990

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

А	For the	a 2015 calendar year, or tax year beginning and	a enaing		
В	Check if applicabl	C Name of organization		D Employer identi	fication number
	Addre chang				
	Name chang	e Doing business as		14-18	49849
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numb	er er
F	Final		Troom, cano	· ·	34-7000
	termin ated	City or town, state or province, country, and ZIP or foreign postal code	<u> </u>	G Gross receipts \$	55,123,408.
	Amen			-	
F	return Applic tion			H(a) Is this a group	
	Ition pendir	na l		for subordinate	
_		SAME AS C ABOVE	,	H(b) Are all subordinates	
		empt status: X 501(c)(3) 501(c) ( ) ( insert no.) 4947(a)(1	) or 527	<b>⊣</b> ′	a list. (see instructions)
		te: > www.nationalseniorcampuses.org	1	H(c) Group exempti	•
		organization: x Corporation Trust Association Other	<b>L</b> Year	of formation: 2002	M State of legal domicile; MD
P	art I	Summary			
ø	1	Briefly describe the organization's mission or most significant activities: PROVI	DE A HOME	FOR SENIORS THAT	[
Governance		SATISFIES THEIR THREE PRIMARY NEEDS.			
ű	2	Check this box if the organization discontinued its operations or disp	osed of mor	e than 25% of its net a	assets.
o Ve	3	Number of voting members of the governing body (Part VI, line 1a)		3	10
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)			10
တ္		Total number of individuals employed in calendar year 2015 (Part V, line 2a)			984
ij		Total number of volunteers (estimate if necessary)			
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			
Ă		Net unrelated business taxable income from Form 990-T, line 34			
	"	Net unrelated business taxable income from Form 990-1, line 34	·····		
		Operation there are all property (Depth VIII) the state		Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)		112,180	
	9	Program service revenue (Part VIII, line 2g)		52,204,766	<u>' '</u>
Re	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		443,871	
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		321,639	<del>'</del>
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		53,082,456	<del> </del>
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		136,962	. 130,033.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	. 0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10	)	26,600,250	. 25,223,962.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	. 0.
g	b		1,824.		
û	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		36,478,282	. 38,107,374.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		63,215,494	+
		Revenue less expenses. Subtract line 18 from line 12		-10,133,038	-
Or or	3			eginning of Current Year	
Net Assets or	20	Total assets (Part X, line 16)	1	335,411,893	
ASS	21	Total liabilities (Part X, line 16)		387,594,032	
let,	22	Net assets or fund balances. Subtract line 21 from line 20		-52,182,139	
Ē	art II	Signature Block		32,102,133	. 00,075,740.
		Ities of perjury, I declare that I have examined this return, including accompanying schedu	loc and etator	age and to the heet of	my knowledge and helief it is
		thes of perjury, i declare that i have examined this return, including accompanying scrieduler, and complete. Declaration of preparer (other than officer) is based on all information of v			ily kilowicuge allu bellet, it is
trut	, correc	r, and complete. Decialation of preparer (other than officer) is based on all illiornation of v	willen prepare	I ilas ally kilowieuge.	
		Signature of officer		I Date	
Sig		<b>'</b>		Date	
He	re	WAYNE CRAIG, PRESIDENT & VICE CHAIR			
		Type or print name and title		D-t-	DTIN
		Print/Type preparer's name  Preparer's signature  Preparer's signature	***	Date   Check   1	PTIN
Pai	d	JAMES P. SWEENEY, CPA		07/22/16   if   self-emplo	oyed P01263012
Pre	parer	Firm's name RSM US LLP		Firm's EIN	42-0714325
Use	Only	Firm's address 100 INTERNATIONAL DRIVE, SUITE 1400			
		BALTIMORE, MD 21202		Phone no.41	0-246-9300
Ma	v the II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

) (Revenue \$

4e

Other program services (Describe in Schedule O.)

Total program service expenses ▶

including grants of \$

61,006,754.

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# 

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
40	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	44.		v
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	15		Х
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		21
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	امرا	,,	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	х	

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# Form 990 (2015) LINDEN PONDS, INC. Part IV Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			İ
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	Х	L
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
00	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	254		
26	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	35b		$\vdash$
36	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		<del></del>
O1	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<u> </u>		
	Note. All Form 990 filers are required to complete Schedule O	38	х	1
			000	(2015)

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# Form 990 (2015) LINDEN PONDS, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	192			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r		le gaming			
	(gambling) winnings to prize winners?			1c	Х	
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	984			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
	-			3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b		<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		•			1
	financial account in a foreign country (such as a bank account, securities account, or other financial	accoun	t)?	4a		Х
b	If "Yes," enter the name of the foreign country: ►					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A		•			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		-
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	-		_		
	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribu-		-	CI.		1
_	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).	ruiono nr	avided to the payor?	7-	Х	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Λ	
C	to file Form 8282?	-		7c		х
ч	If "Yes," indicate the number of Forms 8282 filed during the year			70		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		.7	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7 <del>f</del>		х
g g	If the organization received a contribution of qualified intellectual property, did the organization file F	-		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
	sponsoring organization have excess business holdings at any time during the year?	•		8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a		<u> </u>
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
_	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c		4.		7,7
	· · · · · · · · · · · · · · · · · · ·			14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e U		14b		Ш_

Form	1990 (2015) LINDEN PONDS, INC. 14-1849849			age <b>o</b>
Pa	rt VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a	"No" r	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			Х
<u>Sec</u>	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3	Х	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	No X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,		Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10b 11a	Х	
11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13	10b 11a 12a	x	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	10b 11a	Х	
11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	10b 11a 12a 12b	X X X	
11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	X X X	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	x x x	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?	10b 11a 12a 12b	X X X	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent	10b 11a 12a 12b 12c 13	x x x	
11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	X X X X X	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	x x x x x	
11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	10b 11a 12a 12b 12c 13 14	X X X X X	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	10b 11a 12a 12b 12c 13 14	x x x x x	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14	x x x x x	х
b 11a b 12a c 13 14 15 a b 16a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	x x x x x	
b 11a b 12a c 13 14 15 a b 16a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	10b 11a 12a 12b 12c 13 14	x x x x x	х
b 11a b 12a c 13 14 15 a b 16a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	10b 11a 12a 12b 12c 13 14 15a 15b	x x x x x	х
b 11a b 12a c 13 14 15 a b b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14	x x x x x	х
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	x x x x x	х
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  tion C. Disclosure	10b 11a 12a 12b 12c 13 14 15a 15b	x x x x x	х
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	x x x x x	х

	Own website	Another's website	L▲ Upon request	Unter (explain in Scriedule O)	
9	Describe in Schedule O	whether (and if so, how) the	organization made its gov	verning documents, conflict of interest polic	v

cy, and financial statements available to the public during the tax year.

20	State the name, address, and telephone number of the person who possesses the organization's books and records:
	MARY WINDSOR - (410) 402-2375

701 MAIDEN CHOICE LANE, BALTIMORE, MD 21228

Form 990 (2015) LINDEN PONDS, INC. 14-1849849 Page **7** 

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Leave this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average hours per week	box	not c , unle cer ar	heck ss pe	rson	than is bot	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) MARY-HELEN LORENZ	5.00									
CHAIRPERSON	8.00	Х		Х				17,500.	30,000.	0.
(2) WAYNE CRAIG	3.00									
PRESIDENT/VICE CHAIR	3.00	Х		Х				12,500.	12,500.	0.
(3) EVA MARX	6.00									
SECRETARY	0.00	Х		Х				10,000.	0.	0.
(4) WILLOW PASLEY	3.00									
TREASURER	7.00	Х		Х				12,500.	30,000.	0.
(5) CAROLYN MARKEY	6.00	1								
DIRECTOR	7.00	Х						12,500.	21,875.	0.
(6) KIRK JONES	1.00									
DIRECTOR	1.00	Х						12,500.	19,375.	0.
(7) BRUCE BEARDSLEY	3.00									
DIRECTOR	4.00	Х						12,500.	17,500.	0.
(8) NATE DUDLEY	2.00									
DIRECTOR	2.00	Х						12,500.	17,500.	0.
(9) KRISTEN HAROL	1.00									
DIRECTOR (BEG 7/1/15)	1.00	Х						6,250.	6,250.	0.
(10) JAN WOOD BEAVEN	3.00	_								
DIRECTOR	4.00	Х						12,500.	12,500.	0.
(11) JOHN HALL	0.50									
ASSISTANT TREASURER	7.00			Х				0.	0.	0.
(12) CHRIS RATHMANN	0.50	_								
ASSISTANT TREASURER	7.50			Х				0.	0.	0.
(13) JAMES WALTER	0.50									
ASSISTANT TREASURER	7.00			Х				0.	0.	0.
(14) JAMES WINGARDNER	40.00									
EXECUTIVE DIRECTOR				Х				239,048.	0.	20,318.
(15) OLGA VOLFSON	40.00	4								4
DIRECTOR OF FINANCE		<u> </u>	<u> </u>	Х		<u> </u>	_	138,380.	0.	15,362.
(16) JAMES CENTOLA	40.00	4							_	
ASSOCIATE EXECUTIVE DIRECTOR		<u> </u>	<u> </u>	<u> </u>		Х	_	164,704.	0.	382.
(17) CHRISTINE HANSEN	40.00	-						140 564		45 244
DIRECTOR OF SALES						Х		149,564.	0.	15,314. Form <b>990</b> (2015)

532007 12-16-15 Form **990** (2015)

Form 990 (2015) LINDEN PONDS, INC. 14-1849849 Page 8

16/11/990 (2013)	,								21 2017017	i age 🗨
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ghe	st C	ompensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week	box	not c , unle cer ar	ss pe	more rson	than is bot	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) SANDRA PORAZZO PERRY	40.00									
DIRECTOR OF NURSING CONTINUING CARE						Х		135,939.	0.	15,831.
(19) TOMAS GONZALEZ DIRECTOR OF DINING SERVICES	40.00					х		129,667.	0.	1,073.
(20) COLLEEN PINO	40.00							,		,
DIRECTOR OF CONTINUING CARE						х		127,119.	0.	148.
The Cub Askel								1 205 671	167 500	68. 428
1b Sub-total								1,205,671.	167,500. 0	68,428. 0.
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)								1,205,671.	,	68,428.
Total number of individuals (including but r									,	00,120.
E Total number of individuals (including but i	ioi illillited to ti	1006	IIOLE	o a		<i>⊃)</i> ₩	10 16	scewed more man proc	,000 or reportable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
ERICKSON LIVING MANAGEMENT		
701 MAIDEN CHOICE LANE, BALTIMORE, MD 21228	MANAGEMENT	2,344,953.
BARCELLOS & KANE		
28 ABINGTON STREET, HINGHAM, MA 02043	LANDSCAPING	818,911.
NORFOLK HARDWARE AND HOME CENTER		
981 MORTON ST., BOSTON, MA 02126	CONSTRUCTION	797,651.
BRAINTREE RUG CO.		
944 WASHINGTON STREET, BRAINTREE, MA 02184	LANDSCAPING	781,839.
TARBOX CONSTRUCTION, LLC		
137 SIMPSON RD, SACO, ME 04072	CONSTRUCTION	650,156.
2 Total number of independent contractors (including but not limited	to those listed above) who received more than	
\$100,000 of compensation from the organization	16	
·		000

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Form 990 (2015) LINDEN POND
Part VIII Statement of Revenue 14-1849849

		Check if Schedule O conta	ains a resnonse	or note to any line	e in this Part VIII			
		Oncer i Gonedale o come	anis a response	or note to any line	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
t t	1 :	a Federated campaigns	1a					312 311
Contributions, Gifts, Grants and Other Similar Amounts		<b>b</b> Membership dues						
۾ ۾ ۾		c Fundraising events	·····	35,205.				
ifts ar A		d Related organizations						
s,e		e Government grants (contributi						
Sign		f All other contributions, gifts, grant						
he let	'	similar amounts not included abov		367,764.				
<u></u>		Noncash contributions included in lines						
Sor		h Total. Add lines 1a-1f			402,969.			
-		Totall / Ida iii ioo Ta Ti		Business Code	, , ,			
Ð	2 :	a RESIDENT FEES		623990	47,653,870.	47,653,870.		
ervic		h ANCILLARY FEES		623990	6,142,384.	6,142,384.		
Ser		C CONTRACT REVENUE		623990	145,060.	145,060.		
Program Service Revenue		d RESIDENT DEPOSITS		623990	42,387.	42,387.		
		PROCESSING FEES		623990	2,807.	2,807.		
	Ì	f All other program service rever	nue					
		g Total. Add lines 2a-2f		<b></b>	53,986,508.			
	3	Investment income (including			, ,			
		other similar amounts)			380,556.			380,556.
	4	Income from investment of tax			,			,
	5	Royalties		F				
		· · · · <b>y</b> · · · · · · · · · · · · · · · · · ·	(i) Real	(ii) Personal				
	6	a Gross rents	313,889.	<u> </u>				
		b Less: rental expenses	0.					
		c Rental income or (loss)	313,889.					
		d Net rental income or (loss)			313,889.			313,889.
		a Gross amount from sales of	(i) Securities	(ii) Other				·
		assets other than inventory						
		<b>b</b> Less: cost or other basis						
		and sales expenses	16.	.				
		c Gain or (loss)	-16.					
		d Net gain or (loss)			-16.			-16.
ō		a Gross income from fundraising						
		-	,205. of					
eve		contributions reported on line						
ج ج		Part IV, line 18	a	19,486.				
Other Reven	ı	b Less: direct expenses		19,854.				
0		c Net income or (loss) from fund			-368.			-368.
		a Gross income from gaming ac						
		Part IV, line 19		20,000.				
	- 1	<b>b</b> Less: direct expenses						
		c Net income or (loss) from gam			8,665.			8,665.
		a Gross sales of inventory, less						
		and allowances						
	- 1	b Less: cost of goods sold						
		c Net income or (loss) from sales						
		Miscellaneous Revenue		Business Code				
	11 :	a						
		b						
		c						
		d All other revenue						
		e Total. Add lines 11a-11d						
	12	Total revenue See instructions		<b>▶</b> [	55 092 203	53 986 508.	0 .	702 726.

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon	nse or note to any line in	this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations		·	·	·
	and domestic governments. See Part IV, line 21	5,000.	5,000.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	125,033.	125,033.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	534,358.		534,358.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	19,709,024.	18,892,123.	740,813.	76,088.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	271,094.		56,106.	821.
9	Other employee benefits	3,140,947.	3,029,695.	109,173.	2,079.
10	Payroll taxes	1,568,539.	1,475,251.	87,460.	5,828.
11	Fees for services (non-employees):				
а	Management	2,344,953.	2,344,953.		
	Legal	16,748.		16,748.	
	Accounting	61,702.	61,702.		
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	35,107.		35,107.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	5,335,354.	, ,	620,135.	89.
12	Advertising and promotion	2,388,241.	2,388,241.		
13	Office expenses	4,520,252.	4,474,817.	42,556.	2,879.
14	Information technology				
15	Royalties				
16	Occupancy	5,666,709.	5,666,706.	3.	
17	Travel	107,041.	67,687.	39,265.	89.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	F ((F 22F	F ((F 22F		
20	Interest	5,665,235.	5,665,235.		
21	Payments to affiliates	0 207 110	0 207 110		
22	Depreciation, depletion, and amortization	9,207,110. 345,734.	9,207,110. 345,734.		
23	Other expenses. Itemize expenses not covered	340,734.	340,734.		
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	EQUIPMENT RENTAL	1,175,571.	1,162,616.	12,637.	318.
b	ADMINISTRATIVE & MISC.	535,898.	485,403.	50,471.	24.
С	RESTRUCTURING FEES	444,846.	444,846.		
d	RESIDENT RELATIONS	230,156.	208,588.	17,959.	3,609.
е	All other expenses	26,717.	26,717.		
25	Total functional expenses. Add lines 1 through 24e	63,461,369.	61,006,754.	2,362,791.	91,824.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	10 10 15				Form <b>990</b> (2015)

# Form 990 (2015) Part X Balance Sheet

Pal	Tλ	Balance Sneet					
		Check if Schedule O contains a response or not	te to ar	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			1,050.	1	1,050.
	2	Savings and temporary cash investments			27,676,873.	2	30,437,924.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net	3,768,606.	4	3,227,643.		
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensation	ated en	nployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali	fied pe	rsons (as defined under			
		section 4958(f)(1)), persons described in section	า 4958(	c)(3)(B), and contributing			
		employers and sponsoring organizations of sec	tion 50	1(c)(9) voluntary			
ţ		employees' beneficiary organizations (see instr).	. Comp	lete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net			1,527,900.	7	1,463,650.
⋖	8	Inventories for sale or use			80,863.	8	93,373.
	9	Prepaid expenses and deferred charges			288,880.	9	285,211.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a				
	b	Less: accumulated depreciation	10b	50,030,109.	301,184,170.	10c	295,181,358.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line	11			12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11			883,551.	15	827,062.
	16	Total assets. Add lines 1 through 15 (must equ	al line 3	34)	335,411,893.	16	331,517,271.
	17	Accounts payable and accrued expenses			4,787,939.	17	5,400,519.
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			112,993,869.	20	111,949,075.
	21	Escrow or custodial account liability. Complete	Part IV	of Schedule D		21	
es	22	Loans and other payables to current and former	r office	rs, directors, trustees,			
Ħ		key employees, highest compensated employee					
Liabilities		Complete Part II of Schedule L				22	
_	23	Secured mortgages and notes payable to unrela			3,482,753.	23	3,482,753.
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, pa	,				
		parties, and other liabilities not included on lines	s 17-24	). Complete Part X of	055 200 484		074 550 664
		Schedule D			266,329,471.	25	271,558,664.
	26	9			387,594,032.	26	392,391,011.
		Organizations that follow SFAS 117 (ASC 958		ck here   LAL and			
Ses		complete lines 27 through 29, and lines 33 an			E2 10E 040	0=	61 004 000
Fund Balances	27	Unrestricted net assets			-53,195,948.	27	-61,994,000.
Ва	28	Temporarily restricted net assets			1,013,809.	28	1,120,260.
pur	29			2) -11-1		29	
Ę		Organizations that do not follow SFAS 117 (A	SC 958	s), cneck nere			
S		and complete lines 30 through 34.					
set	30	Capital stock or trust principal, or current funds				30	
Net Assets or	31	Paid-in or capital surplus, or land, building, or ed				31	
Net	32	Retained earnings, endowment, accumulated in		<b>—</b>	_EO 100 120	32	EN 073 740
_	33	Total net assets or fund balances			-52,182,139.	33	-60,873,740.
	34	Total liabilities and net assets/fund balances			335,411,893.	34	331,517,271.

Form **990** (2015)

Form 990 (2015) LINDEN PONDS, INC. 14-1849849 Page **12** 

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	55	,092,	203.
2	Total expenses (must equal Part IX, column (A), line 25)	2	63	,461,	369.
3 Revenue less expenses. Subtract line 2 from line 1 3			-8	,369,	166.
4					139.
5	Net unrealized gains (losses) on investments	5		-198,	651.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-123,	784.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	-60	,873,	740.
Pa	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990:				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat				
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Form **990** (2015)

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number 14-1849849 LINDEN PONDS INC. Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of listed in your organization (described on lines 1-9 support (see other support (see governing document? above (see instructions)) instructions) instructions) Yes No

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						_
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	(6)						
6	Public support. Subtract line 5 from line 4.						
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Amounts from line 4	(a) 2011	(6) 2012	(0) 2010	(u) 2014	(6) 2010	(i) Total
	Gross income from interest,						
Ü	dividends, payments received on						
	securities loans, rents, royalties						
•	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on				+		_
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10		1			10	
	Gross receipts from related activities,					12	-
13	First five years. If the Form 990 is for	J	•	•	•	( )( )	▶□
Sec	organization, check this box and stop ction C. Computation of Publi	c Support Pe	rcentage				<u></u>
	Public support percentage for 2015 (li			column (f))		14	%
	Public support percentage from 2014					15	
	33 1/3% support test - 2015. If the or					L .	
	<b>stop here.</b> The organization qualifies a	-					
h	<b>33 1/3% support test - 2014.</b> If the o						
_							<b>&gt;</b>
17a	and stop here. The organization qualifies as a publicly supported organization						
	and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization						
	meets the "facts-and-circumstances" t				=	~	
h	10% -facts-and-circumstances test						
IJ	more, and if the organization meets th	-					
	organization meets the "facts-and-circ						
18	<b>Private foundation.</b> If the organization						
		a not oncor a	20x 011 1110 10, 10	-a, 100, 114, 01 11	~, J. 1001 till DOX t	555 156 4561011	

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	ciow, picase comp	noto i art ii.j				
	endar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Gifts, grants, contributions, and	` ,	` '	` '	. ,	, ,	.,
	membership fees received. (Do not						
	include any "unusual grants.")	434,144.	447,675.	502,202.	112,180.	402,969.	1,899,170.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	85,940,056.	54,035,857.	53,644,019.	52,231,367.		299,877,293.
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	86,374,200.	54,483,532.	54,146,221.	52,343,547.	54,428,963.	301,776,463.
78	a Amounts included on lines 1, 2, and						
	3 received from disqualified persons	125,000.	125,000.	100,000.	100,000.	100,000.	550,000.
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
	c Add lines 7a and 7b	125,000.	125,000.	100,000.	100,000.	100,000.	550,000.
	Public support. (Subtract line 7c from line 6.)	·	·	,	,	,	301,226,463.
	ction B. Total Support						, ,
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6	86,374,200.	54,483,532.	54,146,221.	52,343,547.	54,428,963.	301,776,463.
10	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	6,849,192.	699,308.	891,528.	758,805.	694,445.	9,893,278.
	o Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	6,849,192.	699,308.	891,528.	758,805.	694,445.	9,893,278.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)			1,700.			1,700.
13	Total support. (Add lines 9, 10c, 11, and 12.)	93,223,392.	55,182,840.	55,039,449.	53,102,352.	55,123,408.	311,671,441.
14	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3) organiz	ation,
	check this box and stop here						<b>&gt;</b>
Se	ction C. Computation of Publi	ic Support Pe	rcentage				
15	Public support percentage for 2015 (li	ine 8, column (f) di	vided by line 13, c	olumn (f))		15	96.65 %
	Public support percentage from 2014					16	93.60 %
Se	ction D. Computation of Inves	stment Incom	e Percentage				
17	Investment income percentage for 20	<b>15</b> (line 10c, colun	nn (f) divided by lin	e 13, column (f))		17	3.17 %
	Investment income percentage from 2	•				18	6.22 %
19	9a 33 1/3% support tests - 2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not						
ŀ	more than 33 1/3%, check this box ar a 33 1/3% support tests - 2014. If the		•	•			
	line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	<b>op here.</b> The orga	nization qualifies a	as a publicly supp	orted organization	▶□
20	Private foundation. If the organization	n did not check a	box on line 14, 19a	a, or 19b, check th	is box and see ins	structions	

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3с		
_		
4a		
4b		
4c		
5a		
Ja		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
00		
10a		
10b		

Pa	rt IV Supp	orting Organizations (continued)			
		(sommad)		Yes	No
11	Has the orga	nization accepted a gift or contribution from any of the following persons?			
а	_	directly or indirectly controls, either alone or together with persons described in (b) and (c)			
		verning body of a supported organization?	11a		
b	· -	ber of a person described in (a) above?	11b		
	•	olled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
		e I Supporting Organizations	110		
	шон Бі тур	o reapporting organizations		Yes	No
1	Did the direct	ors, trustees, or membership of one or more supported organizations have the power to		163	140
•					
		pint or elect at least a majority of the organization's directors or trustees at all times during the			
		No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
		organization's activities. If the organization had more than one supported organization, the powers to appoint and/or remove directors or trustees were allocated among the supported			
			1		
•		and what conditions or restrictions, if any, applied to such powers during the tax year.			
2		ization operate for the benefit of any supported organization other than the supported			
		s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u> </u>		r controlled the supporting organization.	2		
Sec	tion C. Typ	e II Supporting Organizations			
				Yes	No
1	=	ity of the organization's directors or trustees during the tax year also a majority of the directors			
		each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	_	nt of the supporting organization was vested in the same persons that controlled or managed	_		
		d organization(s).	1		
Sec	tion D. All	Гуре III Supporting Organizations			
				Yes	No
1	_	ization provide to each of its supported organizations, by the last day of the fifth month of the			
		s tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a cop	by of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's	s governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		he organization's officers, directors, or trustees either (i) appointed or elected by the supported			
		s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
		on maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of	the relationship described in (2), did the organization's supported organizations have a			
		ice in the organization's investment policies and in directing the use of the organization's			
		sets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
		ganizations played in this regard.	3		
<u>Sec</u>	tion E. Typ	e III Functionally-Integrated Supporting Organizations			
1	Check the bo	x next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions):			
а	The org	anization satisfied the Activities Test. Complete line 2 below.			
b		anization is the parent of each of its supported organizations. Complete line 3 below.			
С	The org	anization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	).	
2	Activities Tes	t. Answer (a) and (b) below.		Yes	No
а	Did substanti	ally all of the organization's activities during the tax year directly further the exempt purposes of			
	the supporte	d organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those suppor	ted organizations and explain how these activities directly furthered their exempt purposes,			
	how the orga	nization was responsive to those supported organizations, and how the organization determined			
	that these ac	ivities constituted substantially all of its activities.	2a		
b	Did the activi	ties described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organiz	ration's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for th	e organization's position that its supported organization(s) would have engaged in these			
	activities but	for the organization's involvement.	2b		
3	Parent of Sup	ported Organizations. Answer (a) and (b) below.			
а	Did the organ	ization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of ea	ich of the supported organizations? Provide details in Part VI.	За		
b	Did the organ	ization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations				
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All				
	other Type III non-functionally integrated supporting organizations must co	mplete	Sections A through E.		
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8			
Section B - Minimum Asset Amount			(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other				
	factors (explain in detail in <b>Part VI</b> ):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d	3			
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,				
	see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by .035	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1			
2	Enter 85% of line 1	2			
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3			
4	Enter greater of line 2 or line 3	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions)	6			
7	Check here if the current year is the organization's first as a non-functional	ly-integra	ated Type III supporting org	anization (see	
	instructions)	. 5		•	

Schedule A (Form 990 or 990-EZ) 2015

Page 7

Par	TV   Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations <sub>(continued)</sub>	
Secti	ion D - Distributions		Current Year	
1	Amounts paid to supported organizations to accomplish exe	empt purposes		
2	Amounts paid to perform activity that directly furthers exempt purposes of supported			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpos	es of supported organizatior	ns	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which t	he organization is responsive	Э	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2015 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
		Excess Distributions	Underdistributions	Distributable
secti	ion E - Distribution Allocations (see instructions)		Pre-2015	Amount for 2015
1	Distributable amount for 2015 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2015			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2015:			
а	, , , , , ,			
b				
С				
d	From 2013			
е	From 2014			
	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2015 distributable amount			
i				
i	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2015 from Section D,			
-	line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2015 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2015, if			
-	any. Subtract lines 3q and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2015. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2016. Add lines 3j			
-	and 4c.			
8	Breakdown of line 7:			
a				
b				
	Excess from 2013			
	Excess from 2014			
	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2015

D1 M	Tage 5
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

**Schedule of Contributors** 

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2015

**Employer identification number** 

LIN	IDEN PONDS, INC.	14-1849849				
Organization type (check o	ne):					
Filers of:	Section:					
Form 990 or 990-EZ	$\overline{X}$ 501(c)( $^3$ ) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
Note. Only a section 501(c)(	s covered by the <b>General Rule</b> or a <b>Special Rule.</b> (7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	le. See instructions.				
General Rule						
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor					
Special Rules						
sections 509(a)(1) a any one contributo	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount line 1. Complete Parts I and II.	or 16b, and that received from				
year, total contribu	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
but it <b>must</b> answer "No" on	aution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), at it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to rtify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

Name of organization	Employer identification number
LINDEN PONDS, INC.	14-1849849

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

14-1849849

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		*	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		     \$	

Name of orga	nization			Employer identification number
LINDEN PON	NDS INC			14-1849849
Part III	Exclusively religious, charitable, etc., conti the year from any one contributor. Complete of completing Part III, enter the total of exclusively religious Use duplicate copies of Part III if additional	columns <b>(a)</b> through <b>(e) and</b> the follows, charitable, etc., contributions of \$1,000 c	owing line entry. For organi:	), or (10) that total more than \$1,000 for zations
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) E	Description of how gift is held
-  -		(e) Transfer of gi		
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of	f transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) E	Description of how gift is held
-	Transferee's name, address, ar	(e) Transfer of gi		f transferor to transferee
- - -				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) E	Description of how gift is held
-		(e) Transfer of gi	ft	
- - -	Transferee's name, address, ar	nd ZIP + 4	Relationship of	f transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) E	Description of how gift is held
-		(e) Transfer of gi	ft	
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of	f transferor to transferee
-				

### SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

# Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 Open to Public Inspection

Name of the organization

**Employer identification number** 

LINDEN PONDS, INC. 14-1849849 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year \_\_\_\_\_ 1 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) 3 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. a Total number of conservation easements 2a b Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? No 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII. the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

	edule D (Form 990) 2015 LINDEN PONDS	,				0.11		349849			ge <b>2</b>
	rt III Organizations Maintaining Co										
3	Using the organization's acquisition, accessio	n, and other record	as, cneci	k any of the	following tha	at are a sigi	nificant use of	its coll	ection	items	3
	(check all that apply):		. $ egin{array}{c} $								
а					hange progr	ams					
b	_ ′	•	e	Other							
C						. ,		D 13/11			
4	Provide a description of the organization's col							Part XII	I.		
5	During the year, did the organization solicit or										١
Dai	to be sold to raise funds rather than to be mainral IV Escrow and Custodial Arrang								es		No
Pai	reported an amount on Form 990, Part		ete if the	organizatio	n answered	"Yes" on F	orm 990, Par	: IV, line	9, or		
1a	Is the organization an agent, trustee, custodia	n or other interme	diary for	contribution	s or other as	ssets not in	cluded				
	on Form 990, Part X?							Y	es		No
b	If "Yes," explain the arrangement in Part XIII a										
								An	nount		
С	Beginning balance						1c				
	Additions during the year										
	Distributions during the year										
f											
2a	Did the organization include an amount on Fo							Y	es		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the e	xplanatio	on has been	provided or	Part XIII .					
Paı	rt V Endowment Funds. Complete if	the organization a	nswered	"Yes" on Fo	rm 990, Par	t IV, line 10					
		(a) Current year	(b) P	rior year	(c) Two yea	rs back (d	<b>)</b> Three years b	ack (e	<b>)</b> Four y	ears t	oack
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curre	ent year end balan	ce (line 1	g, column (a	a)) held as:						
а	Board designated or quasi-endowment > _		%								
b	Permanent endowment	%									
С	Temporarily restricted endowment	%									
	The percentages on lines 2a, 2b, and 2c shou	ıld equal 100%.									
3а	Are there endowment funds not in the posses	ssion of the organiz	zation tha	at are held a	nd administe	ered for the	organization		_		
	by:							_	Y	'es	No
	(i) unrelated organizations							3	Ba(i)		
	(ii) related organizations								a(ii)		
b	If "Yes" on line 3a(ii), are the related organizati	ions listed as requ	ired on S	chedule R?				L	3b		
4	Describe in Part XIII the intended uses of the		owment '	funds.							
Pai	rt VI Land, Buildings, and Equipme										
	Complete if the organization answered										
	Description of property	(a) Cost or o			or other	٠,	umulated	(d)	Book	value	•
		basis (invest	ment)		(other)	depr	eciation				
	Land				,923,457.						457.
	Buildings			313	,404,373.	4	3,994,328.		269,4	10,	045.
С	Leasehold improvements										

4,134,238

5,749,399.

Schedule D (Form 990) 2015

1,295,966.

2,551,890.

295,181,358.

2,838,272

3,197,509.

e Other.

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Fait viii investinents - Other Securities.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		

### Part IX Other Assets.

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)

(7) (8) (9)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. col. (B) line 15.)	

#### Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	ADVANCE DEPOSITS	2,121,300.	
(3)	RESIDENT DEPOSITS (NET)	262,792,672.	
(4)	CLAIMS RESERVE	669,641.	
(5)	FUNDS HELD FOR RESIDENTS	83,003.	
(6)	UNCLAIMED PROPERTY	6,000.	
(7)	RESIDENT REFUNDS PAYABLE	5,768,800.	
(8)	DEFERRED MANAGEMENT FEE	117,248.	
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	271,558,664.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Sche	dule D (Form 990) 2015 LINDEN PONDS, INC.			14-1849849	Page 4
Pai	t XI Reconciliation of Revenue per Audited Financial State	ments With F	Revenue per R	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	12a.			
1	Total revenue, gains, and other support per audited financial statements			1	55,130,135
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
а	Net unrealized gains (losses) on investments		-198,651.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	2d	236,583.		
е	Add lines 2a through 2d			2e	37,932
3	Subtract line 2e from line 1			3	55,092,203
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	55,092,203
Pa	t XII Reconciliation of Expenses per Audited Financial State		Expenses per	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1				
1	Total expenses and losses per audited financial statements			1	63,821,736
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
а	Donated services and use of facilities				
b	Prior year adjustments				
С	Other losses				
d	Other (Describe in Part XIII.)	2d	360,367.		
е	Add lines 2a through 2d			2e	360,367
3	Subtract line 2e from line 1			3	63,461,369
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	63,461,369
Pa	t XIII Supplemental Information.				
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; $\sf F$	Part IV, lines 1b a	nd 2b; Part V, line	4; Part X, line 2	2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any	additional informa	ation.		
PART	X, LINE 2:				
LINI	EN PONDS, INC. ("LPH") IS EXEMPT FROM FEDERAL INCOME TAXES (	JNDER			
SECT	ION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE APPLICABL	LE STATE			
INCO	ME TAX REGULATIONS. HINGHAM CAMPUS, LLC ("HC") IS A SINGLE N	MEMBER			
LIM	TED LIABILITY COMPANY AND HAS ELECTED TO BE DISREGARDED FOR	FEDERAL			
	<u>.</u>				
AND	STATE INCOME TAX PURPOSES, HC'S FINANCIAL STATEMENT ACTIVITY	Y IS			
REFI	ECTED ON LPH'S BOOKS AND RECORDS. MANAGEMENT HAS EVALUATED I	LPH'S TAX			
POSI	TIONS AND HAS CONCLUDED THAT LPH HAS TAKEN NO UNCERTAIN TAX	POSITIONS			
THAT	WOULD REQUIRE RECOGNITION OR DISCLOSURE IN THE CONSOLIDATED	O FINANCIAL			
STAT	EMENTS.				

Schedule D (Form 990) 2015 LINDEN PONDS, INC.		14-1849849	Page <b>5</b>
Part XIII   Supplemental Information (continued)			
ADJUSTMENT TO TRNA	205,394.		
FUNDRAISING & GAMING EXPENSES NETTED W/ REVENUE ON THE			
FINANCIAL STATEMENTS	31,189.		
TOTAL TO SCHEDULE D, PART XI, LINE 2D	236,583.		
PART XII, LINE 2D - OTHER ADJUSTMENTS:			
ADJUSTMENT TO TRNA	205,394.		_
REVERSAL OF PRIOR AMORTIZATION	94,013.		
UNREALIZED LOSS ON INTEREST RATE CAP AGREEMENT	29,771.		
FUNDRAISING & GAMING EXPENSES NETTED W/ REVENUE ON THE			
FINANCIAL STATEMENTS	31,189.		
TOTAL TO SCHEDULE D, PART XII, LINE 2D	360,367.		

#### **SCHEDULE G**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

LINDEN PON	DS, INC.					14-1849849	munication number
	Complete if the organization answe	ered "Y	'es" oı	n Form 990, Part IV,	line 1	7. Form 990-EZ	' filers are not
Indicate whether the organization rais     a	sed funds through any of the following solicitates of Solicitates or oral agreement with any individual cart VII) or entity in connection with prividuals or entities (fundraisers) purs	tion of tion of fundra (includerofess	non-g gover aising ding o ional f	overnment grants nment grants events fficers, directors, tru fundraising services?	stees	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundr have c or cor contrib	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
3 List all states in which the organization	on is registered or licensed to solicit		outions	l s or has been notified	d it is	exempt from re	egistration
or licensing.							
							<del></del>

Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		9		,	5 1	. ,
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			ANDUINE CALA	HADVEON EATD	NONE	(add col. (a) through
			ANNUAL GALA (event type)	HARVEST FAIR (event type)	(total number)	col. <b>(c)</b> )
nue			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	49,540.	5,151.		54,691.
Н						
	2	Less: Contributions	33,565.	1,640.		35,205.
	3	Gross income (line 1 minus line 2)	15,975.	3,511.		19,486.
	4	Cash prizes				
Direct Expenses	_	Noncook prizos	5,456.	500.		5,956.
	5	Noncash prizes	3,430.	300.		3,330.
ens	6	Rent/facility costs		405.		405.
: Exp						
irect	7	Food and beverages	5,429.			5,429.
D	8	Entertainment	2,000.			2,000.
	9	Other direct expenses				6,064.
	10		•		<b>&gt;</b>	19,854.
Da		Net income summary. Subtract line 10 from li				-368.
Pa	ורנו	<b>Gaming.</b> Complete if the organization a \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Forn	1 990, Part IV, line 19, or	reported more than	
-		\$13,000 011 0111 330 EZ, IIIC 0a.	( ) 5:	(b) Pull tabs/instant	( ) ( )	(d) Total gaming (add
enne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
_	1	Gross revenue			20,000.	20,000.
	2	Cash prizes			10,000.	10,000.
nses	_	Oddii prizod				23,3324
xpe	3	Noncash prizes				
Direct Expenses		<b>5</b> . /6 . W.				
Dire	4	Rent/facility costs				
	5	Other direct expenses			1,335.	1,335.
			Yes%	Yes%	Yes%	
	6	Volunteer labor	No	No No	X No	
	_	Diverse and a superior of the second	h F in a a le man (d)		_	11,335.
	7	Direct expense summary. Add lines 2 through	n 5 in column (a)		<b>P</b>	11,333.
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>	8,665.
						_
		ter the state(s) in which the organization condu	_			V V
		the organization licensed to conduct gaming and No," explain:		states?		X Yes No
J	"	No, explain.				
		ere any of the organization's gaming licenses re	evoked, suspended or te	erminated during the tax	year?	Yes X No
b	If "	Yes," explain:				

Sch	edule G (Form 990 or 990-EZ) 2015 LINDEN PONDS, INC.	849849		Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?		Yes	X No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	X No
13	Indicate the percentage of gaming activity conducted in:			
	a The organization's facility	13a	1	00.00 %
	o An outside facility			%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name MAIRI BLEAKIE			
	Address > 300 LINDEN PONDS WAY - HINGHAM, MA 02043			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	X No
b	o If "Yes," enter the amount of gaming revenue received by the organization > and the amount of gaming revenue retained by the third party >			
c	If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name ▶ MAIRI BLEAKI			
	Gaming manager compensation ► \$ 2,700.  Description of services provided ► 50/50 RAFFLE - RECEIVING LICENSE FOR THE RAFFLE,			
	PRINTING AND SELLING TICKETS.			
	- INTING AND DEBUTING TICKERS.			
	Director/officer			
17	Mandatory distributions:			
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
_	retain the state gaming license?		Yes	X No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
~	organization's own exempt activities during the tax year > \$			
Da	Int IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III	lines 0	0h 1	0h 15h
ı a	15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	, illies 9	, 9b, 1	00, 130,
	100, 10, and 170, as applicable. Also provide any additional information (see instructions).			

Schedule G	G (Form 990 or 990-EZ)	LINDEN PONDS,	INC.		14-1849849	Page 4
Part IV	G (Form 990 or 990-EZ)  Supplemental Info	rmation (continued	d)			
•						

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 **2015** 

Open to Public Inspection

Name of the organization	Employer identification number											
LINDEN PONDS,		14-1849849										
Part I General Information on Grants a												
<b>1</b> Does the organization maintain records		-										
criteria used to award the grants or assistance?  Z Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.												
Part II Grants and Other Assistance to					anization anawarad "	Voc" on Form 000 Port	IV line 21 for any					
recipient that received more than	_				anization answered	res on Form 990, Pan	TV, III le 21, for arry					
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance					
ALZHEIMER'S DISEASE AND RELATED												
DISORDERS MA/NH CHAPTER INC 480												
PLEASANT STREET - WATERTOWN, MA												
02472	04-2731194	501(C)(3)	5,000.	0.			CHARITABLE					
2 Enter total number of section 501(c)(3) a												
3 Enter total number of other organization:	s listed in the line	1 table					<b>&gt;</b> 0.					

Schedule I (Form 990) (2015) LINDEN PONDS, INC. 14-1849849 Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(f) Description of non-cash assistance recipients cash grant cash assistance EDUCATIONAL SCHOLARSHIPS - SEE PART IV 121 125,033. 0. Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Part IV SCHEDULE I, PART I, LINE 2 SCHOLAR CANDIDATES MUST BE CURRENTLY EMPLOYED YEAR-ROUND AT LINDEN PONDS. ONLY MEDICAL LEAVES OF ABSENCE ARE ALLOWABLE DURING THE TWO YEARS. OTHER REQUESTS FOR A LEAVE OF ABSENCE WILL BE REVIEWED AND DETERMINED CASE BY CASE. A SCHOLAR CANDIDATE MUST HAVE BEEN EMPLOYED BY LINDEN PONDS ON OR BEFORE SEPTEMBER 30, 2015. THE CANDIDATE MUST ALSO ACHIEVE 1,000 HOURS OF WORK DURING A TIME SPAN THAT BEGINS NO EARLIER THAN JUNE 1, 2015 OF THEIR JUNIOR YEAR OF HIGH SCHOOL (300 OF 1,000

HOURS MUST BE COMPLETED BY THE END OF THEIR JUNIOR YEAR OF HIGH SCHOOL

Schedule I (Form 990) LINDEN PONDS, INC. 14-1849849 Page 2

#### Part IV Supplemental Information

TO QUALIFY).

ANY HOURS WORKED PRIOR TO JUNE 1, 2015 DO NOT COUNT TOWARDS THE 1,000

HOURS REQUIREMENT. CANDIDATES MUST ACHIEVE THE 1,000 HOUR REQUIREMENT

AS WELL AS FULFILL THE TWO-YEAR MINIMUM EMPLOYMENT REQUIREMENT.

CANDIDATES MUST BE IN "GOOD STANDING" FROM THEIR ORIGINAL DATE OF HIRE

THROUGH THEIR LAST DAY OF WORK. TO MAINTAIN "GOOD STANDING." SCHOLAR

CANDIDATES, AS EMPLOYEES, MUST ABIDE BY ALL EMPLOYMENT POLICIES AND

PROCEDURES, TO INCLUDE GIVING TWO WEEKS NOTICE TO THEIR SUPERVISOR WHEN

TERMINATING EMPLOYMENT. SCHOLAR CANDIDATES MUST COMPLETE EACH STEP AS

OUTLINED IN THE PROGRAM DESCRIPTION BY THE RESPECTIVE DUE DATE.

FURTHERMORE, CANDIDATES MUST TURN IN PROOF OF FULL-TIME STATUS WITHIN

THE DATES SPECIFIED IN THE PROGRAM DESCRIPTION FOR EACH SPRING AND FALL

SEMESTER THEY ATTEND SCHOOL. FAILURE TO DO SO WILL DISQUALIFY THE

SCHOLAR THAT SEMESTER AND WILL COUNT TOWARDS ONE OF THE TWO ALLOWABLE

SEMESTER LAPSES. CANDIDATES SHOULD INTEND TO GO TO COLLEGE OR TRADE

SCHOOL AFTER HIGH SCHOOL, SCHOLAR CANDIDATES MUST ATTEND SCHOOL

FULL-TIME (12 CREDIT HOURS EACH SEMESTER) AFTER HIGH SCHOOL. SCHOLAR

CANDIDATES MUST BE ACCEPTED AND/OR REGISTERED IN THE FALL OF 2015 AT A

TRADE SCHOOL, COLLEGE, OR UNIVERSITY TO BENEFIT. (IN EXCEPTIONAL CASES,

A SCHOLAR CANDIDATE MAY ARRANGE TO START SCHOOL UP TO TWO SEMESTERS

AFTER BEING INDUCTED INTO THE PROGRAM, BUT THEY MUST MAKE ARRANGEMENTS

WITH THE RESIDENT LIFE DEPARTMENT. THESE TWO SEMESTERS WILL COUNT AS

THE TWO ALLOCABLE SEMESTER LAPSES.) SCHOLARS WHO LAPSE FROM THE PROGRAM

FOR MORE THAN A TOTAL OF TWO SEMESTERS AFTER BEING INDUCTED INTO THE

PROGRAM ARE NO LONGER ELIGIBLE TO RECEIVE THE AWARD.

## SCHEDULE J (Form 990)

Department of the Treasury

Name of the organization

LINDEN PONDS INC.

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

Open to Public Inspection

14-1849849

OMB No. 1545-0047

Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain \_\_\_\_\_ 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant X Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х a Receive a severance payment or change-of-control payment? Х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? Х 5a Х **b** Any related organization? If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? Х 6a Х **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described on lines 5 and 6? If "Yes," describe in Part III Х 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Х If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015 LINDEN PONDS, INC. 14-1849849 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	berients	(B)(I)-(D)	reported as deferred on prior Form 990
(1) JAMES WINGARDNER	(i)	189,619.	42,750.	6,679.	0.	20,318.	259,366.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) OLGA VOLFSON	(i)	123,484.	14,500.	396.	750.	14,612.	153,742.	0,
DIRECTOR OF FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JAMES CENTOLA	(i)	139,920.	23,500.	1,284.	0.	382.	165,086.	0.
ASSOCIATE EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) CHRISTINE HANSEN	(i)	134,179.	15,000.	385.	750.	14,564.	164,878.	0.
DIRECTOR OF SALES	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) SANDRA PORAZZO PERRY	(i)	117,510.	18,195.	234.	1,652.	14,179.	151,770.	0.
DIRECTOR OF NURSING CONTINUING CARE	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2015 LINDEN PONDS, INC. 14-1849849 Page 3

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
SCHEDULE J, PART II
INDIVIDUALS JAMES WINGARDNER, OLGA VOLFSON, JAMES CENTOLA AND CHRISTINE
HANSEN ARE LISTED IN SCHEDULE J, PART II AND ARE EMPLOYEES OF ERICKSON
LIVING MANAGEMENT, LLC ("ELM"), AN UNRELATED ORGANIZATION TO LINDEN
PONDS, INC., IN ACCORDANCE WITH THE MANAGEMENT AGREEMENT BETWEEN LINDEN
PONDS, INC. AND ELM. SEE SCHEDULE O EXPLANATION FOR FORM 990, PART VI,
SECTION A, LINE 3. THEREFORE, FOR IRS MATCHING PURPOSES, ELM IS THE
ISSUER OF THESE FORMS W-2.
UNDER THE MANAGEMENT AGREEMENT, LINDEN PONDS, INC. REIMBURSES ELM FOR
THE COST OF SERVICES PERFORMED FOR LINDEN PONDS.

### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Information on Tax-Exempt Bonds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of the organization

LINDEN PONDS, INC.

Employer identification number
14-1849849

Part I Bond Issues		1		_				•					
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	d (e) Issi	ue price	(f) Description of purpose		( <b>g)</b> De	feased	ased <b>(h)</b> On behalf of issuer		(i) Po	
								Yes	No	Yes	No	Yes	No
MASSACHUSETTS DEVELOPMENT FINANCE													
A AGENCY	04-3431814	57583UDU9	09/21/11	142,	821,445.	REFUND OF P	RIOR ISSUE		Х		Х		Х
													1
В													<u> </u>
													ĺ
C		-											—
_													1
D													
Part II Proceeds					1		1 -		_				
4 American of learning making d			-	<u>.</u> 4,358,987.		В	С		+		D		
Amount of bonds retired     Amount of bonds legally defeased				4,330,307.					+				
				2,821,445.					-				
Total proceeds of issue      Gross proceeds in reserve funds				2,021,113,									
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
7 Issuance costs from proceeds			<del></del>										
8 Credit enhancement from proceeds													
9 Working capital expenditures from proceeds													
10 Capital expenditures from proceeds													
11 Other spent proceeds				2,821,445.									
12 Other unspent proceeds													
13 Year of substantial completion				2007									
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current refu	unding issue?		Х										
15 Were the bonds issued as part of an advance				Х									
16 Has the final allocation of proceeds been made	e?												
17 Does the organization maintain adequate books and records to	support the final allocat	ion of proceeds?	Х										
Part III Private Business Use							1		_				
						В	Ç				D		
1 Was the organization a partner in a partnership			Yes	No	Yes	No	Yes	No	_	Yes	$\perp$	No	
which owned property financed by tax-exempt			Х		-		<del> </del>		_		_		
2 Are there any lease arrangements that may res	•												
bond-financed property?			Х							dula K			

Schedule K (Form 990) 2015 LINDEN PONDS, INC. 14-1849849 Page **2** 

Par	t III Private Business Use (Continued)									
			Ą		E	3		Ç		D
За	Are there any management or service contracts that may result in private	Yes	No		Yes	No	Yes	No	Yes	No
	business use of bond-financed property?	X								
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?	X								
c	Are there any research agreements that may result in private business use of bond-financed property?		Х							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside									
	counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by					•				•
	entities other than a section 501(c)(3) organization or a state or local government		.64	%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of									
	unrelated trade or business activity carried on by your organization, another									
	section 501(c)(3) organization, or a state or local government			%		%		%		%
6	Total of lines 4 and 5		.64	%		%		%		%
7	Does the bond issue meet the private security or payment test?		Х							
8a	Has there been a sale or disposition of any of the bond-financed property to a non-									
	governmental person other than a 501(c)(3) organization since the bonds were issued?		х							
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed							•		1
	of			%		%		%		%
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections									
	1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all nonqualified									
	bonds of the issue are remediated in accordance with the requirements under									
	Regulations sections 1.141-12 and 1.145-2?	X								
Par	t IV Arbitrage		•							1
			Α		E	3		C		D
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No		Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х							
2										ı
a	Rebate not due yet?	Х								
	Exception to rebate?		Х							
	No rebate due?		Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was									1
	performed									
3	Is the bond issue a variable rate issue?	Х								
	Has the organization or the governmental issuer entered into a qualified									
	hedge with respect to the bond issue?		х							
b	Name of provider					•		•		•
	Term of hedge									
	Was the hedge superintegrated?									
	Was the hedge terminated?									
		_	_		_	_			_	_

Schedule K (Form 990) 2015 LINDEN PONDS, INC. 14-1849849 Page **3** 

Part IV Arbitrage (Continued)								
	Yes No		E	3	С			)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
<b>b</b> Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the requirements of								
section 148?	X							
Part V Procedures To Undertake Corrective Action			•					
	-	4	E	3		)	С	)
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?	Х							
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedul	e K (see instr	uctions).		•	·		
PART III, LINE 1:		,	•					
THE ORGANIZATION IS THE SOLE MEMBER OF A DISREGARDED ENTITY WHICH OWNS								
BOND-FINANCED PROPERTY.								
PART IV, LINE 2 (C):								
REBATE COMPUTATION IS NOT DUE YET.								

### **SCHEDULE O**

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

LINDEN PONDS, INC.

**Employer identification number** 14 - 1849849

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SENIORS WHILE ENSURING THE LONG-TERM FINANCIAL STABILITY OF THE
COMMUNITY.
FORM 990, PART VI, SECTION A, LINE 1:
UNDER THE BYLAWS OF THE ORGANIZATION, THE BOARD HAS DELEGATED AUTHORITY TO
AN EXECUTIVE COMMITTEE COMPRISED OF THE ORGANIZATION'S CHAIRMAN, PRESIDENT,
SECRETARY AND TREASURER. THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE ALL
OF THE POWERS AND AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS
AND AFFAIRS OF THE ORGANIZATION EXCEPT FOR THOSE ACTIONS RESERVED SOLELY TO
THE MEMBER OR THE DIRECTORS UNDER THE GENERAL LAWS OF THE STATE OF
MARYLAND.
FORM 990, PART VI, SECTION A, LINE 3:
ON SEPTEMBER 8, 2011, LPH AND ELM ENTERED INTO A MANAGEMENT AND MARKETING
AGREEMENT. ELM WILL PROVIDE MANAGEMENT AND MARKETING SERVICES TO LPH DURING
THE TERM OF THIS AGREEMENT WHICH EXPIRES ON SEPTEMBER 8, 2021.
DURING 2015, THE PRIMARY CHANGES TO THE MANAGEMENT AGREEMENT ARE: THE FEE
SCHEDULE WAS REVISED IN A WAY THAT IS EXPECTED TO REDUCE THE FEES, THE TERM
OF THE AGREEMENT WAS EXTENDED TO 2025, AND A PROVISION RELATING TO THE
DEFERRAL OR WAIVER OF PURCHASED SERVICES COSTS WAS REMOVED (PENDING
BONDHOLDER APPROVAL)." THE ORGANIZATION AND THE MANAGER ALSO AMENDED THE
MANAGEMENT AND MARKETING AGREEMENT TO REVISE CERTAIN PROVISIONS RELATING TO
THE MARKET TESTING OF THE MANAGEMENT FEES AND TO REPLACE THE CONTRACT
EXECUTION POLICY WITH AN UPDATED VERSION OF THE POLICY.

Name of the organization	Employer identification number 14-1849849
LINDEN PONDS, INC.	14-1043043
IN MAY 2015, LINDEN PONDS ENTERED INTO A LETTER AGREEMENT WITH ERICKSON	
LIVING DEVELOPMENT ("ELD"), AN AFFILIATE OF ELM, FOR PRELIMINARY	
DEVELOPMENT SERVICES; THIS AGREEMENT WAS SUPERSEDED IN NOVEMBER 2015 BY A	
DEVELOPMENT AGREEMENT WITH ELD RELATING TO THE PROPOSED DEVELOPMENT OF	
RESIDENTIAL BUILDING 2.5 AND ASSISTED CARE FACILITIES ON THE LINDEN PONDS	
CAMPUS.	
THE FOLLOWING OFFICERS ARE LISTED IN PART VII, AS NON-COMPENSATED OFFICERS	
OF THE FILING ORGANIZATION, JOHN HALL, JAMES WALTER, AND CHRIS RATHMANN.	
THEIR DUTIES ARE CONSIDERED PERFORMED PRO BONO. JAMES WINGARDNER, EXECUTIVE	
DIRECTOR, OLGA VOLFSON, DIRECTOR OF FINANCE, JAMES CENTOLA, ASSOCIATE	
EXECUTIVE DIRECTOR, CHRISTINE HANSEN, DIRECTOR OF SALES, TOMAS GONZALEZ,	
DIRECTOR OF DINING SERVICES, AND COLLEEN PINO, DIRECTOR OF CONTINUING CARE,	
ARE LEASED EMPLOYEES FROM THE MANAGEMENT COMPANY. THE FILING ORGANIZATION	
REIMBURSES THE MANAGEMENT COMPANY FOR THEIR COMPENSATION WHICH IS REPORTED	
ON FORM 990, PART VII, SECTION A.	
FORM 990, PART VI, SECTION A, LINE 4:	
DURING 2015, THE ORGANIZATION APPROVED AMENDED AND RESTATED BYLAWS	
PROVIDING ADDITIONAL AUTHORITY TO THE ORGANIZATION'S MEMBER, NATIONAL	
SENIOR CAMPUSES, INC., ("NSC"), INCLUDING CERTAIN RESERVED POWERS AND	
IDENTIFYING CERTAIN POWERS THAT ARE SHARED BETWEEN NSC AND THE	
ORGANIZATION. THE CHANGES WILL ENABLE NSC AS A SUPPORTING ORGANIZATION AND	
THE ORGANIZATION AS A SUPPORTED ORGANIZATION (AS WELL AS NSC'S OTHER	
SUPPORTED ORGANIZATIONS) TO PURSUE THEIR CHARITABLE MISSIONS IN A MORE	
EFFICIENT, EFFECTIVE AND COORDINATED MANNER. THE AMENDED & RESTATED BYLAWS	
WENT INTO EFFECT IN 2016.	

Name of the organization  LINDEN PONDS, INC.	Employer identification number 14-1849849
·	
FORM 990, PART VI, SECTION A, LINE 6:	
LINDEN PONDS, INC.'S SOLE MEMBER IS NATIONAL SENIOR CAMPUSES, INC. ("NSC").	
NSC IS A MARYLAND NON-STOCK CORPORATION. NSC IS A "SUPPORTING ORGANIZATION"	
WITH RESPECT TO LINDEN PONDS, AS WELL AS CERTAIN OTHER ORGANIZATIONS	
SPECIFIED IN ITS GOVERNING DOCUMENTS. AS REQUIRED BY THE REGULATIONS	
RELATING TO "SUPPORTING ORGANIZATIONS," CERTAIN MEMBERS OF THE BOARD OF	
DIRECTORS OF NSC WILL ALSO BE MEMBERS OF THE BOARD OF DIRECTORS OF THE	
ORGANIZATION.	
FORM 990, PART VI, SECTION A, LINE 7A:	
THE NATIONAL SENIOR CAMPUSES, INC. BOARD OF DIRECTORS APPOINTS THE	
DIRECTORS OF LINDEN PONDS WHO HAVE BEEN NOMINATED BY THE LINDEN PONDS BOARD	
OF DIRECTORS.	
FORM 990, PART VI, SECTION A, LINE 7B:	
CERTAIN EXTRAORDINARY ACTIONS OF THE CORPORATION REQUIRE THE APPROVAL OF	
THE MEMBER UNDER APPLICABLE STATE LAW.	
FORM 990, PART VI, SECTION B, LINE 11:	
THE BOARD APPOINTS A COMMITTEE FROM AMONG ITS DIRECTORS AS WELL AS THE	
DIRECTORS FROM ONE OR MORE RELATED ENTITIES TO OVERSEE THE PREPARATION OF	
FORM 990. THE BOARD CHAIR HAS THE RESPONSIBILITY TO REVIEW FORM 990 PRIOR	
TO ITS FILING OR TO DESIGNATE ANOTHER BOARD MEMBER TO REVIEW THE FORM. THE	
FULL BOARD IS GIVEN THE OPPORTUNITY TO REVIEW THE FINAL VERSION OF FORM 990	
BEFORE IT IS FILED AND ASK QUESTIONS OF THE COMMITTEE OR THE REVIEWER	
REGARDING THE FORM. THE BOARD CHAIR DESIGNATES AN OFFICER TO SIGN FORM 990.	

Name of the organization  LINDEN PONDS, INC.	Employer identification number 14-1849849
	11 1013013
FORM 990, PART VI, SECTION B, LINE 12C:	
LINDEN PONDS, INC.'S CONFLICT OF INTEREST POLICY COVERS ALL DIRECTORS,	
OFFICERS, KEY EMPLOYEES, EMPLOYEES AND VOLUNTEERS IN A POSITION TO EXERCISE	
SUBSTANTIAL INFLUENCE OVER LINDEN PONDS, INC.'S AFFAIRS, COMMITTEE MEMBERS,	
PROSPECTIVE DIRECTORS, AND SENIOR STAFF PROVIDING SERVICES TO THE	
ORGANIZATION UNDER A MANAGEMENT AGREEMENT. EACH COVERED PERSON COMPLETES A	
CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY AND AS POTENTIAL	
CONFLICTS ARISE DURING THE YEAR. THESE STATEMENTS ARE REVIEWED BY THE BOARD	
CHAIR. IF THE CONFLICT INVOLVES A COVERED EMPLOYEE, THE CHAIR DETERMINES	
WHETHER A CONFLICT EXISTS AND, IF SO, HOW IT IS TO BE HANDLED, OR THE CHAIR	
MAY REFER THE MATTER TO THE BOARD OF DIRECTORS FOR CONSIDERATION. FOR ALL	
OTHER CONFLICTS, THE BOARD OF DIRECTORS OR A COMMITTEE OF DISINTERESTED	
DIRECTORS WILL DETERMINE WHETHER A CONFLICT ACTUALLY EXISTS. A COVERED	
PERSON MAY NOT PARTICIPATE IN ANY DISCUSSION OR DEBATE BY THE BOARD BUT MAY	
ANSWER QUESTIONS OR PROVIDE CLARIFYING INFORMATION UNLESS ANY BOARD MEMBER	
OBJECTS.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE BOARD HAS APPROVED A DIRECTORS' COMPENSATION POLICY WHICH ESTABLISHES	
THE PROCESS BY WHICH ALL DIRECTOR COMPENSATION IS DETERMINED. OFFICERS	
SERVE WITHOUT COMPENSATION. A REVIEW OF THE DIRECTORS' COMPENSATION IS	
CONDUCTED EACH FISCAL YEAR. COMPENSATION IS APPROACHED ON AN OVERALL BASIS	
AND THE TOTAL VALUE OF ALL FORMS OF COMPENSATION IS ESTABLISHED AND	
MONITORED. AN INDEPENDENT COMPENSATION CONSULTANT IS PERIODICALLY RETAINED	
TO PERFORM AN ANALYSIS OF LINDEN PONDS, INC.'S COMPENSATION USING	
COMPARABLES OF BOTH FOR-PROFIT AND NON-PROFIT PEERS. A COMMITTEE OF THE NSC	
BOARD REVIEWS THE CONSULTANT'S REPORT AND MAKES A RECOMMENDATION TO THE	
ORGANIZATION AS TO APPROPRIATE COMPENSATION OF DIRECTORS. THE FULL BOARD	hda 0 (Faura 000 av 000 FZ) (0045)

Name of the organization  LINDEN PONDS, INC.	Employer identification number 14-1849849
HAS ACCESS TO LINDEN PONDS INC.'S CONSULTANT'S REPORT AND AN OPPORTUNITY TO	
QUESTION THE CONSULTANT ABOUT THE PROCESS, METRICS, AND COMPARABLES THAT	
WERE USED IN DETERMINING THE RECOMMENDED COMPENSATION. THE BOARD THEN VOTES	
ON THE COMPENSATION RECOMMENDATIONS AND A CONTEMPORANEOUS RECORD IS MADE OF	
THE MEETING AND THE VOTE. THE CONSULTANT REVIEW WAS LAST UNDERTAKEN IN 2014	
AND WAS ACTED UPON BY THE BOARD IN EARLY 2015.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND THE FINANCIAL	
STATEMENTS ARE AVAILABLE UPON REQUEST AT THE EXECUTIVE DIRECTOR'S OFFICE	
FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D).	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
REVERSAL OF PRIOR AMORTIZATION -94,013.	
UNREALIZED LOSS ON INTEREST RATE CAP -29,771.	
TOTAL TO FORM 990, PART XI, LINE 9 -123,784.	

### SCHEDULE R (Form 990)

**Related Organizations and Unrelated Partnerships** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of	the	organization
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Department of the Treasury Internal Revenue Service

LINDEN PONDS, INC.

Employer identification number 14-1849849

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
INGHAM CAMPUS, LLC - 52-2227702					
00 LINDEN PONDS WAY					
INGHAM, MA 02043	OWNER OF LAND AND BUILDING	MARYLAND	0.	328,638,228.	LINDEN PONDS, INC.

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
ASHBY PONDS, INC - 20-5609803							
21170 ASHBY PONDS BLVD.	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
ASHBURN, VA 20147	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
BROOKSBY VILLAGE, INC - 52-2126755							
100 BROOKSBY VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
PEABODY, MA 01960	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
CEDAR CREST VILLAGE, INC - 52-2184915							
1 CEDAR CREST VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
POMPTON PLAINS, NJ 07444	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
EAGLE'S TRACE, INC - 03-0498683							
14703 EAGLE VISTA DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		ĺ
HOUSTON, TX 77077	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015

Schedule R (Form 990) LINDEN PONDS, INC. 14-1849849

# Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
FOY DIM VIIIACE TMC - 52-2201271				301(0)(3))		Yes	No
FOX RUN VILLAGE, INC - 52-2291271 41000 13 MILE ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
NOVI MI 48377	COMMUNITY	MARYLAND	501(C)(3)		CAMPUSES INC		х
ANN'S CHOICE, INC - 52-2095427	COFFICINITI	MAKTDAND	501(0)(3)	1	CAMIOSES, INC		
10000 ANN'S CHOICE WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
WARMINSTER, PA 18974	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		x
HICKORY CHASE, INC - 20-8991395	COMMONITI	HINT DIND	501(0)(3)	<del> </del>	CIMI ODED, THE		
701 MAIDEN CHOICE LANE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
BALTIMORE, MD 21228	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		x
HIGHLAND SPRINGS, INC - 51-0536892			552(5)(5)		, 1110		<del></del>
8000 FRANKFORD ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
DALLAS, TX 75252	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		x
MARIS GROVE, INC - 55-0878964							<del></del>
100 MARIS GROVE WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
GLEN MILLS, PA 19342		PENNSYLVANIA	501(C)(3)	9	CAMPUSES, INC		x
NATIONAL SENIOR CAMPUSES, INC - 20-4356247					,		$\vdash$
5425 WISCONSIN AVE, SUITE 600	7						
CHEVY CHASE, MD 20815	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	11, III-FI	N/A		х
NATIONAL SENIOR CAMPUSES FOUNDATION, INC -				<u> </u>			
03-0611973, 5425 WISCONSIN AVE, SUITE 600,	7						
CHEVY CHASE, MD 20815	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	11, III-FI	N/A		х
OAK CREST VILLAGE, INC - 52-1874053							
8800 WALTHER BOULEVARD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
PARKVILLE, MD 21234	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		х
RIDERWOOD VILLAGE, INC - 52-2126753							
3110 GRACEFIELD ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
SILVER SPRING, MD 20904	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
SEABROOK VILLAGE, INC - 52-2126751							
3000 ESSEX ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
TINTON FALLS, NJ 07753	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
TALLGRASS CREEK, INC - 87-0765641							
13800 METCALF AVENUE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
OVERLAND PARK, KS 66223	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		х
WIND CREST, INC - 51-0549976							
3235 MILL VISTA ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
HIGHLANDS RANCH, CO 80129	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х

Schedule R (Form 990) LINDEN PONDS, INC. 14-1849849

# Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	conti	g) 512(b)(13) rolled zation?
				501(c)(3))		Yes	No
GREENSPRING VILLAGE, INC 52-2095427							
7440 SPRING VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
SPRINGFIELD, VA 22150	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
LANTERN HILL, INC 37-1742780	_						
535 MOUNTAIN AVENUE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
NEW PROVIDENCE, NJ 07974	COMMUNITY	MARYLAND	501(C)(3)	9	CAMPUSES, INC		Х
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Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related
	organizations treated as a partnership during the tax year.
	organizations around as a partition of partition of the tark year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign		Predominant income (related, unrelated, excluded from tax under sections 512-514)		Share of end-of-year assets	Disprop alloca			Conoral	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	o

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ction (b)(13) rolled tity?

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Х

Yes No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

D	Gift, grant, or capital contribution to related organization(s)				1b		Х				
С	c Gift, grant, or capital contribution from related organization(s)										
d	Loans or loan guarantees to or for related organization(s)				1d		Х				
е	Loans or loan guarantees by related organization(s)				1e		Х				
	Dividends from related organization(s)				1f		Х				
	Sale of assets to related organization(s)				1g		X				
h	h Purchase of assets from related organization(s)										
i	i Exchange of assets with related organization(s)										
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х				
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		х				
	Performance of services or membership or fundraising solicitations for related organizations.				11		X				
	Performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance of services or membership or fundraising solicitations by related organic performance or services or membership or fundraising solicitations by related organic performance or services or membership or fundraising solicitations by related organic performance or services or membership or services or membership or services or membership or services or membership or services or service				1m		Х				
	Sharing of facilities, equipment, mailing lists, or other assets with related organizat				1n		Х				
	Sharing of paid employees with related organization(s)				10		Х				
Ū	Chaing of paid employees warrenated organization(c)										
р	Reimbursement paid to related organization(s) for expenses				1p	х					
a	p Reimbursement paid to related organization(s) for expenses  q Reimbursement paid by related organization(s) for expenses										
-					1q						
_	r Other transfer of cash or property to related organization(s)										
	Other transfer of cash or property from related organization(s)     Other transfer of cash or property from related organization(s)										
s	Other transfer of cash or property from related organization(s)				1r 1s		Х				
S	Other transfer of cash or property from related organization(s)  If the answer to any of the above is "Yes," see the instructions for information on v						Х				
S	Other transfer of cash or property from related organization(s)				<b>1</b> s		х				
s 2	Other transfer of cash or property from related organization(s)	who must complete t (b) Transaction	his line, including covered r	elationships and transaction thresholds.	<b>1</b> s		х				
s 2 (1)	Other transfer of cash or property from related organization(s)	who must complete t (b) Transaction	his line, including covered r	elationships and transaction thresholds.	<b>1</b> s		Х				
(1)	Other transfer of cash or property from related organization(s)	who must complete t (b) Transaction	his line, including covered r	elationships and transaction thresholds.	<b>1</b> s		х				
(1) (2) (3)	Other transfer of cash or property from related organization(s)	who must complete t (b) Transaction	his line, including covered r	elationships and transaction thresholds.	<b>1</b> s		х				
(1) (2) (3)	Other transfer of cash or property from related organization(s)	who must complete t (b) Transaction	his line, including covered r	elationships and transaction thresholds.	<b>1</b> s		х				
S	Other transfer of cash or property from related organization(s)	who must complete t (b) Transaction	his line, including covered r	elationships and transaction thresholds.	<b>1</b> s		х				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e) Are all partners so 501(c)(3 orgs.? Yes No	(g) Share of end-of-year assets	Disprotionallocati	por- ate ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General managi partne	or Percentage ownership