

#### Notifications

To the knowledge of the presenter the course material was current at the time it was written. Every reasonable effort has been made to assure the accuracy of the information. Proper coding may require analysis of statutes, regulations or carrier policies and as a result, the proper code result may vary from one payer to another.

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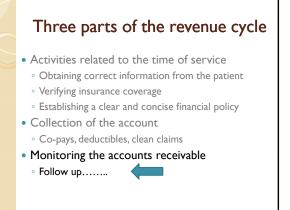
A copy of the complete presentation is **not** available. It is for the presenter's use only.



- The information contained in this presentation is based on my personal experience. I owned and operated a medical billing service for 15 years and now serve as a revenue consultant to a variety of practices.
- Please visit the conference exhibitors for more ways to increase your revenue.
- NETWORK!

#### Agenda

- Why do we examine our billing process?
- The claim has been submitted now what?
- Sample appeal situations



#### Why?

- OIG Compliance Program for Individual and Small Group Physician Practices
  - Federal register Vol. 65, No. 194, October 5, 2000
  - A well-designed compliance program can:
  - Speed and optimize proper payment of claims
  - Minimize billing mistakes;
  - Reduce the chance that an audit will be conducted by CMS or the OIG; and
  - Avoid conflicts with the self-referral and anti-kickback statues

#### More from the OIG

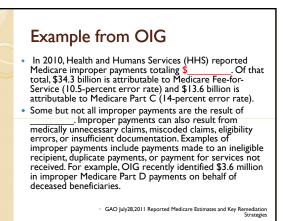
 When physicians discover that their billing errors, honest mistakes, or negligence result in erroneous claims, the physician practice should \_\_\_\_\_\_ the funds erroneously claimed, but without penalties. In other words, absent a violation of a civil, criminal or administrative law, erroneous claims result \_\_\_\_\_\_ in the return of funds claimed in error.

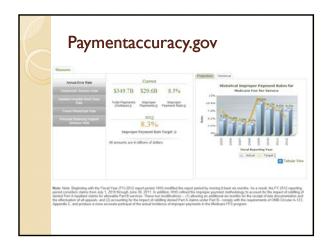
#### OIG.....

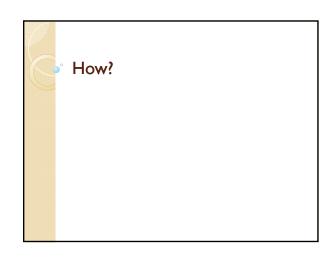
- It is reasonable for physicians (and other providers) to ask: what duty do they owe the Federal health care programs?
- The answer is that all health care providers have a duty to reasonably ensure that the claims submitted to Medicare and other Federal health care programs are \_\_\_\_\_ and \_\_\_\_\_. The OIG continues to engage the provider community in an extensive, good faith effort to work cooperatively on voluntary compliance to minimize errors and to prevent potential penalties for improper billings before they occur.

#### OIG....recommends

- The practice's self-audits can be used to determine whether:
  - Bills are accurately coded and accurately reflect the services provided (as documented in the medical records);
  - Documentation is being completed correctly;
  - Services or items provided are reasonable and necessary; and
  - Any incentives for unnecessary services exist.
- A baseline audit examines the claim development and submission process, from patient intake through claim submission and payment, and identifies elements within this process that may contribute to non-compliance or that may need to be the focus for improving execution.







#### A lot of money left on the table

- Only \_\_\_\_% of claims are paid the first time they're submitted, according to research by CMS.
- The other 30% of claims are either denied (20%) or lost or ignored (10%). And of those claims, 60% of them are never resubmitted to payers. That means medical practices never collect on a full of claims.

Published by: www.carecloud.com

#### Statistic

• Commercial insurers have an average claims error rate of \_\_\_\_\_ percent and only \_\_\_\_\_ percent of providers appeal denied claims, so you're leaving money on the table if your billing staff doesn't start the appeal process as soon as you receive a denial.

 Hyden, M. (2011, December 21). Insurance denials: Is your practice to blame? In MGMA In Practice Blog.

# A lot of money left on the table The Medical Group Management Association (MGMA) estimates that payers underpay practices in the U.S. by an average of 7% - 11%. So if you add a \_\_\_\_\_% underpayment to the 18% of claims that aren't paid at all, that

- 18% of claims that aren't paid at all, that means medical practices are failing to collect, on average, at least 25% of the money they've earned by treating patients.
- That translates to a total of \$\_\_\_\_\_\_ billion left on the table every year by American medical practices.

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#### A favorite tool

- AAPC Health Plan Search: Provider Manuals and Policies
  - Complied data from over 500 local and national health plan's websites, provider manuals, provider policies, physician credentialing and Medicare/Medicaid eligibility.
  - <u>http://www.aapc.com/provider-manual/</u>

#### APPC has complied data from over 500 local and national health plan's websites, provider manake, previder policies, physician conterritieling an modicars/modicaid eligibility. This more nearch tool will be available to all for a limited time, where which it will only be available to APPC members. PAPER SEARCH

Health Plan Search: Provider Manuals and Policies

| Step 1: Input State                        | Step 2 (optional): Input Payer             |  |    |     |    |     |    |
|--|--|--|----|-----|----|-----|----|
| Search By State                            | Search By Name                             | Search by Name                         |    |     | 60 |     |    |
| Step 3: Find your payer and s              | elect row for search capabilities for that | payer or plan (if not already visible) |    |     |    |     |    |
| + Name                                     |  | 3 State(s)                             |    |     |    |     |    |
| Abrazo Advantage Health I                  | Plan                                       | AZ                                     | π. | м   | 佢  | 8   |    |
| Abri Health Plan, Inc.                     |  | Wit                                    | n  | M   | 18 | 13* |    |
| ADVANTAGE Health Soluti                    | ions, Inc.                                 | ni .                                   | n  | M   | 目  | 8   |    |
| AETNA Health Inc.                          |  | (Multi-State Coverage)                 | 8  | M   | 18 | 8   |    |
| Affinity Health Plan                       |  | NY.                                    | 8  | ER. | 8  | 8   | 4  |
| Aflac                                      |  | (Multi-State Coverage)                 | π. | M   |    | 8   | 3  |
| Alameda Alliance for Healt                 | E.   | CA.                                    | π. | M   | 8  | 6   | 2  |
| Allegiance Life & Health Insurance Company |  | MT                                     | n  | M   |    | 8   |    |
| Alliant Health Plans, Inc.                 |  | GA, TN, AL                             | n  | M   |    | 8   | T, |
| AlohaCare                                  |  | н                                      | n  | M   | 18 | 8   |    |
| Altius / Coventry                          |  | ID.UT.WY                               |    | B   |    | 8   | t  |

# Sign up for secure payer Web sites or portals

Claim Status

- Claim corrections
  - Create a file on your computer to list your top payers appeal policies

#### Electronic Transactions

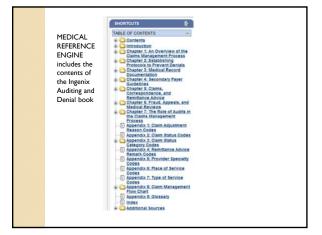
- Eligibility verification
- Electronic Remittance Advice
- Electronic Funds
- Pre-certification/prior authorization
- ePrescribing





#### Electronic Tools

- Maximize the use of electronic resources
- http://www.medicalreferenceengine.com/ mre/



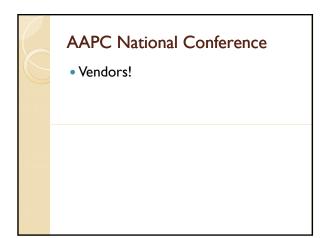
# Print resources AMABookstore.com Reimbursement Management and Maximizing Billing and Collections package includes Reimbursement Management: Improving the Success and Profitability of Your Practice

Maximizing Billing and Collections in the Medical
 Practice

#### BC Advantage

- www.billing-coding.com
- Annual subscription to magazine and a very robust website is very affordable.







#### Reports

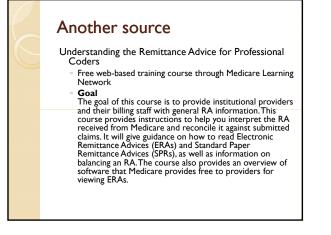
#### Standard report

- Total charges, dollar amount submitted payment, amounts paid/adjusted/written off
  - Breakdown by physician, \_\_\_\_\_ CPT/RVUs, payer
- Aging
  - Check the parameters
  - Aging by date of \_
  - Aging by the date the last resubmission
  - Can give false information if rebilling

# Perform the service of the

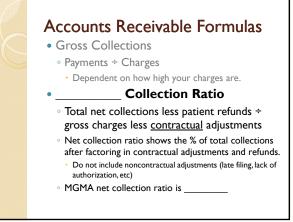


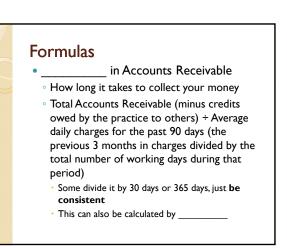


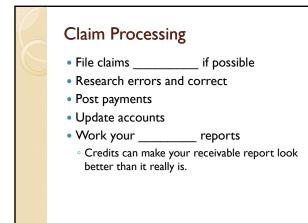




- Go to the AAPC Physician Services website <u>www.aapcpcs.com</u> and read the article by Jim Denny dated December 18, 2012 titled
  - Managing Four Key Revenue Cycle Metrics to Improve your Practices Financial Health.



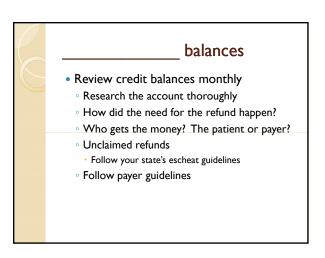




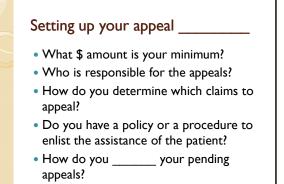
## Cleaning up your account receivables

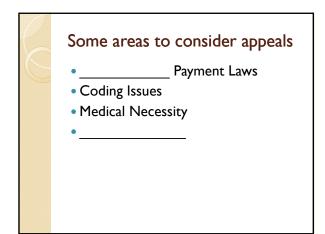
- Do not "clean up" your AR by
  - Monitor adjustments
  - Require \_\_\_\_\_ people to sign off on adjustments over \$x
  - $^{\circ}$  Routine waiver of copay and deductible
    - Misrepresenting the charge to the payer
  - Violates your payer agreements
  - See OIG Fraud Alert in 1994

Great article to read: IfYou Identify Overpayments, You Should Refund <u>www.aap.cps.com</u> By: Michael D. Miscoe, Esq., CPC, CASCC, CUC, CCPC, CPCO, CHCC

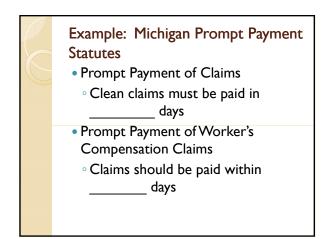


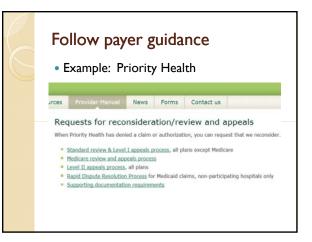


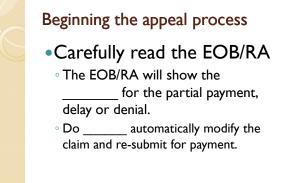




| r ay II    | nent Law   | /S  |  |
|------------|--|---|--|
| Pror       | nnt Payment I  | we by Sta   | te & Sample Appeal Lette   |
| State      | Payment Timeframe  | Penaltyties   | Contact  |
| Alabama    | 30 weeking days for<br>olochrenic claims; 45<br>paper      | DOI fine  | Alabarna Department of Insurance, Life and Health<br>Devision<br>334-200-3550<br>http://www.aktoi.new/     |
| Alaska     | Paper: 20 working days<br>Electronic: 10 working<br>days   | < 5250: 5 %<br>payment or 5%,<br>whichever is less<br>> 5250: 2 % of the<br>payment | Alarka Division of Immanov<br>(907) 465-2545<br>http://www.dood.state.ak.m/javarance/                      |
| Astona     | All claims types: 30<br>days after claim<br>approved       | Legal interest<br>tale  | Arizona Department Of Insurance<br>(002) 912-5456 <u>http://www.ed.state.ar.us/index.htt</u>               |
| Arkansas   | Papor: 45 calendar days<br>Electronic: 30 calendar<br>days | 12% arousedly   | Advances Innucance Department<br>(201321-260)<br>or 1-800-292/9134 <u>http://www.state.ac.us/innucan</u>   |
| California | Non-HMOs: 30 working<br>days<br>HDIO's: 45 working<br>days | 15% argually;<br>510 additional<br>non-inclusion of<br>interest with<br>payment     | Caldionria Department of Immance<br>(800) 927-HELP (4357)<br>(213) 897-8923<br>http://www.immance.ca.org// |





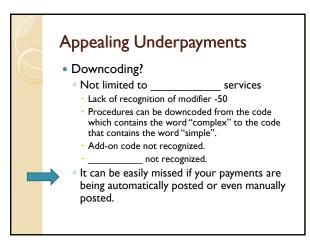


#### Preparing your appeal

- Review your \_\_\_\_\_ with the payer.
- Include all of the patient's information.
- Clearly state why you are appealing the claim. Do not just send the documentation.
- Support your case with authoritative references.
- Include your \_\_\_\_\_ information.

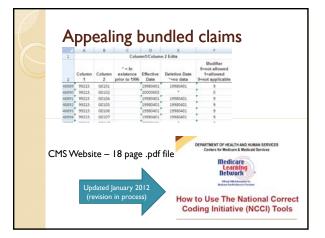
# Appeal Coding Issues Verify the correct codes were used. · \_\_\_\_\_\_\_ issues · Follow the Official Coding Guidelines · \_\_\_\_\_\_\_ issues

- Carefully read the CPT manual, especially the guidelines and the notes.
- Use CPT Assistant to clarify the intention of the code
- Use the RBRVS Data Manager.



#### Appealing claims by \_\_\_\_\_

- Do you have access to the policies and procedures page?
- Do you have \_\_\_\_\_ to medical policy
- Is there an electronic process for appeals using the payer's website
- Don't forget the payers provider relations department
- Are you sure your practice has a participating agreement with the payer?

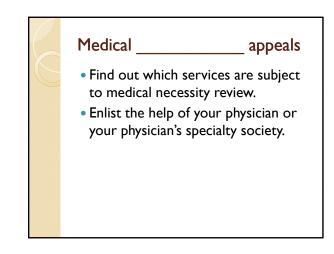


#### Appeals involving \_\_\_\_\_

- First Verify the documentation supports the use of modifiers.
- Check if the payer has information on the use of modifiers on their website.
- \_\_\_\_\_ the payer received the claim with the modifier attached.







#### Basics

Medical Necessity

- Services are \_\_\_\_\_\_ and necessary for the diagnosis or treatment of illness or injury or to improve the functioning of a malformed body member.
- Chief complaint, nature of the presenting problem, issues/problems expressed by the patient or discovered by the provider



# The Medicare Appeals Process Second Level of Appeal: Reconsideration If you are dissatisfied with the redetermination file a reconsideration request

- within 180 days of receipt of the redetermination.
- A QIC (Qualified Independent Contractor) will conduct the reconsideration.
- No minimum monetary threshold.
- Use the form included with your Medicare Determination Notice.

### The Medicare Appeals Process

- **Third** Level of Appeal: Administrative Law Judge Hearing
  - At least \$130 in controversy following the QIC's decision.

• The \$ amount increases annually with the consumer price index

- Request ALJ hearing within 60 days of receipt of the reconsideration.
- Generally held by video-teleconference or by telephone

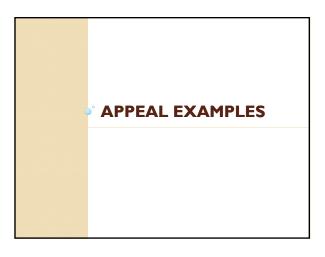
#### The Medicare Appeals Process

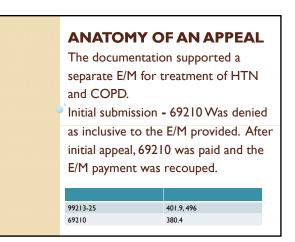
- Fourth Level of Appeal: Appeals Council Review
  - The request for Appeals Council review must be submitted in writing within 60 days of receipt of the ALJ's decision.
  - Usually the AC will issue a decision within 90 days of receipt of a request for review.

#### The Medicare Appeals Process

- Fifth Level of Appeal: Judicial Review in U.S. District Court
  - At least \$1,350 in controversy.
- File the request for review within 60 days of receipt of the Appeals Council's decision

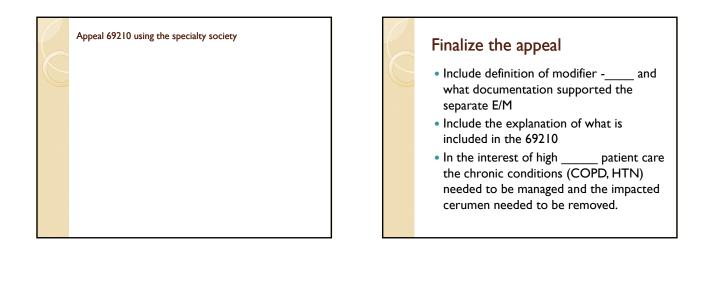


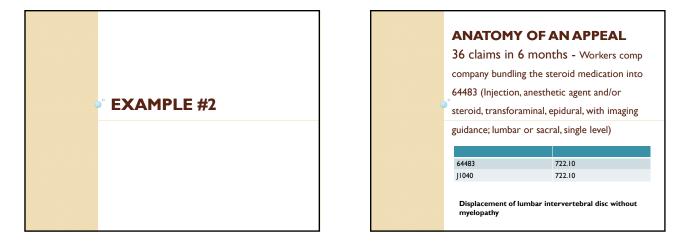


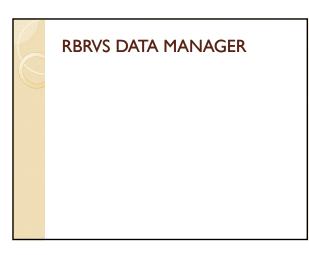


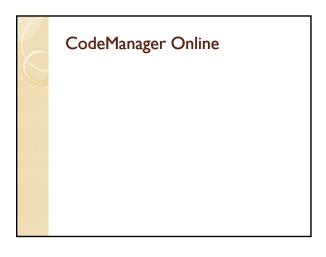
| Appeal 69210 using CPT Assistant Online |  |
|---|--|
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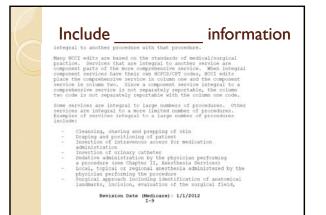




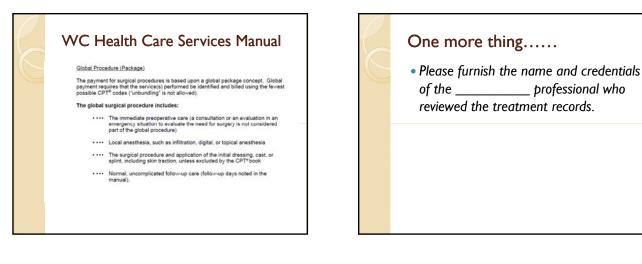


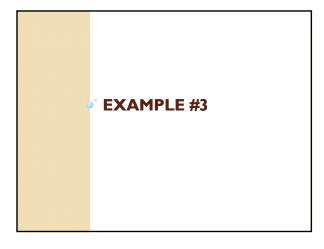


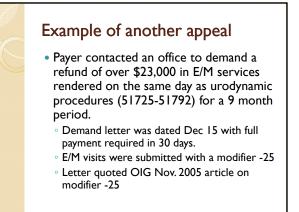












#### Example of an appeal – my story

• The quote used by the payer.....

Medicare payments for medical procedures include payments for certain evaluation and management (E/M) services that are necessary prior to the performance of a procedure. The Centers for Medicare & Medicaid Services (CMS) does not normally allow additional payments for separate E/M services performed by a provider on the same day as a procedure. However, if a provider performs an E/M service on the same day as a procedure that is significant, separately identifiable, and above and beyond the usual preoperative and postoperative care associated with the procedure, modifier 25 may be attached to the claim to allow additional payment for the separate E/M service.

#### The story continues

 Client contacts me in a panic – should we just send the \$ back?

#### My story .....continued

 I told the client to ask for an extension since the \_\_\_\_\_ day period included Christmas and New Years. The extension was

• I requested all of the records

#### My story .....continued

- \_\_\_\_\_\_ of the records supported an additional E/M with the -25 modifier except one record.
- Using 51798 as the example
   Measurement of post-voiding residual urine and/or bladder capacity by ultrasound, nonimaging

#### My example

• The appeal letter begins

- According to the \_\_\_\_\_ physician feeschedule look-up the procedure has XXX global days.
- I used the RBRVS \_\_\_\_\_\_\_ to show the vignette of what portion of E/M is included in the procedure.
- PRE-SERVICE: Ask the pt. to empty his bladder...turn on the ultrasound machine
   What is missing? The initial <u>history of the present illness</u>, the physical examination the decision of what tests are medically necessary

# • \_\_\_\_\_: The procedure itself

I included the description

- \_\_\_\_\_: The machine notes the scan with the largest volume. Print the bladder image with the volume of urine in milliliters.
- What is missing? <u>Medical decision making</u> regarding next steps. Explaining the results. Does the patient need surgery? More testing?

#### Continuing the appeal

• The RBRVS stated pre-service time was \_\_\_\_\_ minutes and intra-service time was \_\_\_\_\_ minutes and the post-service time was \_\_\_\_\_.

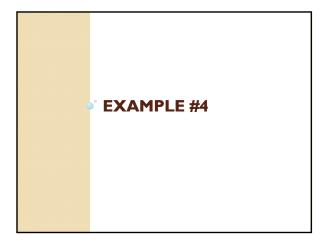
#### Continuing the appeal letter

- I included the CPT descriptions of modifier -25
- Since the urodynamic procedures are diagnostic procedures I included the CPT language in the surgery guidelines
- Follow-up care for diagnostic procedures includes that care related to the recovery from the diagnostic procedure itself. Care of the condition for which the diagnostic procedure procedure was performed....is \_\_\_\_\_ included.

#### Wrapping up the appeal letter

- I went to the American Urological Association website. The website includes \_\_\_\_\_\_ letters to address payers bundling the urodynamic procedures.
- Also included on the website was a letter regarding the inappropriate edit of bundling \_\_\_\_\_\_ services into a procedure designated as XXX.







- A payer requested documentation of 5 visits
  - The payer responded that the claims were being denied for **medical necessity** since the provider did not document a comprehensive examination.
  - Based on the limited physical examination the claims were being reduced to \_\_\_\_\_.

#### Maternal-Fetal Medicine Audit

- The physician called the payer and he was told the payer was initiating a recovery for \_\_\_\_\_ 99205's submitted in the last three years and they were going to perform prepayment audits on all \_\_\_\_\_s and \_\_\_\_\_s.
- The payer restated that these were considered medical necessity audits.

#### MFM and 99205s

• The physician stated that his biller said the payer was \_\_\_\_\_\_ since the documentation guidelines \_\_\_\_\_\_ a comprehensive physical examination.

#### MFM 99205s

- I requested the documentation of the 5 original charts sent to the payer
- Each note was \_\_\_\_\_ pages long and extremely detailed.
- The only physical examination documentation was the patient's \_\_\_\_\_\_ and mood/affect.
   I stated I would send my thoughts on the
- appeal.
- Ideally the time spent in counseling would have been documented but he was not aware of the need to do this.

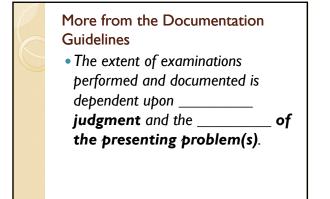
# I outlined the plan for an appeal addressing medical necessity

#### Outline of the appeal

- "Documentation Guidelines for Evaluation and Management Services"
  - For Evaluation and Management (E/M) services, the nature and amount of physician work and documentation varies by type of service, place of service and the patient's status. The general principles listed below may be \_\_\_\_\_\_\_ to account for these \_\_\_\_\_\_ circumstances in providing E/M services.

## More from the Documentation Guidelines

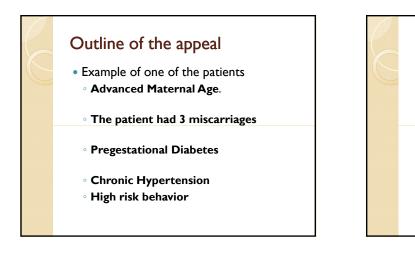
• Documentation Guidelines: "For certain groups of patients, the recorded information may vary slightly from that described here. Specifically, the medical records of infants, children, adolescents and \_\_\_\_\_\_ may have additional or modified information recorded in each history and examination area......Although not specifically defined in these documentation guidelines, these patient group variations on history and examination are \_\_\_\_\_."



#### Outline of the appeal

- Per MCM 100-04 C12 S 30.6C
- Medical necessity of a service is the overarching criterion for payment in addition to the individual requirements of a CPT code. The \_\_\_\_\_\_ of documentation

should \_\_\_\_\_ be the primary influence upon which a specific level of service is billed.



#### Ask yourself.....

• Before looking any further – does this visit appear to support the of 99205?

#### Outline of the appeal

Nature of the presenting problem

- **Exceeds** the Nature of the Presenting Problem associated with a \_\_\_\_\_.
  - Per CPT: Moderate severity: A problem where the risk of morbidity without treatment is moderate; there is moderate risk of mortality without treatment; uncertain prognosis OR increased probability of prolonged functional impairment.
  - High severity: A problem where the risk of morbidity without treatment is high to extreme; there is a moderate to high risk of mortality without treatment OR high probability of severe, prolonged functional impairment.

#### MFM Appeal

- The results and interpretation of the ultrasound was documented.
- Each of the patient's diagnoses was listed with a full paragraph describing the \_\_\_\_\_\_ with each one, how it was explained to the patient and the patient's response or questions
- Summary paragraph explained the risk of all of the diagnosis together and outlined the detailed \_\_\_\_\_\_ for \_\_\_\_\_ for the pregnancy

#### Final paragraph in the appeal

• Please provide the name and credentials of the physician of the \_\_\_\_\_\_ specialty who states the documentation and condition of the patient does \_\_\_\_\_\_ support the medical necessity of the intent of 99205.

#### Ready to appeal

• I sent all of the information to the manager and outlined every step of the appeal.





#### Summary of appeals

- OIG recommends auditing your billing practices
- Use online and print tools
- Use reports to identify claims needing appeals
- Know the rules
- Sample appeals





