## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
FORM 10-Q
(Mark One)
-
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE QUARTER ENDED FEBRUARY 28, 2009
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

Commission File Number
1-604


WALGREEN CO.
(Exact name of registrant as specified in its charter)

| Illinois | 36-1924025 |  |
| :---: | :---: | :---: |
| (State of Incorporation) | (I.R.S. Employer Identification No.) |  |
| 200 Wilmot Road, Deerfield, Illinois | 60015 |  |
| (Address of principal executive offices) | (Zip Code) |  |
| (Reg |  |  |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes } \nabla \quad \text { No } \square
$$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

| Large accelerated filer $\nabla$ | Accelerated Filer $\square$ |
| :--- | :---: |
| Non-accelerated filer $\square$ (Do not check if a smaller reporting company) | Smaller reporting company |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

The number of shares outstanding of the registrant's Common Stock, \$. 078125 par value, as of February 28, 2009 was $991,708,990$.

WALGREEN CO.

# FORM 10-Q FOR THE QUARTER ENDED FEBRUARY 28, 2009 

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## PART 1. FINANCIAL INFORMATION

## Item 1. WALGREEN CO. AND SUBSIDIARIES CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

The consolidated condensed financial statements included herein have been prepared by the company pursuant to the rules and regulations of the Securities and Exchange Commission. The Consolidated Condensed Balance Sheets as of February 28, 2009, August 31, 2008 and February 29, 2008, the Consolidated Condensed Statements of Earnings for the three and six months ended February 28, 2009 and February 29, 2008, and the Consolidated Condensed Statements of Cash Flows for the six months ended February 28, 2009 and February 29, 2008, have been prepared without audit. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations, although the company believes that the disclosures are adequate to make the information presented not misleading. It is suggested that these consolidated condensed financial statements be read in conjunction with the financial statements and the notes thereto included in the company's latest annual report on Form 10-K

In the opinion of the company, the consolidated condensed statements for the unaudited interim periods presented include all adjustments, consisting of normal recurring adjustments, necessary to present a fair statement of the results for such interim periods. Because of the influence of certain holidays, seasonal and other factors on the company's operations, net earnings for any interim period may not be comparable to the same interim period in previous years or necessarily indicative of earnings for the full year.

## WALGREEN CO. AND SUBSIDIARIES <br> CONSOLIDATED CONDENSED BALANCE SHEETS <br> (UNAUDITED) <br> (In millions, except per share amounts)

|  | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { August } 31 \text {, } \\ 2008 \end{gathered}$ |  | $\begin{gathered} \text { February } 29, \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 909 | \$ | 443 | \$ | 255 |
| Short term investments |  | 650 |  | - |  | - |
| Accounts receivable, net |  | 2,836 |  | 2,527 |  | 2,340 |
| Inventories |  | 7,584 |  | 7,249 |  | 7,328 |
| Other current assets |  | 203 |  | 214 |  | 220 |
| Total Current Assets |  | 12,182 |  | 10,433 |  | 10,143 |
|  |  |  |  |  |  |  |
| Non-Current Assets: |  |  |  |  |  |  |
| Property and equipment, at cost, less accumulated depreciation and amortization |  | 10,387 |  | 9,775 |  | 8,945 |
| Goodwill |  | 1,451 |  | 1,438 |  | 1,079 |
| Other non-current assets |  | 805 |  | 764 |  | 581 |
| Total Non-Current Assets |  | 12,643 |  | 11,977 |  | 10,605 |
| Total Assets | \$ | 24,825 | \$ | 22,410 | \$ | 20,748 |
|  |  |  |  |  |  |  |
| Liabilities \& Shareholders' Equity |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Short-term borrowings | \$ | 12 | \$ | 83 | \$ | 736 |
| Trade accounts payable |  | 4,934 |  | 4,289 |  | 4,185 |
| Accrued expenses and other liabilities |  | 2,087 |  | 2,272 |  | 2,087 |
| Income taxes |  | 228 |  | - |  | 222 |
| Total Current Liabilities |  | 7,261 |  | 6,644 |  | 7,230 |
|  |  |  |  |  |  |  |
| Non-Current Liabilities: |  |  |  |  |  |  |
| Long-term debt |  | 2,332 |  | 1,337 |  | 26 |
| Deferred income taxes |  | 166 |  | 150 |  | 78 |
| Other non-current liabilities |  | 1,387 |  | 1,410 |  | 1,351 |
| Total Non-Current Liabilities |  | 3,885 |  | 2,897 |  | 1,455 |
|  |  |  |  |  |  |  |
| Shareholders' Equity: |  |  |  |  |  |  |
| Preferred stock \$.0625 par value; authorized 32 million shares, none issued |  | - |  | - |  | - |
| Common stock $\$ .078125$ par value; authorized 3.2 billion shares; issued 1,025,400,000 at February 28, 2009, August 31, 2008 and February 28, 2008 |  | 80 |  | 80 |  | 80 |
| Paid-in capital |  | 577 |  | 575 |  | 573 |
| Employee stock loan receivable |  | (168) |  | (36) |  | (55) |
| Retained earnings |  | 14,617 |  | 13,792 |  | 12,982 |
| Accumulated other comprehensive income (loss) |  | 9 |  | 9 |  | (4) |
| Treasury stock, at cost; 33,691,010 shares at February 28, 2009, 36,223,782 at August 31, 2008 and |  |  |  |  |  |  |
| Total Shareholders' Equity |  | 13,679 |  | 12,869 |  | 12,063 |
| Total Liabilities \& Shareholders' Equity | \$ | 24,825 | \$ | 22,410 | \$ | 20,748 |

WALGREEN CO. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF EARNINGS <br> (UNAUDITED) <br> (In millions, except per share amounts)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { February 28, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \hline \text { February 29, } \\ 2008 \end{gathered}$ |  | $\begin{gathered} \hline \text { February } 28, \\ 2009 \end{gathered}$ |  | $\begin{gathered} \hline \text { February 29, } \\ 2008 \end{gathered}$ |  |
| Net sales | \$ | 16,475 | \$ | 15,394 | \$ | 31,422 | \$ | 29,422 |
| Cost of sales |  | 11,818 |  | 10,952 |  | 22,614 |  | 21,059 |
| Gross Profit |  | 4,657 |  | 4,442 |  | 8,808 |  | 8,363 |
| Selling, general and administrative expenses |  | 3,627 |  | 3,354 |  | 7,109 |  | 6,547 |
| Operating Income |  | 1,030 |  | 1,088 |  | 1,699 |  | 1,816 |
| Interest expense, net |  | 20 |  | 2 |  | 35 |  | 2 |
| Earnings Before Income Tax Provision |  | 1,010 |  | 1,086 |  | 1,664 |  | 1,814 |
| Income tax provision |  | 370 |  | 400 |  | 616 |  | 672 |
| Net Earnings | \$ | 640 | \$ | 686 | \$ | 1,048 | \$ | 1,142 |
| Net earnings per common share - basic | \$ | . 65 | \$ | . 69 | \$ | 1.06 | \$ | 1.15 |
| Net earnings per common share - diluted | \$ | . 65 | \$ | . 69 | \$ | 1.06 | \$ | 1.15 |
| Dividends declared | \$ | . 1125 | \$ | . 0950 | \$ | . 2250 | \$ | . 1900 |
| Average shares outstanding |  | 988.0 |  | 991.1 |  | 988.5 |  | 991.2 |
| Dilutive effect of stock options |  | . 9 |  | 3.9 |  | 1.7 |  | 5.6 |
| Average shares outstanding assuming dilution |  | 988.9 |  | 995.0 |  | 990.2 |  | 996.8 |

The accompanying Notes to Consolidated Condensed Financial
Statements are an integral part of these Statements.

## WALGREEN CO. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED) <br> (In millions)

|  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { February 28, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \hline \text { February } 29, \\ 2008 \end{gathered}$ |  |
| Cash Flows from Operating Activities: |  |  |  |  |
| Net earnings | \$ | 1,048 | \$ | 1,141 |
| Adjustments to reconcile net earnings to net cash provided by operating activities - |  |  |  |  |
| Depreciation and amortization |  | 477 |  | 397 |
| Deferred income taxes |  | 23 |  | (106) |
| Stock compensation expense |  | 49 |  | 45 |
| Income tax savings from employee stock plans |  | - |  | 1 |
| Other |  | 7 |  | 5 |
| Changes in operating assets and liabilities - |  |  |  |  |
| Accounts receivable, net |  | (348) |  | (252) |
| Inventories |  | (298) |  | (499) |
| Other assets |  | 18 |  | - |
| Trade accounts payable |  | 638 |  | 452 |
| Accrued expenses and other liabilities |  | (144) |  | (70) |
| Income taxes |  | 291 |  | 364 |
| Other non-current liabilities |  | (21) |  | 28 |
| Net cash provided by operating activities |  | 1,740 |  | 1,506 |
|  |  |  |  |  |
| Cash Flows from Investing Activities: |  |  |  |  |
| Purchases of short-term investments held to maturity |  | $(1,150)$ |  | - |
| Proceeds from sale of short-term investments held to maturity |  | 500 |  | - |
| Additions to property and equipment |  | $(1,092)$ |  | $(1,043)$ |
| Proceeds from sale of assets |  | 29 |  | 10 |
| Business and intangible asset acquisitions, net of cash received |  | (183) |  | (90) |
| Net proceeds from corporate-owned life insurance policies |  | - |  | 2 |
| Net cash used for investing activities |  | $(1,896)$ |  | $(1,121)$ |
|  |  |  |  |  |
| Cash Flows from Financing Activities: |  |  |  |  |
| Net (payments) proceeds from short-term borrowings |  | (70) |  | (122) |
| Net proceeds from issuance of long-term debt |  | 987 |  | - |
| Payments of debt |  | - |  | (28) |
| Stock purchases |  | (140) |  | (148) |
| Proceeds related to employee stock plans |  | 77 |  | 106 |
| Cash dividends paid |  | (223) |  | (188) |
| Other |  | (9) |  | (5) |
| Net cash provided by (used for) financing activities |  | 622 |  | (385) |
|  |  |  |  |  |
| Changes in Cash and Cash Equivalents: |  |  |  |  |
| Net increase in cash and cash equivalents |  | 466 |  | - |
| Cash and cash equivalents at beginning of year |  | 443 |  | 255 |
| Cash and cash equivalents at end of period | \$ | 909 | \$ | 255 |

## WALGREEN CO. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

(1) The consolidated condensed financial statements include the accounts of the company and its subsidiaries. All intercompany transactions have been eliminated. The consolidated condensed financial statements are prepared in accordance with accounting principles generally accepted in the United States of America and include amounts based on management's prudent judgments and estimates. Actual results may differ from these estimates. For a complete discussion of all our significant accounting policies please see our 2008 annual report on Form 10-K.

The February 29, 2008 balance sheet reflects the reclassification of debt, which was previously condensed within the accrued expenses and other liabilities line and other non-current liabilities line. In addition, software development costs were reclassified from other non-current assets to property and equipment.
(2) On October 30, 2008 we announced a series of strategic initiatives, approved by the Board of Directors, to create shareholder value. One of these initiatives was a program designed to reduce cost and improve productivity through strategic sourcing of indirect spend, reducing corporate overhead and work throughout our stores, rationalization of inventory categories, realignment of pharmacy operations and transforming the community pharmacy.

As of February 28, 2009 we have recorded the following pre-tax charges associated with our restructuring initiatives within the Consolidated Statement of Earnings:

|  | Three Months Ended February 28, 2009 |  | Six Months Ended February 28, 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
| Severance and other benefits | \$ | 59 | \$ | 59 |
| Inventory write-downs |  | 11 |  | 11 |
| Restructuring expense |  | 70 |  | 70 |
| Consulting |  | 23 |  | 37 |
| Restructuring and restructuring related costs | \$ | 93 | \$ | 107 |
| Cost of sales | \$ | 11 | \$ | 11 |
| Selling, general and administrative expense |  | 82 |  | 96 |
|  | \$ | 93 | \$ | 107 |

The $\$ 59$ million of severance and other benefits includes the charges associated with the 435 employees who participated in the voluntary separation program and 231 employees who were involuntarily separated from the company.

As of February 28, 2009 we have recorded the following balances within the accrued expenses and other liabilities section of our Consolidated Balance Sheets:

(3) Short-term investments at February 28, 2009 include three Treasury Bills of $\$ 300$ million, $\$ 250$ million and $\$ 100$ million maturing in April, March and October 2009, respectively. The interest rate on the Treasury bills is less than one percent. The investments are held to maturity and recorded at cost in accordance with SFAS 115 Accounting for Certain Investments in Debt and Equity Securities. The fair value of the Treasury Bills at February 28, 2009 approximated cost.
(4) Inventories are valued on a lower of last-in, first-out (LIFO) cost or market basis. At February 28, 2009, August 31, 2008 and February 29, 2008, inventories would have been greater by $\$ 1,159$ million, $\$ 1,067$ million and $\$ 1,026$ million respectively, if they had been valued on a lower of first-in, first-out (FIFO) cost or market basis. LIFO inventory costs can only be determined annually when inflation rates and inventory levels are finalized; therefore, LIFO inventory costs for interim financial statements are estimated. Inventory includes product cost, inbound freight, warehousing costs and vendor allowances not included as a reduction of advertising expense.
(5) The principal retirement plan for employees is the Walgreen Profit-Sharing Retirement Trust to which both the company and participating employees contribute. The company's contribution, which is determined annually at the discretion of the Board of Directors, has historically related to pre-tax income; however, beginning January 1, 2008, a portion of that contribution is in the form of a guaranteed match. The profit-sharing provision was $\$ 90$ million for the current quarter and $\$ 148$ million for the six month period compared to $\$ 97$ million and $\$ 161$ million in the same periods last year. The company's contributions, which are made annually in the second quarter, were $\$ 301$ million durring the current period. This compares to $\$ 261$ million for the prior year.
(6) Total stock-based compensation expense was $\$ 17$ million for the quarter and $\$ 49$ million for the six month period ended February 28 , 2009 compared to $\$ 13$ million and $\$ 45$ million for the comparable periods last year. In accordance with Statement of Financial Accounting Standards (SFAS) No. 123(R), compensation expense is recognized on a straight-line basis over the employee's vesting period or to the employee's retirement eligible date, if earlier. There was no material fully recognized retiree eligible expense recorded in the current quarter and $\$ 14.0$ million recorded for the first six months. This compares to no fully recognized retiree eligible expenses and $\$ 16$ million for the quarter and six months ended February 29, 2008. Therefore, compensation expense for the quarter and six month periods is not representative of compensation expense for the entire fiscal year. There were no significant grants in the current or prior year's quarter. There has been no material change in the assumptions used to compute compensation expense during the current quarter or year.
(7) The company provides certain health insurance benefits for retired employees who meet eligibility requirements, including age, years of service and date of hire. The costs of these benefits are accrued over the period earned. The company's postretirement health benefit plans are not funded.

| Components of Net Periodic Benefit Costs (In millions) | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { February } 28, \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { February } 29, \\ 2008 \end{gathered}$ |  | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { February } 29, \\ 2008 \end{gathered}$ |  |
| Service cost | \$ | 3 | \$ | 4 | \$ | 7 | \$ | 7 |
| Interest cost |  | 7 |  | 6 |  | 13 |  | 12 |
| Amortization of actuarial loss |  | 1 |  | 1 |  | 2 |  | 3 |
| Amortization of prior service cost |  | (1) |  | (1) |  | (2) |  | (2) |
| Special retirement benefit |  | 4 |  | - |  | 4 |  | - |
| Total postretirement benefit cost | \$ | 14 | \$ | 10 | \$ | 24 | \$ | 20 |

For the quarter ended February 28, 2009, the company recognized a special retirement benefit expense of $\$ 4$ million related to accelerating eligibility for certain employees who elected special early retirement as a part of our initiative to increase shareholder value.
(8) The company guarantees a credit agreement on behalf of SureScripts-RxHub, LLC, which provides electronic prescription data services. This credit agreement, for which SureScripts-RxHub, LLC is primarily liable, has an expiration date of June 30, 2011. The liability was $\$ 10$ million at February 28, 2009, $\$ 8$ million at August 31 , 2008 and $\$ 7$ million at February 29, 2008. The maximum amount of future payments that could be required to be paid under the guaranty is $\$ 25$ million, of which $\$ 13$ million may be recoverable from another guarantor. In addition, under certain circumstances the company may be required to provide an additional guarantee of up to $\$ 10$ million, of which $\$ 8$ million may be recoverable from other guarantors. This guarantee arose as a result of a business decision between parties to ensure that the operations of SureScripts-RxHub, LLC would have additional support to access financing. Should SureScripts-RxHub, LLC default or become unable to pay its debts, the company would be required to fulfill our portion of this guarantee.
(9) The dilutive effect of outstanding stock options on earnings per share is calculated using the treasury stock method. Stock options are anti-dilutive and excluded from the earnings per share calculation if the exercise price exceeds the average market price of the common shares for the periods presented. At February 28,2009 and February 29, 2008, outstanding options to purchase common shares of $49,804,413$ and $12,880,046$, respectively, were excluded from the calculation.
(10) Short-term borrowings and long-term debt consists of the following at February 28, 2009 and February 29, 2008 (in millions):

|  | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { February } 29, \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Short-Term Borrowings - |  |  |  |  |
| Commercial paper | \$ | - | \$ | 728 |
| Current maturities of loans assumed through the purchase of land and buildings; various interest rates from $3.50 \%$ to $8.75 \%$; various maturities from 2009 to 2035 |  | 7 |  | 8 |
| Other |  | 5 |  | - |
| Total short-term borrowings | \$ | 12 | \$ | 736 |
|  |  |  |  |  |
| Long-Term Debt - |  |  |  |  |
| 4.875\% unsecured notes due 2013 net of unamortized discount | \$ | 1,295 | \$ | - |
| $5.250 \%$ unsecured notes due 2019 net of unamortized discount |  | 995 |  | - |
| Loans assumed through the purchase of land and buildings; various interest rates from $3.50 \%$ to $8.75 \%$; various maturities from 2009 to 2035 |  | 49 |  | 34 |
|  |  | 2,339 |  | 34 |
| Less current maturities |  | (7) |  | (8) |
| Total-long term debt | \$ | 2,332 | \$ | 26 |

In fiscal 2009 and 2008 the company issued commercial paper to support working capital needs. The short-term borrowings under the commercial paper program had the following characteristics (in millions):

|  | February 28, 2009 |  | February 29, 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Balance outstanding at end of period | \$ | - | \$ | 728 |
| Maximum outstanding at any month-end |  | 1,068 |  | 1,167 |
| Average daily short-term borrowings |  | 549 |  | 783 |
| Weighted-average interest rate |  | 1.97\% |  | 2.99\% |

The carrying value of the commercial paper approximates the fair value in both fiscal years.
In connection with our commercial paper program, we maintain two unsecured backup syndicated lines of credit that total $\$ 1,200$ million. The first $\$ 600$ million facility expires on August 10,2009; the second expires on August 12, 2012. Our ability to access these facilities is subject to our compliance with the terms and conditions of the credit facilities, including financial covenants. The covenants require us to maintain certain financial ratios related to minimum net worth and priority debt, along with limitations on the sale of assets and purchases of investments. The company pays a facility fee to the financing bank to keep the line of credit facility active. As of February 28, 2009, there have been no borrowings against the credit facilities. On December 9, 2008, we entered into an additional $\$ 175$ million line of credit that expired on December 31, 2008.

On July 17,2008 , we issued notes totaling $\$ 1,300$ million bearing an interest rate of $4.875 \%$ paid semiannually in arrears on February 1 and August 1 of each year, beginning on February 1, 2009. The notes will mature on August 1,2013. We may redeem the notes, at any time in whole or from time to time in part, at our option at a redemption price equal to the greater of: (1) $100 \%$ of the principal amount of the notes to be redeemed; or (2) the sum of the present values of the remaining scheduled payments of principal and interest thereon (not including any portion of such payments of interest accrued as of the date of redemption), discounted to the date of redemption on a semiannual basis (assuming a 360-day year consisting of twelve 30-day months) at the Treasury Rate, plus 30 basis points, plus accrued interest on the notes to be redeemed to, but excluding, the date of redemption. If a change of control triggering event occurs, unless we have exercised our option to redeem the notes, we will be required to offer to repurchase the notes at a purchase price equal to $101 \%$ of the principal amount of the notes plus accrued and unpaid interest to the date of redemption. The notes will be unsecured senior debt obligations and will rank equally with all other unsecured senior indebtedness of the company. The notes are not convertible or exchangeable. Total issuance costs relating to this offering were $\$ 9$ million, which included $\$ 8$ million in underwriting fees. The fair value of the notes as of February 28, 2009, was $\$ 1,390$ million.

On January 13,2009 , we issued notes totaling $\$ 1,000$ million bearing an interest rate of $5.25 \%$ paid semiannually in arrears on January 15 and July 15 of each year, beginning on July 15,2009 . The notes will mature on January 15,2019 . We may redeem the notes, at any time in whole or from time to time in part, at our option at a redemption price equal to the greater of: (1) $100 \%$ of the principal amount of the notes to be redeemed; or (2) the sum of the present values of the remaining scheduled payments of principal and interest thereon (not including any portion of such payments of interest accrued as of the date of redemption), discounted to the date of redemption on a semiannual basis (assuming a 360-day year consisting of twelve 30-day months) at the Treasury Rate, plus 45 basis points, plus accrued interest on the notes to be redeemed to, but excluding, the date of redemption. If a change of control triggering event occurs, unless we have exercised our option to redeem the notes, we will be required to offer to repurchase the notes at a purchase price equal to $101 \%$ of the principal amount of the notes plus accrued and unpaid interest to the date of redemption. The notes will be unsecured senior debt obligations and will rank equally with all other unsecured senior indebtedness of the company. The notes are not convertible or exchangeable. Total issuance costs relating to this offering were $\$ 8$ million, which included $\$ 7$ million in underwriting fees. The fair value of the notes as of February 28, 2009, was $\$ 988$ million.
(11) During the quarter the company completed the acquisition of McKesson Corporation's specialty pharmacy, a business within McKesson's Specialty division and IVPCARE, a specialty pharmacy focused on reproductive health and selected other assets (primarily prescription files). The aggregate purchase price of all business acquisitions was $\$ 183$ million for the six month period ended February 28, 2009. These acquisitions added $\$ 115$ million to goodwill and intangible assets. The remaining fair value relates to tangible assets less liabilities assumed. The allocation of the purchase price for each of these acquisitions, except McKesson Specialty and IVPCARE has been finalized. Operating results of the businesses acquired have been included in the consolidated statements of earnings from their respective acquisition dates forward. Pro forma results of the company, assuming all of the acquisitions had occurred at the beginning of each period presented, would not be materially different from the results reported.

During the quarter we also completed the final purchase price allocation for our acquisitions of I-trax, Inc. and Whole Health Management with no material adjustment to the preliminary allocation.
(12) The company is involved in various legal proceedings incidental to the normal course of business and is subject to various investigations, inspections, audits, inquiries and similar actions by governmental authorities responsible for enforcing the laws and regulations to which the company is subject. These include a lawsuit for which a $\$ 31$ million judgment was entered against the company in October 2006. The company has appealed this judgment.

In addition, on April 16, 2008, the Plumbers and Steamfitters Local No. 7 Pension Fund filed a putative class action suit against the company and its former Chief Executive Officer and Chief Operating Officer in the United States District Court for the Northern District of Illinois. The suit was filed on behalf of purchasers of company common stock during the period between June 25, 2007, and November 29, 2007. The complaint, which was amended on October 16, 2008, charges the company and its former Chief Executive Officer and Chief Operating Officer with violations of Section 10(b) of the Securities Exchange Act of 1934, claiming that the company misled investors by failing to disclose declining rates of growth in generic drug sales and a contract dispute with a pharmacy benefits manager that allegedly had a negative impact on earnings. The company and the officers named in the suit believe the allegations are without merit, and intend to defend against them vigorously.

Management is of the opinion that although the outcome of these and other litigation and investigations cannot be forecast with certainty, the final dispositions should not have a material adverse effect on the company's consolidated financial position or results of operations.
(13) Cash interest paid for the six months ended February 28,2009 was $\$ 43$ million compared to $\$ 5$ million in the prior six months. Cash paid for income taxes was $\$ 299$ million and $\$ 405$ million for the six months ended February 28, 2009 and February 29, 2008, respectively.
(14) We adopted the provisions of SFAS 157, Fair Value Measurements for financial assets and liabilities beginning in the first quarter of fiscal 2009. We currently do not hold any financial assets or liabilities that are included within the scope of this statement. Our debt instruments are not reported at fair value in our statement of financial position and as a result, we will continue to report under the guidance of SFAS 107, Disclosures about Fair Value of Financial Instruments that requires us to disclose the fair value of our debt in the footnotes. The Financial Accounting Standards Board (FASB) Staff Position No. 157-2 deferred the effective date of nonfinancial assets and liabilities until fiscal year 2010. We do not expect to have a material impact in 2010 when we apply the statement to our nonfinancial assets and liabilities.
(15) In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interest in Consolidated Financial Statements - an amendment of Accounting Research Bulletin No. 51. The objective of this statement is to improve the relevance, comparability, and transparency of the financial information that a reporting entity provides in its consolidated financial statements by establishing accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. The statement significantly changes the accounting for transactions with minority interest holders. This statement, which will be effective for the first quarter of fiscal 2010, is not expected to have a material impact on our consolidated financial position or results of operations.

In December 2007, the FASB issued SFAS No $141(\mathrm{R})$, Business Combinations. This statement establishes principles and requirements for how the acquirer recognizes and measures identifiable assets acquired, liabilities assumed and any noncontrolling interest in a business combination. In addition the statement provides a revised definition of a business, shifts from the purchase method to the acquisition method, expenses acquisition-related transaction costs, recognizes contingent consideration and contingent assets and liabilities at fair value, and capitalizes acquired in-process research and development. This statement, which will be effective for the first quarter of fiscal 2010, will be applied prospectively to business combinations. In addition, changes in an acquired entity's deferred tax assets and uncertain tax positions after the measurement period will impact income tax expense.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

## INTRODUCTION

Walgreens is principally a retail drugstore chain that sells prescription and non-prescription drugs and general merchandise. General merchandise includes, among other things, beauty care, personal care, household items, candy, photofinishing, greeting cards, convenience foods and seasonal items. Customers can have prescriptions filled in retail pharmacies, as well as through the mail, by telephone and via the Internet. As of February 28, 2009, we operated 7,173 locations in 49 states, the District of Columbia, Guam and Puerto Rico. Total locations do not include 334 convenient care clinics operated by Take Care Health Systems, Inc.

|  | Number of Locations |  |  |
| :--- | ---: | ---: | ---: |
|  | February 28, | February 29, |  |
| Location Type | 2009 | 2008 |  |
|  |  | 6,678 | 6,129 |
| Drugstores | 367 | 5 |  |
| Worksite Facilities | 108 | 89 |  |
| Home Care Facilities | 18 | 12 |  |
| Specialty Pharmacies | 2 |  |  |
| Mail Service Facilities | 2,173 | 2 |  |
| Total |  | 6,237 |  |

The drugstore industry is highly competitive. In addition to other drugstore chains, independent drugstores and mail order prescription providers, we also compete with various other retailers including grocery stores, convenience stores, mass merchants and dollar stores.

The long-term outlook for prescription utilization is strong due in part to the aging population and the continued development of innovative drugs that improve quality of life and control health care costs. Certain provisions of the Deficit Reduction Act of 2005 seek to reduce federal spending by altering the Medicaid reimbursement formula for multi-source (i.e., generic) drugs. These changes are expected to result in reduced Medicaid reimbursement rates for prescription drugs. Also, in conjunction with a recently approved class action settlement, the methodology used to calculate the average wholesale price (AWP), a pricing reference widely used in the pharmacy industry, is expected to change for many brand-name prescription drugs effective September 2009. The company expects to reach agreement on adjustments with its third party payors.

We believe deteriorating economic conditions and heightened turmoil in the financial markets have adversely impacted discretionary consumer spending, including spending at retail drugstores. The extent to which these conditions will persist and the overall impact they will have on future consumer spending is unclear.

Front-end sales have continued to grow primarily due to the addition of new stores. Additionally, front-end sales grew due to strengthening core categories, such as consumables, over-the-counter non-prescription drugs, household products and beauty care items. Walgreens strong name recognition continues to drive private brand sales, which are included in these core categories.

We continue to expand into new markets and increase penetration in existing markets. To support our growth, we are investing in prime locations, technology and customer service initiatives. Retail organic growth continues to be our primary growth vehicle; however, consideration is given to retail and other acquisitions that provide a unique opportunity and strategic fit for our business.

## RESTRUCTURING CHARGES

On October 30, 2008 we announced a series of strategic initiatives, approved by the Board of Directors, to create shareholder value. One of these initiatives was a program designed to reduce cost and improve productivity through strategic sourcing of indirect spend, reducing corporate overhead and work throughout our stores, rationalization of inventory categories, realignment of pharmacy operations and transforming the community pharmacy. In conjunction with these initiatives approximately $\$ 300$ to $\$ 400$ million of costs are anticipated over fiscal 2009 and 2010 . We anticipate achieving approximately $\$ 1$ billion in annual cost savings by fiscal 2011 related to these initiatives.

As of February 28, 2009 we have recorded the following pre-tax charges associated with our restructuring initiatives within the Consolidated Statement of Earnings:

|  | Three Months Ended <br> February 28, 2009 |  | Six Months Ended February 28, 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
| Severance and other benefits | \$ | 59 | \$ | 59 |
| Inventory write-downs |  | 11 |  | 11 |
| Restructuring expense |  | 70 |  | 70 |
| Consulting |  | 23 |  | 37 |
| Restructuring and restructuring related costs | \$ | 93 | \$ | 107 |
| Cost of sales | \$ | 11 | \$ | 11 |
| Selling, general and administrative expense |  | 82 |  | 96 |
|  | \$ | 93 | \$ | 107 |

The $\$ 59$ million of severance and other benefits includes the charges associated with the 435 employees who participated in the voluntary separation program and 231 employees who were involuntarily separated from the company.

As of February 28, 2009 we have recorded the following balances within the accrued expenses and other liabilities section of our Consolidated Balance Sheets:

|  | August 31, 2008 <br> Reserve Balance |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Severance and other benefits | $\$ \$$ | $\$$ | 64 | $\$$ | Charges | February 28, 2009 <br> Reserve Balance |

We have realized savings related to these initiatives of approximately $\$ 30$ million in the current quarter and $\$ 52$ million for the first six months.

## OPERATING STATISTICS

|  | Percentage Changes |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  | Six Months Ended |  |
|  | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ | $\begin{gathered} \hline \text { February } 29, \\ 2008 \end{gathered}$ | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ | $\begin{gathered} \hline \text { February } 29, \\ 2008 \end{gathered}$ |
| Net Sales | 7.0 | 10.5 | 6.8 | 10.4 |
| Net Earnings | (6.7) | 5.2 | (8.2) | 5.3 |
| Comparable Drugstore Sales | 1.3 | 4.7 | 1.5 | 5.1 |
| Prescription Sales | 7.8 | 11.1 | 7.0 | 11.1 |
| Comparable Drugstore Prescription Sales | 2.9 | 5.2 | 2.8 | 5.5 |
| Front-End Sales | 5.7 | 9.4 | 6.4 | 9.3 |
| Comparable Drugstore Front-End Sales | (1.2) | 4.0 | (0.7) | 4.3 |
| Gross Profit | 4.8 | 10.1 | 5.3 | 9.9 |
| Selling, General and Administrative Expenses | 8.1 | 11.2 | 8.6 | 10.6 |


|  | Percent to Net Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  | Six Months Ended |  |
|  | $\begin{gathered} \hline \text { February } 28, \\ 2009 \end{gathered}$ | $\begin{gathered} \hline \text { February } 29, \\ 2008 \end{gathered}$ | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ | $\begin{gathered} \hline \text { February } 29, \\ 2008 \end{gathered}$ |
| Gross Margin | 28.3 | 28.9 | 28.0 | 28.4 |
| Selling, General and Administrative Expenses | 22.0 | 21.8 | 22.6 | 22.2 |


|  | Other Statistics |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  | Six Months Ended |  |
|  | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ | $\begin{gathered} \text { February } 29, \\ 2008 \end{gathered}$ | $\begin{gathered} \text { February } 28, \\ 2009 \end{gathered}$ | $\begin{gathered} \text { February } 29, \\ 2008 \end{gathered}$ |
| Prescription Sales as a \% of Net Sales | 63.2 | 62.8 | 64.5 | 64.4 |
| Third Party Sales as a \% of Total Prescription Sales | 95.2 | 95.1 | 95.3 | 95.1 |
| Total Number of Prescriptions (in millions) | 164 | 157 | 320 | 308 |
| Total Number of Locations |  |  | 7,173 | 6,237 |

## RESULTS OF OPERATIONS

Net earnings for the second quarter ended February 28,2009 were $\$ 640$ million or $\$ 0.65$ per share (diluted). This was a $6.7 \%$ decrease over the same quarter last year. Net earnings for the six months decreased $8.2 \%$ to $\$ 1,048$ million or $\$ 1.06$ per share (diluted). The net earnings decrease in the quarter and six months was attributed to a lower rate of sales growth, lower gross margins, higher selling, general and administrative expenses as a percentage of sales and higher interest costs. Additionally, in the quarter and six month periods we recorded $\$ 70$ million in restructuring expenses and $\$ 23$ million in the quarter and $\$ 37$ million for the six month period for consulting related to our restructuring activities. Prior year's results benefited from one extra day because of leap year.

Net sales for the second quarter increased by $7.0 \%$ to $\$ 16,475$ million and rose by $6.8 \%$ to $\$ 31,422$ million for the first six months. Drugstore sales increases resulted from sales gains in existing stores and added sales from new stores, each of which include an indeterminate amount of market-driven price changes. Sales in comparable drugstores were up $1.3 \%$ for the quarter and $1.5 \%$ for the six month period. Comparable drugstores are defined as those that have been open for at least twelve consecutive months without closure for seven or more consecutive days and without a major remodel or a natural disaster in the past twelve months. Relocated and acquired stores are not included as comparable stores for the first twelve months after the relocation or acquisition. We operated 7,173 locations as of February 28, 2009, compared to 6,237 a year earlier.

Prescription sales increased by $7.8 \%$ for the second quarter and $7.0 \%$ for the first six months and represented $63.2 \%$ and $64.5 \%$ of total sales, respectively. In the prior year, prescription sales increased $11.1 \%$ for both the quarter and year to date and represented $62.8 \%$ and $64.4 \%$ of total sales. Comparable drugstore prescription sales were up $2.9 \%$ in the current quarter and $2.8 \%$ in the six month period. The effect of generic drugs, which have a lower retail price, replacing brand name drugs reduced prescription sales by $2.3 \%$ in the current quarter and six month period versus $4.4 \%$ in the previous quarter and $4.3 \%$ in the previous six month period. The effect of generics on total sales was a reduction of $1.3 \%$ in the current quarter and year to date compared to $2.4 \%$ in the prior year's periods. Third party sales, where reimbursement is received from managed care organizations as well as government and private insurance, were $95.2 \%$ of prescription sales for the quarter and $95.3 \%$ for the first six months this year compared to $95.1 \%$ in the prior year's periods. The total number of prescriptions filled for the second quarter was approximately 164 million compared to 157 million for the same period last year.

Front-end sales increased $5.7 \%$ for the current quarter and $6.4 \%$ for the first six months and were $36.8 \%$ and $35.5 \%$ of total sales, respectively. In comparison, prior year front end sales increased $9.4 \%$ and $9.3 \%$ and comprised $37.2 \%$ and $35.6 \%$ of total sales. The overall increase is due to the addition of new stores and an increase in sales dollars related to consumables and household items. Offsetting the increase were decreases in sales dollars from seasonal items, photo and personal care. These factors contributed to comparable front-end sales decreasing $1.2 \%$ in the current quarter and $0.7 \%$ year to date compared to increases of $4.0 \%$ and $4.3 \%$ last year.

Gross margin as a percent of sales was $28.3 \%$ in the current quarter and $28.0 \%$ for the first six months compared to $28.9 \%$ and $28.4 \%$ last year. Overall margins were negatively impacted by non-retail businesses, which have lower margins and are becoming a greater part of the total business, lower front-end margins due to promotional pricing and product mix and a higher provision for LIFO. This was partially offset by an improvement in retail pharmacy margins, which were positively influenced by generic drug sales, but to a lesser extent negatively influenced by the growth in third party pharmacy sales and lower market driven reimbursements.

We use the LIFO method of inventory valuation, which can only be determined annually when inflation rates and inventory levels are finalized; therefore, LIFO inventory costs for the interim financial statements are estimated. Cost of sales included a LIFO provision of $\$ 49$ million and $\$ 92$ million for the quarter and six month period ended February 28, 2009 versus $\$ 31$ million and $\$ 58$ million a year ago. Our estimated annual inflation rate was $2.25 \%$ for the quarter and six month period compared to $1.50 \%$ a year ago. The increase is attributed to higher anticipated inflation for non-prescription drugs and other front-end merchandise.

Gross profit increased $4.8 \%$ in the quarter and $5.3 \%$ year to date versus $10.1 \%$ and $9.9 \%$ increases in the same periods last year. The change from the prior year is primarily due to lower sales growth and lower gross margins.

Selling, general and administrative expenses as a percentage of sales were $22.0 \%$ for the current quarter and $22.6 \%$ for the first six months compared to $21.8 \%$ and $22.2 \%$ a year ago. In the current quarter higher restructuring expenses were partially offset by lower store level salaries as a percentage of sales. Year to date higher restructuring, occupancy and other miscellaneous expenses were partially offset by lower store level salaries as a percentage of sales.

Selling, general and administrative expenses increased $8.1 \%$ in the second quarter and $8.6 \%$ for the six month period ended February 28,2009 compared to $11.2 \%$ and $10.6 \%$ a year ago. Restructuring expenses accounted for $2.4 \%$ of the increase in the current quarter and $1.5 \%$ of the increase for the six month period. Partially offsetting restructuring expenses was a reduction in store level salaries for the current quarter and year to date. Store level salaries increased at a lower rate of growth than sales, contrary to the prior year where the rate of growth was higher than sales.

Interest was a net expense of $\$ 20$ million in the quarter and $\$ 35$ million year to date, compared to $\$ 2$ million and $\$ 2$ million in the prior quarter and year to date, respectively. The increase in interest expense is primarily attributed to the issuance of long-term debt. The current year's interest expense is net of $\$ 4$ million in the quarter and $\$ 9$ million year to date, which was capitalized to construction projects versus $\$ 5$ million in the quarter and $\$ 12$ million year to date capitalized last year.

The effective tax rate was $36.7 \%$ for the quarter and $37.0 \%$ for the first six months compared to $36.8 \%$ and $37.1 \%$ a year ago.

## CRITICAL ACCOUNTING POLICIES

The consolidated condensed financial statements are prepared in accordance with accounting principles generally accepted in the United States of America and include amounts based on management's prudent judgments and estimates. Actual results may differ from these estimates. Management believes that any reasonable deviation from those judgments and estimates would not have a material impact on our consolidated financial position or results of operations. To the extent that the estimates used differ from actual results, however, adjustments to the statement of earnings and corresponding balance sheet accounts would be necessary. These adjustments would be made in future statements. For a complete discussion of all our significant accounting policies please see our 2008 annual report on Form 10-K. Some of the more significant estimates include goodwill and other intangible asset impairment, allowance for doubtful accounts, vendor allowances, liability for closed locations, liability for insurance claims, cost of sales, and income taxes. We use the following methods to determine our estimates:

## Goodwill and other intangible asset impairment -

Goodwill and other indefinite-lived intangible assets are not amortized, but are evaluated for impairment annually or whenever events or changes in circumstances indicate that the value of a certain asset may be impaired. The process of evaluating goodwill for impairment involves the determination of fair value. Inherent in such fair value determinations are certain judgments and estimates, including the interpretation of economic indicators and market valuations and assumptions about our business plans. We have not made any material changes to the method of evaluating goodwill and intangible asset impairments during the last three years. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine impairment.
Allowance for doubtful accounts -

The provision for bad debt is based on both specific receivables and historic write-off percentages. We have not made any material changes to the method of estimating our allowance for doubtful accounts during the last three years. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine the allowance.

## Vendor allowances -

Vendor allowances are principally received as a result of purchase levels, sales or promotion of vendors' products. Allowances are generally recorded as a reduction of inventory and are recognized as a reduction of cost of sales when the related merchandise is sold. Those allowances received for promoting vendors' products are offset against advertising expense and result in a reduction of selling, general and administrative expenses to the extent of advertising incurred, with the excess treated as a reduction of inventory costs. We have not made any material changes to the method of estimating our vendor allowances during the last three years. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine vendor allowances.
Liability for closed locations -
The liability is based on the present value of future rent obligations and other related costs (net of estimated sublease rent) to the first lease option date. We have not made any material changes to the method of estimating our liability for closed locations during the last three years. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine the liability.
Liability for insurance claims -
The liability for insurance claims is recorded to an actuarially determined estimate for claims incurred and is not discounted. The provisions are estimated in part by considering historical claims experience, demographic factors and other actuarial assumptions. We have not made any material changes to the method of estimating our liability for insurance claims during the last three years. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine the liability.

## Cost of sales -

Drugstore cost of sales is derived based on point-of-sale scanning information with an estimate for shrinkage and adjusted based on periodic
inventories. Inventories are valued at the lower of cost or market determined by the LIFO method. We have not made any material changes to the method of estimating cost of sales during the last three years. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine cost of sales. Cost of sales will continue to be impacted by our restructuring initiatives which include inventory rationalization and the subsequent write-down of inventory to the lower of cost or market.
Income Taxes -
We are subject to routine income tax audits that occur periodically in the normal course of business. U.S. federal, state and local and foreign tax authorities raise questions regarding our tax filing positions, including the timing and amount of deductions and the allocation of income among various tax jurisdictions. In evaluating the tax benefits associated with our various tax filing positions, we record a tax benefit for uncertain tax positions using the highest cumulative tax benefit that is more likely than not to be realized. Adjustments are made to our liability for unrecognized tax benefits in the period in which we determine the issue is effectively settled with the tax authorities, the statute of limitations expires for the return containing the tax position or when more information becomes available. Our liability for unrecognized tax benefits, including accrued penalties and interest, is included in other long-term liabilities on our consolidated balance sheets and in income tax expense in our consolidated statements of earnings.

In determining our provision for income taxes, we use an annual effective income tax rate based on full year income, permanent differences between book and tax income, and statutory income tax rates. The effective income tax rate also reflects our assessment of the ultimate outcome of tax audits. Discrete events such as audit settlements or changes in tax laws are recognized in the period in which they occur. Based on current knowledge, we do not believe there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine income taxes.

## LIQUIDITY AND CAPITAL RESOURCES

Cash and cash equivalents were $\$ 909$ million at February 28, 2009, compared to $\$ 255$ million at February 29, 2008. Short-term investment objectives are to minimize risk, maintain liquidity and maximize after-tax yields. To attain these objectives, investment limits are placed on the amount, type and issuer of securities. Investments are principally in U.S. Treasury market funds and Treasury Bills.

Net cash provided by operating activities for the six months ending February 28, 2009 improved $\$ 234$ million to $\$ 1,740$ million compared to $\$ 1,506$ million a year ago. The increase is primarily attributable to working capital improvements. For the six months ended February 28,2009 we generated $\$ 157$ million in cash flow from working capital improvements, primarily through better inventory and accounts payable management. Working capital improvements were partially offset by lower net earnings. Working capital in the prior period was a cash use of $\$ 5$ million. Cash provided by operations is the principal source of funds for expansion, acquisitions, remodeling programs, dividends to shareholders and stock repurchases. In fiscal 2009, we supplemented cash provided by operations with long-term debt.

Net cash used for investing activities was $\$ 1,896$ million versus $\$ 1,121$ million last year. Using the proceeds from our issuance of long-term debt we invested $\$ 650$ million in short-term Treasury Bills. Additions to property and equipment were $\$ 1,092$ million compared to $\$ 1,043$ million last year. During the first six months we added a total of 303 locations ( 239 net) compared to 290 last year ( 240 net). There were 88 owned locations added during the first six months and 71 under construction at February 28, 2009 versus 104 owned locations added and 70 under construction as of February 29, 2008.

|  |  |  |  | Specialty <br> Pharmacy |  | Mail Service |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Business acquisitions this year were $\$ 183$ million versus $\$ 90$ million in the prior year. Business acquisitions in the current year include the acquisition of McKesson Corporation's specialty pharmacy, a business within McKesson's Specialty division and IVPCARE, a specialty pharmacy focused on reproductive health and selected other assets (primarily prescription files).

Capital expenditures throughout fiscal 2009 are expected to be $\$ 1.8$ billion, excluding business acquisitions. We expect to open approximately 540 new drugstores in fiscal 2009, with a net increase of approximately 475 drugstores and anticipate having a total of more than 7,000 drugstores in 2010 . We intend to achieve new drugstore organic growth between 4.0 percent and 4.5 percent in fiscal 2010 and between 2.5 percent and 3.0 percent in 2011. In the first six months, we added a total of 303 locations, of which 245 were new or relocated drugstores, with a net gain of 235 drugstores after relocations and closings. We are continuing to relocate stores to more convenient freestanding locations. In addition to new stores, expenditures are planned for distribution centers and technology. A new distribution center in Windsor, Connecticut opened in the current quarter.

Net cash provided by financing activities was $\$ 622$ million compared to a net cash use of $\$ 385$ million last year. On January 13 , 2009, we issued $\$ 1,000$ million of $5.25 \%$ notes due in 2019. The notes were issued at a discount. The net proceeds after deducting the discount, underwriting fees and issuance costs were $\$ 987$ million. The
proceeds were used to pay down short-term borrowings with the excess used to purchase short term investments in Treasury Bills. Short-term borrowings paid during the current fiscal year were $\$ 70$ million compared to $\$ 122$ million a year ago. Shares totaling $\$ 140$ million were purchased to support the needs of the employee stock plans during the current period as compared to $\$ 148$ million a year ago. On January 10, 2007, a stock repurchase program ("2007 repurchase program") of up to $\$ 1,000$ million was announced, to be executed over four years. No repurchases were made under the 2007 repurchase program during the current or prior year. We plan to continuously evaluate executing any stock repurchases under the 2007 repurchase program throughout the year. We will continue to repurchase shares to support the needs of the employee stock and option plans. In the first six months of the current year, we had proceeds related to employee stock plans of $\$ 77$ million versus $\$ 106$ million for the same period last year. Cash dividends paid were $\$ 223$ million during the first six months versus $\$ 188$ million for the same period a year ago.

We had no commercial paper outstanding at February 28, 2009. In connection with our commercial paper program, we maintain two unsecured backup syndicated lines of credit that total $\$ 1,200$ million. The first $\$ 600$ million facility expires on August 10,2009 , the second on August 12 , 2012. Our ability to access these facilities is subject to our compliance with the terms and conditions of the credit facilities, including financial covenants. The covenants require us to maintain certain financial ratios related to minimum net worth and priority debt, along with limitations on the sale of assets and purchases of investments. As of February 28 , 2009 we were in compliance with all such covenants. The company pays a facility fee to the financing bank to keep this line of credit facility active. While we are still able to access these lines of credit, as of February 28, 2009, there were no borrowings outstanding against these credit facilities. We do not expect any borrowings under these facilities, together with our outstanding commercial paper, to exceed $\$ 1,200$ million. On December 9,2008 , we entered into an additional $\$ 175$ million line of credit that expired on December 31, 2008.

Our current credit ratings are as follows:

| Rating Agency | Long-Term Debt <br> Rating | Outlook | Commercial Paper Rating | Outlook |
| :--- | :---: | :---: | :---: | :---: |
| Moody's | A2 | Stable | P-1 | Stable |
| Standard \& Poor's | A+ | Negative | A-1 | Negative |

In assessing our credit strength, both Moody's and Standard \& Poor's consider our business model, capital structure, financial policies and financial statements. Our credit ratings impact our future borrowing costs, access to capital markets and operating lease costs.

## CONTRACTUAL OBLIGATIONS AND COMMITMENTS

The following table lists our contractual obligations and commitments as of February 28, 2009:

|  | Payments Due by Period (In millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  | Less than 1 Year |  | 1-3 Years |  | 3-5 Years |  | Over 5 Years |  |
| Operating leases (1) | \$ | 34,249 | \$ | 1,890 | \$ | 4,015 | \$ | 3,910 | \$ | 24,434 |
| Purchase obligations (2): |  |  |  |  |  |  |  |  |  |  |
| Open inventory purchase orders |  | 1,017 |  | 1,017 |  | - |  | - |  | - |
| Real estate development |  | 692 |  | 660 |  | 32 |  | - |  | - |
| Other corporate obligations |  | 485 |  | 226 |  | 174 |  | 50 |  | 35 |
| Long-term debt* |  | 2,350 |  | 7 |  | 4 |  | 1,304 |  | 1,035 |
| Interest payment on long-term debt |  | 810 |  | 127 |  | 232 |  | 195 |  | 256 |
| Insurance* |  | 468 |  | 150 |  | 111 |  | 79 |  | 128 |
| Retiree health* |  | 391 |  | 9 |  | 22 |  | 28 |  | 332 |
| Closed location obligations* |  | 75 |  | 18 |  | 23 |  | 13 |  | 21 |
| Capital lease obligations *(1) |  | 41 |  | 3 |  | 4 |  | 3 |  | 31 |
| Other long-term liabilities reflected on the balance sheet*(3) |  | 634 |  | 45 |  | 107 |  | 100 |  | 382 |
| Total | \$ | 41,212 | \$ | 4,152 | \$ | 4,724 | \$ | 5,682 | \$ | 26,654 |

* Recorded on balance sheet.
(1) Amounts for operating leases and capital leases do not include certain operating expenses under the leases such as common area maintenance, insurance and real estate taxes. These expenses for the company's most recent fiscal year were $\$ 298$ million.
(2) The purchase obligations include agreements to purchase goods or services that are enforceable and legally binding and that specify all significant terms, including open purchase orders.
(3) Includes $\$ 44$ million ( $\$ 12$ million due in 1-3 years, $\$ 16$ million due in 3-5 years and $\$ 16$ million due in over 5 years) of unrecognized tax benefits recorded under FIN No. 48, which we adopted in fiscal year 2008.


## OFF-BALANCE SHEET ARRANGEMENTS

Letters of credit are issued to support purchase obligations and commitments (as reflected on the Contractual Obligations and Commitments table) as follows (In millions):

| Insurance | $\$$ | 265 |
| :--- | ---: | ---: |
| Inventory obligations | 27 |  |
| Real estate development | 15 |  |
| Other | 8 |  |
| Total | $\$ 8$ |  |

We have no other off-balance sheet arrangements other than those disclosed on the Contractual Obligations and Commitments table and a credit agreement guaranty on behalf of SureScripts-RxHub, LLC. This agreement is described more fully in Note 8 in the Notes to Consolidated Condensed Financial Statements.

Both on-balance sheet and off-balance sheet financing are considered when targeting debt to equity ratios to balance the interests of equity and debt (including real estate) investors. This balance allows us to lower our cost of capital while maintaining a prudent level of financial risk.

## RECENT ACCOUNTING PRONOUNCEMENTS

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 157, Fair Value Measurements. This statement, and the related pronouncements, defines and provides guidance when applying fair value measurements to accounting pronouncements that require or permit such measurements. We adopted the provisions of SFAS 157, Fair Value Measurements for financial assets and liabilities beginning in the first quarter of fiscal 2009. FASB Staff Position No. 157-2 deferred the effective date of nonfinancial assets and liabilities until fiscal year 2010. We do not expect to have a material impact in 2010 when we apply the statement to our nonfinancial assets and liabilities.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interest in Consolidated Financial Statements - an amendment of Accounting Research Bulletin No. 51. The objective of this statement is to improve the relevance, comparability, and transparency of the financial information that a reporting entity provides in its consolidated financial statements by establishing accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. The statement significantly changes the accounting for transactions with minority interest holders. This statement, which will be effective for the first quarter of fiscal 2010, is not expected to have a material impact on our consolidated financial position or results of operations

In December 2007, the FASB issued SFAS No 141(R), Business Combinations. This statement establishes principles and requirements for how the acquirer recognizes and measures identifiable assets acquired, liabilities assumed and any noncontrolling interest in a business combination. In addition the statement provides a revised definition of a business, shifts from the purchase method to the acquisition method, expenses acquisition-related transaction costs, recognizes contingent consideration and contingent assets and liabilities at fair value, and capitalizes acquired in-process research and development. This statement, which will be effective for the first quarter of fiscal 2010, will be applied prospectively to business combinations. In addition, changes in an acquired entity's deferred tax assets and uncertain tax positions after the measurement period will impact income tax expense.

## CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

Certain information in this quarterly report on Form 10-Q, as well as in other public filings, the company website, press releases and oral statements made by our representatives, is forward-looking information based on current expectations and plans that involve risks and uncertainties. Forward-looking information includes statements concerning pharmacy sales trends, prescription margins, number and location of new store openings, outcomes of litigation, the level of capital expenditures, and demographic trends. Forward looking information includes statements with words such as "expects," "estimates," "intends," "believes," "plans," "anticipates" or similar language. For such statements, we claim the protection of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

Forward-looking statements involve risks and uncertainties, known or unknown to the company, that could cause results to differ materially from management expectations as projected in such forward-looking statements. These risk and uncertainties are discussed in Item 1A of the company's annual report on Form 10-K for the period ended August 31, 2008 as well as other documents filed with the Securities and Exchange Commission. Unless otherwise required by applicable securities laws, the company assumes no obligation to update its forward-looking statements to reflect subsequent events or circumstances

## Item 3. QUALITATIVE AND QUANTITATIVE DISCLOSURE ABOUT MARKET RISK

Management does not believe that there is any material market risk exposure with respect to derivative or other financial instruments that would require disclosure under this item.

## Item 4. CONTROLS AND PROCEDURES

Based on their evaluation as of February 28, 2009, pursuant to Exchange Act Rule 13a-15(b), the company's management, including its Chief Executive Officer and Chief Financial Officer, has concluded that the company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e)) are effective.

In connection with the evaluation pursuant to Exchange Act Rule 13a-15(d) of the company's internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) by the company's management, including its Chief Executive Officer and Chief Financial Officer, no changes during the quarter ended February 28, 2009 were identified that have materially affected, or are reasonably likely to materially affect, the company's internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

On April 16, 2008, the Plumbers and Steamfitters Local No. 7 Pension Fund filed a putative class action suit against the company and its former Chief Executive Officer and Chief Operating Officer in the United States District Court for the Northern District of Illinois. The suit was filed on behalf of purchasers of company common stock during the period between June 25, 2007, and November 29, 2007. The complaint which was amended on October 16, 2008 charges the company and its former Chief Executive Officer and Chief Operating Officer with violations of Section 10(b) of the Securities Exchange Act of 1934, claiming that the company misled investors by failing to disclose declining rates of growth in generic drug sales and a contract dispute with a pharmacy benefits manager that allegedly had a negative impact on earnings. The company and the officers named in the suit believe the allegations are without merit, and intend to defend against them vigorously. Management is also of the opinion that although the outcome of this litigation cannot be forecast with certainty, the final disposition should not have a material adverse effect on the company's consolidated financial position or results of operations.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(c) The following table provides information about purchases by the company during the quarter ended February 28 , 2009 of equity securities that are registered by the company pursuant to Section 12 of the Exchange Act:

| Issuer Purchases of Equity Securities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Period | Total Number of Shares Purchased (1) | Average Price <br> Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (2) | Approximate Dollar Value of Shares that May <br> Yet Be Purchased Under the Plans or Programs (2) |
| 12/1/2008-12/31/2008 | - - | - | - - | \$655,123,821 |
| 1/1/2009-1/31/2009 | 590,000 | \$26.345906 | - | \$655,123,821 |
| 2/1/2009-2/28/2009 | 1,000,000 | \$25.978807 | - | \$655,123,821 |
| Total | $\xrightarrow{1,590,000}$ | \$26.115026 | - | \$655,123,821 |

(1) The company repurchased an aggregate of $1,590,000$ shares of its common stock in open-market transactions to satisfy the requirements of the company's employee stock purchase and option plans, as well as the company's Nonemployee Director Stock Plan. These share repurchases were not made pursuant to a publicly announced repurchase plan or program.
(2) On January 10, 2007, the Board of Directors approved a stock repurchase program (" 2007 repurchase program"), pursuant to which up to $\$ 1,000$ million of the company's common stock may be purchased prior to the expiration date of the program on January 20, 2011. This program was announced in the company's report on Form 8-K, which was filed on January 11, 2007. The total remaining authorization under the repurchase program is $\$ 655,123,821$ as of February 28 , 2009.

## Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

(a) The company held its Annual Meeting of Shareholders on January 14, 2009. At the Annual Meeting:
(c) (1) The shareholders voted for election of the following directors to serve until the next annual meeting or until their successors are elected and qualified:

|  |  | Votes <br> Withheld |
| :--- | ---: | ---: |
| William C. Foote | $840,802,772$ | $15,720,150$ |
| Mark P. Frissora | $836,188,180$ | $20,334,742$ |
| Alan G. McNally | $839,574,071$ | $16,948,851$ |
| Cordell Reed | $839,592,428$ | $16,930,493$ |
| Nancy M. Schlichting | $841,952,999$ | $14,569,923$ |
| David Y. Schwartz | $842,413,780$ | $14,109,142$ |
| Alejandro Silva | $843,396,347$ | $13,126,574$ |
| James A. Skinner | $836,012,807$ | $20,510,115$ |
| Marilou M. von Ferstel | $839,284,351$ | $17,238,571$ |
| Charles R. Walgreen III | $842,671,567$ | $13,851,354$ |

(2) The proposal to ratify the appointment of Deloitte \& Touche LLP as the company's independent registered public accounting firm was approved by a vote of 847,566,642 for, 6,046,229 against and 2,910,199 abstentions.
(3) The proposal to amend the Walgreen Co. 1982 Employees Stock Purchase Plan to increase the number of shares of common stock authorized for issuance under the Plan was approved by a vote of $662,670,723$ for, $18,177,153$ against, $2,907,608$ abstentions and $172,767,586$ broker non-votes.
(4) The shareholder proposal that the Board of Directors of the company adopt a policy that the Chairman of the Board be an independent director who has not previously served as an executive officer of the company was not approved. There were 195,703,193 votes for, 480,638,829 votes against, $7,410,339$ abstentions and 172,770,709 broker non-votes.
(5) The shareholder proposal that the Board of Directors of the company adopt a policy that provides shareholders the opportunity at each annual shareholder meeting to vote on an advisory resolution to ratify the compensation of the named executive officers was not approved. There were $255,565,850$ votes for, 401,087,431 votes against, 27,091,628 abstentions and 172,778,161 broker non-votes.

## Item 6. EXHIBITS

(a) Exhibits
1.1

Underwriting Agreement dated January 8, 2009, by and among the Company and Banc of America Securities LLC, Goldman, Sachs \& Co., J.P. Morgan Securities Inc., and Morgan Stanley \& Co. Incorporated, as representatives of the several underwriters named therein, filed with the Securities and Exchange Commission on January 13, 2009 as Exhibit 1.1 to Walgreen Co.'s Current Report on Form 8-K (File No. 1-00604), and incorporated by reference herein.

Articles of Incorporation of Walgreen Co., as amended, filed with the Securities and Exchange Commission as Exhibit 3(a) to Walgreen Co.'s Quarterly Report on Form 10-Q for the quarter ended February 28, 1999 (File No. 1-00604), and incorporated by reference herein.

Amended and Restated By-Laws of Walgreen Co., as amended effective as of September 1, 2008, filed with the Securities and Exchange Commission on September 5, 2008 as Exhibit 3.1 to Walgreen Co.'s Current Report on Form 8-K (File No. 1-00604), and incorporated by reference herein.

Form of $5.25 \%$ Note due 2019, filed with the Securities and Exchange Commission on January 13, 2009 as Exhibit 1.1 to Walgreen Co.'s Current Report on Form 8-K (File No. 1-00604), and incorporated by reference herein.

Form of Amendment to Restricted Stock Unit Award Agreement (effective January 1, 2009).
Form of Amendment to Change of Control Employment Agreements (effective January 1, 2009).

Amendment to the Walgreen Co. 1986, 1988, 1992 (Series 1), 1992 (Series 2), 1997 (Series 1), 1997 (Series 2), 2001 and 2002 Executive Deferred Compensation/Capital Accumulation Plans.

Computation of Ratio of Earnings to Fixed Charges.
Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.
Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

| Dated: March 26, 2009 | $\frac{\text { WALGREEN CO. }}{\text { (Registrant) }}$ |
| :--- | :--- |
| Dated: March 26, 2009 | $\frac{\text { /s/ W.D. Miquelon }}{}$ |
| W.D. Miquelon <br> Senior Vice President <br> (Chief Financial Officer) |  |
|  | /s/ M.M. Scholz |
| M.M. Scholz |  |
| Controller |  |
| (Chief Accounting Officer) |  |

