

Office of Procurement Services

Service · Support · Solutions

Welcome!



http://procure.ohio.gov/PDF/SPUG/SPUG.HTM

Some Important Notes...

If you have **QUESTIONS** for today's presenters:

Live audience: Please raise your hand, and staff will bring a microphone to you.

Webinar audience: Email questions to

DAS.StatePurchasing@das.state.oh.us Please indicate "**SPUG Question**" in the subject line. Emailed questions will be read aloud and presenters will have an opportunity to respond. Any questions that we do not have time to respond to will be posted on the SPUG website for viewing after today's event.



Today's Agenda

- Welcome, Agenda Overview, Staff Announcements
- eBid: An Overview
- Standardization of Spend Analysis Data Project Overview
- IT Procurement Services: What are WSCA, STS2 and IT Staff Augmentation?



Ron Rowland, CPPO

Procurement Manager

Community Rehabilitation
Program (and Office
Supplies/Furniture/
Equipment Team)





Brittney Castle,

Intern

All Non-IT

Procurement Teams

Gayle Blankenship, Procurement Manager



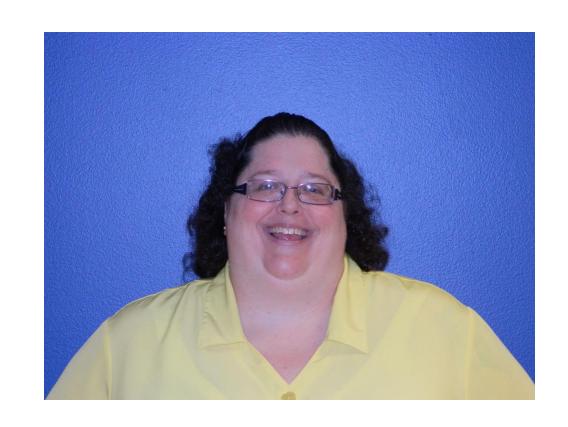


Jennifer Dammeyer, CPPB

Procurement Analyst

Food/Clothing/Uniform Team

David Potter,
Procurement Manager





Kellie Johnson

State Purchasing Standards Analyst

Food/Clothing/Uniform Team

David Potter,
Procurement Manager





Office of Procurement Services



CONGRATULATIONS!!!



Next on the Agenda...

eBid: An Overview

Krista Holcombe, OAKS Support Specialist

Department of Administrative Services / FIN Program Management Office



What is eBid?

- OAKS Electronic Strategic Sourcing Module
 - Automated
 - Self-contained
 - Events

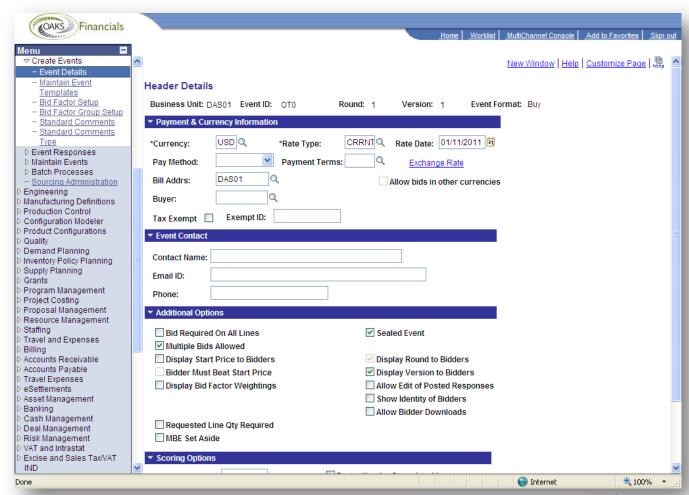


Types of Events

- RFx
 - RFP's, ITB's, One-Time Bids
- Request for Information (RFI)
 - Qualification for Reverse Auction
- Reverse Auction (RA)
 - Live Event (Invitation Only)

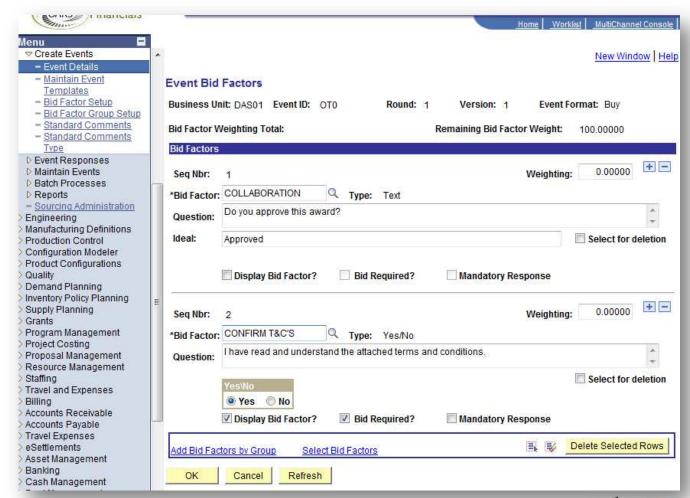


Event Details

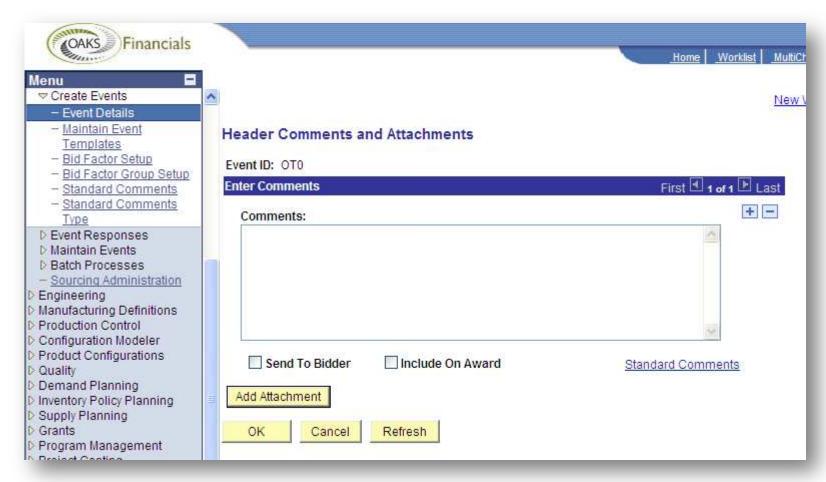




Bid Factors

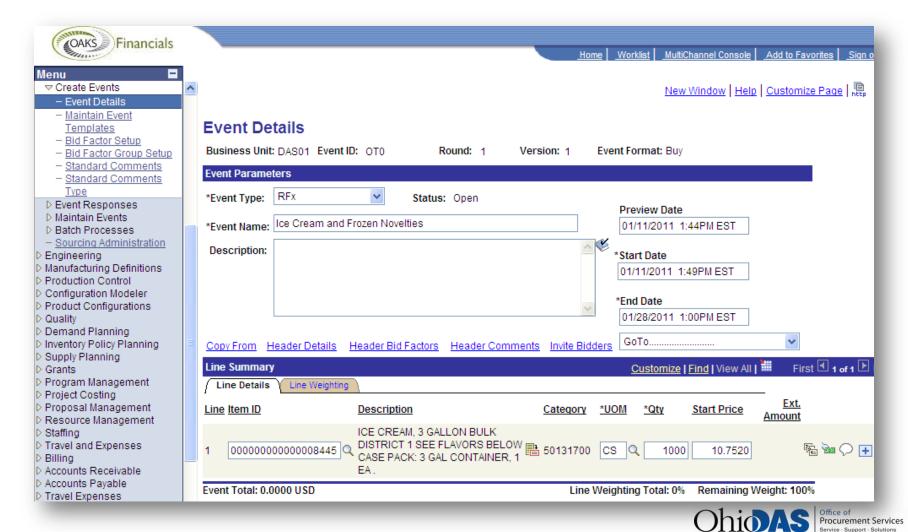


Comments/Attachments

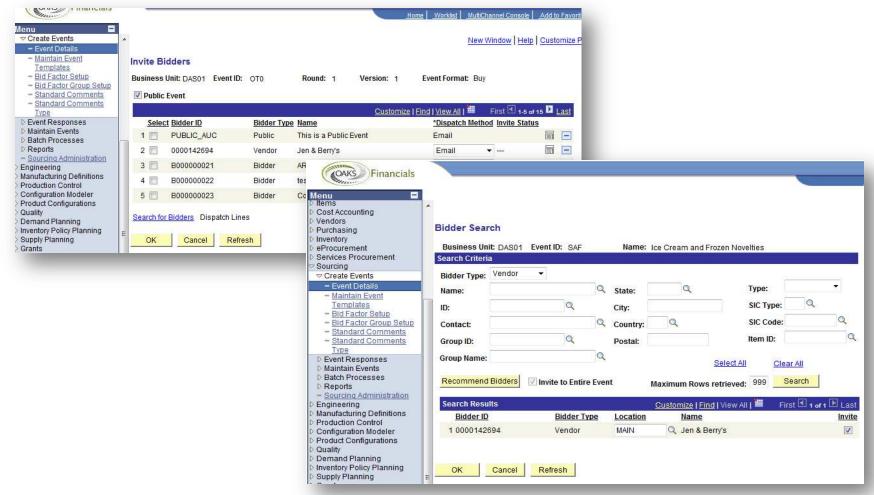




Line Items



Invitations



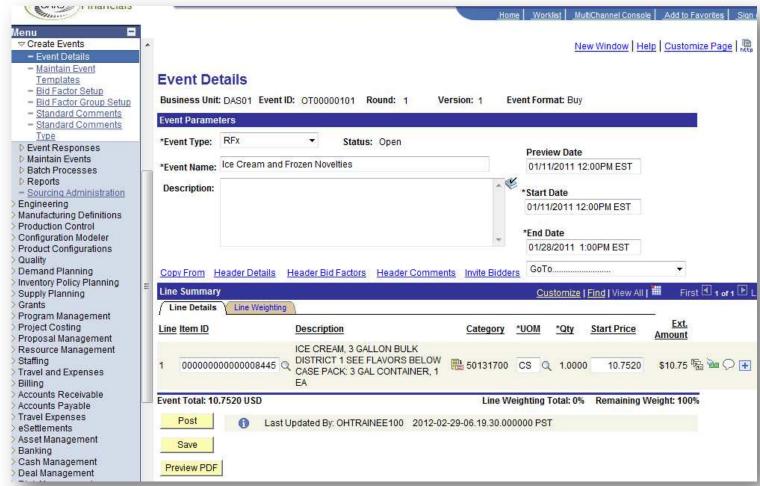


Bidder Registration

- Vendor and Bidder Registration
 - Vendors
 - Bidders
 - MBE/EDGE Certified Companies



Posting Events

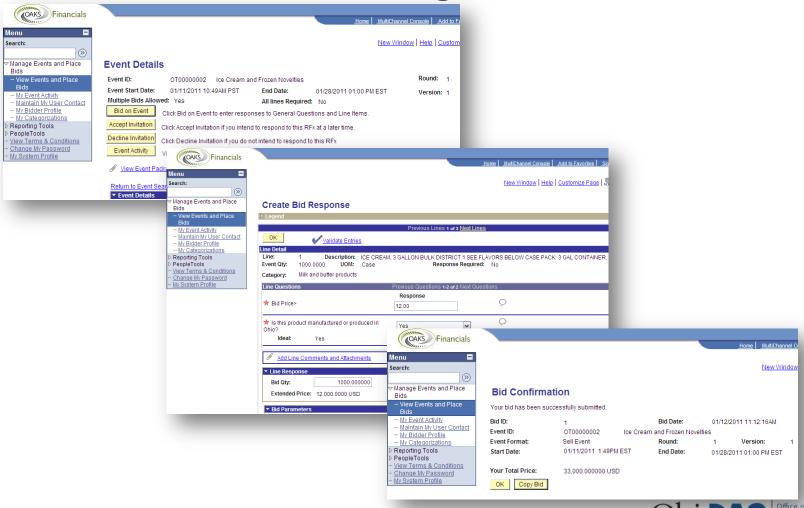


Opportunities

- Email
 - Invited Bidders/Vendors
- State Procurement Website
 - procure.ohio.gov
- eBid
 - Manage Events and Place bids > View Events and Place Bids

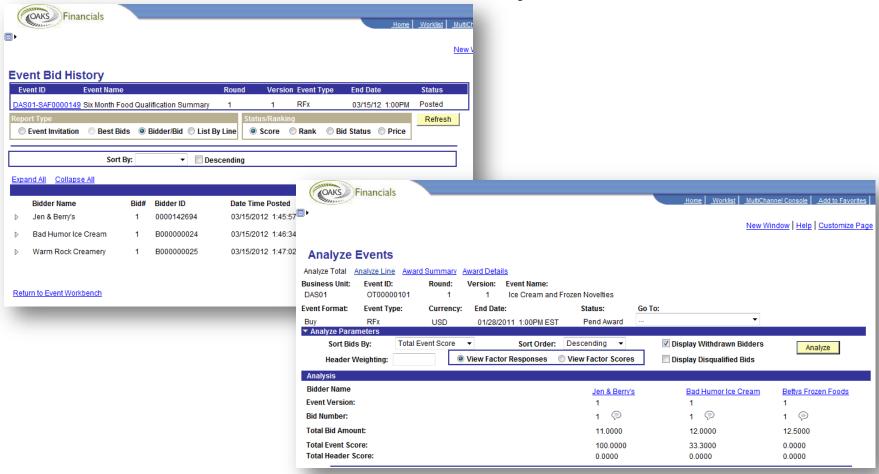


Entering Bids

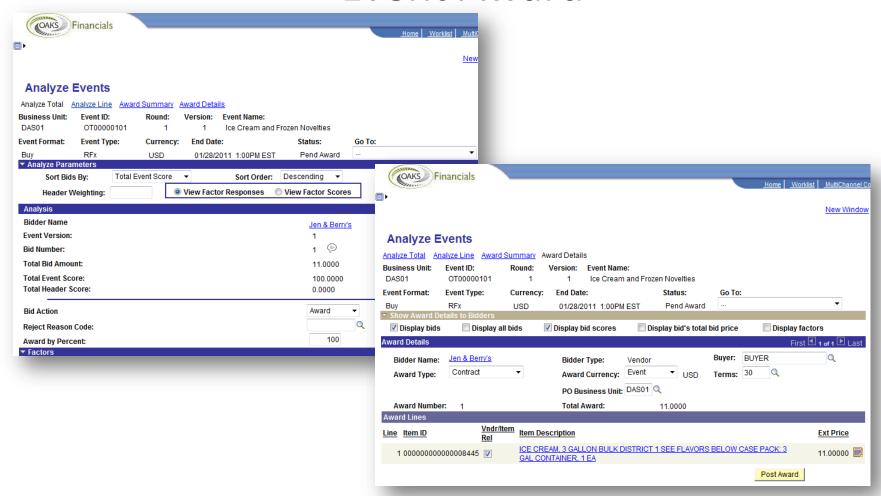


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Event Analysis



Event Award

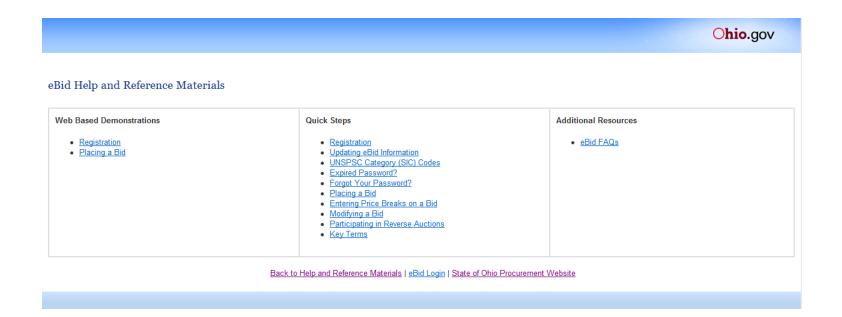




Training Resources

Bidders & Vendors:

http://procure.ohio.gov/html/ebidhelpref.htm





For questions related to eBid,

contact the OAKS Help Desk:

1-888-644-6625

or email

oaks.helpdesk@oaks.state.oh.us



To submit a question, please send a 'high priority' email to

DAS.StatePurchasing@das.state.oh.us

Please indicate "SPUG Question" in the subject line.



Thank you for your questions and participation!



Next on the Agenda...

Standardization of Spend Analysis Data Project Overview

Julie Trackler, Executive Assistant to the Director

Department of Administrative Services





Standardization of Spend Analysis Data



Problem Statement

- OAKS FIN procure-to-pay data contains defects
- Defective data impacts validity of the data sets
- Data sets are less than reliable for spend analyses
 - Defective data cannot be omitted from the data sets
 - Incomplete data sets result in adverse and unreliable spend analysis findings
- Inaccurate data sets may result in costly strategic sourcing decisions.

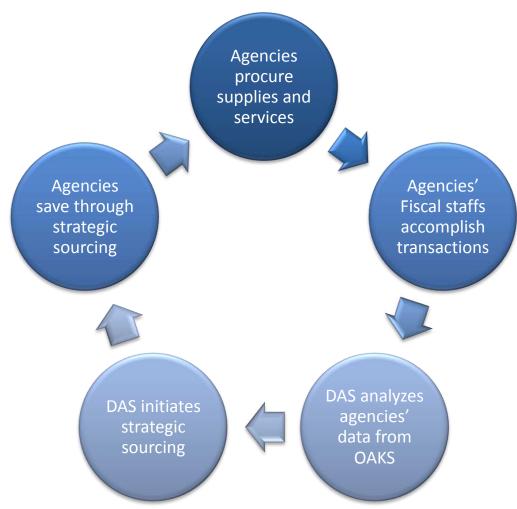


Goal

 Increase the accuracy of the OAKS procure-to-pay data by reducing the number of errors introduced into the spend category data sets



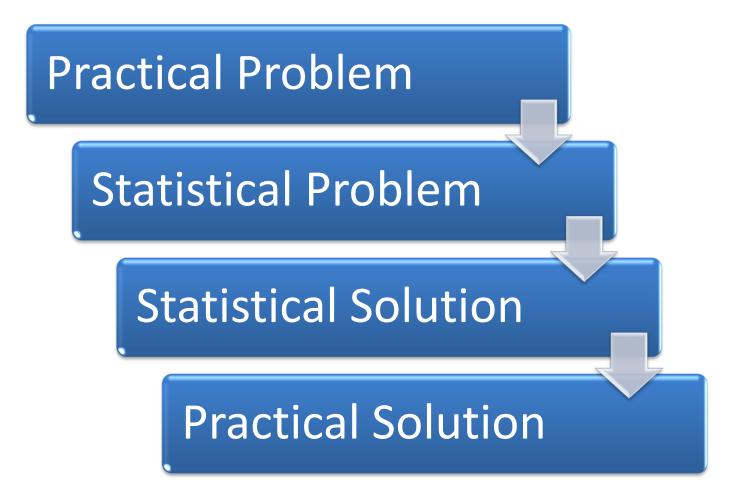
Customer Interdependencies







Six Sigma Project





Sigma Levels

If our yield* is:	Our DPMO* is:	Our Sigma is:
99.9997% acceptable	3.4	6.0
99.98% acceptable	320.0	5.0
99.4% acceptable	6,210.0	4.0
93.3% acceptable	6,800.0	3.0
62.9% acceptable	308,000.0	2.0
30.9% acceptable	690,000.0	1.0



^{*} Yield – items without defects

^{**} DPMO = Defects per million opportunities

Analysis plan

Studied a year's worth of data across a spend category

Category (UNSPSC) Codes				
Requisitions	Purchase Orders	Vouchers	Contract usage	
Account Codes				
PO Vouchers	Debit Vouchers	P-card Vouchers	Contract usage	
Survey to gain users' perspectives				
UNSPSC Codes	Account Codes	Resources	Training	

Candidates for strategic sourcing

Prior studies have determined that there are many categories that are candidates for strategic sourcing. They are:

IT Software

IT Hardware

IT Services

Telecom Services

Temporary Labor

Office Equipment

Office Supplies

Furniture

Cleaning Supplies

Pharmaceuticals

Fleet

Utilities/Natural Gas

Food

Small Parcels

Clothing

Facilities – Security Services

Facilities – Waste Removal

Cafeteria Services/Supplies

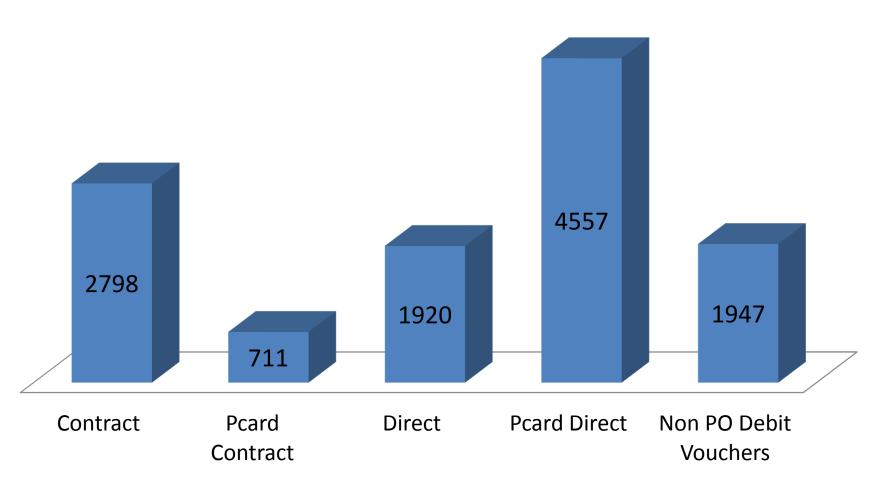
\$81.5 million saved, to date

2012 Annual Clothing Spend

Total: \$7,802,541.36

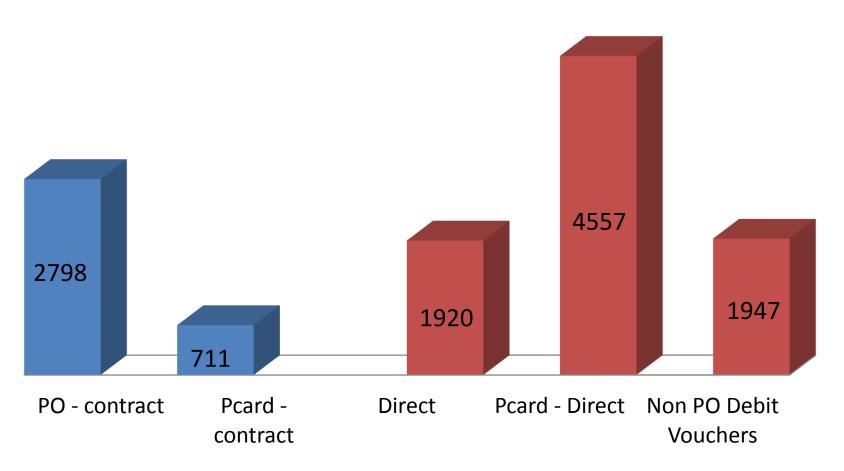
of vouchers: **11,933**

Clothing Transactions by Procurement Method

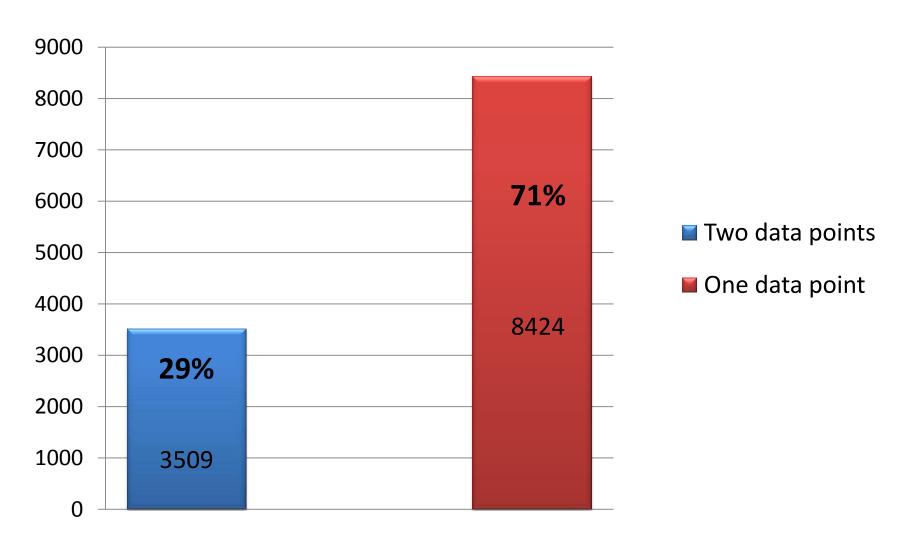


Clothing Transactions – Data

■ Two data points
■ One data point



Clothing Transactions – Data



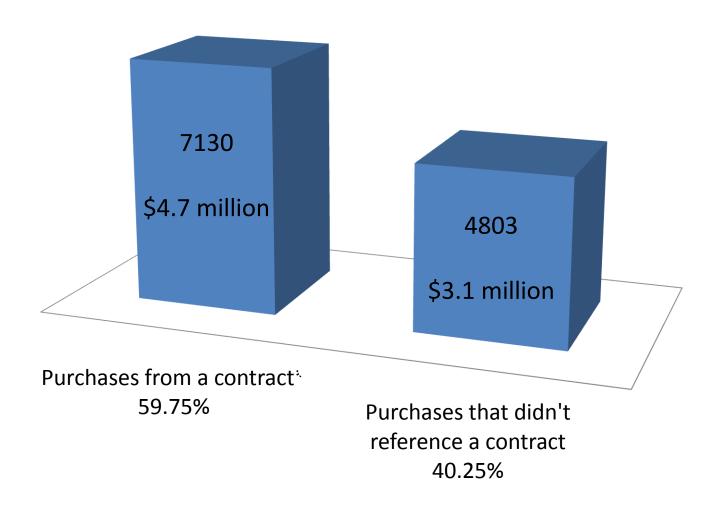
What is a defect (error)?

- Our project definition:
 - For purposes of strategic sourcing, a "defect" is a data entry that weakens the accuracy of our statewide data
- Specifically, a measurable data defect is an...
 - Incorrect code
 - Omitted code

What is a Contract code defect?

- A state contract is used and an incorrect contract number is entered
- A state contract is used but the contract number isn't entered in the requisition, purchase order or voucher

FY2012 Usage: DAS Clothing Contracts



Vendors – clothing category

- 38 state contracts
- + 596 non-state contracts

634 – total vendors

What is an Account Code defect?

- A non-clothing account code is used when a clothing purchase is made
- A clothing account code is used when a nonclothing purchase is made

Account Codes - Clothing

OAKS	DESCRIPTION
CATEGORY 520	SUPPLIES AND MAINTENANCE
CLASS 5210	SUPPLIES, MATERIALS & MINOR EXPENDITURES
1. 521701	WEARING APPAREL EMPLOYEES
2. 521702	WEARING APPAREL-PATIENT&INMATE
3. 521703	WEARING APPAREL/VOLUNTEERS
4. 521704	WEARING APPAREL/EMPL ID-DNR&DHS
CATEGORY 520	SUPPLIES AND MAINTENANCE
CLASS 5260	MAINTENANCE & REPAIRS
5. 526115	CLOTHING MAINTENANCE-ST EMPLOY
6. 526117	CLOTHING MAINTENANCE PINW
CATEGORY 520	SUPPLIES AND MAINTENANCE
CLASS 5270	RENTALS
7. 527600	WEARING APPAREL-RENTAL
CATEGORY 550	SUBSIDIES & SHARED REVENUE
CLASS 5500	SUBSIDIES & SHARED REVENUE
8. 550101	ST ASSIST-NON-TAX-CLOTHING-JFS
CATEGORY 560	GOODS & SERVICES FOR RESALE
CLASS 5600	GOODS FOR RESALE (PASS-THROUGH CHARGES)
9. 560505	WEARING APPAREL(RPTC)

What is a UNSPSC Code defect?

- A non-clothing UNSPSC code is entered when a clothing purchase is made
- A clothing UNSPSC code is entered when a non-clothing purchase is made
- No UNSPSC code is entered

UNSPSC Codes - Clothing

168 available UNSPSC Codes for Clothing

53000000 Apparel, Luggage Personal Care
53102900 Athletic wear
53111500Boots
53100000 Clothing
53102500 Clothing accessories
91101800 Clothing rental
60105800 Clothing, textile design instr
53101800 Coats and jackets
53103200 Disposable Clothes
53102000 Dresses, skirts, saris, kimono
53110000 Footwear
53102400 Hosiery
42130000 Medical apparel, textiles
42132200 Medical gloves, accessories
42131600 Medical staff clothing, relate

53102100 Overalls and coveralls
42131500 Patient clothing
46181500 Safety apparel
46181600 Safety footwear
53111800 Sandals
53101600 Shirts and blouses
53111600 Shoes
53101500 Slacks and trousers and shorts
53111700 Slippers
53101700 Sweaters
53103000 Tshirts
53102300 Undergarments
53102700 Uniforms
53103100 Waistcoats

Data Analysis Account Code

OAKS CATEGORY 520 SUPPLIES AND MAINTENANCE SUPPLIES, MATERIALS & MINOR EXPENDITURES 521701 WEARING APPAREL EMPLOYEES WEARING APPAREL-PATIENT&INMATE WEARING APPAREL/VOLUNTEERS CATEGORY 520 SUPPLIES AND MAINTENANCE 526115 CLOTHING MAINTENANCE-ST EMPLOY CATEGORY 520 SUPPLIES AND MAINTENANCE CLASS 5270 CATEGORY 550 SUBSIDIES & SHARED REVENUE SUBSIDIES & SHARED REVENUE 550101 ST ASSIST-NON-TAX-CLOTHING-JFS CATEGORY 560 GOODS & SERVICES FOR RESALE CLASS 5600 GOODS FOR RESALE (PASS-THROUGH CHARGES)

53102100 Overalls and coveralls 42131500 Patient clothing 46181500 Safety apparel 53000000 Apparel, Luggage Personal Care 53102900 Athletic wear 53111500Boots 53100000 Clothing 53102500 Clothing accessories 91101800 Clothing rental 60105800 Clothing, textile design instr 53101800 Coats and jackets 53103200 Disposable Clothes 53102000 Dresses, skirts, saris, kimono 53110000 Footwear 53102400 Hosiery 42130000 Medical apparel, textiles 42132200 Medical gloves, accessories 42131600 Medical staff clothing, relate

Account Codes

UNSPSC (Category Codes)

Data Analysis UNSPSC

OAKS CATEGORY 520 SUPPLIES AND MAINTENANCE SUPPLIES, MATERIALS & MINOR EXPENDITURES 521701 WEARING APPAREL EMPLOYEES WEARING APPAREL-PATIENT&INMATE WEARING APPAREL/VOLUNTEERS CATEGORY 520 SUPPLIES AND MAINTENANCE 526115 CLOTHING MAINTENANCE-ST EMPLOY CATEGORY 520 SUPPLIES AND MAINTENANCE CLASS 5270 CATEGORY 550 SUBSIDIES & SHARED REVENUE SUBSIDIES & SHARED REVENUE 550101 ST ASSIST-NON-TAX-CLOTHING-JFS CATEGORY 560 GOODS & SERVICES FOR RESALE CLASS 5600 GOODS FOR RESALE (PASS-THROUGH CHARGES)

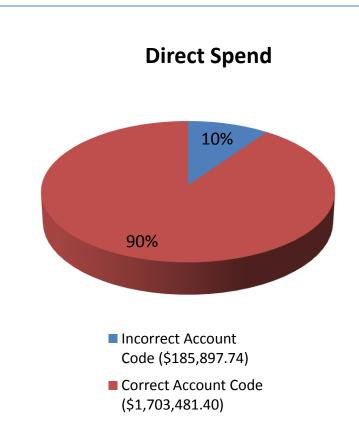
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Account Codes

UNSPSC (Category Codes)

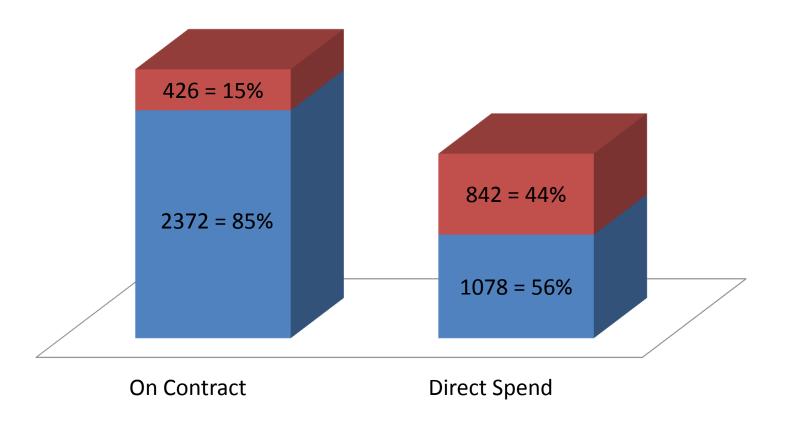
Account Code Defects for Clothing by Procurement Method

On Contract 9% 91% ■ Incorrect Account Code (\$382,341,16) ■ Correct Account Code (\$3,816,387.82)



UNSPSC Defects for Clothing by Procurement Method

■ Correct UNSPSC Code
■ Incorrect UNSPSC Code



Sigma level: On Contract Purchases*

Purchases made on contract:

Correct Yield 84.77%

• Defects 15.23%

• DPMO 152,252/1,000,000

Process Sigma2.53

^{*} Quarterly performance metric

Sigma level: Direct Spend Purchases*

Purchases made on contract:

• Correct Yield 56.25%

• Defects 43.85%

• DPMO 438,542/1,000,000

Process Sigma 1.65

^{*} Quarterly performance metric

Top UNSPSC Codes found in clothing data

Catagory Cada	Cotogory Description	ш - с	
Category Code	Category Description	# of transactions	
91101800	91101800 Clothing rental		
53102700	Uniforms	683	
53100000	Clothing	562	
47111700	Dry cleaning equipment	455	
53101500	Slacks and trousers and shorts	407	
91100000	Personal appearance	211	
53101600	Shirts and blouses	187	
53111600	Shoes	135	
53102300	Undergarments	135	
91111500	Laundering services	124	
53103000	T shirts	111	
10000000	Live Plant and Animal Material	94	
76000000	Industrial Cleaning Services	89	
53102500	Clothing accessories	74	
53101800	Coats and jackets	66	
53102400	Hosiery	61	
53111500	Boots	45	
53102900	Athletic wear	31	
81141800	Facilities management	26	

Examples of incorrect UNSPSC Codes found in clothing data

- Art design services
- Assembly services
- Bandages & dressings
- Beds
- Communication devices
- Collectibles
- Fabric & leather protection
- Freight container
- Hardware
- Identification documents

- Jewelry
- Lamps & light bulbs
- Live plant & animal material
- Mailing services
- Misc. Agriculture
- Personal care products
- Signage
- Tape
- Target games & equipment
- Transport. Services equipment

What is "clothing?"

UNSPSC (Category) Codes

Question:

Should we broaden our interpretation of what we define as "clothing?"

Beds



Target Games



Bandages & Dressings



Freight Container

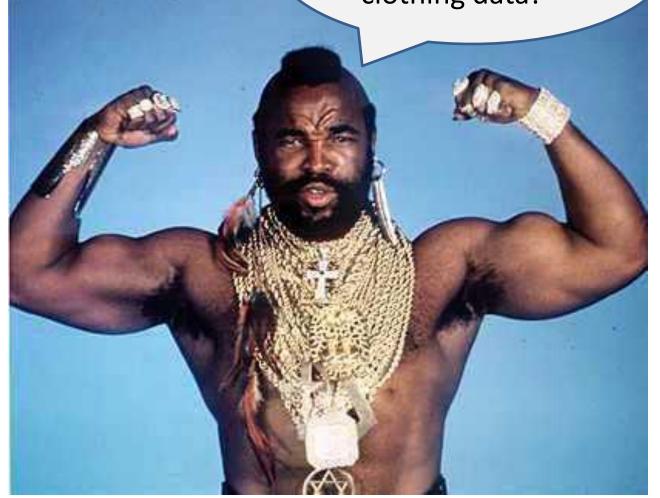


Live Plant and Animal Material



I pity the fool who tries to use this clothing data!





Examples of incorrect UNSPSC Codes found in clothing data

- Art design services
- Assembly services
- Bandages & dressings
- Beds
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- Freight container
- Hardware
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- Jewelry
- Lamps & light bulbs
- Live plant & animal material
- Mailing services
- Misc. Agriculture
- Personal care products
- Signage
- Tape
- Target games & equipment
- Transport. Services equipment

Choices...

Account Codes - Clothing

	ccount Code	Description	Usage - # of transactions	
1.	521701	WEARING APPAREL EMPLOYEES	3796	7
2.	521702	WEARING APPAREL-PATIENT&INMATE	1766	98%
7.	527600	WEARING APPAREL-RENTAL	1570	30%
5.	526115	CLOTHING MAINTENANCE-STEMPLOY	837	J
4.	521704	WEARING APPAREL/EMPL ID-DNR&DHS	81	7
9.	560505	WEARING APPAREL(RPTC)	45	
6.	526117	CLOTHING MAINTENANCE PINW	19	2%
3.	521703	WEARING APPAREL/VOLUNTEERS	17	
8.	550101	ST ASSIST-NON-TAX-CLOTHING-JFS	0	J

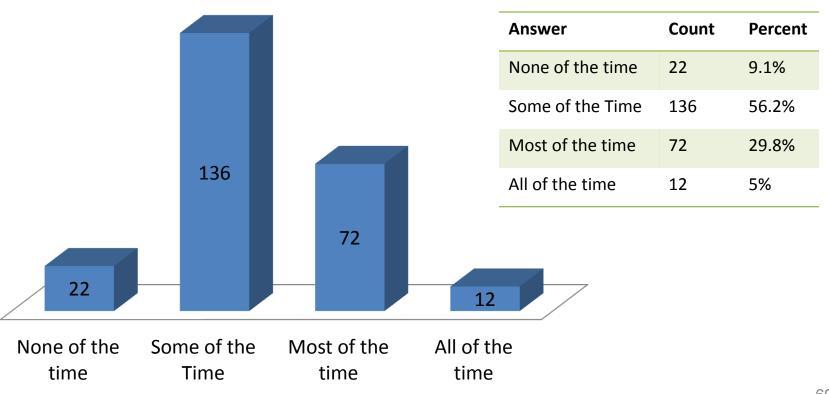
Too many choices...

UNSPSC = OAKS Category Codes

Level	Count	Digits	Example
 Segment 	56	2	xx000000
Family	420	4	xxxx0000
• Class	3,819	6	xxxxxx00
• Commodity	49,022	8	XXXXXXX

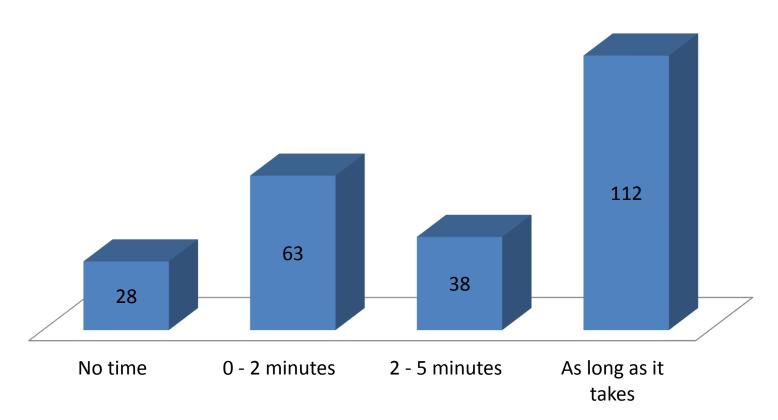
Finding the correct UNSPSC code

Requisitioners indicate that they experience difficulty in finding a category (UNSPSC) code that accurately describes the item that they're procuring:



Tolerance for searching for the correct UNSPSC Code

On average, requisitioners search for the category (UNSPSC) code before entering it into OAKS for:



Extensive User Population with the Freedom to Choose (Clothing category)

1,515 - Procure-to-pay users

x 168 - UNSPSC clothing code choices

254,520 - Opportunities for errors

Extensive User Population with the Freedom to Choose (All categories)

1,515 - Procure-to-pay users

x 3,819 - UNSPSC code choices

5,785,785 - Opportunities for errors

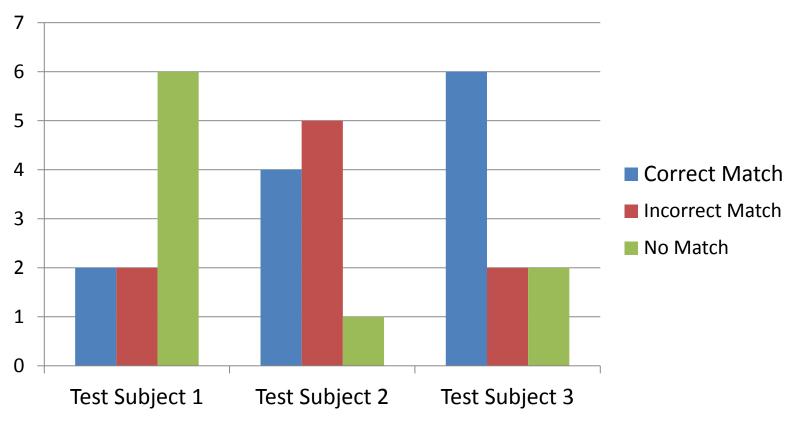
Study

- Question: Can agency users enter incorrect category (UNSPSC) codes without realizing it?
- Study:
 - Two blind tests given several days apart
 - Three test participants
 - Ten scenarios
- Test:
 - Can we achieve repeatability in the codes entered?
 - Individuals are able to provide the same "repeat" responses
 - Can we achieve reproducibility in the codes entered?
 - The group of individuals respond similarly across both tests

Study

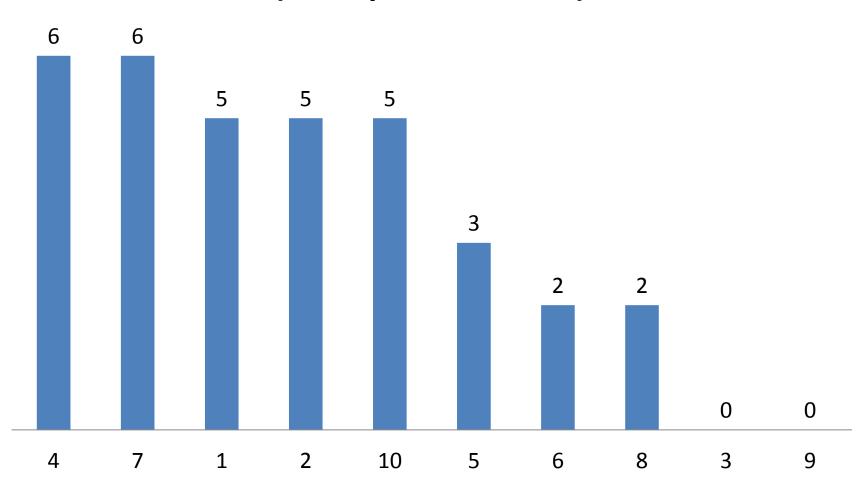
- Sample Scenarios:
 - You are purchasing a **fire extinguisher** for a new office. What category code would you enter for this item?
 - You are purchasing a 21 cubic foot refrigerator. What category code would you enter for this item?
 - You are purchasing a single user license of Visio
 Professional 2010. What category code would you enter for this item.
 - You are buying carpet for your office's waiting area.
 What category code would you enter for this item?

Repeatability at 6 digit (xxxxxx00) level



	Test Subject 1	Test Subject 2	Test Subject 3	Total
Correct Match	2	4	6	12
Incorrect Match	2	5	2	9
No Match	6	1	2	9

Reproducibility at the 6 digit level = 57% (Example: xxxxxx00)



Question #

Reproducibility

- Scenario 4: You are purchasing a set of tires for a stateowned car. What category (UNSPSC) code would you enter for these items?
 - Correct: 25172504 Automobile or light truck tires
- Scenario 3: You are purchasing a case of Deep Woods Off to protect employees from mosquitos. What category (UNSPSC) code would you enter for these items?
 - Correct: 10191500 Pesticides or pest repellents
 - Incorrect: 85111704 Mosquito management or control services
 - Incorrect: 49121500 Camping and outdoor equipment
 - Incorrect: 49120000 Camping and outdoor equip & accessories

Choices + errors...

Patterns of Data Errors - UNSPSC

Type of Data Error	Correct Data	Incorrect Data	
Transposition of number	25 <u>10</u> 3012	25 <u>01</u> 3012	
Wrong number	2 <u>5</u> 103012	2 <u>6</u> 103012	
Too few numbers	25103012	251030_	
Code omissions	25103012		
Incorrect code	25103012	16507000	
Incorrect vendor name	The Acme Co.	Acme Inc.	
Incorrect vendor address	4500 Pointer Road Tallassee AL	4500 Pointe Road Tallahassee AL	

Observations

- Defects exist in the data and must be mitigated
- The current UNSPSC coding system is extensive
- Users want more descriptive Account codes
- Users are unknowingly contributing to the volume of defective data:
 - By entering incorrect codes (UNSPSC and Account codes)
 - By not populating the contract field
 - By not populating the UNSPSC field
- Direct spend purchases and p-card purchases capture only fiscal fields which results in only one data point for spend analyses

Question:

How much did state agencies collectively spend on supplies and services during FY2012?

\$798 million



Question:

In FY2012, how many transactions were entered by state agencies to accomplish the \$798,000,000 spent on supplies and services?

430,909 transactions



Question:

What is the most frequently mis-used UNSPSC Code found across all spending categories?

Live Plant and Animal Material *UNSPSC # 10000000*

4,901 transactions

\$11,694,959.10



A dash "-" = Not Available

When a "-" is entered into an UNSPSC (category) code, the "-" is replaced with "Not Available."

FY2012:

of transactions:11,575

• Total Spend: \$85,770,715.08

Every entry counts.

Strategic Sourcing scenario...

- Shoes and Boots

Known spend:

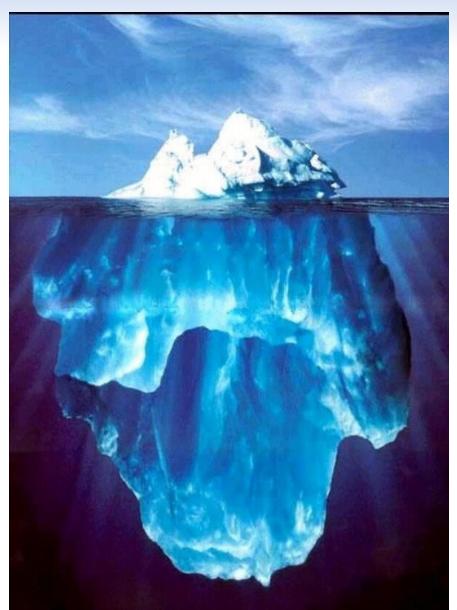
\$581,189.39

(138 transactions)

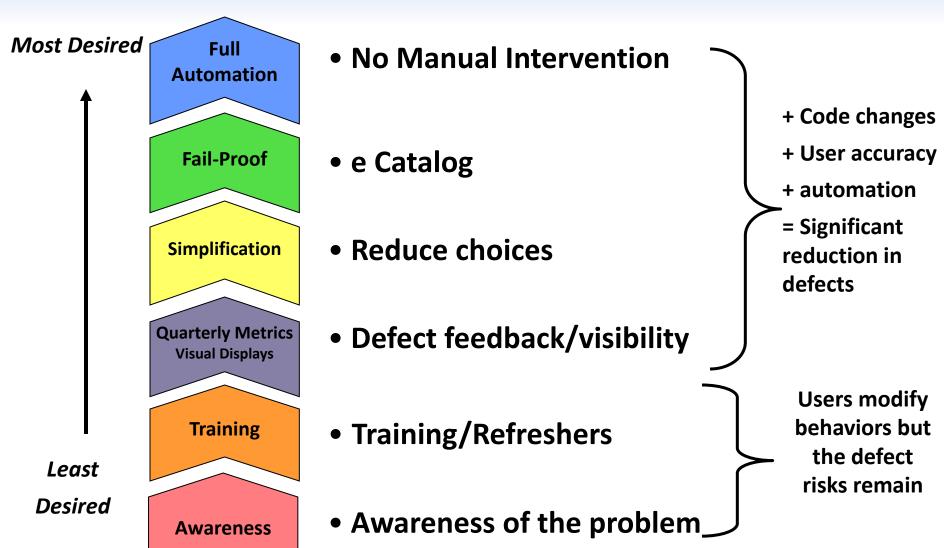
Unknown spend:

\$

- 1) Dash "-"
- 2) Live Plant/Animal Material



Fix It



Cost* per UNSPSC entry

- Baseline cost* per UNSPSC entry: \$.75
- Assuming improvements could cut the UNSPSC search time and entry time by 50%
- The revised cost for each UNSPSC entry error could be \$.38

^{*} Cost estimate is based on P2P user survey: average time users spend searching for and entering a UNSPSC code

Improvements

UNSPSC Codes

- Reduce the coding choices
- Identify categories targeted for strategic sourcing and ensure a viable list of choices exists

Account Codes

 Analyze and recommend enhancements to Account Codes based on categories targeted for strategic sourcing

Training

- Enhance training programs to educate on use
- Establish online & "quick hit" training sessions to refresh user awareness

DAS & OBM's next steps...

- DAS will identify the spend categories for evaluation
- DAS and OBM will facilitate a "multi-agency working group" to analyze and recommend improvements to:
 - UNSPSC Codes
 - Account Codes
- Multi-agency working group
 - 4 or 5 agency procurement representatives
 - DAS procurement representative
 - OBM state accounting representative

Your next steps...

- Repeat your P2P mantra: "Every entry counts."
 - Enter accurate UNSPSC codes
 - Enter correct Account codes
 - Enter contract numbers
- Study your internal processes for practices that could inhibit correct coding
- Attend OAKS training sessions
- Provide feedback

It had long since come to my attention that people of accomplishment rarely sat back and let things happen to them. They went out and happened to things.

- Leonardo da Vinci

OhioAS



To submit a question, please send a 'high priority' email to

DAS.StatePurchasing@das.state.oh.us

Please indicate "SPUG Question" in the subject line.



Thank you for your questions and participation!



Next on the Agenda...

IT Procurement Services: What are WSCA, STS2 and IT Staff Augmentation?

Dan Myers, IT Procurement Analyst and

Maria Roberts, IT Procurement Analyst

Department of Administrative Services / Office of Procurement Services / Office of Information Technology



IT Procurement Services

What are WSCA and STS2?

Dan Myers

IT Staff Augmentation
Maria Roberts



Western States Contracting Alliance (WSCA) Hardware Contracts

Dell Marketing LP (Contract #0A1067)
Hewlett-Packard Company (Contract #0A1068)
Lenovo, Inc. (Contract #0A1069)

- Check contracts for availability and for best pricing (STS vs. WSCA)
- Agencies must not contradict State IT Direction and DAS Policies or Standards when purchasing from WSCA Contracts
- Caveat emptor
- WSCA Purchases are NOT candidates for the IT Express Procurement Program

Contract Information on the State Procurement Website Coming Soon!



Enterprise Buy IT Equipment Contracts

The state of Ohio has negotiated pricing from Dell, HP and Lenovo for product offerings that support the state standards for PCs and servers

- Standard Business Class Desktop
- Specialty Class Desktop
- Specialty Class Desktop vPro Enabled
- Standard Mobile 14" Notebook
- Standard Mobile 15" Notebook
- Standard Desktop Notebook
- Standard Monitors 20", 22" and 24"



Enterprise Buy IT Equipment Contracts - continued

Dell Marketing LP (STS #534278)

Hewlett-Packard Company (STS #534275)

Insight Public Sector Inc. (Lenovo Products) (STS #534242)

- Multiple Resellers (including Certified Ohio MBEs)
- Only a Single Quote from an Authorized Reseller is Required
- IT Express Program Eligible

For More Information:

http://das.ohio.gov/Divisions/InformationTechnology/StatewideEnterpriseBuys.aspx



STS Pricing Recommendations

- Whenever Possible Seek Multiple Competitive Quotes
- Remember STS Prices are Ceiling Prices
- Expect Some Level of Discounting on Significant Purchases
- Verify that the Quoted Prices are at or Below STS Price

Contact IT Procurement Services for Assistance Resolving Issues and Negotiating Additional Discounts

- STS Contracts C through M
 - Contact Cyrus Carter at 728-0906 or Cyrus.Carter@das.state.oh.us
- STS Contracts A through B and N through Z
 - Contact Dan Myers at 995-0536 or Dan.Myers@das.state.oh.us



Keys to Success



- Ensure you choose the lowest price between available contracts
- Verify that any selected products meet applicable standards and/or policies
- Think Big Larger volumes leverage better pricing
- Begin With The End In Mind Strategize purchases to meet long term goals of the enterprise



IT Staff Augmentation

- Faster
- Easier to use
- Equal or better quality
- More standardized across all vendors
- Friendlier to MBE/EDGE/small business
- Simpler to invoice and pay
- More measurable and accountable



Components

- Twenty-seven job titles based on the State's IT needs
- Skills matrix based on technologies/supply and demand
 - Legacy, Core, and Emerging
- Fixed rates based on market conditions within the State
- Web-based management system known as Peoplefluent
 - Access anytime, anywhere
 - Enter requirements
 - Review candidates, timesheets and expense

Workflow



The Network

- There are currently 129 vendors in the open vendor network.
 - 80 are Ohio based vendors
 - 51 are Ohio MBE and/or EDGE certified
- The current vendors have filled 139 engagements at 17 different state agencies.
- Not using the Contract? You may be missing valuable opportunities to aid you in filling your agency IT staffing needs.



Keys to Success



- Maintain contact with your CAI Account Manager.
- CAI will work directly with your agency to discuss needs, positions and skills to ensure candidates can meet your needs
- CAI will educate candidates on the specifics of the position
- CAI will review candidate resumes prior to sending to the agency



Team Information

- Maria Roberts, IT Procurement Analyst, phone: 614-466-7620
 - Email: ITProcurement@das.state.oh.us
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- Lori Hubbard, MSP Account Manager, phone: 614-940-0569
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- Ron Vogel, MSP Account Manager, phone: 614-940-0572
 - Email: ronald_vogel@compaid.com
- CAI Help Desk, phone: 800-635-5138
 - Email: MSPNetwork_Help@compaid.com





To submit a question, please send a 'high priority' email to

DAS.StatePurchasing@das.state.oh.us

Please indicate "SPUG Question" in the subject line.



Thank you for your questions and participation!



A Few Reminders...

- This webinar has been recorded and can be viewed in its entirety on our website @ www.procure.ohio.gov/PDF/SPUG/SPUG.HTM
- Presentation materials will also be available on our website to download
- Live audience: Please remember to complete your evaluation forms before you leave today. Please place them on the registration table.
- Webinar audience: Please email evaluation forms to sinuon.todd@das.state.oh.us



Thanks for attending today!

This concludes today's webinar meeting.

Have a great afternoon!



http://procure.ohio.gov/PDF/SPUG/SPUG.HTM

