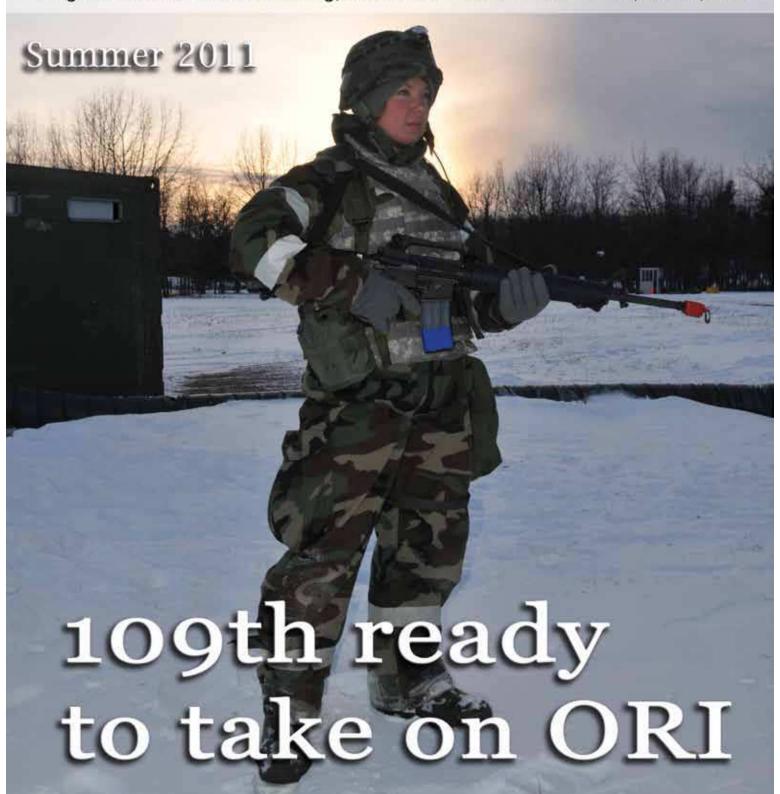


Magazine of the 109th Airlift Wing, Stratton Air National Guard Base, Scotia, N.Y.



# Senior Leader Viewpoints

The following is a letter from the Secretary of the Air Force, Michael B. Donley, the Air Force Chief of Staff, Gen. Nortan A. Schwartz, and Chief Master Sgt. of the Air Force James Roy, regarding the Critical Days of Summer Safety Campaign for 2011.

"Memorial Day weekend through Labor Day marks the season of greatest risks for our Air Force team. To counter those risks, we will kick off the Critical Days of Summer safety campaign for 2011 on May 28th.

Unfortunately, last summer we lost 16 Airmen. While this was an improvement over the 21 lost the previous year, we must strive to do better. The 2011 Air Force goal is zero preventable mishaps and fatalities. The leading causes of preventable fatalities during the Critical Days of Summer are off-duty private motor vehicle mishaps and drowning. We therefore emphasize the importance of fastening seatbelts, driving at reasonable speeds, and avoiding situations of driving while distracted, under the influence, fatigued, or otherwise impaired. While participating in aquatic activities, we also strongly urge the use of proper equipment such as personal flotation devices, and avoiding hazardous areas and dangerous water conditions.

We challenge all Airmen to make this year safer than last. Be each other's wingman--use risk management principles, both on and off duty, and exercise sound judgment. We encourage each of you to invest a high level of commitment in taking care of one another. Our most important objective for this summer's campaign is protecting military and civilian personnel and their families.

Michael B. Donley
Secretary of the Air Force

Norton A. Schwartz
General, USAF
Chief of Staff



## Commander's Call

# ORI is just around the corner

**By Col. John Russo** 109th AW Vice Commander

The 2011 Operational Readiness Inspection (ORI) is upon us. Our mobility line is running efficiently, we've practiced deploying our cargo and personnel to the training location, and spent hours and hours training on the tasks in our Airman's Manual.

Whenever so much time and energy is spent in preparing for something, there is always the risk that the preparation ceases to become the means to an end and becomes the "end" itself.

As we complete 18 months of preparation and training, it's easy to lose sight of the fact that in this era of declining resources we must continually demonstrate our proficiency at our mission in order to ensure we remain viable.

Our ability to continue providing support to the National Science Foundation in Antarctica and Greenland and provide combat support overseas is a direct result of our staying ahead of the curve. The ORI

is our prime opportunity to remain ahead of that curve. It's our opportunity to prove our mettle to the Air Force and Department of Defense. It's our opportunity to complete a task that directly impacts the base's ability to retain our missions and remain in our community. This is our opportunity to showcase the 109th Airlift Wing as relevant, ready and reliable in providing real world joint base support for the war effort. It is our time to shine.

Unfortunately, this forum lacks the space to individually list each of your accomplishments and everything that has been done to prepare for this ORI. I have witnessed the time and effort each of you has put in preparing for this. I have seen you in action.

I know you will do well. Finally, I would like to offer a few things to keep in mind as you are engrossed in the ORI: If you see something, do something; remain situationally aware; watch your wingman; and remember... thoughts lead attitudes, attitudes lead action.

Colonel LaBarge and I are confident that each of you is ready. Thank you for



U.S. Air Force photo

Col. John Russo took part in the Operational Readiness Exercise in March. Colonel Russo and more than 250 Airmen are preparing to leave for the Operational Readiness Inspection.

your time, effort and attention to detail. Thank you for the effort you are making to maintain the Wing's mission and future. 109<sup>th</sup> Airlift Wing



Commander
Col. Timothy LaBarge
Vice Commander
Col. John Russo

# Skibird

Summer 2011 Volume 49, No. 1

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# **Skibird**

SUMMER 2011 VOLUME 49, No. 1

# **Inside**

Wellness Center has grand opening
Wellness Center Staff

Airmen of the Year 2010

Staying energy conscience
By Master Sgt. Tom Gerg

Wing participates in ORE
By Tech. Sgt. Catharine Schmidt

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Staying energy conscience
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#### On the cover:

ALPENA, Mich. -- Staff Sgt. Jessica Mattingley, a Security Forces augmentee, stands guard during an exercise March 23. Airmen with the 109th Airlift Wing deployed to Alpena CRTC, Mich., for the Wing's Operational Readiness Exercise March 21-25. The Wing will be deploying again in June for its Operational Readiness Inspection. (Photo by Master Sqt. Willie Gizara) Full coverage on Page 8

The Skibird Summer 2011

## Airmen of the Year 2010

# Wellness Center offers Airmen, families information, education, relaxation

family community leaders filled the new 109th Airlift Wing Wellness Center on June 3 to help celebrate its grand opening with an official ribbon cutting ceremony.

The first of its kind in the New York Air National Guard, the Center is a joint venture among the offices of the Director of Psychological Health, Airmen and Family Readiness, the Chaplaincy and the Medical Clinic. Along with the services each of the respective offices brings to the Center, it is also a "onestop-shop" for information and resources on a variety of military benefit programs.

Airmen and family members will be able to come to the Center to Skype during their loved ones' deployments and TDYs, use the relaxation room to pray, meditate or just de-stress, and browse the Manager. library of books, DVDs and CDs on a variety of topics. Educational programs and classes will also be offered throughout the year on a range of topics such as self-defense, nutrition and fitness, financial readiness, and emotional wellbeing.

"We are extremely pleased to be able to offer this support for our Wing and families," said Col. John Russo, 109th AW vice commander, in dedicating the Center. "We would also like this to be a model for other Wings. Today's ops tempo means our Airmen are

109th AW Wellness Center experiencing more frequent and longer deployments. In addition to shouldering more responsibilities at home, families also have the added stress of worrying about their loved ones being in harms' way. This Center is our commitment to helping cope with these stressors.'

> Colonel Russo extended an invitation to other local units and their families to use the Center. "We want their members and families to feel as welcome here as our own families."

> After the ceremony, guests stayed to discuss some of the upcoming programs while enjoying the friendly, relaxed atmosphere.

"This one-stop shop will ensure we create a friendly, comfortable environment that supports resilient Airmen and families while focusing on their health and well-being," said Beverly Keating, Airman and Family Readiness Program

Jolene Kent-Stanley, Wing Director of Psychological Health summarized it as "A place to get away from the stresses of everyday life - no matter how big or small."

The Wellness Center is located



Photo by Tech, Sqt. Catharine Schmid The relaxation room in the 109th Airlift Wing Wellness Center.



(From left) Chaplain Jacob Marvel, Dr. Brett Wood, Master Sgt. Jackie Sweet-McNeill, Jolene Kent-Stanley, Beverly Keating and Master Sgt. Michelle Brunt cut the ribbon to dedicate the new 109th Airlift Wing Wellness Center on June 3. They are all part of the Wellness Center support staff

the second floor of Building 1. It will be open daily, on drill

in the Chaplain's Office, on weekends and evenings by appointment.



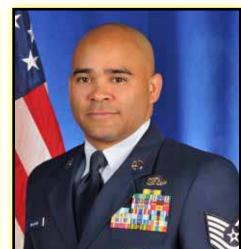
Airmen, families and community leaders gathered at the new 109th Airlift Wing Wellness Center for its grand opening June 3.

# Airman



**Senior Airman Anastasios Mantzouris** Logistics Readiness Squadron

# NCO



Tech. Sgt. Pedro Negron Communications Flight

# **SNCO**



Master Sgt. Jeffrey Hanna Maintenance Group

# First Sergeant



Master Sqt. Nicole DellaRocco Logistics Readiness Squadron

# **Honor Guard**



Staff Sqt. Gregory McMullen Logistics Readiness Squadron

# **Honor Guard** Superintendent



**Chief Master Sqt. Denny Richardson** 139th Airlift Squadron

The Skibird **Summer 2011** 

# Energy in all that we do

By Master Sgt. Tom Gerg Civil Engineer Squadron

s the budgets decrease and mission continues, Stratton Air National Guard Base must become more and more energy conscious in everything we do.

How many times do we walk away from our office or work by 2015. center and leave on our monitors or the lights? Do we have task lighting we could use vs. running the entire area? Energy usage may not be something we think about in day-to-day operations, but it has a dramatic effect on how we maintain and repair the base. Every dollar allocated against our utility bills directly affects the dollars we have

the base.

decreasing our energy consumption since our baselines were measured in 2003 and 2004. The mandates that were established at that time were to reduce our utilities, which are exploring wind generation and included gas, electric, propane and water consumption, by 30 percent

many changes to our facilities in order to meet those goals. This was achieved through new and more efficient HVAC systems, better use of our base Direct Digital control system, implementing nighttime setback schedules, mandating space temperatures, reducing exterior world. nighttime lighting, and installing

left to repair everyday things around new and efficient lighting systems in our facilities. We are continually We have made great strides in looking for new technologies to further our efforts, but it takes everyone to help us conserve everywhere we can.

As we look down the road, we photo voltaic (PV) systems to reduce our energy demands. We are also currently installing digital smart Since then, we have made electric meters on many facilities to closely monitor trends and help identify areas we can further our reduction goals.

> With everyone's effort we will continue to lead the way toward an energy efficient future and leaving a smaller carbon foot print in our

> > (See energy insert on Page 7)



U.S. Army photo by Sqt. 1st Class Steven Petibon

## Remembering the fallen

LATHAM - Tech Sqt. Al Moon sounds Taps as members of the New York Military Forces Honor Guard present arms during a Memorial Day service held May 26th at Division of Military and Naval Affairs headquarters here. The event, presided over by Army Maj. Gen. Patrick Murphy, the Adjutant General, and New York National Guard Command Sqt. Major Frank Wick, recognized the 32 members of the New York Army National Guard, and one Marine Corps Reservist who was also a member of the New York Naval Militia who have died in Iraq and Afghanistan.

Make Energy a Consideration in All We Do

End of Day Energy Saver Checklist Cubicle/Office

- 1. Overhead lights, task lighting-turn off
- 2. Desk lights off
- 3. Computer speakers off
- 4. Computer monitor off
- 5. Personal audio systems off
- 6. Personal fans or environmental systems
- 7. Printers off or on standby as required
- 8. FAX machines off
- 9. Other peripherals off

Note: Unplugging peripherals saves more energy!

Make Energy a Consideration in All We Do End of Day *Energy Saver* Checklist **Shared Work Areas** 

1. Printers - off or on standby as required

- 2. FAX machines off
- 3. Plotters off

Note: Unplugging peripherals saves more energy!



Make Energy a Consideration in All We Do

End of Day Energy Saver Checklist Kitchen/Break areas

- 1. Lights off
- 2. Coffee Pots off
- 3. Dishes cleaned
- 4. General area clean, garbage in appropriate receptable
- 5. Refrigerators clean, old food discarded

Make Energy a Consideration in All We Do

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**Summer 2011** The Skibird

# 109th AW ready for ORI

ORE prepares Airmen for upcoming inspection

Story by Tech. Sgt. Catharine Schmidt and Photos by Master Sgt. Willie Gizara

Public Affairs

ore than 250 Airmen with the 109th Airlift Wing deployed to Alpena Combat Readiness before.

Ability to Survive and Operate (ATSO) skills in a way some had never been tested before. Training Center (CRTC), Mich., beginning March 19 for a week to hone their wartime readiness skills during an Operational Readiness Exercise. The Wing partnered with reservists from the 439th Airlift Wing out of Westover Air Reserve Base, Mass., to make up the 114th Air Expeditionary Wing.

The ORE's purpose was to serve as a final dry run for the big event – the Operational Readiness Inspection scheduled for June. Airmen were faced with ground attacks, air attacks and chemical attacks, and all the while had different scenarios thrown their way, testing their job knowledge and

through, thanks to the months of training at home station leading up to the ORE. Airmen around the base studied their Airman's Manual, attended hands-on ATSO training and even took some extra steps to ensure they went into the ORE ready.

"Vehicle maintenance practiced inhouse every drill leading up to the ORE," said Master Sgt. Doug Fredenburg, who served as a facility manager during the exercise. "We had weapons, wore our J-List team with our counterparts, through e-mail and went through flash cards. We were more than prepared."

, Security Forces, takes post during an exercise here March 23. Airmen with the 109th Airlift ng deployed to Alpena CRTC, Mich., for the Wing's Operational Readiness Exercise March 21-25. The Wing will be deploying again in June for its Operational Readiness Inspection

"I think we showed up prepared and it was a great training experience for us. We all learned something," said Col. John Russo, It was a challenge, but everyone made it 109th AW vice commander who served as commander of the 114th AEW night shift.

For some participants, this was one of many OREs they had participated in; for others, this was their first. Many agreed that the switch to night shift was difficult to get used to. Other challenges people faced were ATSO skills, getting used to the weight of the equipment, working with their 439th counterparts and additional duties.

"We went to great lengths to be a and even traveling to Westover." Sergeant Fredenburg said.

Many agreed that this ORE prepared them well for the ORI, and gave them the hands-on training they might not have been so confident with before. Mistakes were made, but most importantly, lessons were learned.

"I think this ORE was invaluable in preparing us for the ORI in June," said Master Sgt. Willie Gizara, Public Affairs. "It answered all our questions and allowed us to see things first-hand. We now know what to bring next time and how to mentally prepare for it. We can hit the ground running in June now because of what we have just learned. Our (Exercise Evaluation Team was) terrific in that they answered our questions and took the time to explain processes and the purpose behind them. That goes much farther than yelling at people."

"This exercise gave everyone a chance to see where they stood in relation to the skills needed," said Master Sgt. Pete Latniak, who served as a facility manager. "Now we can adjust what's needed to be that much more successful."



NAL GUARD BASE, N.Y. -- Airmen are briefed on the correct standard of packing ng processing here March 21. Airmen with the 109th Airlift Wing deployed to their mobility bags d Alpena CRTC, Mich., for the Wing's Operational Readiness Exercise March 21-25. The Wing will be deploying again in June for its Operational Readiness Inspection.



ALPENA CRTC. Mich. -- Tech. Sqt. Darin Cook. 109th Civil Engineer Squadron, checks his gas mask before reporting for duty March 22.





ALPENA CRTC, Mich. -- Security Forces troops try to back off mock pl

Those who participated in the ORE had advice for all the players and those who might be just starting to prepare for an ORE/

"I recommend to others to just relax and don't get frustrated and think through their answers to the inspector," Sergeant Latniak said. "Study your Airman's Manual and

complete the Airman's Manual test that is be completed and no longer daunting."\ going around."

"A positive attitude and steady wins the race," said Senior Master Sgt. Jeffrey Trottier, of the Intel Shop. "Meaning, keep doing all the little things that need to be done on a daily basis, and when it comes time to get out of town for the ORI, these tasks will

"Take it seriously," Sergeant Gizara said. "Show a sense of urgency especially around your command and the inspectors. If you think something is wrong, say something. Be patient with your co-workers and stay positive. It's only one week."

# M-16 CHECK

# **IMMEDIATE ACTION PROCEDURES** (SPORTS)

**S**-Slap upward on bottom of magazine to ensure magazine is fully seated

**P**-Pull charging handle to rear

**O**-Observe to see if a round or cartridge casing was ejected and chamber and receiver area are clear (if chamber or receiver is not clear, proceed to remedial action)

**R**-Release charging handle (allow bolt to slam forward)

**T**-Tap forward assist button to ensure bolt is fully forward

S-Shoot



(Ref pg 105, AFPAM 10-100)

# **FUNCTION CHECK**

- Start with a CLEARED WEAPON, bolt forward, on SAFE
- Pull the trigger
- Weapons should not dry fire (hammer should not fall)
- Place on SEMI and pull the trigger
- Weapon should dry fire (hammer falls)
- Hold the trigger to the rear and charge the weapon
- Release trigger slowly and smoothly (you should hear an audible click)
- Place the weapon on BURST and pull the trigger
- Weapons should dry fire (hammer falls)
- Hold the trigger to the rear and release the weapon charging handle three times
- Release the trigger. Pull the trigger and hammer should fall

(Ref pg 102, AFPAM 10-100)

## **ORI**

# ATTACK

## **Reporting an Attack** using the S-A-L-U-T-E report

The number of persons and vehicles seen or the size of an object

#### **Activity**

Description of enemy activity (assaulting fleeing, observing)

#### Location

Where the enemy was sighted (grid coordinate or reference point)

Distinctive signs, symbols, or identification on people, vehicles, aircraft, or weapons (numbers, patches, or clothing type)

#### Time

Time the activity is observed

#### Eauipment

Equipment and vehicles associated with the activity

(Ref pg 91, AFPAM 10-100)

# ENEMY SELFAID & **BUDDY CARE**

#### **BASIC LIFESAVING STEPS**

Airway

Breathing

Circulation

**Bleeding-Conventional Care** 

Disability Direct pressure

Elevate extremity if no fractures suspected Exposure

Pressure points with elevation

(Ref pg174, AFPAM 10-100)

Tourniquet as last resort Consider QuikClot if available

(Ref pg 176, AFPAM 10-100)

### **Sucking Chest Wound**

Symptoms:

Sucking noise from chest Frothy red blood from wound Difficulty breathing

Treatment:

Look for entry and exit wound Cover holes with airtight seal (plastic, tin foil, ID card) Tape down all four sides Allow casualty to assume position for easiest breathing, preferably on affected side

(Ref pg 178, AFPAM 10-100)

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Operation Military Kids (OMK) builds partnerships to increase capacity for youth, families and communities to support youth of Military Families.



12

Providing high-quality, affordable militarysponsored child care subsidies for qualifying Service Members.

24/7 program offering information, referrals and support to Service Members and their Families.





Grants available to pay the fees for children of deployed Service Members to participate in youth sports, fine arts, and tutor programs.

A national, nonprofit organization that informs, trains, and supports professionals, policymakers, and parents in their efforts to improve the lives of infants and toddlers.





(MCEC)'s work is focused on ensuring quality educational opportunities for all military children affected by mobility, family separation, and transition.

#### Colleen E. Casey, Youth Coordinator and Editor

330 Old Niskayuna Road, Latham, NY 12110 (518)786-4614 office (518)786-6060 fax colleen.e.casey@us.army.mil





# National Guard Child and Youth Program

827<sup>th</sup> ENG Youth at 30 Day Event Buffalo, NY April 2- 3



NYS Volunteer and Youth Workshop 2011 Saratoga, NY April 16-17



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# Summer lunch program ongoing

By Retired Lt. Col. Tom Noel Alumni Representative

he Summer Tuesday Lunch Program began the last Tuesday in April on base at the All Ranks Club. We are always looking for volunteers to help with this program. Volunteers are needed between 10 a.m. and 1 p.m. on scheduled Tuesday lunch days. The meal program runs through the last Tuesday in August.

I have been a member of the burnt Hills/ Ballston Lake American Legion Post 1817 for the past four years. They are looking for additional members. If anybody is interested in joining please contact Commander Don Grant at 17 Huckleberry Lane, Ballston Lake, N.Y. 12019-1529, or call him at 877-8613. The American Legion Post 1817

Restaurant, Ballston Lake, the second Wednesday of each month starting at 7:30 p.m. normally lasting no later than an hour. I hope some of you are interested in joining this great American Legion Post, three 109th Airlift Wing veterans are already members.

Alumni Election of Officers was held at the January's monthly Alumni meeting. The same officers of 2010 were extended to 2011. The officers for 2011 are as follows: President-Bill Liberis, Vice President-Gene DeLong, Secretary-Bob Guzior, Treasurer-Ken bliss, Board of Director Members- Tom Noel, Bill Pickney, Dick Weakley, Howard Ray.

The 109th Airlift Wing Alumni Association Summer Picnic will be held on a Saturday afternoon in August (date to be determined) this summer on base at the

meetings are held upstairs over Carney's picnic area. Plan on attending for some plain old camaraderie.

> The Skibird Quarterly Publication Magazine is online at the DMNA Web site at http://dmna.state.ny.us, under the heading of Guard News.

There have been a lot of new 109th AW retirees during the past three months. If you alumni know one of these retirees, invite him or her to join our Alumni Association. All meetings are held on the third Wednesday of each month at 7:30 p.m. at the All Ranks Club in Bldg. 24 at Stratton Air National Guard Base. We always look forward to seeing new faces at our meetings.

Until the next issue of this Skibird Magazine Alumni News, stay happy, healthy, safe and enjoy Spring and think

# Who We Are

#### Tech. Sgt. Joanna Walters 109th Recruiting Supervisor

Tech. Sgt. Joanna Walters is currently the Recruiting Supervisor for the 109th Airlift Wing. She has 14 years of service with the Air National Guard.

Sergeant Walters had always wanted to be a part of the military.

"I was immediately interested in becoming a guardsman upon hearing about the Air National Guard," she said. "I always wanted to join the Air Force, but I also wanted to stay close to my home and family. This gave me the opportunity to do this and so much more.

Sergeant Walters said she loves to travel and spend time with her family. She is also using the AGR tuition program to complete her bachelor's degree.

"My most satisfying experience as a guardsman is watching others succeed," she said.



# **Deadline Notice**

Articles for the next issue of the Skibird are due by Aug. 7



## **Promotions & Awards**

#### Officer **Promotions**

#### **Lieutenant Colonel**

Brian Backus - AES Lisa Bowman - AES Andy Fitorre - OSF Christine Goodwill - MDS Dean Johnson - AS Alvinzo Wilson - AS

#### Major

Matthew Johnson - AS Aaron Lancaster - AS Jeffrey Quinn - AMXS

#### Captain

Emery Jankord II - AS Heather Miner – AES James Nicholson - AS Justin Taylor – AS

#### First Lieutenant

Brian Pustolka - AS James Roth - CPTF Daniel Tripp - OPG Christie Wilhelms – AES Michael Wiwczar - STUF

#### **Second Lieutenant**

Angela Vasilakos -AW

#### Enlisted Promotions

#### **Chief Master Sergeant** Brian Bik - AMXS Vincent Princiotto – LRS

Michelle Shafer – FSS **Senior Master Sergeant** Jeffrey Archibald – FSS

#### Robert Keller - MXS Daniel McCabe - AW Robert Michaels - MXG

**Master Sergeant** Raymond Cole Jr. – LRS Marlene Frankovic - SFS

Robert Gregory - MXS Mark Herdman – AS Lino Pepe – SFS

#### **Technical Sergeant**

Jason Bagnardi - MXM Katy Behany - LRS Kevin Byrns – AMXS Dale Catlett - AES Jeremy Dengler - MXS Michael Eldred-LRS

Rachel Farchione – AES Timothy Gifford – LRS Misty Guthinger – JFHO Thomas Houck – LRS Edward Lovett - MXM Robert Madison - AES Stephen Marra – AW Mark Milian - CPTF Eric Peters - SFS

Anna Pierce – FSS

Corey Shields - AS

#### Tiffany Southard - AS Jeffery Tucker – LRS

**Staff Sergeant** Clayton Allen – MXS Ryan Cook - LRS Joseph Corra – MXS Yamavra Corraro - FSS Lynsey Cross – FSS Michael Jenkins - AS

> Jesse Miner – AS Brittany Nations – JFHQ Duncan Newberry – FSS

Darren Landerway - SFS

Diane Solmo – AES Kristina Squillo – JFHO Zachary Weakley – LRS

#### **Senior Airman**

Nov. 2, 2010 - May 14, 2011

Caleb Bagwell – MXS Ryan Burnah – AES Christopher Donlan – MXS James Fake – AMXS Alex Giaconia – AS Christian Guere - MXM Joshua Hague – OPG Nick Hochmuth - FSS Ranier LaCruz - CF Robert Loomis – AES Daniel Marchand - CES William Medina – AMXS Derek Monaghan – AMXS Christopher Pierson – CES Wayne Riley – MXM Julian Rodriguez – MDG

#### **Airman First Class**

Gabriel Montgomery – AES Stephanie Perkins – FSS

#### Awards January to April

#### **Meritorious Service Medal**

Maj Allen Styno - AES CMSgt Samuel Bursese - MXM CMSgt Charles Lucia - AW CMSgt Hardy Pierce - JFHQ SMSgt Raymond Kiefl - SFS SMSgt Charles Weissend - MXM MSgt Gary Brown - SFS MSgt David Guest - JFHQ MSgt Michael Pingitore - LRS TSgt William Lounsbery - AMXS

#### **Air Force Commendation Medal**

CMSgt Denny Richardson - AS MSgt Nicole DellaRocco - LRS MSgt Karolyn Devito - AW MSgt Jeffrey Hanna - MXG MSgt Edward Holub - MXS MSgt Robert Keller - MXS MSgt Darrell Maximo - FSS MSgt Ronald St. John - MXS MSgt Kevin Willoughby - MXM MSgt Christine Wood - AW TSgt Pedro Negron - CF SSgt Gregory McMullen - LRS SrA Anastasios Mantzouris - LRS

#### Air Force Achievement Medal

MSgt Barry MacDonald - LRS TSgt John Blackburn - FSS TSgt Jason Gardinier - MOF TSgt Scott Zapisek - LRS SSgt Steven Chandler - MXS SSgt Travis Hadcock - MXS SSgt Andrew Nowacki - MXS SSgt Anna Pierce - FSS SrA Benjamin German - AW SSgt Brittany Nations - JFHQ

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Photo illustration by Staff Sgt. Brett Bouchard

#### Mission statement

Provide the most professional theatre combat forces, ready to rapidly deploy statewide, worldwide and pole to pole.

#### Vision statement

A united military organization of empowered individuals building on our proud tradition of serving country, state and community; leaning forward, ready to meet combat and peacetime challenges throughout the world.