Eleventh National Forum

CUSTOMER BASED MARKETING STRATEGIES

FOCUS ON : MARKETING RESULTS PHYSICIAN STRATEGIES CUSTOMER COMMUNICATION TECHNOLOGY & THE INTERNET



April 30 – May 2, 2006 Caesars Palace Las Vegas, NV



FORUM FOR HEALTHCARE STRATEGISTS

Examine the Winning Strategies

Actual case studies from leading healthcare organizations will allow attendees to:

- Examine new concepts for understanding, and engaging, the customer
- Identify innovative approaches to looking at traditional services
- Define strategies to strengthen your physician relations efforts
- Evaluate branding strategies
- Track and measure marketing efforts

Who Should Attend

The Eleventh National Forum on Customer Based Marketing Strategies is designed for healthcare executives from hospitals, academic medical centers, healthcare systems, and medical group practices including:

- Chief Marketing Officers
- Marketing Communication
 Directors
- Physician Relations Directors
- Public Relations Directors
- Network and Business
 Development Executives
- Sales Executives
- Strategy Executives
- Consultants



The Engaged Healthcare Consumer: A Marketing Call to Action

Today, a growing number of consumers are becoming more involved in healthcare decisions. Employers and health plans are asking them to pay a larger share of premium costs, so they want to know that they're spending their money wisely. And, with the increased access to information about health and healthcare, they're able to do so. They engage physicians in discussions about their health problems and treatment options, express their preferences, and participate in decisions about their care. They embrace boutique medicine, complimentary and alternative medicine, and more choice.

The role of the healthcare strategist is clear: to become the voice of the consumer within their healthcare organization, to know what the healthcare consumer is looking for, and to ensure that the consumer is informed and involved.

For eleven years, the **National Forum on Customer Based Marketing Strategies** has identified important healthcare marketing challenges and tackled them head-on. The 2006 program continues this tradition.

Dear Colleague:

Healthcare marketers, it is time to answer the Marketing Call to Action. In every other industry, marketers are "kings," and marketing often leads to the CEO's seat. Traditionally, this has not been the case in healthcare. But, it's time for a change, for marketers to take a cue from other industries.

The engaged consumer presents healthcare strategists with a challenge, but also with a tremendous opportunity. There's a need for something different...for strategic marketing. This means developing services that are superior to all others in the market when it comes to quality and value, aligning with the right physicians to maintain that superiority, and giving consumers the information they need to make intelligent and responsible choices regarding their care.

It is time for marketing professionals to be market-driven, to focus on accountability, ROI, and making a difference on the bottom line success of healthcare organizations. After all, marketers possess the skills needed for healthcare organizations to succeed in the changing environment. Most importantly, they understand the customer, and are in the best position to act as the customer's voice within their healthcare organizations.

At the **Eleventh National Forum on Customer Based Marketing Strategies**, you will find many case studies that highlight the strategies and tactics of leading healthcare organizations. The solid breakout sessions are enhanced by thought-provoking keynote speakers.

On behalf of the Forum for Healthcare Strategists, we extend a very special invitation to you to attend the nation's most forward-thinking marketing conference.



William Gombeski Conference Co-Chair Director, Strategic Marketing University of Kentucky HealthCare



Debbie Hunter-Snow Conference Co-Chair Director, Marketing Communications UAB Health System



Janet Meeks Conference Co-Chair SVP for Corporate Development Mount Carmel Health Services

Pre-Forum Strategy Sessions

Separate conference registration fees apply to the Pre-Forum Strategy Sessions. Please check the Registration Form for details.

Strategy Session I: 9:00am – 12:00pm

Strategy Session II: 9:00am – 12:00pm Service Line Management: The Essentials

Responding to demands to be more customer-driven,

to compete with niche players, healthcare executives

are focusing on the development of successful service

operational, financial, and marketing implications

Impact on physicians, as well as the clinical agenda

• Key steps to implementing service line management

• Overview of service line models, as well as the

lines. The following will be examined:

Senior Business Development Associate

Customer Communication

Strategic Messaging: Using Your Internal

Swedish Medical Center (Seattle, WA)

• Cultural impact

Measuring ROI

President

StratEx, LLC

Audiences

J. Heidi Aylsworth

Richard K. Keck, Jr.

to improve clinical and financial performance, and

Strategy Session III: 8:00am – 1:00pm

Academic Medical Centers: Focus on Results

Healthcare organizations are faced with unprece-

at Academic Medical Centers. Don't miss the

issues for AMC healthcare executives.

refer to page 8 for a complete agenda.

Physician Strategies

Who Wins and Who Loses

(Sponsored by DataBay Resources)

Building and Maintaining Strategic Alliances:

and Efrat Marmur, Senior Marketing Research

Analyst, Emory Healthcare, examine Consumers'

Perception of Academic Medical Centers. Then,

join your colleagues in facilitated discussion on key

Note: This session is designed for Academic Medical

Center marketing and planning executives. Please

dented change. Often this change is most evident

"kick-off" session as Una Newman, Senior Director,

Sunday, April 30

Public Data Releases: Clinical & Strategic Implications

The increase in healthcare information now available to consumers has placed pressure on providers to improve performance. Examine:

- What data is available now as well as the future of outcomes data
- How to use the data to improve clinical performance working with the medical staff and nurses
- The issue of pay-for-performance
- Effective public relations/media strategies to take advantage of positive outcomes and minimize the negative impact of poor outcomes

Steve Berkowitz, MD

Chief Medical Officer St. David's Healthcare Partnership (Austin, TX)

Christin Cross

Marketing Director

South Austin Hospital

Conference Commences 1:00pm

Strategic Marketing

The Quality Differentiated Brand

With greater public scrutiny and disclosure of comparative quality data, w performance be the new sta differentiation? Explore the consumer perceived quality. for increasing preference, ve share for quality differentiat highlights will provide insig perceptions regarding quali from leading healthcare org how to involve physicians in a strong, differentiated strat

Kim Menefee

Vice President WellStar Health System (Ma

Susan Solomon

Vice President, Marketing & MemorialCare Medical Cen (Huntington Beach, CA)

Jan Brown President Market Strategies, Inc.

Karen Corrigan, Facilitato

CEO The Strategy Group

will clinical quality tandard for competitive e complex construct of Then, examine strategies volume, and market ated brands. Research ight into consumer ality, and case studies ganizations will illustrate in the development of ategy built on quality.	It IS possible for employees to talk about the organi- zation in a consistent and strategic manner. Examine how consistent messages and positioning can lead to a happier workforce and stronger bottom line. Learn how to motivate employees and partners to promote the message. Marty Campanello Senior Vice President for Planning and Business Development Bayhealth Medical Center (Dover, DE)	Nationwide, hospital executives and physicians are looking for ways to work together. Examine the alliances that will secure physician loyalty, grow market share, and develop winning relationships. Learn what works, what doesn't, and why. Jeffry Peters President Health Directions, LLC
larietta, GA)	Secret Shopping: Getting to Know Your Customer	Developing a Database: Tracking Your Efforts Physician strategies must target physicians who will
& Public Relations nter	How do customers gauge their experience with your organization, and what are the touch points that can make or break that experience? Examine the critical elements of the customer experience in medical practice and hospital settings. Learn how to conduct a secret shopping exercise, as well as how to use that information to foster change.	maximize gains in strategic volumes, as well as increase profitability. Examine how to develop physician stratification strategies, as well as determine market potential. Design measurable goals for the targeted physician groups. And, don't forget accountability. Examine how to track and measure results.
or	Kevin Stranberg Director of Marketing & Community Relations Memorial Medical Center (Ashland, WI)	Mike Riley Vice President of Sales HCA/HealthOne Continental Division (Denver, CO)
(1/2 Day)	Kristin Baird President Baird Consulting, Inc.	Allison McCarthy Consultant Corporate Healthcare Group-Northeast

4:00 – 5:15pm **General Session**

The Boomers: The Albatross Myth



There's no doubt that baby boomers will impact the healthcare system in an unprecedented way. But, will the forecasts of catastrophic spending be accurate? And, what is the likely impact of the baby boomers on social security and Medicare programs? How real is the potential for significant improvement for health and life status? Jeff Goldsmith is an award winning author and widely sought after lecturer. Be one of the first to hear insights from his new book.

Jeff Goldsmith, President, Health Futures, Inc.

5:15-6:45pm **Opening Reception in the Marketing Learning Center**

SCHEDULE AT A GLANCE

SCHEDOLE A	
6:30am–5:00pm	Registration
7:00–7:50am	Sunrise Networking Breakfast (Sponsored by Solucient®, LLC)
8:00–9:15am	General Session
9:15–9:45am	Break in the Marketing Learning Center
9:45–11:00am	Concurrent Sessions
11:00–11:15am	Break
11:15am– 12:30pm	Concurrent Sessions
12:30–1:30pm	Luncheon
1:30–2:00pm	Dessert in the Marketing Learning Center
2:00–3:15pm	Concurrent Sessions
3:15–3:45pm	Break in the Marketing Learning Center
3:45–5:00pm	Concurrent Sessions
5:00–6:00pm	Reception in the Marketing Learning Center
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HIGHLIGHT

7:00-7:50am

Solucient Sunrise Networking Breakfast

Begin your day right by meeting and networking with your colleagues. Join us for a networking breakfast, organized topically and facilitated by recognized leaders in the field.

Monday, May 1

Strategic Marketing	Customer Communication
 Being Honest About Identity Hospital executives sometimes form unrealistic views of what the public thinks about them. In fact, most institutions have not created a memorable "brand identity" in the customer's mind. Learn how healthcare organizations can take control of their public persona. Pam Bylen VP, Marketing & Planning University of CA, San Diego Healthcare Daniel Miers VP, Account Director Storandt Pann Margolis 	Winning and Sustaining Excellence St. Luke's Hospital, on a journey to excellence for many years, was chosen as a Malcolm Baldrige National Quality Award winner in 2003. Hear how the organization has continuously raised the bar and benchmarked their performance against best practice organizations in healthcare and in other industries. Corrine Everson VP, Marketing & Communications Saint Luke's Health System (Kansas City, KS)
 Philanthropy: Marketing & Development Work Together to Make a Difference Marketers at the University of Michigan Health System launched the first brand advertising campaign in over ten years in order to support the efforts of the development team. Hear how the integrated planning and execution resulted in increased giving, as well as driving awareness at a high level. Jim Macksood Lead Marketing Representative, Development Communications, Public Relations, and Marketing Communications University of Michigan (Ann Arbor, MI) 	Selling YOU: How to Sell Your Ideas Within the Organization The packaging and selling of your ideas can mean success or failure. Examine proven strategies for developing your ideas, as well as presenting them, in a way that makes people sit up and listen. Geoff Kaufmann Vice President of Clinical Development Center for Diagnostic Imaging, Inc. (Minneapolis, MN) Janet Guptill President KM At Work, Inc.
LUNCHEON	
Re-packaging: Indisputable ROI When planners and marketers re-package existing services for increased volume, measuring ROI is simple with indisputable results. Re-packaging, or modifying the product, price and place, creates more significant promotional opportunities and higher volume increases. Learn the essential steps in successful re-packaging, as well as how to measure ROI. Leslie L. Deane Director, Planning & Marketing FirstHealth of the Carolinas (Pinehurst, NC)	You Had Me at Hello: Speech Recognition Technology Improves Outreach and Cuts Costs Speech-enabled technology can inspire healthy behavior changes in patients. Hear how Intermountain Healthcare (IHC) provides members with tailored information on appropriate blood pressure levels and interventions aimed at helping them control their condition. PLUSit reduces costs as well as the burden of traditional outreach. David Larsen, Director, Quality Improvement IHC Health Plans (Salt Lake City, UT) Alexandra Drane, Founder and SVP Eliza Corporation
Media Advertising: Driving Forces AND ROI! Increasingly, various players are competing for advertising attention and dollars. So, how can you segment the market appropriately and allocate your valuable dollars to create the strongest impact? And, how do you accurately measure ROI? Examine this timely issue. Angela Wilson Senior Marketing Specialist Washington Hospital Center (Washington DC) Susan Dubuque President Neathawk Dubuque & Packett	 Service Excellence: Becoming the Nordstrom's of Healthcare Today, healthcare organizations need to compete on a service experience level. Erlanger Health System has used fiscally-conservative methods to increase patient satisfaction, as well as their market presence. Examine Erlanger's focus on service excellence, and how they've communicated their service standards to the community. Nancy P. White, SVP, Marketing/Public Relations Erlanger Health System Janna Binder, MBA, Director, Marketing & Public Relations Professional Research Consultants, Inc.
	 Being Honest About Identity Hospital executives sometimes form unrealistic views of what the public thinks about them. In fact, most institutions have not created a memorable "brand identity" in the customer's mind. Learn how healthcare organizations can take control of their public persona. Pam Bylen VP, Marketing & Planning University of CA, San Diego Healthcare Daniel Miers VP, Account Director Storandt Pann Margolis Philanthropy: Marketing & Development Work Together to Make a Difference Marketers at the University of Michigan Health System launched the first brand advertising campaign in over teny ears in order to support the efforts of the development team. Hear how the integrated planning and execution resulted in increased giving, as well as driving awareness at a high level. Jim Macksood Lead Marketing Representative, Development Communications, Public Relations, and Marketing Communications University of Michigan (Ann Arbor, MI) LUNCHEON Re-packaging: Indisputable ROI When planners and marketers re-package existing services for increased volume, measuring ROI is simple with indisputable results. Re-packaging, or modifying the product, price and place, creates more significant promotional opportunities and higher volume increases. Learn the essential steps in successful re-packaging, as well as how to measure ROI. Leslie L. Deane Director, Planning & Marketing FirstHealth of the Carolinas (Pinehurst, NC) Media Advertising: Driving Forces AND ROI! Increasingly, various players are competing for advertising attention and dollars. So, how can you segment the market appropriately and allocate your valuable dollars to create the strongest impact? And, how do you accurately measure ROI? Examine this timely issue. Angela Wilson

6:00pm

RECEPTION IN THE MARKETING LEARNING CENTER

8:15-9:15am General Session

By the Numbers: Emerging Trends on Hospital Demand



Are past predictions about hospital services really coming true? Join Dr. Kaveh Safavi as he examines the impact of demographics and technology on areas like inpatient service lines and operating expenses. Based on data representing the most current available national perspective, he will review how key factors, such as demand on resources, are affecting trends in hospital services and what that means for the relationships between consumers and healthcare organizations as they adapt to a changing marketplace.

Kaveh Safavi, MD, JD, Chief Medical Officer, Solucient®, LLC



5

Physician Strategies (Sponsored by DataBay Resources)	Strategies for Consumer Engagement	Leveraging Technology & the Internet
Co-Marketing with Physicians	Consumer Driven Healthcare: Early Adopter Experience	The Marketing Challenge: Technology Trends & Transitions
Learn how one premier healthcare organization developed co-marketing programs with specialists, family physicians, and community hospitals. Hear how this approach has generated significant rev- enue in specialized service lines, including cardiac surgery and cancer.	Although much has been written about CDHP, employ- er adoption has been slow. That's about to change, driven by the experiences of large employers like Wells Fargo. Examine what CDHP means to employers and employees, and how that will impact providers.	Healthcare strategists are challenged with trying to understand the implications that new technology will have on the delivery and financing of healthcare and their organizations. Hear how the latest trends will impact your planning efforts. Examine proven
Michele Flanagin Vice President, Strategic Planning, Marketing, and Program Development	John Reynolds Vice President, Human Resources Wells Fargo	knowledge transfer processes and review the results. Stephanie McCutcheon , Senior Advisor and
Rush University Medical Center (Chicago, IL)	William T. Phillips Vice President & Chief Revenue Officer Revenue Strategies, Inc.	Michele van Zuiden , Senior Advisor Health Technology Center
The Physician Customer: Driving Hospital Growth through C-Suite CRM	Healthcare Goes Retail	A Technology Milestone: Getting Patients Online
Hear how a hospital CEO drove strong revenue growth in competitive markets through focused CRM initiatives to reach out to physicians and engage them as valued customers, as well as partners, in the clinical enterprise.	Convenient Medical Clinics, often staffed by nurse practitioners, provide a quick way for consumers to access care for common health ailments. Examine the benefits, including aligning with primary care physi- cians, increasing market share, providing downstream revenue, reducing visits in the ER, and more.	The Palo Alto Medical Foundation (PAMF) recently achieved another health care technology milestone when its e-health service PAMFOnline surpassed 50,000 subscribers, or approximately 1/3 of PAMF's adult primary care patient population. Patients are using an EHR, requesting appointments, renewing
Lester Schindel President & CEO New England Sinai Hospital (Stoughton, MA)	Janet Meeks SVP, Corporate Development Mount Carmel Health Services (Columbus, OH)	prescriptions, accessing test results, receiving cus- tomized health information, and communicating with their physicians — all online! Examine how this is impacting care.
Bob Edmondson President Edmondson Consulting	Ronald J. Schmidt Executive Vice President DMI Transitions	Cecelia Montalvo Vice President Palo Alto Medical Foundation (Palo Alto, CA)
LUNCHEON		
Medical Groups: What Matters Now Between ever-increasing expenses and declining	Consumer Directed Health Plans and Health Savings Accounts: Impact on Provider	Integrating Web Content and Metrics into Marketing Strategies
reimbursements, medical groups today are concerned about their bottom line. How can the hospital position themselves as helpful partners? What kinds of old ideas have been refreshed to strengthen relationships with medical groups? Hear the results of a national poll of specialty physicians who will tell you exactly what's on their agenda and how you fit in.	Marketing Strategies The growth of Consumer Directed Health Plans (CDHP's) and Health Savings Accounts (HSA's) is having a profound impact on how consumers look for and purchase health care services. Providers need to rethink pricing strategies, the process of providing price information, and the entire value equation of price vs. quality. Examine strategies.	The University of Virginia Health System developed a marketing campaign that integrated print advertising, public relations, and other platforms to drive readers to a new consumer health site. Close tracking of the site allows marketing staff to measure consumer response to each stage of the campaign, determine which metrics are critical, and quantify the usage value of the different media and messaging.
Dan DeGroot Division Administrator Marshfield Clinic (Eau Claire, WI)	David Marlowe Principal Strategic Marketing Concepts	Carol Keese, MBA Manager of Strategic Marketing Communications University of Virginia Health System (Charlottesville, VA)
Karen Zupko		
President KarenZupko & Associates, Inc.	Lowering Health Plan Costs AND Increasing Market Share	Referring Physicians Portal: A Winning Strategy Physician portals can enhance relationships with
	Solve the #1 health issue for many companies AND build market share. Using Web based information, hear how combining evidence based medicine and predic- tive modeling can improve health and reduce costs.	referring physicians, increase revenues, and greatly increase patient safety and satisfaction. Two prominent healthcare organizations share their secrets. Edward Gardner
	Barb Eisenhardt VP, Operations HealthSpan (Cincinnati, OH)	Director, IT Technology Services Lucile Packard Children's Hospital Stanford University Medical Center
	Barbara Rutkowski Medical Manager, Managed Care St. Mary's Health System (Evansville, IN)	Margaret Hardie, RN, MS Manager, Web User Experience Group The Children's Hospital of Philadelphia
(1/2 Day)	Rich Williams , <i>Facilitator</i> Advanced Plan for Health	Kathy Divis, Facilitator President, Greystone.Net, Inc.

SCHEDULE AT A GLANCE

6:45am–2:30pm	Registration
7:00–8:00am	Special Breakfas Briefing (Sponsored by The Jackson Organization)
8:00–9:15am	General Session
9:15–9:30am	Break
9:30–10:45am	Concurrent Sessions
10:45–11:00am	Break

11:00am-12:15pm

12:30-2:30pm

Sessions Winning Workshops

Concurrent

12:30-

2:30pm

HIGHLIGHT

7:00-8:00am **Special Breakfast Briefing**

Panel Discussion

State-of-the-Art in Healthcare Marketing: **Prognosis for the Future**

Join a panel of senior level healthcare marketing executives and discuss the results of a national research study on the State-of-the-Art in Healthcare Marketing, which was sponsored by The Endresen Institute at the Jackson Organization and the Forum for Healthcare Strategists. Examine the implications for the future of healthcare marketing.



Tuesday, May 2

Time	Strategic Marketing	Customer Communication
9:30– 10:45am	Demonstrating Marketing Accountability Marketing Departments are being asked to produce more with less, as well as demonstrate why their budgets shouldn't be downsized. So, it's no surprise that a solid methodology for building, tracking, and measuring marketing performance is essential. Examine the obstacles in measuring marketing ROI. Identify what can be realistically measured and how. William R. Gombeski, Jr. Director, Strategic Marketing University of Kentucky HealthCare	Harnessing the Power of Women From the marketing practices of over 150 hospitals, understand the unique "female personality." Create a toolbox of innovative outreach activities that drive women to hospital utilization. Examine how the new retail perspective, and concierge services, will impact this important consumer group. Christina Ryan CEO The Women's Hospital (Newburgh, IN) Tanya Abreau President Spirit of Women
11:00am– 12:15pm	Bringing a New Health Care Service to Market The Neuroscience Institute in Cincinnati has pioneered an integrated marketing process yielding dramatic results. Through a collaborative approach, resources of the hospital, the physician practice, and the College of Medicine combined for a dynamic marketing approach. Examine the quantifiable objectives and the positive ROI. Tom Rosenberger, APR Vice President Mayfield Clinic & Spine Institute Mimi Smith, APR President Smith Marketing Group	A Beautiful Brand Despite the growth in the community, Princeton HealthCare System was facing declining market share, patient volume, and revenue. Hear how branding strategies, aligned with the strategic planning process, successfully initiated a brand identity and launched a marketing campaign leading to renewed ties to the community, increased visibility, enhanced public perception, and growth in patient volume. Carol Norris VP, Marketing & Public Affairs and Amy Franco Rodriguez Manager, Marketing & Public Affairs Princeton HealthCare System

Advance sign-up for workshop sessions is required, although WINNING WORKSHOPS there is no extra charge. Please see Registration Form.

Understanding Market Research

Market research is a key tool used to support the development of brand positions, track the results of marketing efforts, and define new services. Attend this session and:

- Understand when to use specific research methodologies
- Examine the key logistics associated with market research
- Look at the pitfalls that can ruin a research effort
- Examine ways to stretch the research budget
- Examine ways to document the ROI of your research efforts

Cheryl E. Stone

President

Cheryl Stone & Associates, Ltd.

8:00-9:15am **General Session**

Buzzmarketing: Get People to Talk About Your Stuff



Mark Hughes is the author of BUZZMARKETING: Get People to Talk About Your Stuff, which was selected by the Financial Times and Fast Company as one of the best business books of 2005. Hughes brings a wealth of creative and quantitative experience in consumer marketing from PepsiCo's Pizza Hut Division, Pep Boys, and American Mobile Satellite. According to Hughes, the best marketing and advertising anyone can have is word-of-mouth. Buzz marketing does just that...it captures the attention of consumers and the media to the point where talking about your brand becomes entertaining, fascinating, and newsworthy.

Mark Hughes, Author, Lecturer, and Entrepreneur

Physician Strategies (Sponsored by DataBay Resources)	Strategies for Consumer Engagement	Leveraging Technology & the Internet
The Physician Connection: Implications for Healthcare Marketers	A Successful Collaboration of Interventional Radiology & Vascular Surgery	Membership Programs Drive Revenue and Results
As organizations become more involved in alliances, physician employment, and relationship building for referral development and retention, the marketer's role is changing. Today, marketing leaders are actively involved in integration strategies with physicians, as well as management of physician relations and sales initiatives. This highly interactive session will: • Examine why thinking of physicians as a key customer group is essential • Discuss what marketing can do to ensure consistent communication with physicians	Examine how a successful collaborative venture of interventional radiology and vascular surgery advances the care of patients with vascular disorders. Radia is one of handful of groups in the United States where the care focuses on the vascular patient by seamlessly integrating the expertise of both vascular surgery and interventional radiology. Pamela Gibson, RN Vascular Services Manager Radia Medical Imaging (Seattle, WA)	Membership programs can build marketing share and brand loyalty, while driving revenue. Gain insights about how the programs work in key service line areas, and how to integrate the programs with communications and events. Deeana Crider , Marketing Manager UAB Health System (Birmingham, AL) Sharon Messimer , CRM Director Memorial Hermann Healthcare (Houston, TX) Shannon Cummins , <i>Facilitator</i> Senior Vice President Health Newsletters Direct
 Identify tools and techniques for recruitment, retention, physician sales, and measurement A procession survey will identify "bot topics" for 	Using Experience Mapping for High Impact Marketing Programs	Broadband Media: Prepare for the Impact on Healthcare Marketing
A pre-session survey will identify "hot topics" for session discussion. Donna Teach Director, Marketing Columbus Children's Hospital (Columbus, OH) Kriss Barlow Senior Consultant Corporate Health Group	Experience mapping can be used to learn more about patients' expectations and brand touchpoint performance. Examine how this marketing research can be used to support marketing, brand strategy, operations, and information technology. Identify the critical success factors for taking action on the results. Alicia Jansen	Broadband, and the convergence of the TV and PC, will impact the nature of hospital advertising. Under- standing webcasting, RSS, podcasting, on-demand videos, interactive assessments, blogs, and other new relationship development tools is vital for healthcare marketing executives. Identify ways marketers, in healthcare and other industries, are using these new technologies.
	Director of Marketing UT M. D. Anderson Cancer Center (Houston, TX)	Mike Schneider, Executive Vice President
(1/2 Dav)	John McKeever Senior Vice President Gelb Consulting Group, Inc.	<i>and</i> Robin Snow , Vice President Greystone.Net, Inc.

(I/Z Day)

Advance sign-up for workshop sessions is required, although there is no extra charge. WINNING WORKSHOPS Please see Registration Form.

Using Sales to Develop Relationships with Referral Physicians

Sales staff and methodologies have delivered value to healthcare organizations through market intelligence, driving focused referral volumes, and differentiation in a cluttered market. Attend this session and:

- Discuss how to incorporate sales into your organizational strategy and business plan
- Identify sales models for your organization
- Review the best practices for healthcare sales
- Learn how to differentiate your approach, messages, and services
- Build tracking and reporting methods to support your ROI efforts

Laurie Slater

Manager, Business Development Morton Plant Mease Health Services BayCare Health System (Clearwater, FL)

Carolyn Merriman President Corporate Health Group

Movers, Shakers, and Market Makers

Hear how strategic marketing can support organizational and service line growth. Attend this session and:

Tuesday. May 2

- Examine a framework to train marketers in thinking strategically
- Learn how to develop strategic marketing plans
- Identify the difference between activity, outcome, and strategic metrics, along with techniques and tools for measuring and monitoring results
- Look at a toolkit of marketing strategies, overall and specific to cardiovascular, OB, primary care, and surgery

Sue Reimbold

VP, Marketing and Communications Community Health Network (Indianapolis, IN)

Kim Athmann-King President

The Strategy Advantage

Visit the Forum at www.healthcarestrategy.com for updates.

Sunrise Networking Breakfast

Sponsored by Solucient[®], LLC

Monday, May 1 7:00–7:50am

Begin your day right — by meeting and networking with your colleagues. Join us for a networking breakfast, organized topically and facilitated by recognized leaders in the field. There is **no additional charge**, but you must register in advance. Each breakfast table is limited to the first 10 registrants.

- I. ROI Realities
- II. Customer Relationship Marketing
- III. Marketing Innovations
- **IV. Branding Strategies**
- V. Physician Strategies

Special Breakfast Briefing

Sponsored by The Jackson Organization

Tuesday, May 2 7:00–8:00am

State-of-the-Art in Healthcare Marketing: Prognosis for the Future

Join a panel of senior level healthcare marketing executives and discuss the results of a national research study on the State-of-the-Art in Healthcare Marketing, which was sponsored by the Jackson Organization and the Forum for Healthcare Strategists. Examine the implications for the future.

Special AMC Session

Sunday, April 30

Special Session for Academic Medical Center Strategy Executives

Academic Medical Centers: Focus on Results

7:30–8:00am	Networking Breakfast		
8:00–8:30am	Welcome and Introduction Debbie Hunter-Snow Director, Marketing Communications UAB Health System (Birmingham, AL)		
8:30–9:45am	Be one of the first to hear the results of a st differentiation between Academic Medical C participated in the study, with each AMC in experiences of consumers, determine how t ones, to create a meaningful differentiation from the study to benchmark your organiza Una Hutton Newman Senior Director	Iferences Between Community Hospitals & AMC udy focused on the perceptions of consumers regarding the Centers (AMCs) and community hospitals. Twenty-four AMCs terviewing at least 600 people. Based on the perceptions and o best utilize the positive factors, and minimize the negative for your organization. Identify how to use the information tion with others nationwide, as well as to build strong brand. Efrat Marmur Senior Marketing Research Analyst	
	Emory Healthcare (Atlanta, GA)	Emory Healthcare (Atlanta, GA)	
10:00am–12:15pm	Facilitated Discussions		
	In order to maximize interaction between at discussions are scheduled.	tendees in key interest areas, facilitated roundtable	
	Note: Attendees will have the opportunity	to attend two (2) of the three (3) scheduled roundtables.	
	1) The Latest Wave in Internet Strateg	ies, Solutions, and Applications	
	Kathy Divis , <i>Facilitator</i> President Greystone.Net, Inc.		
	2) Joint Ventures with Employed AND Community Physicians		
	Janet Meeks, Co-Facilitator SVP for Corporate Development Mount Carmel Health Services	Ronald J. Schmidt, Co-Facilitator Executive Vice President DMI Transitions	
	3) The Ethics of Advertising in AMCs		
	Larry Margolis , <i>Facilitator</i> Executive Vice President, Client Services Storandt Pann Margolis		

12:15-1:00pm

Details...

Air Travel

United Airlines

A special discount of 5% off any applicable fare or 10% off coach is available when you or your travel agent contacts the United Airlines Convention Desk at 800-521-4041. Reference meeting code **553SY** (which is under the name of Healthcare Strategy Institute).

Note: The Forum reserves the right to cancel or reschedule the conference as well as to close registration when events are over-subscribed. For these reasons, registrants are advised against purchasing non-refundable airline tickets.

Car Rental

Special meeting rates are available through Avis Rent A Car's Meeting Reservation and Information Desk at 800-331-1600. Reference group number **J948529**.

Special Needs

If you need assistance with special arrangements, such as dietary restrictions or accessibility, call toll-free at 866-440-9080, ext. 23.

Excellence Guarantee

The Forum for Healthcare Strategists is committed to excellence in educational programming. If you are not satisfied with the conference, you may return your conference materials *while on-site* and we will refund your registration fee minus a \$150 processing fee.

ACHE Category II Eligible

The Forum for Healthcare Strategists, Inc. is authorized to award up to 18 hours of pre-approved Category II (non-ACHE) continuing education credit for this program toward advancement or recertification in the American College of Healthcare Executives. Participants in this program wishing to have the continuing education hours applied toward Category II credits should indicate their attendance when submitting application to the American College of Healthcare Executives for advancement or recertification. Please note your ACHE affiliation on the Registration Form.

The Marketing Learning Center

The Marketing Learning Center offers the opportunity for hands-on experience with the newest and best marketing technologies and services, featuring demonstrations hosted by the nation's leading marketing technology and service firms. The Learning Center is designed to help you "demystify and distinguish" so that you can make informed decisions for the future. If you need a little extra encouragement, food and drink will be provided!



Caesars Palace

The official hotel for the conference is **Caesars Palace**. Standing in a class by itself, this beautiful hotel offers the luxuries of the world's top resorts. With 4 pools, workout facilities, a worldclass spa with steam rooms, whirlpools, massage, and awardwinning dining and show experiences, Caesars doesn't lack for amenities.

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Be sure to make your reservations as soon as possible. Reservation requests received after **Friday, March 31, 2006**, or when the room block is filled, will be confirmed on a space and rate available basis.

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Full name				
First name as you wish it	to appear on ba	dge		
Title				
Organization				
Address				
City	St	ate	Zip	
Phone	Fa	Х		

E-Mail

WHICH CATEGORY BEST DESCRIBES YOUR ORGANIZATION?

O Integrated Delivery System
 O Medical Group Practice
 O Health Plan
 O Regional Health Alliance
 O Insurer
 O Consultancy
 O Vendor
 O Other ______
 O Hospital

O Urban/Suburban O Rural O Academic Medical Center

HALF-DAY CONCURRENT SESSIONS, NETWORKING BREAKFAST, and WINNING WORKSHOPS

Please check if you plan to attend these special events.

Half-Day Concurrent Sessions

Sunday, April 30, 2006

O The Quality Differentiated Brand (Menefee/Solomon/Brown/Corrigan)

Monday, May 1, 2006

O Medical Groups: What Matters Now (DeGroot/Zupko)

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Tuesday, May 2, 2006
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• The Physician Connection (Teach/Barlow)

Solucient Sunrise Networking Breakfast

Monday, May 1, 2006

Please check the breakfast you p	lan to attend. Choose only one!
O ROI Realities	O Branding Strategies
O CRM	O Physician Strategies
O Marketing Innovations	

Winning Workshops

Tuesday, May 2, 2006

O Market Research (Stone)

- ${\rm O}$ Sales (Slater/Merriman)
- O Movers and Shakers (Reimbold/Athmann-King)

EGISTRATION FEES

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Early rates are available if the registration form with full payment is received by **March 3**, **2006**. Discounts for group registrations (3 or more) are available. Please contact the Forum directly. All registrations for attendees from the same organization seeking discounts must be submitted together.

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Conference Rates	Early (received by	Regular 3/3) (received after 3/3)
Forum Member	<mark></mark> \$895	\$995
Non-Member*	 \$995*	\$1095*
Join the Forum (\$195 a	nnu <mark>al f</mark> ee)	
*\$95 due for Membership D	ues	
(\$100 of registration fee will	be a <mark>ppli</mark> ed to Foru	m membership)
Pre-Forum Strategy Ses	sions	
Public Data Releases	\$95	\$125
Service Line Management	\$95	\$125
AMC Session	\$95	\$125
		Total Due \$

PAYMENT INFORMATION

Your registration can be confirmed only after payment in full has been received. O A check is enclosed, payable to the Forum for Healthcare Strategists O I authorize you to charge: O VISA O MasterCard O American Express

Name on Card	
Card Number	
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Chicago, IL 60611

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Fax registration form(s) with credit card information to: 312-440-9089

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Register online at:

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CANCELLATION POLICY

The Forum guarantees a refund, less a \$150 administrative fee, if written notification is received on or before March 3, 2006. Verbal cancellations are not accepted. Confirmations received after March 3, 2006 are not eligible for a refund. You may always send a substitute.

CONFIRMATION OF REGISTRATION

All registrations will be confirmed within ten business days of receipt of the registration form and payment. If you do not receive a confirmation, please call toll-free, 866-440-9080, ext. 23. Please do not mail or fax forms without payment.



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