)		828,500
d.	Cost of Goods Sold (306) Finished Goods Inventory To record cost of sale of job.		321,500
e.	CashSales	•	635,000
f.	Cost of Goods SoldFactory Overhead*	•	5,000
	*Overhead applied to jobs Overhead incurred Indirect materials	5170,000 175,000 5 5,000	

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CIOLINO COMPANY		
Manufacturing Statement		
For Month Ended April 30		
Direct materials used		\$ 455,000
Direct labor used		340,000
Factory overhead		
Indirect materials	\$50,000	
Indirect labor	23,000	
Factory rent	32,000	
Factory utilities	19,000	
Depreciation of equipment	51,000	175,000
Total manufacturing costs		970,000
Add goods in process March 31 (Jobs 306 & 307)		121,000
Total cost of goods in process		1,091,000
Deduct goods in process, April 30 (Job 308)		(257,500)
Deduct underapplied overhead*		(5,000)
Cost of goods manufactured		<u>\$ 828,500</u>

^{*}Alternatively, the underapplied overhead can be listed among factory overhead items.

Part 4

Gross profit on the income statement for the month ended April 30

Sales	\$ 635,000
Cost of goods sold (\$321,500 + \$5,000)	(326,500)
Gross profit	\$ 308,500

Presentation of inventories on the April 30 balance sheet

Inventories	
Raw materials	\$ 75,000*
Goods in process (Job 308)	257,500
Finished goods (Job 307)	507,000
Total inventories	\$839,500

* Beginning raw materials inventory	\$ 80,000
Purchases	500,000
Direct materials used	(455,000)
Indirect materials used	(50,000)
Ending raw materials inventory	\$ 75,000

Part 5

Overhead is underapplied by \$5,000, meaning that individual jobs or batches of jobs are under-costed. Thus, profits at the job (and batch) level are overstated.

Problem 15-2A (75 minutes)

Part 1				
a. Dec.	31	Goods in Process Inventory	28,800	28,800
b. Dec.	31	Goods in Process Inventory Factory Payroll To record direct labor costs for Jobs 402 and 404 (\$36,000 + \$23,800).	59,800	59,800
c. Dec.	31	Goods in Process Inventory	119,600	119,600
d.				
Dec.	31	Factory Overhead Raw Materials Inventory To add cost of indirect materials to actual factory overhead.	5,600	5,600
e. Dec.	31	Factory Overhead Factory Payroll To add cost of indirect labor to actual factory overhead.	8,200	8,200
Part 2				
Endin Applic Addit Addit	ng bal ed to ional ional	actory Overhead account lance from trial balance	\$115,000 (119,600) 5,600 <u>8,200</u> \$ 9,200	debit credit debit debit debit
Dec.	31	Cost of Goods Sold Factory Overhead To close underapplied overhead.	9,200	9,200

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Problem 15-2A (continued) Part 3

FARINA BAY COMPANY Trial Balance December 31, 2013		
·	Debit	Credit
Cash	\$102,000	
Accounts receivable	75,000	
Raw materials inventory *	45,600	
Goods in process inventory **	208,200	
Finished goods inventory	15,000	
Prepaid rent	3,000	
Accounts payable		\$ 17,000
Notes payable		25,000
Common stock		50,000
Retained earnings		271,000
Sales		373,000
Cost of goods sold (\$218,000 + \$9,200)	227,200	
Factory payroll	0	
Factory overhead	0	
Operating expenses	60,000	
Totals	<u>\$736,000</u>	<u>\$736,000</u>
* Raw materials inventory Balance per trial balance Less: Amounts recorded for Jobs 402 and 404 Less: Indirect materials Ending balance		
** Goods in process inventory	_ , .	
Direct labor 36,000 23,800 Overhead 72,000 47,600 1	Total 28,800 59,800 19,600 08,200	

FARINA BAY COMPANY	
Income Statement	
For Year Ended December 31, 2013	
Sales	\$373,000
Cost of goods sold	(227,200)
Gross profit	145,800
Operating expenses	<u>(60,000</u>)
Net income	<u>\$ 85,800</u>

FARINA BAY COMPANY		
Balance Sheet		
December 31, 2013		
Assets		
Cash		\$102,000
Accounts receivable		75,000
Inventories		
Raw materials inventory	\$ 45,600	
Goods in process inventory	208,200	
Finished goods inventory	15,000	268,800
Prepaid rent		3,000
Total assets		<u>\$448,800</u>
Liabilities and equity		
Accounts payable		\$ 17,000
Notes payable		25,000
Total liabilities		42,000
Total nabinties		42,000
Common stock		50,000
Retained earnings (\$271,000 + \$85,800)		<u>356,800</u>
Total stockholders' equity		406,800
Total liabilities and equity		<u>\$448,800</u>

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Problem 15-2A (concluded)

Part 5

This \$5,600 error would cause the costs for Job 404 to be understated. Since Job 404 is in process at the end of the period, goods in process inventory and total assets would both be understated on the balance sheet. In addition, the over- or underapplied overhead would change by \$5,600. That is, if overhead is underapplied by, say, \$9,200, this amount would decrease by \$5,600 when the error is corrected. Since underapplied overhead is charged directly to cost of goods sold, then cost of goods sold would decrease by \$5,600 and net income would increase by \$5,600—yielding a \$5,600 increase in retained earnings on the balance sheet.

JOB COST SHEETS

Job No. 136	
Materials	\$ 48,000
Labor	12,000
Overhead	24,000
Total cost	\$ 84,000

Job No. 138	
Materials	\$ 19,200
Labor	37,500
Overhead	75,000
Total cost	\$131,700

Job No. 137	
Materials	\$ 32,000
Labor	10,500
Overhead	21,000
Total cost	\$ 63,500

Job No. 139	
Materials	\$ 22,400
Labor	39,000
Overhead	78,000
Total cost	<u>\$139,400</u>

Job No. 140	
Materials	\$ 6,400
Labor	3,000
Overhead	6,000
Total cost	<u>\$ 15,400</u>

Part 2

a.	Raw Materials Inventory Accounts Payable To record materials purchases.	•	200,000
b.	Factory Payroll	•	126,000
	To record factory payroll.		120,000
C.	Factory Overhead	15,000	45.000
	Cash To record other factory overhead.		15,000
d.	Goods in Process Inventory	128,000	
	Factory Overhead	19,500	
	Raw Materials Inventory		147,500
	To record direct & indirect materials.		

Problem 15-3A (Continued)

[continued from prior page]

e.	Goods in Process InventoryFactory OverheadFactory Payroll		126,000
f.	Goods in Process Inventory	177,000	177,000
g.	Finished Goods Inventory Goods in Process Inventory To record completion of jobs (\$84,000 + \$131,700 + \$139,400).	355,100	355,100
h.	Accounts Receivable Sales To record sales on account.	525,000	525,000
	Cost of Goods SoldFinished Goods Inventory	215,700	215,700
i.	Factory Overhead	149,500	68,000 36,500 10,000 35,000
j.	Goods in Process Inventory Factory Overhead To apply overhead to jobs [(\$10,500 + \$3,000) x 200%].	27,000	27,000

GENERAL LEDGER ACCOUNTS

R	aw Materials	s Inve	ntory		Factor	y Payro	II
(a)	200,000	(d)	147,500	(b)	126,000	(e)	126,000
Bal.	52,500			Bal.	0		
God	ods in Proce	ss Inv	entory		Factory	Overhe	ad
(d)	128,000	(g)	355,100	(c)	15,000	(f)	177,000
(e)	102,000			(d)	19,500	(j)	27,000
(f)	177,000			(e)	24,000		
(j)	27,000			(i)	149,500		
Bal.	78,900			Bal.	4,000		
Fir	nished Good	ls Inve	entory		Cost of G	Soods S	old
(g)	355,100	(h)	215,700	(h)	215,700		
Bal.	139,400			Bal.	215,700		

Part 4

Reports of Job Cos	ts*
Goods in Process Inventory	
Job 137	\$ 63,500
Job 140	15,400
Balance	<u>\$ 78,900</u>
Finished Goods Inventory	
Job 139	\$139,400
Balance	<u>\$139,400</u>
Cost of Goods Sold	
Job 136	\$ 84,000
Job 138	131,700
Balance	\$215,700

^{*}Individual totals reconcile with account balances in part 3.

Problem 15-4A (35 minutes)

Part 1

a. Predetermined overhead rate

Estimated overhead costs Estimated direct labor cost
$$=\frac{\$1,500,000}{[50 \times 2,000 \times \$25]} = \frac{\$1,500,000}{\$2,500,000} = \frac{60\%}{\$2,500,000}$$

b. Overhead costs charged to jobs

Job No.	Direct Labor	Applied Overhead (60%)	
201	\$ 604,000	\$ 362,400	
202	563,000	337,800	
203	298,000	178,800	
204	716,000	429,600	
205	314,000	188,400	
206	17,000	10,200	
Total	<u>\$2,512,000</u>	<u>\$1,507,200</u>	

c. Overapplied or underapplied overhead determination

Actual overhead cost	\$1 ,	520,000
Less applied overhead cost	_1	507,200
Underapplied overhead	\$	12,800

Part 2

Dec. 31	Cost of Goods Sold 1	2,800	
	Factory Overhead		12,800
	To assign underapplied overhead.		

JOB COST SHEET								
Customer's Name Worldwide Company				_ Job I	No	102		
	Direct Ma	aterials	Direct	Labor	Overhe	ad Cost	s Applied	
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Rate	Amount	
	#35	33,750	#1-10	90,000	May	80%	72,000	
	#36	12,960						
					SUMMARY OF COSTS			
					Dir. Mater	ials	46,710	
					Dir. Laboi	r	90,000	
					Overhead		<u>72,000</u>	
					Total cost	t of Job.	<u>208,710</u>	
	Total	46,710	Total	90,000				
				F	INISH	E D		

			JOB COST	SHEET			
Customer's Name Reuben Co			ompany		_ Job I	103	
	Direct Ma	aterials	Direct	Labor	Overhead Costs Applied		
Date	Requisition Number #37 #38	Amount 17,500 6,840	Time Ticket Number #11-30	Amount 65,000	Date Rate Amoun May 80% 52,00		
					SUMMARY OF COSTS Dir. Materials Dir. Labor Overhead Total cost of Job		
	Total		Total				

Problem 15-5A (Continued)

MATERIALS LEDGER CARD											
Item			M	aterial I	М						
	Received Issued Balance								e		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1	_								200	250	50,000
	#426	250	250	62,500					450	250	112,500
	#35 135 250 33,750 315 250 78,75								78,750		
					#37	70	250	17,500	245	250	61,250

MATERIALS LEDGER CARD											
Item	Item Material R										
	Received Issued Balance							ce			
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1									95	180	17,100
	#427	90	180	16,200					185	180	33,300
					#36	72	180	12,960	113	180	20,340
					#38	38	180	6,840	75	180	13,500

MATERIALS LEDGER CARD											
Item	Item Paint										
	R	eceived				Issu	ued			Balance	
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1									55	75	4,125
	#39 15 75 1,125 40 75 3,000								3,000		

	GENERAL JOURNAL		
a.	Raw Materials Inventory	78,700	78,700
d.	Factory Payroll Cash To record factory payroll.	174,250	174,250
	Factory Overhead Cash To record other factory overhead.	102,000	102,000
e.	Finished Goods Inventory Goods in Process To record completion of jobs.	208,710	208,710
f.	Accounts Receivable Sales To record sales on account.	400,000	400,000
	Cost of Goods Sold Finished Goods Inventory To record cost of sales.		208,710
h.	Goods in Process Inventory* Factory Overhead Raw Materials Inventory To record direct & indirect materials. *(\$33,750 + \$12,960 + \$17,500 + \$6,840)		72,175
i.	Goods in Process Inventory* Factory Overhead Factory Payroll To record direct & indirect labor. *(\$90,000 + 65,000)		174,250
j.	Goods in Process Inventory Factory Overhead To apply overhead (\$72,000 + 52,000).	124,000	124,000

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Problem 15-5A (Continued)

k. The ending balance in the Factory Overhead account is computed as:

Actual Factory Overhead

Miscellaneous overhead	\$102,000
Indirect materials	1,125
Indirect labor	19,250
Total actual factory overhead	122,375
Factory overhead applied	124,000
Overapplied overhead	\$ (1,625)

PROBLEM SET B

Problem 15-1B (80 minutes)

Part 1

Total manufacturing costs and the costs assigned to each job

	114	115	116	Sept. Total
From August				
Direct materials	\$ 14,000	\$ 18,000		
Direct labor	18,000	16,000		
Applied overhead*	9,000	8,000		
Beginning goods				
In process	41,000	42,000		\$ 83,000
For September				
Direct materials	100,000	170,000	\$ 80,000	350,000
Direct labor	30,000	68,000	120,000	218,000
Applied overhead*	15,000	34,000	60,000	109,000
Total costs added in				
September	145,000	272,000	260,000	<u>677,000</u>
Total costs	<u>\$186,000</u>	<u>\$314,000</u>	<u>\$260,000</u>	<u>\$760,000</u>

^{*}Equals 50% of direct labor cost.

Part 2 Journal entries for September

a.	Raw Materials InventoryAccounts Payable To record materials purchases.	400,000	400,000
	Factory Payroll Cash To record factory payroll.	232,000	232,000
	Factory OverheadRaw Materials Inventory To record indirect materials.	30,000	30,000
	Factory Overhead Factory Payroll To record indirect labor.	14,000	14,000
	Factory Overhead Cash To record other factory overhead (rent).	20,000	20,000

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Problem 15-1B (Continued)

I IODICII	13-1B (Continued)		
a.	[continued from prior page] Factory Overhead	12,000	
	Cash To record other factory overhead (utilities).	·	12,000
	Factory Overhead	30,000	30,000
b.	Goods in Process Inventory Raw Materials Inventory To assign direct materials to jobs.	350,000	350,000
	Goods in Process Inventory Factory Payroll To assign direct labor to jobs.	218,000	218,000
	Goods in Process Inventory Factory Overhead To apply overhead to jobs.	109,000	109,000
C.	Finished Goods Inventory	500,000	500,000
d.	Cost of Goods SoldFinished Goods Inventory To record cost of sale of job.	186,000	186,000
e.	Cash	380,000	380,000
f.	Factory Overhead* Cost of Goods Sold To assign overapplied overhead.	3,000	3,000
	*Overhead applied to jobs		
	Overapplied overhead <u>\$ 3,000</u>		

Problem 15-1B (Continued)

Part 3	
TAVELLA COMPANY	
Manufacturing Statement	
For Month Ended September 30	*250.000
Direct materials used	\$350,000
Direct labor used	218,000
Factory overhead	
Indirect materials \$ 30,000	
Indirect labor 14,000	
Factory rent 20,000	
Factory utilities 12,000	
Depreciation of equipment 30,000	<u> 106,000</u>
Total manufacturing costs	674,000
Add goods in process August 31 (Jobs 114 & 115)	83,000
Total cost of goods in process	757,000
Deduct goods in process, September 30 (Job 116)	(260,000)
Add overapplied overhead*	3,000
Cost of goods manufactured	<u>\$500,000</u>
*Alternatively, overapplied overhead can be listed among the overh	ead items.
Part 4	
Gross profit on the income statement for the month ended Septe	ember 30
Sales	\$380,000
Cost of goods sold (\$186,000 - \$3,000)	<u>(183,000</u>)
Gross profit	\$197,000

Presentation of inventories on the September 30 balance sheet

Inventories	
Raw materials	\$170,000*
Goods in process (Job 116)	260,000
Finished goods (Job 115)	314,000
Total inventories	\$744,000

* Beginning raw materials inventory	\$150,000
Purchases	400,000
Direct materials used	(350,000)
Indirect materials used	(30,000)
Ending raw materials inventory	\$170,000

Problem 15-1B (Concluded)

Part 5

Overhead is overapplied by \$3,000, meaning that individual jobs or batches are over-costed. Thus, profits at the job (and batch) level are understated.

Problem 15-2B (75 minutes)

Part 1

a. Dec. 31	Goods in Process Inventory	12,200	12,200
b. Dec. 31	Goods in Process Inventory Factory Payroll To record direct labor costs for Jobs 603 and 604 (\$5,000 + \$8,000).	13,000	13,000
c. Dec. 31	Goods in Process Inventory	26,000	26,000
d. Dec. 31	Factory Overhead Raw Materials Inventory To add cost of indirect materials to actual factory overhead.	2,100	2,100
e. Dec. 31	Factory Overhead Factory Payroll To add cost of indirect labor to actual factory overhead.	3,000	3,000

Problem 15-2B (Continued)

Part 2

Revised Factory Overhead account

Ending balance from trial balance	\$27,000	Debit
Applied to Jobs 603 and 604	(26,000)	Credit
Additional indirect materials	2,100	Debit
Additional indirect labor	3,000	Debit
Underapplied overhead	<u>\$ 6,100</u>	Debit
Dec. 31 Cost of Goods Sold	 om	6,100

SWISHER COMPANY Trial Balance December 31, 2013			
,	Debit	Credit	
Cash	\$ 48,000		
Accounts receivable	42,000		
Raw materials inventory*	11,700		
Goods in process inventory**	51,200		
Finished goods inventory	9,000		
Prepaid rent	3,000		
Accounts payable		\$ 10,500	
Notes payable		13,500	
Common stock		30,000	
Retained earnings		87,000	
Sales		180,000	
Cost of goods sold***	111,100		
Factory payroll	0		
Factory overhead	0		
Operating expenses	45,000		
Totals	<u>\$321,000</u>	<u>\$321,000</u>	

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Problem 15-2B (Continued)

Part 3 (Concluded)

* Raw materials inventory Balance per trial balance Less: Amounts recorded for Jobs 603 and 604 Less: Indirect materials Ending balance	(12,200) <u>(2,100</u>)
** Goods in process inventory	

	<u>Job 603</u>	<u>Job 604</u>	<u>Total</u>
Direct materials	\$ 4,600	\$ 7,600	\$12,200
Direct labor	5,000	8,000	13,000
Overhead	10,000	16,000	26,000
Total cost	<u>\$19,600</u>	\$31,600	<u>\$51,200</u>

^{*** \$105,000 + \$6,100 = &}lt;u>\$111,100</u>

SWISHER COMPANY Income Statement For Year Ended December 31, 2013	
Sales	\$ 180,000
Cost of goods sold	<u>(111,100</u>)
Gross profit	68,900
Operating expenses	<u>(45,000</u>)
Net income	<u>\$ 23,900</u>

Problem 15-2B (Concluded)

Part 4 (Concluded)

SWISHER COMPANY Balance Sheet December 31, 2013		
Assets Cash Accounts receivable Inventories		\$ 48,000 42,000
Raw materials inventory Goods in process inventory Finished goods inventory Prepaid rent Total assets	\$11,700 51,200 <u>9,000</u>	71,900 3,000 <u>\$164,900</u>
Liabilities and equity Accounts payable Notes payable Total liabilities		\$ 10,500
Common stock Retained earnings (\$87,000 + \$23,900) Total stockholders' equity Total liabilities and equity		30,000 <u>110,900</u> <u>140,900</u> <u>\$164,900</u>

Part 5

The \$2,100 error would cause the costs for Job 604 to be understated. Since Job 604 is in process at the end of the period, goods in process inventory and total assets would both be understated on the balance sheet. In addition the over- or underapplied overhead would change by \$2,100. That is, if overhead is underapplied by, say, \$6,100, that amount would decrease by \$2,100, yielding \$4,000 in underapplied overhead. Any underor overapplied overhead is charged directly to cost of goods sold, so correcting the error would cause cost of goods sold to decrease and net income to increase by \$2,100—yielding a \$2,100 increase in retained earnings.

JOB COST SHEETS

Job No. 487	
Materials	\$30,000
Labor	8,000
Overhead	16,000
Total cost	<u>\$54,000</u>

Job No. 488	
Materials	\$20,000
Labor	7,000
Overhead	14,000
Total cost	\$41,000

Job No. 489	
Materials	\$12,000
Labor	25,000
Overhead	50,000
Total cost	<u>\$87,000</u>

Job No. 490	
Materials	\$14,000
Labor	26,000
Overhead	52,000
Total cost	\$92,000

Job No. 491	
Materials	\$ 4,000
Labor	2,000
Overhead	4,000
Total cost	<u>\$10,000</u>

Problem 15-3B (Concluded)

a.	Raw Materials Inventory	125,000	125,000
b.	Factory Payroll Cash To record factory payroll.	84,000	84,000
C.	Factory Overhead Cash To record other factory overhead.	11,000	11,000
d.	Goods in Process Inventory Factory Overhead Raw Materials Inventory To record direct & indirect materials.	80,000 12,000	92,000
e.	Goods in Process Inventory Factory Overhead Factory Payroll To record direct & indirect labor.	-	84,000

Problem 15-3B (Continued)

[continued from prior page]

f.	Goods in Process Inventory	118,000	118,000
g.	Finished Goods Inventory Goods in Process Inventory To record completion of jobs (\$54,000 + \$87,000 + \$92,000).	233,000	233,000
h.	Accounts Receivable Sales To record sales on account.	340,000	340,000
	Cost of Goods Sold Finished Goods Inventory To record cost of sales (\$54,000 + \$87,000).	141,000	141,000
i.	Factory Overhead	96,000	37,000 21,000 7,000 31,000
j.	Goods in Process Inventory Factory Overhead To apply overhead to jobs [(\$7,000 + \$2,000) x 200%].	18,000	18,000

Problem 15-3B (Continued)

Part 3

GENERAL LEDGER ACCOUNTS

R	aw Materials	Inver	ntory	Factory Payroll				
(a)	125,000	(d)	92,000	(b)	84,000	(e)	84,000	
Bal.	33,000			Bal.	0			
God	ods in Proces	ss Inv	entory		Factory	Overhea	nd	
God (d)	ods in Proces	ss Inv	entory 233,000	(c)	Factory 11,000	Overhea (f)	nd 118,000	
				(c) (d)				

(i)

96,000

Bal.

Fir	nished Good	ls Inve	entory		Cost of C	Goods Sold
(g)	233,000	(h)	141,000	(h)	141,000	
Bal.	92,000			Bal.	141,000	

Reports of Job Costs*								
Goods in Process Inventory								
Job 488	\$ 41,000							
Job 491	10,000							
Balance	<u>\$ 51,000</u>							
Finished Goods Inventory								
Job 490	\$ 92,000							
Balance	<u>\$ 92,000</u>							
Cost of Goods Sold								
Job 487	\$ 54,000							
Job 489	87,000							
Balance	<u>\$141,000</u>							

^{*}Individual totals reconcile with account balances shown in part 3.

Problem 15-4B (35 minutes)

Part 1

a. Predetermined overhead rate

$$\frac{\text{Estimated overhead costs}}{\text{Estimated direct labor cost}} = \frac{\$750,000}{[50 \times 2,000 \times \$15]} = \frac{\$750,000}{\$1,500,000} = \frac{50\%}{}$$

b. Overhead costs charged to jobs

Job No.	Direct Labor	Applied Overhead (50%)
625	\$ 354,000	\$177,000
626	330,000	165,000
627	175,000	87,500
628	420,000	210,000
629	184,000	92,000
630	10,000	<u>5,000</u>
Total	<u>\$1,473,000</u>	<u>\$736,500</u>

c. Overapplied or underapplied overhead determination

Actual overhead cost	\$725,000
Less applied overhead cost	<u>736,500</u>
Overapplied overhead	<u>\$ (11,500</u>)

Dec. 31	Factory Overhead	11,500	
	Cost of Goods Sold	•	11,500
	To assign overapplied overhead.		•

	JOB COST SHEET										
Custo	mer's Name	Encinita C	Company		_ Job I	No	450				
	Direct Ma	aterials	Direct	Labor	Overhe	ad Costs	Applied				
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Rate	Amount				
	#223	16,000	#1-10	40,000	June	70%	28,000				
	#224	9,600									
					SUMM	COSTS					
					Dir. Mater	ials	25,600				
					Dir. Labor	·	40,000				
					Overhead		28,000				
					Total Cost of Job		93,600				
	Total	25,600	Total	40,000							
					F	Ē D					

	JOB COST SHEET										
Custo	mer's Name	Fargo, Inc			Job	No	451				
	Direct Ma	aterials	Direct	Labor	Overh	ead Cost	s Applied				
Date	Requisition Number #225 #226	Amount 8,000 4,800	Time Ticket Number #11-20	Amount 32,000	Date Rate Amoun						
	Total		Total		SUMMARY OF COSTS Dir. Materials Dir. Labor Overhead Total cost of Job						
	iolai		iotai		_						

Problem 15-5B (Continued)

	MATERIALS LEDGER CARD												
Item	Material M												
	R	eceived				Iss	ued			Balance)		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total		
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price		
June 1									120	200	24,000		
	#20	150	200	30,000					270	200	54,000		
					#223	80	200	16,000	190	200	38,000		
					#225	40	200	8,000	150	200	30,000		

	MATERIALS LEDGER CARD												
Item	Item Material R												
	Received Issued Balance												
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total		
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price		
June 1	-								80	160	12,800		
	#21	70	160	11,200					150	160	24,000		
					#224	60	160	9,600	90	160	14,400		
					#226	30	160	4,800	60	160	9,600		

	MATERIALS LEDGER CARD												
Item	em Paint												
	R	eceived			Issued				Balance				
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total		
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price		
June 1	-								44	72	3,168		
					#227	12	72	864	32	72	2,304		

	GENERAL JOURNAL		
a.	Raw Materials Inventory	41,200	41,200
d.	Factory Payroll Cash To record factory payroll.	84,000	84,000
	Factory Overhead Cash To record other factory overhead.	36,800	36,800
e.	Finished Goods Inventory Goods in Process To record completion of jobs.	93,600	93,600
f.	Accounts Receivable Sales To record sales on account.	290,000	290,000
	Cost of Goods Sold Finished Goods Inventory To record cost of sales.	93,600	93,600
h.	Goods in Process Inventory* Factory Overhead	38,400 864	39,264
i.	Goods in Process Inventory* Factory Overhead Factory Payroll To record direct & indirect labor. *(\$40,000 + \$32,000)	72,000 12,000	84,000
j.	Goods in Process Inventory Factory Overhead To apply overhead (\$28,000 + \$22,400).	50,400	50,400

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Problem 15-5B (Continued)

k. The ending balance in Factory Overhead is computed as:

Actual Factory Overhead

Miscellaneous overhead	\$36,800
Indirect materials	864
Indirect labor	12,000
Total actual factory overhead	49,664
Factory overhead applied	50,400
Overapplied overhead	\$ (736)

SERIAL PROBLEM—SP 15

Serial Problem—SP 15, Success Systems (40 minutes)

1. The cost of direct materials requisitioned in the month equals the total direct materials costs accumulated on the three jobs less the amount of direct materials cost assigned to Job 6.02 in May:

Job 6.02	\$1,500	
Less prior costs	(600)	\$ 900
Job 6.03		3,300
Job 6.04		2,700
Total materials used (requisitioned)		\$6.900

2. Direct labor cost incurred in the month equals the total direct labor costs accumulated on the three jobs less the amount of direct labor cost assigned to Job 6.02 in May:

Job 6.02	\$ 800	
Less prior costs	<u>(180</u>)	\$ 620
Job 6.03		1,420
Job 6.04		2,100
Total direct labor		<u>\$4,140</u>

3. The predetermined overhead rate equals the ratio between the amount of overhead assigned to the jobs divided by the amount of direct labor cost assigned to them. Since the rate is assumed constant during the year in this problem, and the same rate is used for all jobs within a month, the ratio for any one of them equals the rate that was applied. This table shows the ratio for jobs 6.02 and 6.04:

	Job 6.02	Job 6.04
Overhead	\$ 400	\$1,050
Direct labor	800	2,100
Predetermined overhead rate	50%	50%

4. The cost transferred to finished goods in June equals the total costs of the two completed jobs for the month, which are Jobs 6.02 and 6.03:

	Job 6.02	Job 6.03	Total
Direct materials	\$1,500	\$3,300	\$4,800
Direct labor	800	1,420	2,220
Overhead	400	<u>710</u>	<u>1,110</u>
Total transferred cost	\$2,700	<u>\$5,430</u>	\$8,130

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Reporting in Action — BTN 15-1

- 1. We would anticipate that at least two types of costs will increase as a percent of sales with Polaris's growth in domestic sales. The first type is broadly classed into variable costs. Variable costs are the usual operating costs including selling, and administrative costs. Simply stated, it will cost Polaris to expand and operate in more markets. The second type of costs relates to fixed costs that occur with growth beyond Polaris's current productive capacity. Specifically, increasing amounts of property and equipment assets are likely to be required with growth in domestic markets. This is because Polaris would expand its ability to meet increasing sales through expanding the number of stores and its inventory.
- 2. Both types of costs identified in part 1 are likely to increase as Polaris expands into more markets. Examples of specific items include communication, advertising, training, travel, and management costs. In addition, if growth is sufficiently large to push Polaris's sales beyond its current capacity, additional costs will be incurred in expanding property and equipment assets.

Achieving success with the first type of costs can be examined by looking at the relation between operating costs and sales growth. Success with the second type of costs can be indirectly examined by looking at Polaris's gross margin ratio as sales increase. If Polaris does not expand and add capacity, this percent should increase as sales increase—this would be due to "economies of scale." Success could also be assessed using asset turnover ratios and return on asset ratios.

3. Solution depends on the annual report information obtained.

Comparative Analysis — BTN 15-2

1. Actual inventory changes and operating cash flow effects as found on the cash flow statement (amounts are in \$thousands)

Dalasia	O	One Year	Two Years
Polaris	Current Year	Prior	Prior
Inventory change	Increase	Increase	Decrease
Operating cash			
flow effect from	Decrease of	Decrease of	Increase of
inventory change	\$49,973	\$56,612	\$42,997

Arctic Cat	Current Year	One Year Prior	Two Years Prior
Inventory change	Decrease	Decrease	Decrease
Operating cash			
flow effect from	Increase of	Increase of	Increase of
inventory change	\$20,587	\$40,003	\$2,798

- 2. A successful JIT system should reduce inventory levels. This reduction in inventory should increase operating cash flows. In the solution of part 1, notice that decreases in inventory yield increases in operating cash flow, while increases in inventory yield decreases in operating cash flow. The decreases in inventory from a JIT system should free up additional resources that could be directed toward paying off debt or expanding operations for even greater returns. This should increase operating income. In addition, losses from obsolete or damaged inventory should decline, also increasing operating income.
- 3. This is a one-time occurrence of a release of cash. However, this one-time adjustment can yield a recurring impact on returns if such freed up resources are directed into productive assets. Moreover, this adjustment should not reverse provided the JIT inventory system can maintain the reduced inventory levels.

Ethics Challenge — BTN 15-3

Instructor note: This problem is designed to illustrate why the accounting professional must be aware of management's and employees' biases when working with and relying on accounting estimates and data.

ME	ΜO	RA	ND	UN	Λ

TO: FROM: DATE: SUBJECT:

Suggested content outline

The obvious concern is that management is allocating more overhead to government jobs compared to open market bid contracts. There is no obvious reason for such behavior other than a profit motive.

Specifically, by allocating more overhead to government jobs, profits on government jobs will increase in relation to cost. Conversely, private market jobs will show greater profits because more overhead is allocated to government jobs and less to private jobs.

This type of abuse in overhead allocation is a real problem in practice. This is why we hear of "\$500 hammers" sold to the U.S. Government.

Communicating in Practice — BTN 15-4

Student notes should include but not be limited to the following points:

- 1. You recommend replacing the general accounting (periodic inventory) system with a cost accounting (perpetual inventory) system specifically a job order cost accounting system. Cost accounting provide product cost information systems products manufactured whereas the current system does not. The new system would yield more timely information for pricing goods for sale. A job order system is particularly appropriate for the kinds of goods this business produces—goods made-to-order or stock items produced at varying points in time. A job order system is also appropriate for this type of discontinuous production of goods. Finally, the new system has the potential to reduce inventory levels—with possible implementation of a JIT system—that will free up funds to be devoted elsewhere.
- 2. This new system would require use of many different documents to control the acquisition, use, and availability of materials. It also requires documents for allocation of labor and overhead costs, and for finished goods that are sold and unsold. The chapter illustrates many of these source documents for a cost accounting system. You might also suggest that these documents could/should be implemented in an "online" (paperless) manner to further facilitate information and inventory management.
- 3. The focal point of the new system is the job cost sheet, which is used to accumulate and tally costs of goods as produced for each specific job order and job lot. You could prepare a sample and explain and illustrate how the system determines unit costs as production is completed.

Taking It to the Net — BTN 15-5

Instructor note: There is no single solution to this assignment.

The Website [amsi.com] provides details about what its job costing software can provide to users. After careful examination, students can write a report to the CEO, which may include the following points:

- Features of the software (including the tools it offers)
- Reports that can be generated using the software
- Benefits of the software—pricing, cost control, inventory management, general ledger package, accounts payable and receivable, etc.

Teamwork in Action — BTN 15-6

- 1. A medical clinic can be considered as appropriate for a job order cost accounting system. This is because each patient is unique in many ways, such as the type/location of the illness (skin, heart, lung, etc.), health condition (some may have diabetes or high blood pressure whereas others may be free of such conditions), and other personal characteristics (age, gender, weight, etc.). Also, different patients have different emotional frames of mind that impact diagnosis and treatment.
- 2. In light of the differences identified in part 1, the doctors will consider the individual characteristics of every patient in determining the type and extent of treatment to be provided, the extent of counseling required, and so forth. Each individual patient will therefore "consume" resources in varying quantities resulting in different costs. This would suggest a job order cost accounting system as an appropriate monitoring and control system.

Entrepreneurial Decision — BTN 15-7

- 1. A job cost sheet for a service company would likely not have any costs for direct materials. A manufacturing company like Astor and Black converts raw materials into finished goods, thus its job cost sheet would accumulate and track costs of raw materials for each job.
- 2. Examples of direct labor and overhead costs for Astor and Black include:

<u>Direct Labor</u>: Wages/salaries of tailors.

<u>Overhead</u>: Allocated portions of general administrative costs such as supervisors' salaries, depreciation on equipment used, and indirect materials such as thread and needles.

Hitting the Road — BTN 15-8

- 1. The framework for the job cost sheet should follow that in the second exhibit in the chapter. This includes the descriptions for: company name, date, quantity, etc. In addition, the direct costs should include subcontract work, such as electrical and plumbing. The response for overhead will likely vary. The key is that any overhead allocation pattern be logical. In the building business, square footage, lot size, labor time, cost of materials, a straight average, or a combination may be utilized to allocate overhead.
- 2. Results of the comparison of job cost sheets to a builder's actual job cost sheets depend on the builder chosen and the format used.
 - Instructors often find it useful to have students/teams report findings to the class.

Global Decision — BTN 15-9

1. Actual inventory amounts and changes. KTM's amounts are in Australian dollars (thousands) and Piaggio's amounts are in euros (thousands).

KTM (\$ '000's)	Balance, Current Year	Balance, Prior Year	Change in Inventory
Inventory	\$113,979	\$108,910	\$5,069 Increase
Operating cash flow effect from inventory change			Decrease of \$5,069

Piaggio (€ '000's)	Balance, Current Year	Balance, Prior Year	Change in Inventory
Inventory	€236,998	€240,066	€3,068 Decrease
Operating cash flow effect from inventory change			Increase of €3,068

- 2. A successful JIT system should reduce inventory levels. This reduction in inventory should increase operating cash flows. In the solution of part 1, notice that decreases in inventory yield increases in operating cash flow, while increases in inventory yield decreases in operating cash flow. The decreases in inventory from a JIT system should free up additional resources that could be directed toward paying off debt or expanding operations for even greater returns. This should also increase operating income. In addition, losses from obsolete or damaged inventory should decline, also increasing operating income.
- 3. We cannot definitively determine which company of the two would benefit the most from JIT implementation. The benefit of JIT would depend on the efficiencies gained from the implementation, which might vary by company. Also, we cannot directly compare changes expressed in euros with those expressed in Australian dollars. We would have to translate euros into Australian dollars (or vice versa) to be able to determine which company has experienced the largest changes in inventory over the past few years.