

DARTMOUTH COLLEGE

Independent Auditors' Reports as Required by Office of Management and Budget (OMB) Circular A-133 and *Government Auditing Standards* and Related Information

Year ended June 30, 2013

(With Independent Auditors' Report Thereon)

DARTMOUTH COLLEGE

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KPMG LLP Suite 400 356 Mountain View Drive Colchester, VT 05446

Independent Auditors' Report

The Board of Trustees Dartmouth College:

Report on the Financial Statements

We have audited the accompanying financial statements of Dartmouth College (Dartmouth), which comprise the statements of financial position as of June 30, 2013 and 2012, and the related statements of activities, operating expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Dartmouth College as of June 30, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.



Other Matters

As described in Note L, Dartmouth's financial statements do not reflect certain interests in third party trusts for which it does not have sufficient current information with respect to the fair value of such trusts. In our report dated November 10, 2012, we expressed a qualified opinion on Dartmouth's 2012 financial statements because we were unable to examine evidence regarding the fair value of certain unrecognized interests in third party trusts. In 2013, the American Institute of Certified Public Accountants issued interpretive guidance clarifying when interests in third party trusts should be recorded by not-for-profit organizations. Accordingly, our opinion on the 2012 financial statements, as presented herein, is different from that expressed in our previous report.

Other Matter- Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 21, 2013 on our consideration of Dartmouth's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Dartmouth College's internal control over financial reporting and compliance.

KPMG LLP

Colchester, VT October 21, 2013, except for Schedule of Expenditures of Federal Awards which is as of December 17, 2013

Vt. Reg. No. 92-0000241

Statement of Financial Position

As of June 30, 2013, with comparative information as of June 30, 2012 (in thousands)

	2013	2012
Assets		
Cash and cash equivalents	\$ 240,195	\$ 306,241
Receivables and other assets, net	153,764	183,828
Investment related receivables	25,242	38,539
Pledges receivable, net	94,711	142,776
Investments held by bond trustees	-	151
Investments	4,724,245	4,375,764
Land, buildings, equipment, and construction in progress, net	944,327	927,694
Total assets	6,182,484	5,974,993
Liabilities		
Accounts payable and other liabilities	67,985	74,423
Investment related payables	44,911	100,176
Deferred revenues and deposits	41,147	38,121
Liability for split-interest agreements	41,504	41,705
Pension and other employment related obligations	272,450	315,980
Bonds, mortgages, and notes payable, net	1,126,787	1,128,875
Interest rate swap liabilities, at fair value	133,222	216,306
Conditional asset retirement obligations	22,456	21,665
Government advances for student loans	20,332	20,192
Total liabilities	1,770,794	1,957,443
Total Net Assets	\$ 4,411,690	\$ 4,017,550
Net Assets		
Unrestricted	\$ 1,258,727	\$ 1,006,070
Temporarily restricted	2,101,508	1,991,249
Permanently restricted	1,051,455	1,020,231
Total Net Assets	\$ 4,411,690	\$ 4,017,550

Statement of Activities

For the year ended June 30, 2013, with summarized financial information for the year ended June 30, 2012 (in thousands)

(in thousands)		Temporarily	Permanently	Total		
	Unrestricted	Restricted	Restricted	2013	2012	
Endowment Activities						
Gifts	\$ 30	\$ 811	\$ 27,206	\$ 28,047	\$ 49,697	
Net investment return	97,155	306,549	1,058	404,762	197,299	
Distributed for spending	(43,979)	(141,499)	-	(185,478)	(182,856)	
Other changes	11,405	(8,804)	(72)	2,529	3,033	
Amounts transferred (to) from other funds, net	(3,527)	(2,787)	3,666	(2,648)	5,805	
Change in net assets from endowment activities	61,084	154,270	31,858	247,212	72,978	
Operating Activities						
Revenues						
Tuition and fees	304,808	-	-	304,808	284,540	
Student scholarships	(124,223)	-	-	(124,223)	(116,388)	
Net tuition and fees	180,585	-	-	180,585	168,152	
Sponsored research grants and contracts	181,517	-	-	181,517	176,155	
Dartmouth College Fund and other gifts	81,237	9,095	-	90,332	84,162	
Distributed endowment investment return	179,194	4,622	-	183,816	181,164	
Other operating income	131,737	8	-	131,745	133,365	
Auxiliaries	65,496	-	-	65,496	60,207	
Net assets released from restrictions	13,263	(13,263)	-	-	-	
Total revenues	833,029	462	-	833,491	803,205	
Expenses						
Academic and student programs	534,885	-	-	534,885	495,958	
Sponsored programs	128,000	-	-	128,000	125,013	
General institutional services	92,528	-	-	92,528	87,189	
Auxiliaries	79,860	-	-	79,860	67,628	
Total expenses	835,273	-	-	835,273	775,788	
Change in net assets from operating activities	(2,244)	462	-	(1,782)	27,417	
Non-operating Activities						
Gifts	-	30,009	7,435	37,444	30,865	
Other non-operating changes, net	28,946	1,484	-	30,430	15,112	
Distributed endowment investment return	385	1,277	-	1,662	1,692	
Decrease in outstanding pledges	-	(41,291)	(6,774)	(48,065)	(30,711)	
Pension and postretirement benefit related changes						
other than net periodic benefit costs	63,258	-	-	63,258	(40,806)	
Disposals and non-capitalized expenditures	(19,678)	(2,714)	-	(22,392)	(4,396)	
Unrealized gain (loss) related to						
interest rate swap agreements	83,084	-	-	83,084	(126,903)	
Net assets released from restrictions	34,367	(34,367)	-	-	-	
Amounts transferred (to) from endowment, net	3,455	(807)		2,648	(5,805)	
Net change in split-interest agreements	-	1,936	(1,295)	641	(1,353)	
Change in net assets from non-operating activities	193,817	(44,473)	(634)	148,710	(162,305)	
Change in net assets	252,657	110,259	31,224	394,140	(61,910)	
Net Assets, beginning of year	1,006,070	1,991,249	1,020,231	4,017,550	4,079,460	
Net Assets, end of year	\$ 1,258,727	\$ 2,101,508	\$ 1,051,455	\$ 4,411,690	\$ 4,017,550	

Statement of Activities

For the year ended June 30, 2012

(in thousands)

(in thousands)		Temporarily	Permanently	Total	
	Unrestricted	Restricted	Restricted	2012	
Endowment Activities					
Gifts	\$ 8	\$ 858	\$ 48,831	\$ 49,697	
Net investment return	46,784	149,929	586	197,299	
Distributed for spending	(44,142)	(138,714)	-	(182,856)	
Other changes	(1,249)	1,913	2,369	3,033	
Amounts transferred from other funds, net	(599)	2,015	4,389	5,805	
Change in net assets from endowment activities	802	16,001	56,175	72,978	
Operating Activities					
Revenues					
Tuition and fees	284,540	-	-	284,540	
Student scholarships	(116,388)	-	-	(116,388)	
Net tuition and fees	168,152			168,152	
Sponsored research grants and contracts	176,155	-	-	176,155	
Dartmouth College Fund and other gifts	71,008	13,154	-	84,162	
Distributed endowment investment return	176,055	5,109	-	181,164	
Other operating income	133,319	46	-	133,365	
Auxiliaries	60,207	_	-	60,207	
Net assets released from restrictions	8,022	(8,022)	-	-	
Total revenues	792,918	10,287	-	803,205	
Expenses	· ,· ·	-, -		,	
Academic and student programs	495,958	-	-	495,958	
Sponsored programs	125,013	-	-	125,013	
General institutional services	87,189	-	-	87,189	
Auxiliaries	67,628	-	-	67,628	
Total expenses	775,788		-	775,788	
Change in net assets from operating activities	17,130	10,287	-	27,417	
Non-operating Activities					
Gifts	-	30,621	244	30,865	
Other non-operating changes, net	13,237	1,875	-	15,112	
Distributed endowment investment return	367	1,325	-	1,692	
Decrease in outstanding pledges	-	(19,379)	(11,332)	(30,711)	
Pension and postretirement benefit related changes					
other than net periodic benefit costs	(40,806)	-	-	(40,806)	
Disposals and non-capitalized expenditures	(2,697)	(1,699)	-	(4,396)	
Unrealized gain (loss) related to				, , , , , , , , , , , , , , , , , , ,	
interest rate swap agreements	(126,903)	-	-	(126,903)	
Net assets released from restrictions	34,496	(34,496)	-	-	
Amounts transferred to endowment, net	1,100	(7,690)	785	(5,805)	
Net change in split-interest agreements		(2,153)	800	(1,353)	
Change in net assets from non-operating activities	(121,206)	(31,596)	(9,503)	(162,305)	
Change in net assets	(103,274)	(5,308)	46,672	(61,910)	
	1 100 014	1,996,557	973,559	4,079,460	
Net Assets, beginning of year	1,109,344	1,990,007	710,007	4,077,400	

Statement of Operating Expenses

For the year ended June 30, 2013, with summarized financial information for the year ended June 30, 2012 (in thousands)

				General Institu	tional Services			Total Exp	oenses
	Academic & Student Programs	Sponsored Programs	Administrative Support	Facilities Operation & Maintenance	Development	Total	Auxiliaries	2013	2012
Salaries and wages	\$ 220,978	\$ 56,494	\$ 25,973	\$ 17,200	\$ 16,730	\$ 59,903	\$ 13,616	\$ 350,991	\$ 326,856
Employee benefits	81,988	16,501	9,359	6,105	5,797	21,261	4,833	124,583	112,937
Fellowships and student support	10,251	3,973	-	-	-	-	448	14,672	13,716
Materials, equipment, and supplies	34,897	10,925	6,659	1,735	1,572	9,966	16,314	72,102	67,654
Purchased services	47,307	36,820	8,264	3,633	6,078	17,975	8,146	110,248	100,355
Utilities, taxes, and occupancy	-	-	-	40,134	-	40,134	6,911	47,045	44,774
Depreciation	39,585	-	2,609	5,625	46	8,280	9,782	57,647	52,289
Lodging, travel, and similar costs	22,368	3,109	1,469	211	1,685	3,365	252	29,094	27,397
Interest and amortization	-	-	-	23,292	-	23,292	942	24,234	22,805
Other expenses	2,887	178	832	134	451	1,417	175	4,657	7,005
	460,261	128,000	55,165	98,069	32,359	185,593	61,419	835,273	775,788
Facilities operation & maintenance	74,624	-	4,917	(98,069)	87	(93,065)	18,441		
Total expenses for FY13	\$ 534,885	\$ 128,000	\$ 60,082	\$ -	\$ 32,446	\$ 92,528	\$ 79,860	\$ 835,273	
Total expenses for FY12	\$ 495,958	\$ 125,013	\$ 54,795	\$ -	\$ 32,394	\$ 87,189	\$ 67,628	-	\$ 775,788

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Statement of Cash Flows

For the year ended June 30, 2013, with comparative information for the year ended June 30, 2012 (in thousands)

	2013	2012
Cash flows from operating activities		
Total change in net assets	\$ 394,140	(\$ 61,910
Adjustments to reconcile total change in net assets to		
net cash used by operating activities:		
Depreciation and amortization	57,984	53,191
Change in estimated value of interest rate swap agreements	(83,084)	126,903
Change in estimated pension and post-retirement benefit obligation	(49,872)	51,705
Change in pledges receivable, net	48,065	30,711
Other non-cash transactions	8,318	1,361
Contributions, investment income, and other changes		
restricted for long-term investment	(63,557)	(70,569
Net realized and unrealized gains	(442,883)	(225,284
Changes in operating assets and liabilities:		
Receivables and other assets, net	20,996	(22,358
Accounts payable and other liabilities	(5,647)	(13,790
Deferred revenues and deposits	3,026	3,839
Employment related obligations	6,342	(3,548
Net cash used by operating activities	(106,172)	(129,749
Cash flows from investing activities		
Student loans granted	(6,861)	(8,571
Student loans repaid	15,362	13,820
Purchases of land, buildings, and equipment	(82,836)	(117,952
Proceeds from the sale of land, buildings, and equipment	473	18,434
Net change in split-interest agreements	(201)	(5,096
Net change in unsettled trades	(41,968)	(66,402
Purchases of investments	(4,583,645)	(7,867,688
Sales and maturities of investments	4,678,047	7,874,530
Net cash used by investing activities	(21,629)	(158,925
Cash flows from financing activities		
Proceeds from issuance of debt	4,900	244,275
Repayment of debt	(6,993)	(62,364
Change in investments held by bond trustees	151	22,683
Contributions, investment income, and other changes restricted for long-term investment in:		
Facilities	23,606	16,225
Endowment, life income, and similar funds	39,951	54,344
Changes in government advances for student loans	140	168
Net cash provided by financing activities	61,755	275,331
Net change in cash and cash equivalents	(66,046)	(13,343
Cash and cash equivalents, beginning of year	306,241	319,584

Notes to Financial Statements

A. Summary of Significant Accounting Policies

Description of Organization

Dartmouth College (Dartmouth) is a private, nonprofit, co-educational, nonsectarian institution of higher education with approximately 4,193 undergraduate and 2,084 graduate students. Established in 1769, Dartmouth includes the four-year undergraduate college, with graduate schools of business, engineering, and medicine, and several graduate programs in the Arts and Sciences.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis. Dartmouth's financial statements include the accounts of its wholly owned subsidiaries and certain affiliated organizations over which it has financial control. The wholly owned subsidiaries and financially controlled entities include real estate corporations, which own real estate in the local area; the Dartmouth Education Loan Corporation (DELC), which provides scholarships and low-cost loans to Dartmouth students who are unable to finance their education through other sources; and various separately incorporated foundations, which support activities that enrich the experience of students and the community.

In accordance with U.S. generally accepted accounting principles (GAAP), net assets, revenues, gains, and losses are classified into three categories: unrestricted, temporarily restricted, or permanently restricted. Unrestricted net assets include all resources that are not subject to donor-imposed restrictions and therefore may be used for any purpose in furtherance of Dartmouth's mission. Under the authority of Dartmouth's management and Board of Trustees, in order to support Dartmouth's strategic initiatives, all or a portion of unrestricted net assets may be set aside in segregated Dartmouth-designated reserve accounts and earmarked for use in future years by specific departments, cost centers, or the professional schools, to cover program costs or contingencies. These Dartmouth-designated net assets include funds designated net assets are earmarked may be changed under the authority of Dartmouth's management and Board of Trustees. The use of designated net assets is at the discretion of the responsible department. All expenses are recorded as a reduction of unrestricted net assets.

Temporarily restricted net assets carry donor-imposed restrictions on the expenditure or other use of contributed funds. Temporary restrictions may expire either because of the passage of time or because actions are taken to fulfill the restrictions. Temporarily restricted net assets include unexpended endowment return, unexpended restricted use gifts, term endowment funds, loan funds, uncollected pledges, and life income and similar funds. Donor-restricted resources intended for capital projects are released from their temporary restrictions and presented as unrestricted support when the related asset is placed in service. Temporarily restricted endowment distribution and donor-restricted gifts which are received, and either spent or deemed spent within the same fiscal year, are reported as unrestricted.

Permanently restricted net assets are those that are subject to donor-imposed restrictions which will never lapse, thus requiring that the net assets be retained permanently. Based upon a legal interpretation of New Hampshire State Law, Dartmouth determined that appreciation on restricted endowment funds should be classified as temporarily restricted net assets until such time as the appreciation is appropriated by the Board of Trustees. Investment return from endowment activities that has been appropriated by Dartmouth's Board of Trustees is presented as an increase in operating or non-operating activities according to the unrestricted or temporarily restricted nature of the donor's intended use of the funds. In the case of quasi-endowment funds designated for long-term investment by Dartmouth, investment return that has been appropriated by Dartmouth's Board of Trustees is presented as an increase operating or non-operating activities, depending upon Dartmouth's intended use of the funds. Permanently restricted net assets consist of the original principal of endowment gifts, loan funds, and certain pledges.

Comparative Financial Information

The 2013 financial statements are presented with certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with Dartmouth's financial statements for the year ended June 30, 2012, from which the summarized information was derived. Certain prior year amounts have been reclassified to conform to the fiscal year 2013 presentation.

Notes to Financial Statements

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates in these financial statements are the fair value of investments, interest rate swap agreements and bonds payable (for disclosure only), pension and postretirement benefit obligations, conditional asset retirement obligations, liabilities for self-insured programs and split-interest agreements, and allowances for uncollectible accounts and pledges receivable. Actual results could differ materially from these estimates, particularly during periods of investment and/or interest rate volatility.

Statement of Activities

Operating activities presented in the Statement of Activities consist of revenues earned, endowment net investment return appropriated by Dartmouth's Board of Trustees, and expenses incurred in conducting Dartmouth's programs and services. Auxiliary enterprises, primarily the operation of residence halls, dining services, and recreational facilities, are included in operating activities. Expenses such as development, public affairs, and central services and administration are reported as general institutional services. Depreciation and facilities operations and maintenance expenses are allocated to functional classifications of expenses based on the square footage of each building. Interest expense is allocated to functional classifications of expenses based on the use of each building that has been debt financed.

Non-operating activities presented in the Statement of Activities consist of gifts, grants, investment income, other earnings, and endowment investment return appropriated by Dartmouth's Board of Trustees for loan programs and the construction, purchase or sale of capital assets, non-capitalizable construction in progress, net change in life income and similar split-interest agreements, the net change in pledges receivable, the net change in the estimated value of interest rate swap agreements, and postretirement benefit changes other than net periodic benefits costs.

Endowment activities presented in the Statement of Activities consist of gifts that are restricted by donors to invest in perpetuity, amounts designated by Dartmouth's management and Board of Trustees for long-term investment, the net investment return on these invested funds, and the annual distribution of an amount appropriated by Dartmouth's Board of Trustees to support operating and non-operating activities. Other endowment activities include increases in endowment net assets from certain matured split-interest agreements.

Endowment and non-operating activities also include transfers of net assets that occur when donors change the restrictions on certain gifts or when Dartmouth changes the designation of unrestricted funds.

Cash and Cash Equivalents

Cash and cash equivalents consist principally of U.S. treasury funds, money market accounts, certificates of deposit, commercial paper, and liquid short-term investments with maturities of 90 days or less at the date of acquisition. Cash and cash equivalents are carried at cost, which approximates fair value.

Tuition and Fees and Student Scholarships

Tuition and fees revenue is recognized in the fiscal year in which substantially all of the academic program occurs. Tuition and fees revenue from undergraduate enrollment represents approximately 66 percent of tuition and fees revenue. Student scholarships provided by Dartmouth are presented in the Statement of Activities as a reduction in tuition and fees revenue. In addition, Dartmouth acts as an agent for recipients of scholarships from other sponsors in the amounts of \$5,852,000 and \$5,854,000 for the years ended June 30, 2013 and 2012, respectively, which are not presented in the Statement of Activities.

Dartmouth admits students to its undergraduate program without regard to financial need. The financial aid program assists all students with demonstrated need, defined in accordance with a uniform formula, by providing a mix of scholarships, loans and/or employment designed to cover costs of attendance when combined with student and family contributions, based on ability to pay.

Notes to Financial Statements

Sponsored Research Grants and Contracts

Revenues from government and private sponsored research grants and contracts are recognized when the direct costs associated with the sponsored program are incurred. Revenue from the reimbursement of facilities and administrative costs incurred by Dartmouth on U.S. government grants and contracts is based upon negotiated predetermined cost rates through June 30, 2015. Dartmouth recovered facilities and administrative costs of approximately \$44,241,000 and \$44,082,000 in the years ended June 30, 2013 and 2012, respectively.

Taxes

Dartmouth is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code (the Code), except with regard to unrelated business income, which is taxed at corporate income tax rates. Dartmouth is also subject to state and local property tax on the value of dormitories and dining and kitchen facilities in excess of \$150,000, as well as on the value of its off-campus rental properties, commercial properties, and other real estate holdings to the extent they are not used or occupied for Dartmouth's tax exempt purposes. Certain Dartmouth real estate entities are exempt from federal income tax under Sections 501(c)(2) and 501(c)(25) of the Code. As of June 30, 2013, tax years ended June 30, 2009 through June 30, 2012, remain open and are subject to federal and state taxing authority examination. Dartmouth believes it has taken no significant uncertain tax positions.

Affiliation with Dartmouth-Hitchcock Medical Center

Dartmouth, through the Geisel School of Medicine at Dartmouth (Geisel), is a member of the Dartmouth-Hitchcock Medical Center (DHMC), a confederation of health care organizations intended to coordinate medical education and health care delivery for the residents of New Hampshire and Vermont. DHMC is a nonprofit, tax-exempt corporation organized under New Hampshire State Law. The other members of DHMC are: (i) Mary Hitchcock Memorial Hospital (Hitchcock Hospital), (ii) Dartmouth-Hitchcock Clinic (Clinic), and (iii) Veterans Administration Medical Center of White River Junction, Vermont (VAMC). The staff of the Clinic serves as the primary resource for Geisel clinical faculty, with the Hitchcock Hospital and the VAMC acting as principal sites of clinical instruction for Geisel students. Each member is a separately organized, governed, and operated institution, with Dartmouth having no ownership interest in any other member.

Certain costs, including salaries, facilities use (including construction planning and management, and facilities operation and maintenance), and direct and indirect research, incurred by Geisel and the other members of DHMC are shared among the members based on negotiated allocations of the costs on an annual or project specific basis. The members of DHMC, excluding the VAMC, are also parties to a Condominium Ownership Agreement that governs the ownership and operation of the DHMC facilities. During the years ended June 30, 2013 and 2012, Dartmouth paid approximately \$27.6 million and \$27.4 million, respectively, and received approximately \$28.5 million and \$28.1 million, respectively, in connection with these arrangements.

Insurance

Dartmouth maintains several insurance arrangements with the objective of providing the most cost effective and comprehensive coverage for most insurable risks. Both conventional and alternative insurance coverage approaches, including utilization of appropriate deductible or self-insured retention amounts, are in place to cover trustee errors and omissions and employment practices, crime bond, commercial general and automobile liability, pension trust fiduciary errors and omissions liability, and property losses. Workers' compensation losses are covered by a self-insured retention and excess insurance program. Dartmouth currently participates in three risk retention groups that provide general liability and professional and medical malpractice liability insurance.

Dartmouth's annual premium payments for conventional insurance coverage are included in operating expenses. Estimated liabilities for losses under Dartmouth's deductible and/or self-insurance retention limits are reflected in the Statement of Financial Position, which includes estimates for known losses and for losses incurred but not yet reported. Insurance reserves are based on actuarial analysis and/or estimates of historical loss experience, and while management believes that the reserves are adequate, the ultimate liabilities may be different than the amounts provided.

Notes to Financial Statements

Gifts and Pledges Receivable

Total contributions to Dartmouth include gifts that are received and the net change in pledges receivable during a period. Gifts and pledges are recognized as increases in the appropriate category of net assets in the period the gift or pledge is received. The net change in total pledges is recorded as a net increase (decrease) in non-operating activities in the Statement of Activities. Contributions of capitalizable assets other than cash are recorded at their estimated fair value at the date of gift. Pledges are stated at the estimated present value of future cash flows, net of an allowance for uncollectible amounts. Conditional promises to give are not recognized until the conditions on which they depend are substantially met.

Investments

Investments are reported at estimated fair value. Because many of these investments are not readily marketable, the estimates of fair value involve assumptions and estimation methods which are uncertain, and therefore the estimates could differ from actual results. Purchases and sales of securities are recorded on the trade date, and realized gains and losses are determined on the basis of the average cost of securities sold. Derivative financial instruments held for investment purposes are carried at estimated fair values with resulting gains and losses included in investment return. Cash designated for investment purposes is included in investments and may include money market funds, foreign currency held for investment purposes, and fixed income securities with an original or remaining maturity of three months or less when purchased.

For investments held directly by Dartmouth for which an active market with quoted prices exists, the market price of an identical security is used as reported fair value. Fair values for shares in commingled funds are based on share prices reported by the funds as of the last business day of the fiscal year. Dartmouth's interest in certain other commingled funds and other alternative investment funds is reported at the net asset value (NAV) reported by the fund managers and reviewed by Dartmouth. NAV is used as a practical expedient to estimate the fair value of Dartmouth's interest therein, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV.

The framework for measuring fair value utilizes a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The three levels of the fair value hierarchy are as follows:

Level 1 - Quoted prices (unadjusted) in active markets for identical investments as of the reporting date. The type of investment in Level 1 includes actively listed equities, certain short term fixed income securities, and exchange traded and registered funds all held directly by Dartmouth, and excludes listed equities and other securities held indirectly through commingled funds.

Level 2 - Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.

Level 3 - Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgment or estimation. Investments in this category generally include alternative investments and partnership interests.

For those investments reported using NAV as a practical expedient, classification in Level 2 or 3 is based on Dartmouth's ability to redeem its interest at or near the date of the statement of financial position. If the interest can be redeemed in the near term, the investment is classified in Level 2.

Total investment return (interest, dividends, rents, royalties, and net realized and unrealized gains and losses) earned by Dartmouth's endowment investments is included in endowment activities, while the net income earned by the nonendowment investments is included in other operating and non-operating income. Fees charged by external investment managers are generally based on contractual percentages of the fair market value of assets under management or on annual total investment return and are, in most cases, netted against investment return. However, certain expenses paid directly by Dartmouth for investment management and custody services, including certain internal costs, amounted to approximately \$12,970,000 and \$12,026,000 for the years ended June 30, 2013 and 2012, respectively, and have been netted against endowment return and other operating and non-operating income in the accompanying Statement of Activities.

Notes to Financial Statements

Endowment

Dartmouth's endowment and similar funds consist of gifts restricted by donors and unrestricted net assets designated by management and the Board of Trustees for long-term support of Dartmouth's activities, and the accumulated investment return on these gifts and designated net assets. Accumulated investment return consists of endowment net investment return that has not been appropriated by the Board of Trustees for expenditure to support Dartmouth's operating and non-operating activities. Generally, only a portion of accumulated net investment return is made available for spending each year in accordance with a Board of Trustees-approved endowment utilization policy and New Hampshire State Law. However, certain donor restricted endowment funds do allow for the expenditure of principal, and Dartmouth-designated endowment funds are unrestricted net assets that may be re-designated for authorized expenditures.

Giving consideration to the New Hampshire Uniform Prudent Management of Institutional Funds Act (UPMIFA), Dartmouth classifies as permanently restricted net assets all endowment funds that must be retained permanently in accordance with stipulations imposed by a donor at the time of a gift, plus the original value of assets donated to permanent endowment, along with any investment earnings that are directed by the donor to be reinvested in perpetuity (i.e., historic book value). The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets us classified as temporarily restricted net assets until those amounts are appropriated for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA.

Unrestricted endowment net assets include Dartmouth funds and certain unrestricted gifts from donors, and any accumulated investment return thereon, which may be expended; however, by trustee or management designation, these net assets may remain invested in the endowment for the long-term support of Dartmouth activities. Investment return on unrestricted endowment net assets and the annual distribution of a portion of accumulated investment return to operating and non-operating activities are presented as changes in unrestricted net assets in the Statement of Activities. Temporarily restricted endowment net assets include certain expendable endowment gifts, and any retained income and appreciation thereon, which are restricted by the donor to a specific purpose or by law. When the temporary restrictions on these funds have been met, the gifts ordinarily remain in the endowment by trustee designation to continue supporting the same activities as those specified by the donors, but the net assets are reclassified to unrestricted endowment net assets. Investment return on temporarily and permanently restricted net assets are generally presented as changes in temporarily restricted net assets in the Statement of Activities.

Split-Interest Agreements

Certain donors have established irrevocable split-interest agreements with Dartmouth, primarily charitable gift annuities, pooled life income funds, and irrevocable charitable remainder trusts, whereby the donated assets are invested and distributions are made to the donor and/or other beneficiaries in accordance with the agreement for a specified period of time, after which time the remaining assets and future investment return are retained by Dartmouth. At the discretion of the donor, Dartmouth may or may not serve as trustee for the split-interest agreement.

Dartmouth has recorded the estimated fair value of the investments associated with irrevocable split-interest agreements and an estimated liability, using a discount rate of 1.2% for FY13 and 1.2% for FY12, for the net present value of the future cash outflows to beneficiaries of the agreements for which Dartmouth serves as trustee. In the case of irrevocable split-interest agreements whose assets are held in trusts not administered by Dartmouth (third-party charitable trusts), a receivable for Dartmouth's beneficial interest is established when Dartmouth is notified of the trust's existence and when the third-party trustee has provided Dartmouth with sufficient reliable information to estimate the value of the receivable, which the College considers a level 3 measurement. Dartmouth reports the net change in split-interest agreements as a non-operating change in net assets in the Statement of Activities. See Note L for additional discussion of third-party charitable trusts.

Land, Buildings, Equipment, and Construction in Progress

Land, buildings, equipment, and construction in progress are recorded at cost at the date of acquisition or, if acquired by gift, at the estimated fair value as of the date of the gift. Purchases, construction, and renovations of assets which exceed Dartmouth's specified dollar threshold and have a useful life greater than one year are capitalized, while scheduled maintenance and minor renovations of less than that amount are charged to operations.

Land, buildings, and equipment are reflected net of accumulated depreciation calculated on a straight-line basis over the following estimated economic lives.

Notes to Financial Statements

Buildings and building components	10 - 50 years
Depreciable land improvements	15 - 20 years
Equipment	5 - 20 years

Depreciation expense for facilities that are primarily used for sponsored research is based on the estimated economic lives of each component.

Collections

Dartmouth's collections include works of art, literary works, historical treasures, and artifacts that are maintained in its museum and libraries. These collections are protected and preserved for public exhibition, education, research, and the furtherance of public service. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sale to be used to acquire other items for collections.

The collections, which were acquired through purchases and contributions since Dartmouth's inception, are not recognized as assets in the Statement of Financial Position. Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired or in temporarily restricted net assets if the assets used to purchase the items are restricted by donors. Contributed collection items are not recorded in the financial statements.

B. Receivables and Other Assets

Receivables and other assets consisted of the following at June 30 (in thousands):

	2013			2012
Student accounts	\$	2,334	\$	1,426
Sponsored research grants and contracts		20,162		29,489
Other accounts		44,008		56,757
Notes and student loans		75,039		83,539
Less: allowance for uncollectible accounts		(2,979)		(2,743)
Receivables, net	\$	138,564	\$	168,468
Prepaid costs, inventories, and other assets		15,200		15,360
Total receivables, and other assets, net	<u>\$</u>	153,764	<u>\$</u>	183,828

Federally sponsored student loans with mandated interest rates and repayment terms are subject to significant restrictions as to their transfer and disposition. Amounts received from the Federal government to fund a portion of the Perkins student loans are ultimately refundable to the Federal government and are classified as government advances for student loans in the Statement of Financial Position. Due to the nature and terms of student loans funded by the Federal government, and restricted and unrestricted Dartmouth funds, it is not practical to estimate the fair value of such loans. All other receivables are carried at estimated net realizable value.

C. Gifts and Pledges Receivable

Gifts and pledge payments received during the years ended June 30 were as follows (in thousands):

		2013	2012		
Gifts to support operations	\$	90,332	\$	84,162	
Gifts for:					
Facilities and student loans		23,626		25,682	
Other restricted uses		2,713		3,020	
Endowment		28,047		49,697	
Split-interest agreements		11,105		2,163	
Total gifts and pledge payments	<u>\$</u>	155,823	\$	164,724	

Notes to Financial Statements

Unconditional pledges as of June 30 are expected to be realized in the following periods, discounted at rates ranging from 1.4% to 6.2% (in thousands):

	2013			2012		
In one year or less	\$	60,024	\$	75,942		
Between one year and five years		47,921		58,831		
Six years and after		1,531		20,903		
Gross pledges receivable	\$	109,476	\$	155,676		
Less: present values discount		(3,083)		(5,415)		
Less: allowance for uncollectible pledges		(11,682)		(7,485)		
Pledges receivable, net	\$	94,711	\$	142,776		

The change in net pledges receivable is presented as a non-operating activity in the Statement of Activities.

D. Investments

Investments at fair value consisted of the following at June 30 (in thousands):

		2013	 2012
Endowment investments	\$	3,802,047	\$ 3,571,135
Split-interest agreement investments		111,744	99,768
Operating and other investments		810,454	 704,861
Total investments	<u>\$</u>	4,724,245	\$ 4,375,764

The following table summarizes Dartmouth's assets and liabilities that are reported at fair value by their fair value hierarchy classification as of June 30, 2013 (in thousands):

					Redemption	Days'
	 Level 1	 Level 2	 Level 3	 Total	or Liquidation	Notice
Assets:						
Investments:						
Cash and cash equivalents	\$ 238,098	\$ -	\$ -	\$ 238,098	Daily	1
Fixed income ¹	165,274	234,258	1	399,533	Daily-Monthly	1
Global equity:						
					Daily-	
US equity ²	459,670	260,862	219,113	939,645	Bi-annual	1-90
International	16,841	130,827	-	147,668	Daily - Monthly	1-10
Emerging markets ³	42,425	131,686	18,271	192,382	Daily - Annual	1-120
					Quarterly-	
Marketable alternative strategies ⁴	-	193,253	825,199	1,018,452	Annual	30-180
Private equity/venture capital	-	-	902,367	902,367	Illiquid	Not Applicable
Real assets:						
						1 Day - Not
Real estate	13,637	191,804	381,806	587,247	Daily - Illiquid	Applicable
						1 Day - Not
Other real assets	60,917	-	229,091	290,008	Daily - Illiquid	Applicable
Other investments	 -	 1,797	 7,048	 8,845	Not Applicable	Not Applicable
Total investments	\$ 996,862	\$ 1,144,487	\$ 2,582,896	\$ 4,724,245		

¹ Fixed income includes privately held bonds.

² US equity includes funds that may have restrictions on the ability to fully redeem up to five years, excluding special investments and other securities that are non-marketable.

³Emerging markets includes a fund that has a lock-up expiring on or before April 2015.

⁴Marketable alternative strategies include two funds having initial lock-ups expiring on or before April 2014. Other funds may have restrictions on the ability to fully redeem up to three years, excluding illiquid securities and special investments.

Notes to Financial Statements

		Laval 1		Level 2		Loval 2		Total	Redemption	Days'
Assets:		Level 1		Leverz		Level 3		10101	or Liquidation	Notice
Investments:	¢		¢		¢		¢	1/1 750	D '1	1
Cash and cash equivalents	\$	161,759	\$	-	\$	-	\$	161,759	Daily	1
Fixed income ¹		102,750		254,921		2		357,673	Daily-Monthly	1-7
Global equity:										
									Daily-	
US equity ²		363,288		225,855		209,597		798,740	Bi-annual	1-90
International		20,533		109,502		-		130,035	Daily - Monthly	1-10
Emerging markets		33,556		123,214		-		156,770	Daily - Quarterly	1-120
									Quarterly-	
Marketable alternative strategies ³	5	-		174,919		689,325		864,244	Annual	30-180
Private equity/venture capital		-		-		961,640		961,640	Illiquid	Not Applicable
Real assets:										
										1 Day - Not
Real estate		12,718		196,820		404,208		613,746	Daily - Illiquid	Applicable
									, <u>,</u>	1 Day - Not
Other real assets		79,369		-		246,082		325,451	Daily - Illiquid	Applicable
Other investments		-		2,104		3,602		5,706	Not Applicable	Not Applicable
Total investments	\$	773,973	\$	1,087,335	\$	2,514,456	\$	4,375,764		

The following table summarizes Dartmouth's assets and liabilities that are reported at fair value by their fair value hierarchy classification as of June 30, 2012 (in thousands):

¹ Fixed income includes privately held bonds.

² US equity includes funds that may have restrictions on the ability to fully redeem up to five years, excluding special investments and other securities that are non-marketable.

³ Marketable alternative strategies include two funds having initial lock-ups expiring on or before April 2014. Other funds may have restrictions on the ability to fully redeem up to three years, excluding illiquid securities and special investments.

The Fixed Income portfolio includes strategies based on capital preservation and predictable yield as well as more opportunistic strategies focused on generating return through price appreciation. These strategies generally include corporate debt securities, government securities, mortgage backed and asset backed securities and other financial instruments. The structures of these investments include directly held securities as well as investments through commingled funds.

The Global Equity portfolio includes managers who primarily invest in public long-only and long/short equity securities with portfolios that are directionally exposed to the market. The structures of these investments include directly held securities as well as investments through commingled funds.

The Marketable Alternative Strategies portfolio includes investments in commingled funds whose managers employ discrete and blended strategies, including long/short equity, absolute return, market neutral, distressed and credit strategies. Funds with marketable alternative strategies generally hold securities or other financial instruments for which a ready market exists, and may include stocks, bonds, put or call options, swaps, futures, currency hedges, and other financial instruments.

Dartmouth also invests in venture capital, private equity, real estate, other real assets, and other debt related strategies through private limited partnerships, which are illiquid. These investments often require the estimation of fair value by the general partner in the absence of readily determinable market values. The private portfolio is based primarily in the United States but includes managers who may invest globally. Real Estate investments also include real estate investment trust securities held through publically traded mutual funds as well as directly held real estate which is included in the endowment and is reported at fair value. Other real asset investments, in addition to limited partnerships, include an exchange traded fund with underlying exposure to commodities.

Notes to Financial Statements

The following tables present Dartmouth's activity for the fiscal years ended June 30, 2013 and 2012 for investments measured at fair value in Level 3 (in thousands):

		Marketable Alternative		Private Equity/Venture	Real					
		Strategies	_	Partnerships	 Assets		Other Assets		Т	otal
Balance as of June 30, 2012	\$	689,325	đ	961,640	\$ 650,290	\$	213,201	\$		2,514,456
Acquisitions / purchases		103,000		75,721	50,990		23,101			252,812
Distributions / sales		(71,755)		(250,820)	(140,622)		(27,977)			(491,174)
Investment income and realized gains		57,928		139,423	57,711		10,262			265,324
Unrealized gain (loss) on investments	_	46,701	_	<u>(23,597)</u>	 (7,472)	_	25,846	_		41,478
Balance as of June 30, 2013	\$	825,199	9	902,367	\$ 610,897	\$	244,433	\$		2,582,896

	 Marketable Alternative Strategies	 Private uity/Venture artnerships		Real Assets	 Other Assets	 Total
Balance as of June 30, 2011	\$ 737,198	\$ 952,914	\$	570,058	\$ 183,295	\$ 2,443,465
Transfers	(32,770)	-		-	6,165	(26,605)
Acquisitions / purchases	30,000	102,473		70,771	5,570	208,814
Distributions / sales	(28,823)	(167,314)		(86,072)	(25,928)	(308,137)
Investment income and realized gains	13,779	47,449		13,891	16,796	91,915
Unrealized gain (loss) on investments	 (30,059)	 26,118		81,642	 27,303	 105,001
Balance as of June 30, 2012	\$ 689,325	\$ 961,640	<u>\$</u>	650,290	\$ 213,201	\$ 2,514,456

Included in Other Assets in the above tables are fixed income, global equity, and other investments.

Dartmouth owns an interest in each alternative investment fund rather than in the securities underlying each fund, therefore, it is generally required to categorize such investments as Level 2 or 3 based on the liquidity of the fund, even though the underlying securities may be readily marketable. Also, the level in the fair value hierarchy in which each fund's fair value measurement is classified is based on the lowest level input that is significant to the fund in its entirety (e.g., a fund with a mix of underlying Level 1 and Level 3 investments would be classified entirely as a Level 3 investment). Accordingly, the inputs or methodology used to value or classify investments for financial reporting purposes is not necessarily an indication of the risk associated with investing in those investments.

At June 30, 2013, Dartmouth's outstanding commitments to limited partnerships totaled \$437,444,000. The anticipated draw down for these commitments is typically between 1 and 5 years with remaining fund lives typically between 1 and 12 years. The structure of these investments is such that there is no ability to redeem, and therefore are illiquid.

From time to time Dartmouth enters into foreign currency forward contracts and government bond futures to efficiently manage portfolio exposures to global currencies and interest rates. These instruments may be used to hedge the portfolio from unwanted currency and interest rate risk, but also to efficiently implement active duration and relative value currency strategies. The notional value of the contracts may vary significantly based on the expirations and/or initiation of these contracts as of June 30. At June 30, 2013 and 2012, Dartmouth held forward contracts to buy foreign currencies in the amount of \$12,554,000 and \$9,225,000, respectively, and to sell foreign currencies in the amount of \$7,482,000 and \$1,285,000, respectively. The difference between the estimated notional value of open futures contracts to sell and purchase securities was a net long position of \$18,551,000 and net short position \$11,644,000 as of June 30, 2013 and 2012, respectively. Dartmouth is obligated to pledge to the appropriate broker cash or securities to be held as collateral, as determined by exchange margin requirements for futures contracts held. At June 30, 2013 and 2012, the market value of Dartmouth's pledged collateral on futures contracts was \$965,000 and \$925,000, respectively.

Credit default swaps are used to simulate long or short positions or to reduce credit risk where exposure exists. The buyer of a credit default swap is obligated to pay to the seller a periodic stream of payments over the term of the contract in return for a contingent payment upon occurrence of a contracted credit event. As of June 30, 2013 and 2012, the total notional amount of credit default swap contracts for buyer protection was \$9,529,000 and \$11,624,000, respectively and the notional amount

Notes to Financial Statements

related to sell protection was \$3,247,000 and \$28,509,000, respectively. The fair value of the buy contracts at June 30, 2013 and 2012 were approximately (\$67,000) and \$1,155,000, respectively and the sell contracts was (\$217,000) and (\$1,846,000), respectively, and are included in the Statement of Financial Position as investments at fair value. At June 30, 2013 and 2012 the losses on the buy contracts were \$34,000 and \$310,000, respectively and sell contracts \$107,000 and \$342,000, respectively, and are presented in the operating and non-operating sections of the Statement of Activities.

From time to time Dartmouth enters into interest rate swap contracts to efficiently manage portfolio exposures to interest rates. These instruments may be used to hedge the portfolio from unwanted interest rate risk, but also to efficiently implement active duration strategies. The notional amount of contracts that pay based on fixed rates and received based on variable rates was \$15,100,000 at June 30, 2013. The fair value of the contracts at June 30, 2013 was \$274,000 and is included in the Statement of Financial Position as investments at fair value. The gain on the contacts was \$274,000 and is presented in the operating and non-operating sections of the Statement of Activities

E. Endowment

The changes in fair value of net assets held in endowment and similar funds for the years ended June 30 were as follows (in thousands):

			1	Femporarily		ermanently		- 1
		restricted		Restricted		Restricted	-	Total
Endowment net assets, June 30, 2012	\$	833,511	\$	1,700,362	\$	952,511	\$	3,486,384
Investment return:								
Investment income		7,432		24,078		-		31,510
Net gain in fair value:								
Realized		63,875		201,499		-		265,374
Unrealized		25,848		80,972		1,058		107,878
Total investment return		97,155		306,549		1,058		404,762
Gifts		30		811		27,206		28,047
Distribution of endowment return to all funds		(43,979)		(141,499)		-		(185,478)
Other changes, net		7,878		<u>(11,591)</u>		3,594		(119)
Endowment net assets, June 30, 2013	\$	894,595	\$	1,854,632	\$	984,369	\$	3,733,596
			ч	ſemporarily	D	ermanently		
					16	ermanenuv		
	Un	restricted	-			5		Total
Endowment net assets, June 30, 2011	<u>Un</u> \$	restricted 832,709	\$	<u>Restricted</u> 1,684,361		Restricted 896,336	\$	<u>Total</u> 3,413,406
Endowment net assets, June 30, 2011 Investment return:				Restricted	1	Restricted	\$	Total 3,413,406
Endowment net assets, June 30, 2011 Investment return: Investment income				Restricted	1	Restricted	\$	
Investment return:		832,709		Restricted 1,684,361	1	Restricted	\$	3,413,406
Investment return: Investment income		832,709		Restricted 1,684,361	1	Restricted	\$	3,413,406
Investment return: Investment income Net gain in fair value:		832,709 5,449		Restricted 1,684,361 17,709	1	Restricted	\$	3,413,406 23,158
Investment return: Investment income Net gain in fair value: Realized		832,709 5,449 19,932		Restricted 1,684,361 17,709 62,973	1	<u>Restricted</u> 896,336 - -	\$	3,413,406 23,158 82,905
Investment return: Investment income Net gain in fair value: Realized Unrealized		832,709 5,449 19,932 21,403		Restricted 1,684,361 17,709 62,973 69,247	1	Restricted 896,336 - - 586	\$	3,413,406 23,158 82,905 91,236
Investment return: Investment income Net gain in fair value: Realized Unrealized Total investment return		832,709 5,449 19,932 21,403 46,784		Restricted 1,684,361 17,709 62,973 69,247 149,929	1	Restricted 896,336 - - 586 586	\$	3,413,406 23,158 82,905 91,236 197,299
Investment return: Investment income Net gain in fair value: Realized Unrealized Total investment return Gifts		832,709 5,449 19,932 21,403 46,784 8		Restricted 1,684,361 17,709 62,973 69,247 149,929 858	1	Restricted 896,336 - - 586 586	\$	3,413,406 23,158 82,905 91,236 197,299 49,697

Other changes include additions to the endowment from the maturity of split-interest agreements and net transfers resulting from changes in donor restrictions or Dartmouth designations.

Included in temporarily restricted endowment net assets at the end of the year is the remaining amount of expendable accumulated appreciation on permanent endowment funds of \$1,536,709,000 and \$1,401,622,000 at June 30, 2013 and 2012, respectively.

Notes to Financial Statements

Endowment net assets consist of the following as of June 30, 2013 (in thousands):

		Temporarily	Permanently	
	 Unrestricted	 Restricted	 Restricted	 Total
Donor-restricted endowment funds	\$ (12)	\$ 1,783,681	\$ 984,369	\$ 2,768,038
Board-designated endowment funds	 894,607	 70,951	 -	 965,558
Total endowment net assets	\$ 894,595	\$ 1,854,632	\$ 984,369	\$ 3,733,596

Endowment net assets consist of the following as of June 30, 2012 (in thousands):

			Temporarily	Р	ermanently	
	Ur	restricted	 Restricted]	Restricted	 Total
Donor-restricted endowment funds	\$	-	\$ 1,633,792	\$	952,511	\$ 2,586,303
Board-designated endowment funds		833,511	 66,570		-	 900,081
Total endowment net assets	\$	833,511	\$ 1,700,362	\$	952,511	\$ 3,486,384

From time to time, the fair values of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires to retain as a fund of perpetual duration. In accordance with GAAP, events of this nature are reported as reductions in unrestricted net assets and were (\$12,000) and \$0 as of June 30, 2013 and 2012, respectively. These events were a result of market declines since the endowment funds were established. A Board of Trustees policy limits the distribution from these funds to current income only.

Dartmouth employs a total return endowment utilization policy that establishes the amount of investment return made available for spending each fiscal year. The amount appropriated for expenditure each year is independent of the actual return for the year, but the appropriated amount cannot exceed the total accumulated return in an individual fund at the time of distribution. The Board approves the formula that determines the amount appropriated from endowment each year. Investment return earned in excess of the amount appropriated annually is reinvested in the funds, but can be appropriated in future years in accordance with the utilization policy. The net appreciation on most of the permanently and temporarily restricted endowment funds is reported together with temporarily restricted net assets until such time as all or a portion of the appreciation is appropriated for spending in accordance with the utilization policy and applicable state law.

The overall investment performance objective for the endowment is to generate real (inflation-adjusted) returns net of investment expenses sufficient to support Dartmouth's current operating needs while maintaining the long-term purchasing power of the endowment. Historical averages indicate that an annual return between 8% - 10% is needed to meet this goal. The Investment Committee of the Board of Trustees has determined that a well-diversified mix of assets offers the best opportunity for maximum return with acceptable risk over time. Dartmouth relies on a total return strategy in which investment returns are achieved through both capital appreciation (both realized and unrealized) and current yield (interest and dividends). Investment decisions are made with a view toward maximizing long-term return opportunities while maintaining an acceptable level of investment risk and liquidity.

F. Land, Buildings, Equipment, and Construction in Progress

Land, buildings, equipment, and construction in progress balances at June 30 were as follows (in thousands):

		2012		
Land	\$	19,082	\$	19,090
Buildings		1,124,809		1,011,851
Land improvements		109,087		98,601
Equipment		281,520		268,719
Land, buildings, and equipment	\$	1,534,498	\$	1,398,261
Less: accumulated depreciation		(659,012)		(604,284)
Construction in progress		68,841		133,717
Total net book value	<u>\$</u>	944,327	<u>\$</u>	927,694

Notes to Financial Statements

Dartmouth has conditional asset retirement obligations arising from legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets, including asbestos abatement, leasehold improvements, hazardous materials, and equipment disposal and cleanup. The liability was initially recorded at fair value, and is adjusted for accretion expense, and changes in the amount or timing of cash flows. The corresponding asset retirement costs are capitalized as part of the carrying values of the related long-lived assets and depreciated over the useful lives of the assets

G. Bonds, Mortgages, and Notes Payable

Indebtedness at June 30 consisted of the following (in thousands):

	Fiscal Year	Interest Date		2013		2012
New Hampshire Health and Education	Maturity	Interest Rate		2013		2012
New Hampshire Health and Education Facilities Authority (NHHEFA):						
Tax-Exempt Fixed Rate:						
Series 2009	2019 - 2039	3.30% - 4.77%	\$	198,875	\$	198,875
Tax-Exempt Variable Rate:	2019 - 2039	5.50 % - 4.77 %	φ	196,675	Φ	196,675
Series 2002	2032	.06%23%		101,000		101.000
Series 2002 Series 2003	2032	.06%23%		,		101,000
				83,700		89,300
Series 2007A	2031	.02%23%		89,755		89,800
Series 2007B	2041	.02%23%	-	75,000	*	75,000
Subtotal Tax-Exemp	ot bonds		\$	548,330	\$	553,975
Taxable Bonds:						
NHHEFA Variable Rate:						
Series 2007C	2041	.12%20%		30,000		30,000
Fixed Rate						
Series 2009	2019	4.75%		250,000		250,000
Series 2012A	2042	4.00%		70,000		70,000
Series 2012B	2043	3.76%		150,000		150,000
Subtotal taxable bor	nds		\$	500,000	\$	500,000
Subtotal bonds			\$	1,048,330	\$	1,053,975
Mortgages on real estate investments:						
Fixed Rate	2017 - 2037	4.34% - 5.61%		50,317		51,665
Taxable commercial paper note:						
Variable Rate		.13% to .19%		23,900		19,000
Subtotal bonds, mor	rtgages and notes p	ayable	\$	1,122,547	\$	1,124,640
Original issue premium, net				4,240		4,235
Total bonds, mortga	ges, and notes pave	able, net	\$	1,126,787	\$	1,128,875
rour vonus, mortga	ges, and notes puy		<u>Ψ</u>	11201101	Ψ	1,120,010

Included in interest and amortization presented on the Statement of Operating Expenses is interest expense on debt (including payments on interest rate swap agreements) used to finance facilities projects of \$24,324,000 and \$22,772,000, and on other operating indebtedness of \$152,000 and \$129,000 for the years ended June 30, 2013 and 2012, respectively. In addition, interest paid on debt used to finance facilities projects of \$464,000 and \$1,696,000 was capitalized in connection with various construction projects for the years ended June 30, 2013 and 2012, respectively.

Interest expense on debt used to finance student loans totaled \$1,406,000 and \$1,318,000 for the years ended June 30, 2013 and 2012, respectively, and is presented as a deduction from other non-operating earnings in the Statement of Activities. Interest expense on other non-operating indebtedness totaled \$23,460,000 and \$17,926,000 for the years ended June 30, 2013 and 2012, respectively, and is presented as a deduction from other non-operating earnings in the Statement of Activities. Interest expense on mortgages and debt used to finance endowment-related real estate projects totaled \$2,625,000 and \$2,623,000 for the years ended June 30, 2013 and 2012, respectively, and is presented as a deduction in endowment net investment return in

Notes to Financial Statements

the Statement of Activities. Total interest expense included in the Statement of Activities is \$51,967,000 and \$44,768,000 for the years ended June 30, 2013 and 2012, respectively.

The aggregate amounts of principal due for each of the next five years ending June 30 and thereafter are as follows (in thousands):

June 30	Priz	ncipal Due
2014	\$	32,418
2015		8,884
2016		9,157
2017		27,628
2018		9,870
Thereafter		1,034,590
Total	\$	1,122,547

Principal due after June 30, 2018, includes the following "balloon" payments due on Dartmouth's indebtedness (in thousands):

June 30	Indebtedness	P	ayment
2019	NHHEFA Series 2009 bonds	\$	7,920
2019	2009 Series A bonds	\$	250,000
2027	NHHEFA Series 2007A bonds	\$	31,820
2028	NHHEFA Series 2009 bonds	\$	32,190
2028	NHHEFA Series 2007A bonds	\$	52,060
2029	NHHEFA Series 2009 bonds	\$	20,000
2031	NHHEFA Series 2007A bonds	\$	5,120
2032	NHHEFA Series 2002 bonds	\$	101,000
2036	NHHEFA Series 2007B bonds	\$	18,000
2039	NHHEFA Series 2009 bonds	\$	138,765
2041	NHHEFA Series 2007B bonds	\$	57,000
2041	NHHEFA Series 2007C bonds	\$	30,000
2042	2012 Series A bonds	\$	70,000
2043	2012 Series B bonds	\$	150,000

The estimated fair value of the bonds was approximately \$1,070,035,000 and \$1,146,338,000 as of June 30, 2013 and 2012, respectively. The fair value for fixed-rate debt is based on estimates of the prevailing market yield and resulting price for each maturity of debt. The market yield is impacted by several factors including credit, length of maturity, coupon, and optional redemption provisions. Variable rate debit is valued at par since the rate is reset frequently and the bonds are puttable by the investor and callable by the borrower at any time. The College considers this to be a Level 2 measurement.

The NHHEFA bonds are a general obligation collateralized only by Dartmouth's pledge of full faith and credit and by funds held from time to time by the trustee for the benefit of the holders of the bonds under the respective bond resolutions. Dartmouth has agreed to certain covenants with respect to encumbrance or disposition of its core campus.

During fiscal year 2009, Dartmouth entered into six interest rate swap agreements. Information related to these interest rate swap agreements as of June 30, 2013, including the fixed interest rate paid by Dartmouth and percent of LIBOR BBA (1 month) received on the notional principal, is presented in the table below (in thousands):

			Fixed	% of
Expiration	Ν	Notional	Interest	LIBOR
Date	/	Amount	Rate %	BBA
06/01/2032	\$	100,000	3.75	67
06/01/2041	\$	100,000	3.73	70
06/01/2027	\$	31,940	3.77	72
06/01/2028	\$	52,695	3.78	72
06/01/2042	\$	100,000	3.73	70
06/01/2043	\$	165,000	3.74	70
		20		

Notes to Financial Statements

The fair value of these agreements at June 30, 2013 and 2012, based on various factors contained in the interest rate swap agreements and certain interest rate assumptions, was approximately \$133,222,000 and \$216,306,000, respectively, and considered a level 2 measurement. The decrease of \$83,084,000 in the liability for the year ended June 30, 2013 is presented as an unrealized gain and the increase of \$126,903,000 in the liability for the year ended June 30, 2012 is presented as an unrealized loss in the non-operating section of the Statement of Activities. Net payments or receipts under the swap agreements associated with facilities debt are reflected as interest expense. These financial instruments involve counter-party credit exposure.

Dartmouth maintains stand-by bond purchase agreements totaling approximately \$380,000,000 to provide alternative liquidity to support its variable rate bonds. There were no amounts outstanding at June 30, 2013 and 2012 under these agreements. Dartmouth has a \$75,000,000 line of credit with a maturity date of December 29, 2014. There have been no borrowings under this line of credit.

H. Pension and Other Employment Related Obligations

Liabilities for retirement and postretirement medical benefits, salaries, wages, and other benefits under employment agreements consisted of the following at June 30 (in thousands):

	2013			2012
Retirement and postretirement benefits	\$	242,222	\$	289,168
Compensated absences, severance plans, and other commitments		18,518		16,630
Self-insured benefits		11,710		10,182
Total employment related obligations	<u>\$</u>	272,450	\$	315,980

In fiscal year 1998, Dartmouth revised its pension benefit for staff and non-union service employees, giving each participant a one-time option to either remain in the defined benefit plan or enroll in the defined contribution plan effective January 1, 1998. Staff and non-union service employees hired since that date receive retirement benefits under the defined contribution plan. Effective January 1, 2006, all union employees are enrolled in the defined contribution plan.

Dartmouth's postretirement medical benefits consist of medical insurance coverage for retirees. Employees hired prior to July 1, 2009 that are 55 or older and have at least ten consecutive years of service in a benefits-eligible position immediately prior to retirement are currently eligible for Retiree Medical Benefits. Dartmouth currently contributes to the cost of medical benefits based on the employee's annual salary, age, and years of service as of June 30, 2009. Plan benefits currently mirror current employee health benefits for retirees under age of 65. At age 65, the retiree would enroll in the Dartmouth College Medicare Supplement (DCMS) plan. New employees hired on or after July 1, 2009 are eligible to participate in a Retirement Savings Match and are eligible to purchase the retiree group health insurance if they qualify at retirement.

Information pertaining to the pension and postretirement benefits at June 30 include (in thousands):

		Pension Benefits			Postretirement Benefits			
		2013		2012		2013		2012
Change in benefit obligation:								
Beginning of year	\$	120,920	\$	105,642	\$	274,684	\$	217,928
Service cost		2,708		2,268		7,809		6,915
Interest cost		5,059		5,407		13,435		12,899
Plan amendments		-		-		-		(18,897)
Benefits paid		(6,261)		(7,266)		(4,209)		(4,138)
Actuarial (gain)/loss		(1,730)		14,869		(65,270)		59,977
End of year	<u>\$</u>	120,696	\$	120,920	\$	226,449	\$	274,684

Notes to Financial Statements

	Pension Benefits			Postretirement Benefits				
		2013		2012		2013		2012
Change in estimated fair value of plan assets:								
Beginning of year	\$	112,518	\$	92,189	\$	-	\$	-
Actual return on plan assets		3,674		23,595		-		-
Employer contributions		4,000		4,000		4,209		4,138
Benefits paid		(6,261)		(7,266)		(4,209)		(4,138)
End of year	\$	113,931	<u>\$</u>	112,518	\$		<u>\$</u>	
Funded status (plan assets less than benefits obligation)	\$	(6,765)	\$	(8,402)	\$	(226,449)	<u>\$</u>	(274,684)
		Pension	Bene	fits		Postretirem	ent B	enefits
		2013		2012		2013		2012
Net periodic benefit (income) cost included the following:								
Service cost	\$	2,708	\$	2,268	\$	7,809	\$	6,915
Interest cost		5,059		5,407		13,435		12,899
Expected return on assets		(6,358)		(6,203)		-		-
Amortization of prior service cost (credit)		240		240		(7,644)		(4,158)
Recognized net actuarial loss		3,218		1,668		3,127		-
Net periodic benefit cost	<u>\$</u>	4,867	<u>\$</u>	3,380	<u>\$</u>	16,727	<u>\$</u>	15,656
Weighted-average assumptions:								
Discount rate used to determine net periodic benefit cost		4.40%		5.40%		4.95%		6.00%
Expected return on plan assets		6.80%		6.80%		-		-
Rate of compensation increase		3.00%		3.00%		-		-
Discount rate used to determine benefit obligations		4.80%		4.40%		5.45%		4.95%

The estimated net (income) cost that will be amortized into net periodic benefit cost during the 2014 fiscal year for the pension benefits and the postretirement benefits are \$2,603,789 and (\$7,644,238), respectively.

The increase (decrease) in unrestricted net assets resulting from the change in pension and post-retirement benefit obligations consisted of the following (in thousands):

	 ension enefits	 Post-retirement Benefits	 Total 2013	 Total 2012
Amounts recognized in non-operating activities:				
Net actuarial gain (loss)	\$ (953)	\$ 65,270	\$ 64,317	\$ (57,453)
Amortization of gain	3,218	3,127	6,345	1,668
Plan amendments	-	-	-	18,897
Amortization of prior service cost (credit)	 240	 (7,644)	 (7,404)	 (3,918)
Total non-operating gain (loss)	2,505	60,753	63,258	(40,806)
Amounts recognized in operating activities:				
Net periodic benefit cost	 <u>(4,867)</u>	 <u>(16,727)</u>	 <u>(21,594)</u>	 (19,036)
Total gain (loss)	\$ (2,362)	\$ 44,026	\$ 41,664	\$ (59,842)

The following table summarizes the defined benefit pension plan investments by their fair value hierarchy classification as of June 30, 2013 (in thousands):

	Le	evel 1	 Level 2	L	evel 3		Total
Cash and cash equivalents	\$	649	\$ -	\$	-	\$	649
Global equity		-	41,434		-		41,434
Fixed income ¹		-	67,936		-		67,936
Limited partnerships ²		-	 		3,912		3,912
Total investments	<u>\$</u>	649	\$ 109,370	<u>\$</u>	3,912	<u>\$</u>	113,931

Notes to Financial Statements

The following table summarizes the defined benefit pension plan investments by their fair value hierarchy classification as of June 30, 2012 (in thousands):

	L	evel 1	 Level 2	I	evel 3	Total
Cash and cash equivalents	\$	570	\$ -	\$	-	\$ 570
Global equity		-	59,584		-	59,584
Fixed income ¹		-	48,216		-	48,216
Limited partnerships ²		-	 -		4,148	 4,148
Total investments	\$	570	\$ 107,800	\$	4,148	\$ 112,518
		1 1 1 1	 	1. (* 1	• •	

¹ This category includes fixed income commingled funds and other financial instruments related to fixed income products.

² This category includes investments in venture capital, private equity, and other real asset funds.

The following table presents activity for the fiscal year ended June 30, 2013 and 2012 for the defined benefit pension plan investments measured at fair value in Level 3 (in thousands):

	_	imited nerships		
Balance as of June 30, 2012	\$	4,148		
Acquisitions / purchases		173		
Distributions / sales		(853)		
Investment return		500		
Unrealized losses on investments		(56)		
Balance as of June 30, 2013	\$	3,912		
	_	Limited Partnerships		
Balance as of June 30, 2011	\$	4,020		
Acquisitions / purchases		353		
Distributions / sales		(622)		
Investment return		211		
Unrealized gains on investments		186		
Balance as of June 30, 2012	\$	4,148		

The overall investment strategy of the defined benefit pension plan (the Plan) is to utilize an asset mix that is designed to meet the near and longer term benefit payment obligations of the Plan. Over time, the asset mix may include global equity and fixed income exposures. Global equity exposure is designed to capture the equity market performance of developed markets while fixed income exposure provides a predictable yield as well as a hedge against changing interest rates by holding corporate bonds and other financial instruments. Other types of investments may include private equity, venture capital, and other private real asset partnerships that employ different underlying strategies. Outside investment advisors are utilized to manage the Plan assets and are selected based on their investment style, philosophy, and past performance. Dartmouth's investment office is responsible for managing the asset allocation and investment risk management of the Plan.

Dartmouth makes annual contributions to maintain plan funding on an actuarially recommended basis. Dartmouth currently expects to contribute between \$2 million and \$4 million to the Plan in fiscal year 2014.

Benefit payments, which reflect expected future service, as appropriate, are expected to be paid in each of the next five years ending June 30 and thereafter as follows (in thousands):

	F	Pension Postretirement		etirement
	E	Benefits		enefits
2014	\$	9,800	\$	6,145
2015		9,500		6,670
2016		9,500		7,138
2017		9,400		7,646
2018		9,200		8,272
Years 2019 -2023		44,300		51,875

Notes to Financial Statements

Assumed health care cost trend rates have a significant effect on the estimated amounts reported for the postretirement benefit plan. The medical cost trend rates for pre-age 65 and post-age 65 retirees, respectively, are assumed to be 8.2% and 8.0% in year 2014, decrease gradually to 5% and 5.5% in fiscal year 2021 and 2023, respectively, and remain level thereafter. Dartmouth's estimate of postretirement benefit expense and obligations also reflects the impact of the Medicare Prescription Drug Improvement and Modernization Act, which provides for tax-free subsidies to employers that offer retiree medical benefit plans with qualifying drug coverage.

A one percentage point increase (decrease) in assumed health care cost trend rates would have the following effect (in thousands):

Increase (decrease) in total of service and interest cost components	\$ 3,738	\$ (3,252)
Increase (decrease) in postretirement benefit obligation	\$ 43,713	\$ (35,195)

Dartmouth also maintains defined contribution retirement plans for its employees. These benefits are individually funded and are subject to various vesting requirements. Under these arrangements, Dartmouth makes monthly contributions to individual self-directed retirement investment accounts for the participants. These contributions for the years ended June 30, 2013 and 2012 were \$24,721,000 and \$22,846,000, respectively. Dartmouth also maintains deferred compensation plans. The liabilities for the plans are included in pension and other employment related obligations in the Statement of Financial Position.

I. Other Operating Income

The major components of other operating income for the years ended June 30 were as follows (in thousands):

	 2013	 2012
Medical School clinical services and other support	\$ 51,304	\$ 51,671
Foreign study and continuing education programs	13,244	12,971
Student activities and other program revenue	11,011	11,429
Athletics revenues	4,523	3,878
Hopkins Center and Hood Museum	1,838	1,412
Other revenues	16,084	25,236
Investment income	 33,741	 26,768
Total other operating income	\$ 131,745	\$ 133,365

J. Net Assets

Additional information pertaining to Dartmouth's net assets at June 30 is presented below (in thousands):

	2013							
				Temporarily		Permanently		
	U	nrestricted		Restricted		Restricted		Total
Detail of net assets:								
Operating funds	\$	348,479	\$	77,312	\$	-	\$	425,791
Pledges		-		69,681		25,030		94,711
Postretirement and pension benefit obligations		(233,214)		-		-		(233,214)
Third-party charitable trusts		-		7,135		6,048		13,183
Facilities and capital		368,247		30,229		-		398,476
Interest rate swap agreements		(133,222)		-		-		(133,222)
Student loan funds		13,842		28,399		-		42,241
Life income, annuity, and similar funds		-		34,120		36,008		70,128
Endowment funds		894,595		1,854,632		984,369		3,733,596
Total net assets	<u>\$</u>	1,258,727	\$	2,101,508	\$	1,051,455	\$	4,411,690

Notes to Financial Statements

	2012							
	U	nrestricted		Femporarily Restricted		Permanently Restricted		Total
Detail of net assets:								
Operating funds	\$	328,748	\$	74,753	\$	-	\$	403,501
Pledges		-		110,972		31,804		142,776
Postretirement and pension benefit obligations		(283,086)		-		-		(283,086)
Third-party charitable trusts		-		7,712		5,899		13,611
Facilities and capital		330,852		40,501		-		371,353
Interest rate swap agreements		(216,306)		-		-		(216,306)
Student loan funds		12,351		29,012		-		41,363
Life income, annuity, and similar funds		-		27,937		30,017		57,954
Endowment funds		833,511		1,700,362		952,511		3,486,384
Total net assets	\$	1,006,070	\$	1,991,249	\$	1,020,231	\$	4,017,550

K. Commitments and Contingencies

Outstanding commitments on uncompleted construction contracts total \$8,009,000 at June 30, 2013.

All funds expended by Dartmouth in connection with government sponsored grants and contracts are subject to audit by governmental agencies. The ultimate liability, if any, from such audits, is not expected to have a material adverse effect on Dartmouth's financial position.

In conducting its activities, Dartmouth from time to time is the subject of various claims and also has claims against others. The ultimate resolution of such claims is not expected to have either a material adverse or favorable effect on Dartmouth's financial position.

L. Third-Party Charitable Trusts

As described in Note A, a split-interest agreement is a donor arrangement, such as a charitable trust, under which Dartmouth receives benefits that are shared with other beneficiaries. GAAP requires Dartmouth to report at estimated fair value its interest in an irrevocable split-interest agreement when Dartmouth is notified of an agreement's existence. When Dartmouth is not the trustee of the assets associated with a split-interest agreement, Dartmouth recognizes these assets only when notified of the existence of the trust and when reliable information about the fair value of its interest is provided by the third-party trustee. Dartmouth requests information regularly from third-party trustees for financial reporting purposes; however, these trustees are not obligated to provide Dartmouth with the information necessary to estimate fair value and record the asset. Dartmouth respects the privacy of donors and trustees in these limited instances.

As of June 30, 2013 and 2012, third-party trustees have not provided Dartmouth with sufficient information necessary to estimate the fair value of Dartmouth's interest in certain trusts. Dartmouth has not recorded an asset in connection with these trusts due to the uncertainty surrounding the potential value of Dartmouth's interest in these trusts as of June 30, 2013 and 2012. If Dartmouth's interest in these trusts were reflected on the Statement of Financial Position, Dartmouth's assets and net assets would be greater than the amounts reported in the accompanying financial statements.

M. Related Party Transactions

Members of Dartmouth's Board of Trustees and senior management may, from time to time, be associated, either directly or indirectly, with companies doing business with Dartmouth. Dartmouth has a written conflict of interest policy that requires annual reporting by each Trustee, as well as senior management. Additionally, Dartmouth has a policy on Pecuniary Benefit Transactions and Related Party Investments. This policy supplements the Dartmouth College Conflict Policy with regard to pecuniary benefit transactions, as defined by New Hampshire law, including but not limited to Dartmouth's investment in investment vehicles in which Trustees have a financial interest. These policies include, among other things, that no member of the Board of Trustees can participate in any decision in which he or she (or an immediate family member) has a material financial interest. When such relationships exist, measures are taken to mitigate any actual or perceived conflict, including

Notes to Financial Statements

requiring that such transactions be conducted at arm's length, for good and sufficient consideration, based on terms that are fair and reasonable to and for the benefit of Dartmouth, and in accordance with applicable conflict of interest laws.

N. Subsequent Events

For purposes of determining the effects of subsequent events on these financial statements, management has evaluated events subsequent to June 30, 2013 and through October 21, 2013, the date on which the financial statements were issued.

DARTMOUTH COLLEGE Schedule of Expenditures of Federal Awards Year ended June 30, 2013

		Award #	Total expenditures
	ale was not always w		
	elopment cluster: overy and Reinvestment Act:		
47.082	National Science Foundation (NSF)	ANT-0838896	\$ 53,84
47.082	National Science Foundation (NSF)	ANT-0838950	5,93
47.082	National Science Foundation (NSF)	ARC-0908156	77,87
47.082	National Science Foundation (NSF)	ARC-0909270	25,75
47.082	National Science Foundation (NSF)	AST-0908345	98,52
47.082	National Science Foundation (NSF)	ATM-0921979	47,13
47.082	National Science Foundation (NSF)	CHE-0848354	31,91
47.082	National Science Foundation (NSF)	CNS-0910842	737,34
47.082	National Science Foundation (NSF)	DEB-0841862	127,42
47.082	National Science Foundation (NSF)	DMR-0905229	78,39
47.082	National Science Foundation (NSF)	EAR-0911071	88,83
47.082	National Science Foundation (NSF)	ECCS-0925280	6,6
47.082	National Science Foundation (NSF)	EF-0842267	133,49
47.082	National Science Foundation (NSF)	IIS-0905206	84,84
47.082	National Science Foundation (NSF)	PHY-0903727	34,54
47.082 81.135	Virginia Polytechnic Institute & State University	478219-19715 5710002882	78,37 290,8
93.243	Massachusetts Institute of Technology MANILA Consulting Group, Inc.	283-07-4005	1,2
93.243 93.701	EMMES Corporation	3501-001	37,4
93.701	EMMES Corporation	N/A	33,4
93.701	Group Health Research Institute	2010116369	57,14
93.701	Nat'l Cancer Institute (NCI)	P30CA023108	1,078,0
93.701	Nat'l Cancer Institute (NCI)	R01CA057359	33,4
93.701	Nat'l Cancer Institute (NCI)	R01CA131141	24,2
93.701	Nat'l Cancer Institute (NCI)	UC2CA148259	602,0
93.701	Nat'l Center for Research Resources (NCRR)	P20RR016437	3,6
93.701	Nat'l Center for Research Resources (NCRR)	P20RR018787	4,8
93.701	Nat'l Center for Research Resources (NCRR)	R21RR024411	8,0
93.701	Nat'l Heart Lung & Blood Institute (NHLBI)	R01HL073442	(54,6
93.701	Nat'l Heart Lung & Blood Institute (NHLBI)	R01HL092085	3,7.
93.701	Nat'l Inst of Allergy & Infectious Diseases (NIAID)	R01AI078195	8.
93.701	Nat'l Inst of Allergy & Infectious Diseases (NIAID)	R01AI084121	71,8
93.701	Nat'l Inst of Allergy & Infectious Diseases (NIAID)	R21AI079369	21,79
93.701	Nat'l Inst of Arth & Musculoskeletal Skin(NIAMS)	T32AR049710	81,3
93.701 93.701	Nat'l Inst of Child Health & Human Devel (NICHD) Nat'l Inst of Child Health & Human Devel (NICHD)	R01HD047242 R01HD049762	(32
93.701	Nat'l Inst of Child Health & Human Devel (NICHD)	R21HD060829	8,2
93.701	Nat'l Inst of Diabetes & Digest & Kidney (NIDDK)	R21DK089268	84,80
93.701	Nat'l Inst of General Medical Sciences (NIGMS)	P01GM068087	79,20
93.701	Nat'l Inst of General Medical Sciences (NIGMS)	P30GM092357	(7,2)
93.701	Nat'l Inst of Neurological Disord & Stroke (NINDS)	P30NS069288	125,4
93.701	Nat'l Inst on Aging (NIA)	RC1AG036268	29,2
93.701	Nat'l Inst on Drug Abuse (NIDA)	R01DA026799	98,3
93.701	University of Miami	M153124	1,8
93.702	Nat'l Center for Research Resources (NCRR)	C06RR030432	6,406,0
93.715	Agency for Healthcare Research & Quality	R18HS019942	490,9
93.728	University of Illinois	2010-03958-11	389,9
93.866	National Bureau of Economic Research	33-4112-01-0-80-244	44,4
93.UNK	Booz Allen Hamilton, Inc.	101311SB23	423,5
93.UNK	Booz Allen Hamilton, Inc.	Pre-Award	(6,7
93.UNK	Health Resources & Svcs Admin (HRSA) (Non LOC)	HHSH250200900056C	105,3
93.UNK	ICF Macro	635243-108-1567	451,4
93.UNK	University of Washington	706310Z	68,0
Amer	rican Recovery and Reinvestment Act total		12,812,1
•	nt of Health and Human Services:		
Direct award	Institute of Health		86,446,9
	lealth Services Center		
			7,405,9
			93,852.9
Public He Subto Subagreemen	otal nts:		
Public He Subto Subagreemen 93.077	otal nts: Feinstein Institute for Medical Research	DAR-01	202,0
Public He Subto Subagreemen	otal nts:	DAR-01 6133951/RFS2011043	202,01
Public He Subto Subagreemen 93.077	otal nts: Feinstein Institute for Medical Research		<u>93,852,91</u> 202,01 (2,31 12,84

Total

DARTMOUTH COLLEGE

Schedule of Expenditures of Federal Awards Year ended June 30, 2013

		Award #	 Total expenditures
93.226	University of Michigan	3001694180	\$ 48,860
93.242	Allegheny-Singer Research Institute	N/A	102,205
93.242	Boston University	4500000977	73,001
93.242	Butler Hospital	9176-8340	19,621
93.242	Illinois Institute of Technology	SA453-1102-6157	18,291
93.242 93.242	Johns Hopkins University Johns Hopkins University	2000990332 IMPACCT PO 2001603366	47,900 312,203
93.242	Northern California Institute for Research & Education	VIN1478	10,095
93.242	Places for People, Inc.	DC1106071MR-2	12,043
93.242	Rutgers the State University	4546	15,271
93.242	University of California, San Diego	10288895	7,310
93.242	University of California, San Francisco	5640sc	15,747
93.242	University of Vermont	22605	153,231
93.242	University of Vermont	22605-4S	14,002
93.242 93.242	University of Washington Yale University	722320 M13A11533 (A09085)	11,291 20,423
93.242 93.243	Community Connections	079203.61385	6,062
93.273	National Development and Research Institutes, Inc.	622A & 622B	7,213
93.273	National Development and Research Institutes, Inc.	622C	32,397
93.279	Center for Psychological Consultation	N/A	23,301
93.279	Johns Hopkins University	2001706094	29,560
93.279	Massachusetts General Hospital	206321	59,963
93.279	Miriam Hospital	710-9865	32,933
93.279	Miriam Hospital	Pre-Award	7,304
93.279	National Development and Research Institutes, Inc. National Development and Research Institutes, Inc.	605D	17,583
93.279 93.279	National Development and Research Institutes, Inc.	618C 618D	58,669 9,658
93.279	National Development and Research Institutes, Inc.	627B	7,403
93.279	National Development and Research Institutes, Inc.	631A	32,689
93.279	National Development and Research Institutes, Inc.	631B	44,475
93.279	Oregon Research Institute	N/A	22,454
93.279	University of Arkansas for Medical Sciences	31603	(1,762)
93.279	University of Vermont	22304 SUB51350	19,706
93.279	University of Vermont	24927	58,199
93.279 93.279	University of Vermont University of Wisconsin-Madison	Pre-Award 416K080	18,131
93.279 93.279	Westat, Inc.	s8954	69,345 653,503
93.279	Yale University	M12A11475 (A08816)	13,494
93.279	Yale University	Pre-Award	2,999
93.283	NH Div of Public Health Services	N/A	661,368
93.286	Brigham & Women's Hospital	151941	(879)
93.361	Butler Hospital	9021-8340	22,825
93.361	University of Medicine & Dentistry of NJ	402010	13,869
93.392	Georgia Institute of Technology	RA306-S4	38,780
93.393 93.393	Fred Hutchinson Cancer Research Center Fred Hutchinson Cancer Research Center	0000750007	53,919
93.393 93.393	Group Health Research Institute	0000755544 2012101781	133,563 33,178
93.393	Group Health Research Institute	CA154292-02	112,453
93.393	Group Health Research Institute	CA154292-02-Dart	329,728
93.393	Group Health Research Institute	CA154292-Dartmouth	79,076
93.393	Harvard University	150096.003	17,662
93.393	University of Chicago	44706-A	77,876
93.393	University of Hawaii Cancer Center	PO Z10006130	78,702
93.393	University of Michigan	3002144650	4,230
93.393 93.393	University of North Carolina at Chapel Hill University of North Carolina at Chapel Hill	5-30888	1,467,111
93.393 93.393	University of Pittsburgh	5-30987 0019106 (120429-3)	237,025 119,416
93.393	University of Southern California	H50660	66,745
93.393	University of Texas, M D Anderson Cancer Center	12063108/98012113	110,457
93.393	University of Washington	659975	121,488
93.393	University of Washington	724576	137,901
93.393	Vanderbilt University	VUMC40616	22,451
93.394	American College of Radiology	1443	37,732
93.394	University of North Carolina at Chapel Hill	5-44609	81,502
93.395	Children's Hospital of Philadelphia (CHOP)	COG PCR	77,740
93.395	John Wayne Cancer Institute	MSLT-11	3,843
93.395	Massachusetts General Hospital	213580	(3,210)
93.395	Massachusetts General Hospital	213589	58,115

Total

DARTMOUTH COLLEGE

Schedule of Expenditures of Federal Awards Year ended June 30, 2013

Year ended June 30, 2013				
		Award #	Total expenditure	
93.395	Massachusetts General Hospital	NA	\$ 88,40	
93.395	Mayo Clinic	5R01CA150190	127,74	
93.395	Mayo Clinic	63044794	70,9	
93.395	National Childhood Cancer Foundation	98543-1118	(22,9)	
93.395	University of North Carolina at Chapel Hill	27469-34	23,1	
93.395	Woomera Therapeutics, Inc.	N/A	91,5	
93.396	University of Miami	N/A	11,5	
93.396	Vanderbilt University	VUMC 40709	59,43	
93.396	Wistar Institute	24531-02-365	44	
93.396	Wistar Institute	24581-02-365	10,10	
93.397	University of Michigan	3002191972	169,4	
93.399	National Surgical Adjuvant Breast & Bowel Project	PFED25-DAR-01	(2,32	
93.399	Southwest Oncology Group	CA37429	18,20	
93.610	Feinstein Institute for Medical Research	500559-DAR-01	123,40	
93.610	Vinfen Corporation	1C1CMS330983	70,32	
93.632	University of New Hampshire	13-055	5,40	
93.837	Celdara Medical, LLC.	2RRHL097464-02A1	193,30	
93.837 93.837	Celdara Medical, LLC. Duke University	N/A 177494	147,44	
93.837 93.837	Emory University	S884537	10,3	
93.837	University of Oklahoma Health Sciences Center	RS20130511-03	88,3	
93.837	University of Vermont	24740-1	6,2	
93.837	University of Washington	743667	20,6	
93.837	Yale University	M12A11126 (A07863)	35,9	
93.839	Celdara Medical, LLC.	N/A	291,8	
93.839	New Health Sciences, Inc.	DC\729279.1	10,3	
93.839	Yale University	M10A10692 (A07741)	17,12	
93.846	Boston University	9500300344	27,1	
93.846	Boston University	N/A	35,6	
93.846	Boston University	4500001200	235,3	
93.846	Boston University	P30 YR2	135,0	
93.846	Celdara Medical, LLC.	N/A	19,8	
93.846	Drexel University	232514	88,7	
93.846	University of Michigan	3001369865	212,20	
93.846	Washington University	WU-10-157	124,14	
93.847	Beth Israel Deaconess Medical Center	01024387	97,70	
93.847	Mayo Clinic	5U01DK065713-06	9,0	
93.847	University of North Carolina at Chapel Hill	5-31662	14,60	
93.847 93.847	University of Pittsburgh Vanderbilt University	023323 (119869-B) VUMC 40697	4,74 10,82	
93.847	Brown University	00000197	(11,12	
93.853	Brown University	00000303	10,82	
93.853	Brown University	00000303/P01NS065719	192,2	
93.853	Brown University	00000304	34,2	
93.853	Brown University	00000304 / P01NS065719	257,8	
93.853	Brown University	PO #P262083	6,2:	
93.853	Clarkson University	375-32228-1	111,79	
93.853	Mount Sinai School of Medicine	COMBIRX	21,8	
93.853	University of Medicine & Dentistry of NJ	99-705	3.	
93.853	University of Vermont	21808 Amendment 5	26,32	
93.853	University of Vermont	26913SUB51363	22,0	
93.853	Yale University	A08580/M10A10508	41,3	
93.853	Yale University	A09014/M10A10508	77,2	
93.855	Cornell University	64289-9879	240,4	
93.855	Cornell University	Pre-Award	(1	
93.855	Harvard University	152471.5061742.0002	4,42	
93.855	ImmuNext, Inc.	N/A	187,2	
93.855	ImmuRx Inc.	1R43AI098261-01	8,7	
93.855	ImmuRx Inc.	N/A 2001077542	1,3:	
93.855 93.855	Johns Hopkins University Regents of the University of Minnesota	2001077543 N003235801	23,3	
93.855 93.855	University of Virginia	N003235801 GC11875-141011	19,3' 319,1:	
93.855 93.855	University of Virginia	GC11875-138722	(3	
	Duke University	08-SC-NIH-1070	(3	
91 879		00 00 111-10/0		
93.859 93.859	Marine Biological Laboratory	45397	29,4	

DARTMOUTH COLLEGE Schedule of Expenditures of Federal Awards Year ended June 30, 2013

		Award #	expenditures
93.859	Parabon Computation Inc.	PCIDartmouth111210735101	\$ 90,000
93.859	Tufts University	HS0356	90,281
93.859	Tufts University	HS4205	10,578
93.865	Boston University	4429-5	27,815
93.865	Boston University	4500000689	57,029
93.865	Boston University	950030024	(3,634)
93.865	Boston University	RA208434NGN	3,039
93.865	Childrens Hospital Boston	0000422049	(3,522)
93.865	Childrens Hospital Boston	0000458635	580,551
93.865	Childrens Hospital Boston	0000478062	1,938
93.865	Childrens Hospital Boston	CHB	(3,965)
93.865	Simbex	N/A	80,942
93.865	Simbex	Pre-Award	(1,578)
93.865	Tufts University	M330001-HS2815	29,465
93.865	University of Massachusetts, Worcester	6147954/RFS2013101	2,107
93.866	Boston University	4500001264	347
93.866	Brown University	00000229	594
93.866	Thomas Jefferson University	080-19000-S01001	35,463
93.866	University of California, Davis	ADNI-024	(73)
93.866	University of California, San Diego	ADC-039	55,887
93.866	University of Maryland	SR00001553	14,918
93.867	Johns Hopkins University	2000925494	54,241
93.867	Thomas Jefferson University	080-19000-R92704	10,875
93.867	University of California, San Francisco	5640sc	64,721
93.867	University of California, San Francisco	7260sc	9,650
93.867	University of Dayton Research Institute	RSC07040	10,777
93.879	Indiana University	IN4687237DC	16,380
93.UNK	· · · · · · · · · · · · · · · · · · ·	11-14005-001-0155-212	440,390
93.UNK		#310	39,182
93.UNK		ACRIN 6654	150,180
93.UNK	6 6,	RTOG	77,068
93.UNK		N/A	18,313
93.UNK	5	4-01238	(12,829)
93.UNK		UNIV OF CHICAGO	157,930
93.UNK		Z10/Z11	7,781
93.UNK	5	N/A	21,540
93.UNK		DMS01-NON-ARRA	85,402
93.UNK	•	2011120785	20,766
93.UNK	1	HHSN261201100031C	42,549
93.UNK		N/A	63,967
93.UNK	5	Amend #3	7,077
93.UNK		IOM-200000524	11,855
93.UNK		N/A	13,466
	Les Centres Gheskio	YR6	18,951
93.UNK		N/A	4,155
93.UNK	•	217706	121,264
93.UNK	1	1021329	848,111
93.UNK	,	N/A	(82,410)
93.UNK	Simber	HD48638	(977)
93.UNK		CASG	(1,199)
93.UNK	5	415654-G	63,621
93.UNK		5-23280	27,422
93.UNK		U01-DK061055	13,253
93.UNK	5	25992 YR2	35,549
93.UNK	5	25992-Dartmouth	8,418
93.UNK	Westat, Inc.	8625.03-S01	78,220
Subto	otal		14,367,285

U.S. Department of Health and Human Services total

108,220,199

Total

DARTMOUTH COLLEGE Schedule of Expenditures of Federal Awards Year ended June 30, 2013

		Award #	Total expenditures
National Science			¢ 0.040.700
Direct awards			\$ 8,048,700
Subagreemen		0.4.452 1025 7501	2,552
47.041 47.050	Illinois Institute of Technology Boston University	SA452-1025-7501 GC176992NGA	3,553 248,255
47.050	Stanford University	24319670-47267-A	2,585
47.030	University of Massachusetts, Lowell	S52100000014133	51,310
47.074	Purdue University	4101-19822	324,632
47.074	Rocky Mountain Biological Lab	10-6-1006	5,061
47.074	University of North Carolina at Chapel Hill	5-37375	181,533
47.074	University of North Carolina at Chapel Hill	5-54963	356,862
47.074	University of Wyoming	NSF40391	113,141
47.078	University of Colorado-Boulder	1548198	25,752
47.078	University of New Hampshire	11-069	17,985
47.079	Oregon State University	S1315A-F	33,254
47.080	Celdara Medical, LLC.	N/A	(6,265)
47.080	University of New Hampshire	09-064	2,372
47.081	University of New Hampshire	PZ 12-044	290,397
Subto			1,650,427
Nation	nal Science Foundation total		9,699,127
U.S. Department			
Direct awards			6,025,003
Subagreemen 12.300		52444	116 015
12.300	Creare, Inc.	52444 Z882803	116,215 31,598
12.300	University of Maryland University of Texas, El Paso	26-0900-15-61	102,941
12.331	Milcord, LLC	N/A	26,126
12.420	Milcord, LLC	SC-1109-01	31,947
12.420	Rutgers the State University	00003416	139,163
12.420	Veterans Medical Research Foundation (VMRF)	07969-01-301695	70,895
12.431	University of California, San Diego	10291747	607,270
12.431	University of Illinois	2013-00635-04 (A0342)	15,444
12.431	University of Wisconsin-Madison	419K812	53,051
12.431	University of Wisconsin-Madison	F307145	83,428
12.598	Arctan, Inc.	N/A	11,730
12.630	Sound Innovations	STTR	41,529
12.800	University of Texas, El Paso	26-0302-50-61	138,265
12.800	University of Texas, El Paso	26-0302-5161	15,440
12.UNK	Clinical Research Management, Inc.	Dartmouth-09-01	1,505,534
12.UNK	Creare, Inc.	66231	25,007
12.UNK	e e .	2011-01	166,619
12.UNK		N/A	36,195
12.UNK	University of California, San Diego	10313358	142,012
12.UNK	University of California, San Diego	10315327	199,625
12.UNK	University of California, San Diego	10316816	16,317
12.UNK	University of California, San Diego	10317739	6,153
12.UNK	University of California, San Diego	10320526	9,966
12.UNK	Wistar Institute	35441-02-365	7,787
Subto	tal Department of Defense total		<u>3,600,257</u> 9,625,260
0.5.1	Separtment of Defense total		9,025,200
U.S. National A Direct awards	eronautics and Space Administration:		3,295,333
Subagreemen			5,295,555
43.001	Smithsonian Astrophysical Observatory (SAO)	G01-12081A	14,750
43.001	Smithsonian Astrophysical Observatory (SAO)	GO0-12081A GO0-11135C	7,208
43.001	Smithsonian Astrophysical Observatory (SAO)	GO3-14150A	4,415
43.001	Smithsonian Astrophysical Observatory (SAO)	SP8-9001 A	51,862
43.001	University of Colorado-Boulder	1549373	54,004
43.001	University of New Hampshire	10-092	53,227
43.001	University of Wyoming	1001478	35,851
	, , ,	NBPF01603	24,523
43.002	National Space Biomedical Research Institute	NDI I 01005	27,525
	Johns Hopkins University	107457	8,189

DARTMOUTH COLLEGE

Schedule of Expenditures of Federal Awards Year ended June 30, 2013

Total Award # expenditures 43.UNK Regents of the University of Minnesota X5336545104 \$ 45,601 43.UNK Southwest Research Institute E99028JD 34,125 43.UNK University of New Hampshire 08-015 9,142 43.UNK University of New Hampshire 13-049 5,066 13-065 43.UNK University of New Hampshire 16,210 Subtotal 507,479 U.S. National Aeronautics and Space Administration total 3,802,812 U.S. Department of Agriculture: Direct awards (10.RD) 162,289 Subagreements: 10.652 University of Maine UM-S860 38,671 Subtotal 38,671 U.S. Department of Agriculture total 200,960 Veteran's Administration: Direct awards (64.RD, 27.RD) 60,929 Subagreements: VUMC36958-R 27.011 Vanderbilt University 56,594 27.011 Veterans Educ & Resrch Assoc of New England N/A 71,794 128,388 Subtotal Veteran's Administration total 189,317 U.S. Department of Commerce: Direct awards (11.RD) 193,441 Subagreements: 11.417 University of New Hampshire 08-098 (544) 11.417 University of New Hampshire 13-053 2,159 Subtotal 1,615 195,056 U.S. Department of Commerce total U.S. Department of Energy: 657,824 Direct awards (81.RD) Subagreements: 81.049 Rutgers the State University 4566 PO #S1646988 36,926 81.122 University of Illinois 2010-01251-01 174,710 81.UNK 4000104127 Battelle 24,392 81.UNK 4000104131 Battelle 7.186 81.UNK Battelle 4000115284 1,432,685 81.UNK Battelle Energy Alliance, LLC 00123736 692,826 81.UNK Mascoma Corporation BESC/4000065289 56,956 81.UNK Mascoma Corporation MASCOMA 231,954 81.UNK University of New Hampshire 08-028 176,226 2,833,861 Subtotal U.S. Department of Energy total 3,491,685 U.S. Department of Homeland Security: Direct awards (97.RD) 1,516,053 Subagreements: Z930113 97.061 University of Maryland (42,304) University of Maryland Z955903 97.061 23,364 97.061 University of Texas, El Paso 26-3001-63-61 76,272 97.061 University of Texas, El Paso 26-3001-82-61 58,251 Z980107 97.108 University of Maryland 4,992 120,575 Subtotal 1,636,628 U.S. Department of Homeland Security total

DARTMOUTH COLLEGE Schedule of Expenditures of Federal Awards Year ended June 30, 2013

Total

		Award #	Total expenditures
U.S. Environme	ental Protection Agency:		
Direct award	Is (66.RD)		\$ 307,675
U.S.	Environmental Protection Agency total		307,675
U.S. Departmer Direct award			1,077,134
Subagreemer	nts:		
84.133	Boston University	4500001127	9,134
84.UNK	Harvard University	108074-5025571	139,537
Subto	otal		148,671
U.S.	Department of Education total		1,225,805
Other direct fed	eral awards:		
	S. Department of The Interior	M11PC00029	16,914
	S. Department of The Interior	G12AC20066	1,342
	ireau of Safety and Environmental Enforcement (BSEE)	E12PC00033	158,250
	ireau of Safety and Environmental Enforcement (BSEE)	E12PC00064	5,316
	ational Endowment for the Humanities	RQ-50470-10	74,509
		HD-51128-10	16,239
	ational Endowment for the Humanities ational Endowment for the Humanities	HD-51394-11	32,413
		HK-50021-12	33,026
Subto			338,009
Subagreemer		#125607/RC102549 Dartmouth	7.510
15.650 15.UNK	Michigan State University Georgia Institute of Technology	RC051-S4	7,519 80,123
92.243	Illinois Institute of Technology	SA459-1116-7542	1,424
96.007	RAND Corporation	9920110038	729
96.007	University of Michigan	3002043711UM12-10	67,272
96.007	University of Michigan	300251870UM13-07	23,152
Subto			180,219
	research and development cluster		151,924,920
	-		
U.S. Departmer	Assistance Cluster:		
Direct award			
84.007	SEOG FY12	P007A122503	799,883
84.033	Work Study FY11	P033A112503	1,197
84.033	FWS FY12	P033A122503	999,956
84.063	FWS FY12	P063P111791	1,100
84.063	PELL FY12	P063P121791	2,188,086
Stude	ent Financial Assistance Cluster Total		3,990,222
U.S. Departmer Direct award	nt of Health and Human Services:		
93.107	Health Resources & Svcs Admin (HRSA)	U77HP03627-09-00	124.412
93.110	Health Resources & Sves Admin (HRSA)	2 T73MC00024-17-00	1,171,253
93.127	Bureau of Maternal and Child Health	H33MC06727	89,980
93.127	Health Resources & Svcs Admin (HRSA)	2H33MC06727-08	38,363
93.153	Bureau of Maternal and Child Health	H12HA00007	48,336
93.153	Health Resources & Svcs Admin (HRSA)	H12HA24881	367,023
93.242	Nat'l Inst of Mental Health (NIMH)	F32MH092991	64,715
93.243	Substance Abuse & Mental Health Services Admin	U79SM057261	204,679
93.272	Nat'l Inst on Alcohol Abuse & Alcoholism (NIAAA)	F32AA020143	5,175
93.282	Nat'l Inst of Mental Health (NIMH)	F32MH085433	9,297
93.398	Nat'l Cancer Institute (NCI)	1F31CA177203	6,031
93.398	Nat'l Cancer Institute (NCI)	F30CA168079	17,605
93.398	Nat'l Cancer Institute (NCI)	F32CA144579	64,934
93.652	Administration for Children and Families	90CO1099/01	270,261
93.847	Nat'l Inst of Diabetes & Digest & Kidney (NIDDK)	F30DK094540	47,071
93.848	Nat'l Inst of Diabetes & Digest & Kidney (NIDDK)	K23DK078678	170,139
93.853	Nat'l Inst of Neurological Disord & Stroke (NINDS)	F30NS064624	37,368
93.853	Nat'l Inst of Neurological Disord & Stroke (NINDS)	F31NS064634	6,003

DARTMOUTH COLLEGE Schedule of Expenditures of Federal Awards Year ended June 30, 2013

		Award #	expenditures
93.853	Nat'l Inst of Neurological Disord & Stroke (NINDS)	F31NS077537	\$ 43,370
93.853	Nat'l Inst of Neurological Disord & Stroke (NINDS)	F320NS064637	36,765
93.855	Nat'l Inst of Allergy & Infectious Diseases (NIAID)	R13AI106495	3,102
93.859	Nat'l Inst of General Medical Sciences (NIGMS)	F31GM089149	35,862
93.867	National Eye Institute (NEI)	F32EY023165	29,275
93.884	Health Resources & Svcs Admin (HRSA)	1D56HP10311-01-00	427
93.912	Health Resources & Svcs Admin (HRSA)	D04RH12689	13,934
93.912	Health Resources & Svcs Admin (HRSA)	P10RH09042	(48)
93.918	Health Resources & Svcs Admin (HRSA)	H76HA00812	350,697
93.928	Health Resources & Svcs Admin (HRSA)	H97HA25006	13,439
93.969	Health Resources & Svcs Admin (HRSA)	UB4HP19206	426,984
93.989	John E. Fogarty International Center (FIC)	D43TW006807	580,107
93.989 93.UNK	John E. Fogarty International Center (FIC) Health Resources & Svcs Admin (HRSA) (Non LOC)	R25TW007693 HHSH250201200022C	292,561 326,221
93.UNK		IPA	15,948
	Nat'l Cancer Institute (NCI) (NON-LOC)	HHSN261201100544P	4,307
93.UNK		HHSN276201200352P	19,761
	Nat'l Library of Medicine (NLM)	HHSN2762012005521	3,409
Subto			4,938,766
Subagreemen	ts:		<u> </u>
93.067	Les Centres Gheskio	N/A	95,542
93.069	NH Dept of Health & Human Services	SFY2013	205,825
93.069	NH Div of Public Health Services	PO #1002363	2
93.069	NH Div of Public Health Services	SFY 2012-2013	68,971
93.110	Mount Sinai School of Medicine	0253-6541-4609	15,488
93.136	NH Dept of Health & Human Services	90004015	56,015
93.136	NH Dept of Health & Human Services	90004015-01	874
93.136	NH Dept of Health & Human Services	90004015-REV	1,197
93.142 93.145	Nicolalde R&D, LLC. University of Massachusetts Memorial Medical Ctr	N/A (126240 ETC 06	5,629
93.143 93.145	University of Massachusetts Memorial Medical Ctr	6136240-ETC-06 6144040-ETC-06	(503) 71,332
93.145	University of Massachusetts, Worcester	6137308/RFS2012084	9,454
93.283	NH Div of Public Health Services	1017170	231,528
93.283	NH Div of Public Health Services	N/A	54,724
93.283	University of Massachusetts, Worcester	6128641/RFS2011182	9,281
93.667	NH Div of Developmental Services	SFY2009	(3,631)
93.865	Women & Infants Hospital	9613	21,590
93.889	NH Div of Public Health Services	N/A	76,623
93.889	NH Div of Public Health Services	SFY12	574
93.889	NH Div of Public Health Services	SFY13	27,558
93.889	VT Department of Health	03420-5538	(656)
93.889	VT Department of Health	03420-56698	(16)
93.989	Cornell University	11091623	(196)
93.989	Cornell University	12091412	19,309
93.989	Les Centres Gheskio	N/A	3,415
93.989	Vanderbilt University	VUMC 38475	52,059
93.994 02 UNIX	NH Div of Public Health Services	1003160	106,689
93.UNK		280-06-0150 SEX2012	127.062
93.UNK	NH Div of Public Health Services North Country Health Consortium (NCHC)	SFY2013 N/A	137,062 8,110
93.UNK	University of New Hampshire	PZ09051B	3,380
93.UNK	VT Department of Health	21017	2,947
Subto	•	21017	1,280,177
	Department of Health and Human Services total		6,218,943
National Science Direct award			
47.070	National Science Foundation (NSF)	IIS-1228475	11,541
47.074	National Science Foundation (NSF)	DBI-1323223	13,710
47.074	National Science Foundation (NSF)	DGE-0801490	649,725
47.076	National Science Foundation (NSF)	DGE-0802871	215,916
47.076	National Science Foundation (NSF)	DGE-0947790	439,494
47.076	National Science Foundation (NSF)	DGE-1313911	247,584
47.076	National Science Foundation (NSF)	DRL-1010577	638,219
47.076	National Science Foundation (NSF)	DUE-0941836	80,792
Subto			2,296,981
50010	····		2,290,901

Total

DARTMOUTH COLLEGE Schedule of Expenditures of Federal Awards Year ended June 30, 2013

		Award #	Total expenditures
Subagreemer		NEE DUE 1104107	\$ 26.337
47.076	Community College System of New Hampshire	NSF DUE-1104106	
Natio	nal Science Foundation total		2,323,318
U.S. National A Direct award	eronautics and Space Administration:		
43.001	NASA Goddard Space Flight Center	NNX12AK60H	24,903
43.008	NASA Goddard Space Flight Center	NNX10AL81H	33,142
Subto	otal		58,045
Subagreemer			
43.001 43.UNK	Inst for the Application of Geospacial Technology University of New Hampshire	IAGT 11-015	(2,407) 138,404
Subto		11-015	135,997
	National Aeronautics & Space Administration total		194,042
0.5.1	National Actonautics & Space Auministration total		194,042
Veteran's Admi			
Direct award 27.011	s: White River Junction VA Medical Center	405D37004	6,157
27.011	White River Junction VA Medical Center	405-D37005	2,401
27.011	White River Junction VA Medical Center	N/A	72,112
27.011	White River Junction VA Medical Center	N/A	80,641
27.011	White River Junction VA Medical Center	V0024IP-00100	48,605
27.011	White River Junction VA Medical Center	VA105-C00462	356,546
27.UNK	1	VA241-12-C-0132	22,699
27.UNK	Department of Veterans Affairs Department of Veterans Affairs	VA471-13-P-0085 VA741-13-C-0011	43,088 174,174
Subto	•	VA/41-13-C-0011	806,423
Subagreemer			000,425
27.011	Veterans Educ & Resrch Assoc of New England	N/A	106,696
27.UNK	Veterans Educ & Resrch Assoc of New England	N/A	24,744
Subto	otal		131,440
Veter	ran's Administration total		937,863
U.S. Departmen			
Direct award			2.1(0
12.420 12.630	US Army Medical Research and Material Command Cold Regions Research & Engineering Lab (CRREL)	W81XWH-10-1-0112 W913E5-13-P0004	2,160 5,139
12.030	National Security Agency (NSA)	H98230-12-1-0293	7,470
Subto			14,769
Subagreemer			
12.431	University of Illinois	2013-00635-01 (A0342)	(1,422)
Subto	otal		(1,422)
U.S. 1	Department of Defense total		13,347
•	nt of Agriculture:		
Direct award			
10.310 10.914	Cooperative State Research Service Natural Resources Conservation Service	2010-65116-20463 721428070BP	917 15,435
		/214280/001	16,352
	Department of Agriculture total		10,332
U.S. Departmen Direct award			
84.133	Department of Education	H133A120164	280,702
84.200	Department of Education	P200A090016	214,164
84.200	Department of Education	P200A090031	81,293
84.200	Department of Education	P200A100031	122,450
84.200	Department of Education	P200A120038	28,862
84.200	Department of Education	P200A120041	214,899
84.200	Department of Education	P200A120042	79,383
Subto	tal		1,021,753

Total

Schedule of Expenditures of Federal Awards Year ended June 30, 2013

	Y ear ended June	Award #		Total expenditures
Subagreements:				
84.133	University of Illinois	PRIME: DED H133B100028	\$	(599)
84.133	University of Massachusetts, Worcester	6136935/RFS2012069		3,384
Subt	total		-	2,785
U.S.	Department of Education total		_	1,024,538
National Endowmen	t for the Arts:			
Subagreements:				
45.025	New England Foundation for the Arts	2012-17398		8,000
45.025	New England Foundation for the Arts	2012-17399		8,000
45.025	New England Foundation for the Arts	2012-17436		7,300
Subt	total		-	23,300
Nati	onal Endowment for the Arts total		-	23,300
Other federal agencies:			_	
Subagreements:				
20.600	NH Highway Safety Agency	304-128-001		30,131
20.600	NH Highway Safety Agency	304-128-002		12,890
20.600	NH Highway Safety Agency	308-128-005		4,575
20.600	NH Highway Safety Agency	304-128-003		12,626
20.600	NH Highway Safety Agency	304-138-001		52,936
20.600	NH Highway Safety Agency	304-138-002		114,363
20.600	NH Highway Safety Agency	304-138-003		39,602
20.600	NH Highway Safety Agency	304-138-006		9,953
20.600	NH Highway Safety Agency	308-138-005		12,878
97.067	NH Div of Public Health Services	NNEMMRS		(10,085)
97.067	NH Dept of Safety	NNEMMRS		(5,313)
97.067	NH Dept of Safety	NNEMMRS		(5,926)
97.067	NH Div of Public Health Services	N/A		57,485
98.UNK	Republic of Rwanda Ministry of Health	N/A		633,662
98.UNK	University Research Co., LLC	FY11-A08-7500		95,748
Othe	er federal agencies total		-	1,055,525
Tota	l all federal programs		\$	167,722,370

See accompanying notes to schedule of expenditures of federal awards.

Notes to Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

(1) **Basis of Presentation**

The accompanying schedule of expenditures of federal awards (the Schedule) summarizes the expenditures of Dartmouth College (Dartmouth) under federal government programs for the year ended June 30, 2013. Negative amounts on the Schedule represent adjustments to expenditures reported in the prior year. The Schedule includes Catalog of Federal Domestic Assistance (CFDA) and pass-through award numbers when available.

For purposes of the Schedule, federal awards include all grants, contracts, and similar agreements entered into directly between Dartmouth and agencies and departments of the federal government and all subawards to Dartmouth by nonfederal organizations pursuant to federal grants, contracts, and similar agreements.

(2) Summary of Significant Accounting Policies for Federal Award Expenditures

Expenditures for direct and indirect costs are recognized as incurred using the accrual method of accounting and the cost accounting principles contained in the OMB Circular A-21, *Cost Principles for Educational Institutions*, and the regulations of the specific programs. Under those cost principles, certain types of expenditures are not allowable or are limited as to reimbursement.

(3) Facilities and Administrative Costs

Dartmouth recovers facilities and administrative (F&A) costs associated with research and development pursuant to arrangements negotiated with the Department of Health and Human Services (DHHS). Dartmouth submitted an F&A cost proposal in the fall of 2011 for negotiated F&A rates that became effective July 1, 2011. Dartmouth's F&A cost rate for fiscal year 2013 is 61% for on-campus research.

(4) Federal Student Loan Programs

Loans made to eligible students and parents under federal student loan programs during the year ended June 30, 2013 are not included in the Schedule, and are summarized as follows:

Title IV Program – Federal Perkins Loan Program (Perkins) Federal Direct Student Loans	\$ 3,076,590 28,543,776
	\$ 31.620.366

Federal direct loans are issued by the U.S. Department of Education directly to students and their parents. The balances and transactions relating to these loans are not included in Dartmouth's financial statements.

Notes to Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

The Perkins loans are administered and serviced directly by Dartmouth. In addition, Dartmouth continues to service Health Education Assistance Loans (HEAL) which were issued in previous years. Balances and transactions relating to these loans are included in Dartmouth's financial statements. The balances outstanding on these loans at June 30, 2013 are as follows:

Perkins HEAL	\$	
	\$ 22,500,249	

For the year ended June 30, 2013, Dartmouth claimed \$243,264 in administrative cost allowances related to its student financial assistance programs, which are not included in the Schedule.

(5) Pass-Through Awards

For the year ended June 30, 2013, Dartmouth received awards directly from federal agencies, which were passed through to subrecipients. The amounts passed through are as follows:

Research and development Other	\$ 5 20,132,417 2,202,324	
	\$ 22,334,741	

These amounts are included in the total expenditures shown on the Schedule.



KPMG LLP Suite 400 356 Mountain View Drive Colchester, VT 05446

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

The Board of Trustees Dartmouth College:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Dartmouth College (Dartmouth), which comprise the statement of financial position as of June 30, 2013, and the related statements of activities, operating expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 21, 2013.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Dartmouth's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Dartmouth's internal control. Accordingly, we do not express an opinion on the effectiveness of Dartmouth's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Dartmouth's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Dartmouth College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Dartmouth College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Colchester, VT October 21, 2013

Vt. Reg. No. 92-0000241



KPMG LLP Suite 400 356 Mountain View Drive Colchester, VT 05446

Independent Auditors' Report on Compliance for Each Major Program and Report on Internal Control Over Compliance as Required by OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations

The Board of Trustees Dartmouth College:

Report on Compliance for Each Major Federal Program

We have audited Dartmouth College's (Dartmouth) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Dartmouth's major federal programs for the year ended June 30, 2013. Dartmouth's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of Dartmouth's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Dartmouth's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Dartmouth's compliance.

Opinion on Each Major Federal Program

In our opinion, Dartmouth College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2013.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying schedule of



findings and questioned costs as item 2013-1. Our opinion on the major federal program is not modified with respect to this matter.

Dartmouth's response to the noncompliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. Dartmouth's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control Over Compliance

Management of Dartmouth is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Dartmouth's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Dartmouth's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

KPMG LLP

Colchester, VT December 17, 2013

Vt. Reg. No. 92-0000241

Schedule of Findings and Questioned Costs

Year ended June 30, 2013

(1) Summary of Auditors' Results

Financial Statements

Type of auditors' report issued:	Unmodified		
Internal control over financial reporting:			
• Material weakness(es) identified?	yes <u>x</u> no		
• Significant deficiency(s) identified that are not considered to be material weakness(es)?	yes <u>x</u> none reported		
Noncompliance material to financial statements noted?	yes <u>x</u> no		
Federal Awards			
• Material weakness(es) identified?	yes <u>x</u> no		
• Significant deficiency(s) identified that are not considered to be material weaknesses?	yes <u>x</u> none reported		
Type of auditors' report issued on compliance for major programs:	Unmodified		
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133?	<u>x</u> yes <u>no</u>		
Identification of Major Programs:			
CFDA number(s)	Name of federal program or clusters		
Various	Research and Development Cluster		
Dollar threshold used to distinguish between type A and type B programs:	\$3,000,000		
Auditee qualified as low risk auditee?	yes <u>x</u> no		

(2) Findings Relating to the Financial Statements Reported in Accordance with *Government Auditing* Standards

None.

Schedule of Findings and Questioned Costs

Year ended June 30, 2013

(3) Findings and Questioned Costs Relating to Federal Awards

Finding 2013–1

Program: Research and Development Cluster

Identifying Information:

CFDA #	Award #	Federal Agency
47.070	CNS-1205521	National Science Foundation
12.431	W911NF-12-1-0607	Department of Defense
47.049	AST-1211384	National Science Foundation
97.075	BCS-1222531	National Science Foundation

Program Year: July 1, 2012 to June 30, 2013

Criteria

Equipment

Title to equipment acquired by a non-Federal entity with Federal awards vests with the non-Federal entity. Equipment means tangible nonexpendable property, including exempt property, charged directly to the award having a useful life of more than one year and an acquisition cost of \$5,000 or more per unit.

Institutions of higher education, hospitals, and other non-profit organizations shall follow the provisions of OMB Circular A-110. OMB Circular A-110 requires that equipment be used in the program for which it was acquired or, when appropriate, other Federal programs. Equipment records shall be maintained, a physical inventory of equipment shall be taken at least once every two years and reconciled to the equipment records, an appropriate control system shall be used to safeguard equipment, and equipment shall be adequately maintained.

Condition Found and Perspective

During KPMG's testwork over equipment, we noted that there are 43 departmental units with equipment purchased through federal grants. KPMG noted that 6 of the 43 departments had not completed and reconciled their physical inventory counts within the two year requirement.

Questioned Costs

Not determinable.

Possible Asserted Cause and Effect

The possible cause of this noncompliance appears to be due to personnel time constraints due to the magnitude of inventory to inspect and reconcile. This may result in equipment purchased with federal funds being sold, transferred, or disposed of without the knowledge of Dartmouth.

Schedule of Findings and Questioned Costs

Year ended June 30, 2013

Recommendation

We recommend that Dartmouth implement the necessary policies and procedures to ensure that all departments that receive federal funds to purchase equipment have a physical inventory performed every two years.

Views of Responsible Officials

Dartmouth College will be implementing the Oracle fixed assets module by December 2013. A new tagging system and revised inventory procedures will be implemented by June 30, 2014. Dartmouth is reviewing policies and procedures related to maintenance of equipment records and completion of physical inventories. Procedures and training will be reviewed and updated during the system implementation to improve compliance with biennial inventory requirements.

Contact Person

Tammy Moffatt, Director Procurement Services

Summary Schedule of Prior Audit Findings

Year ended June 30, 2013

Finding Numbers 2010-1, 2011-1 and 2012-2

Steps to Correct

Dartmouth College will be implementing the Oracle fixed assets module by December 2013. A new tagging system and revised inventory procedures will be implemented by June 30, 2014. Dartmouth is reviewing policies and procedures related to maintenance of equipment records and completion of physical inventories. Procedures and training will be reviewed and updated during the system implementation to improve compliance with biennial inventory requirements.

Scheduled Completion Date

June 30, 2014

Contact Person

Tammy Moffatt, Director Procurement Services

Finding Numbers 2012-1, 2012-3 and 2012-4

Corrected.