### EMERGENCY INCIDENT COMMANDER

- **Mission:** Organize and direct Emergency Operations Center (EOC). Give overall direction for hospital operations and if needed, authorize evacuation.
- Immediate \_\_\_\_\_ Initiate the Hospital Emergency Incident Command System by assuming role of Emergency Incident Commander.
  - Read this entire Job Action Sheet.
  - Put on position identification name badge.
  - Appoint all Section Chiefs and the Medical Staff Director positions; distribute the four section packets which contain:
    - Job Action Sheets for each position
    - Identification vest for each position
    - Forms pertinent to Section & positions
    - Appoint Public Information Officer, Liaison Officer, and Safety and Security Officer; distribute Job Action Sheets.
  - Announce a status/action plan meeting of all Section Chiefs and Medical Staff Director to be held within 5 to 10 minutes.
  - Assign someone as Documentation Recorder/Aide.
  - Receive status report and discuss an initial action plan with Section Chiefs and Medical Staff Director. Determine appropriate level of service during immediate aftermath.
  - \_\_\_\_\_ Receive initial facility damage survey report from Logistics Chief, if applicable, evaluate the need for evacuation.
  - Obtain patient census and status from Planning Section Chief. Emphasize proactive actions within the Planning Section. Call for a hospital-wide projection report for 4, 8, 24 & 48 hours from time of incident onset. Adjust projections as necessary.
  - \_\_\_\_\_ Authorize a patient prioritization assessment for the purposes of designating appropriate early discharge, if additional beds needed.
  - Assure that contact and resource information has been established with outside agencies through the Liaison Officer.

Intermediate \_\_\_\_\_ Authorize resources as needed or requested by Section Chiefs.

- \_\_\_\_\_ Designate routine briefings with Section Chiefs to receive status reports and update the action plan regarding the continuance and termination of the action plan.
- \_\_\_\_\_ Communicate status to the Hospital Governing Board or designee.
- Consult with Section Chiefs on needs for staff, physician, and volunteer responder food and shelter. Consider needs for dependents. Authorize plan of action.

Extended \_\_\_\_\_ Approve media releases submitted by P.I.O.

- Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.
  - \_\_\_\_ Other concerns:

# PUBLIC INFORMATION OFFICER (P.I.O.)

Position Assigned To:		
You Report To:		_ (Emergency Incident Commander)
Command Center:		_ Telephone:
Mission:	Provide information to the news media.	
Immediate Intermediate	Put on position identification name         Identify restrictions in contents         Emergency Incident Commander.         Establish a Public Information at center and patient care activity.         Ensure that all news releases have a Commander.         Issue an initial incident information of the Situation-Status back to Situation-Status Unit Leade         Inform on-site media of the physic those which are restricted. Coordinated	nd review organizational chart on back. badge. of news release information from rea away from emergency operations the approval of the Emergency Incident on report to the news media with the Unit Leader. Relay any pertinent data er. al areas which they have access to, and ate with Safety and Security Officer. o coordinate released information, with
<u>Extended</u>	Obtain progress reports from Section           Notify media about casualty status.           Direct calls from those who wish to           Pool to determine requests to be made           Observe all staff, volunteers are	on Chiefs as appropriate. volunteer to Labor Pool. Contact Labor de to the public via the media. nd patients for signs of stress and oncerns to Psychological Support Unit

### LIAISON OFFICER

Position Assigned To:	
You Report To:	(Emergency Incident Commander)
Command Center:	Telephone:

Mission: Function as incident contact person for representatives from other agencies.

Immediate \_\_\_\_\_ Receive appointment from Emergency Incident Commander.

- Read this entire Job Action Sheet and review organizational chart on back. Put on position identification name badge.
  - Obtain briefing from Emergency Incident Commander.
  - Establish contact with Communications Unit Leader in emergency operations center Obtain one or more aides as necessary from Labor Pool.
  - Review county and municipal emergency organizational charts to determine appropriate contacts and message routing. Coordinate with Public Information Officer.

\_\_\_\_\_ Obtain information to provide the HAN or Regional Terrorist Task Force as appropriate or upon request. The following information should be gathered for relay:

- The number of "Immediate" and "Delayed" patients that can be received and treated immediately (Patient Care Capacity).
- Any current or anticipated shortage of personnel, supplies, etc.
- Current condition of hospital structure and utilities (hospital's overall status).
- Number of patients to be transferred by wheelchair or stretcher to another hospital.
- Any resources which are requested by other facilities (i.e., staff, equipment, supplies).
- Establish communication with the assistance of the Communication Unit Leader with the HAN representative or the regional area terrorist task force. Relay current hospital status.
- Establish contact with liaison counterparts of each assisting and cooperating agency (i.e., Regional task force.). Keeping governmental Liaison Officers updated on changes and development of hospital's response to incident.
- Intermediate \_\_\_\_\_ Request assistance and information as needed through the HAN representative or the regional area terrorist task force.
  - Respond to requests and complaints from incident personnel regarding inter-organization problems.
  - Prepare to assist Labor Pool Unit Leader with problems encountered in the volunteer credentialing process.

Relay any special information obtained to appropriate personnel in the receiving facility (i.e., information regarding toxic decontamination or any special emergency conditions).

Extended Assist the Medical Staff Director and Labor Pool Unit Leader in soliciting physicians and other hospital personnel willing to volunteer as Disaster Service Workers outside of the hospital, when appropriate.

Inventory any material resources which may be sent upon official request and method of transportation, if appropriate.

- Supply casualty data to the appropriate authorities; prepare the following minimum data:
  - Number of casualties received and types of injuries treated
  - Number hospitalized and number discharged to home or other facilities
  - Number dead
  - Individual casualty data: name or physical description, sex, age, address, seriousness of injury or condition

\_\_\_\_ Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.

Other concerns:

### SAFETY AND SECURITY OFFICER

Position Assigned To:	
You Report To:	(Emergency Incident Commander)
Command Center:	Telephone:

**Mission:** Monitor and have authority over the safety of rescue operations and hazardous conditions. Organize and enforce scene/facility protection and traffic security.

Immediate \_\_\_\_\_ Receive appointment from Emergency Incident Commander.

- \_\_\_\_\_ Read this entire Job Action sheet and review organizational chart on back.
  - Put on position identification name badge.
  - Obtain a briefing from Emergency Incident Commander.
  - \_\_\_\_\_ Implement the code gray policy and personnel identification policy.
  - Establish Security Command Post.
  - Remove unauthorized persons from restricted areas.
  - Establish ambulance entry and exit routes in cooperation with Transportation Unit Leader.
  - Secure the emergency operations center, triage, patient care, morgue and other sensitive or strategic areas from unauthorized access.
- Intermediate \_\_\_\_\_ Communicate with Damage Assessment and Control Officer to secure and post non-entry signs around unsafe areas. Keep Safety and Security staff alert to identify and report all hazards and unsafe conditions to the Damage Assessment and Control Officer.
  - \_\_\_\_\_ Secure areas evacuated to and from, to limit unauthorized personnel access.
  - Initiate contact with fire, police agencies through the Liaison Officer, when necessary.
  - Advise the Emergency Incident Commander and Section Chiefs immediately of any unsafe, hazardous or security related conditions.
  - Assist Labor Pool and Medical Staff Unit Leaders with credentialing/screening process of volunteers. Prepare to manage large numbers of potential volunteers.
  - Confer with Public Information Officer to establish areas for media personnel.
  - Establish routine briefings with Emergency Incident Commander.
  - Provide vehicular and pedestrian traffic control.
    - \_\_\_\_\_ Secure food, water, medical, and blood resources.
  - \_\_\_\_\_ Inform Safety & Security staff to document all actions and observations.
  - Establish routine briefings with Safety & Security staff.
  - Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.
  - Other concerns:

## LOGISTICS SECTION CHIEF

Pos	sition Assigned To:	
You Report To:		(Emergency Incident Commander)
Command Center:		Telephone:
en	rganize and direct those operations association of the second system of the second sec	
Immediate	<ul> <li>packet containing Section's Job Actions.</li> <li>Read this entire Job Action Sheet and Put on position identification name bated Obtain briefing from Emergency Inci</li> <li>Appoint Logistics Section Unit Communications Unit Leader, Trae Supply Unit Leader, Nutritional Supply Unit Leader, Nutritional Supply Sheets and name badges.</li> <li>Brief unit leaders on current situation time for next briefing.</li> <li>Establish Logistics Section Center operations center.</li> <li>Attend damage assessment meeting v Facility Unit Leader and Damage Asses Obtain information and updates regimaintain current status of all areas; price Leader.</li> <li>Communicate frequently with Emerg Obtain needed supplies with assist Communications Unit Leader and Lia Assure that all communications are Leader.</li> <li>Document actions and decisions on a Observe all staff, volunteers and</li> </ul>	ident Commander. Leaders: Facilities Unit Leader, ansportation Unit Leader, Material's ply Unit Leader; distribute Job Action on; outline action plan and designate er in proximity to the emergency with Emergency Incident Commander, sessment and Control Officer. ularly from unit leaders and officers; ass status info to Situation-Status Unit gency Incident Commander. tance of the Finance Section Chief, aison Unit Leader. copied to the Communications Unit continual basis. I patients for signs of stress and cerns to Psychological Support Unit

### FACILITY UNIT LEADER

Positioned Assigned To:	
You Report To:	(Logistics Section Chief)
Logistics Command Center:	Telephone:

**Mission:** Maintain the integrity of the physical facility to the best level. Provide adequate environmental controls to perform the medical mission.

Immediate \_\_\_\_\_ Receive appointment from Logistics Section Chief and Job Action Sheets for Damage Assessment and Control Officer, and Sanitation Systems Officer.

- \_\_\_\_\_ Read this entire Job Action Sheet and review organizational chart on back.
- \_\_\_\_\_ Put on position identification name badge.
- \_\_\_\_\_ Meet with Logistics Section Chief to receive briefing and develop action plan; deliver preliminary report on the physical status of the facility if available.
  - Appoint Damage Assessment and Control Officer and Sanitation Systems Officer; supply the corresponding Job Action Sheets. Provide the Facility System Status Report Form to the Damage Assessment and Control Officer. (May be pre-established.)
- Receive a comprehensive facility status report as soon as possible from Damage Assessment and Control Officer.
- Facilitate and participate in damage assessment meeting between Emergency Incident Commander, Logistics Section Chief and Damage Assessment and Control Officer.
- Intermediate \_\_\_\_\_ Prepare for the possibility of evacuation and/or the relocation of medical services outside of existing structure, if appropriate.

Receive continually updated reports from the Damage Assessment and Control Officer, and Sanitation Systems Officer.

- Extended \_\_\_\_\_ Forward requests of outside service providers/ resources to the Materials Supply Unit Leader after clearing through the Logistics Section Chief.
  - \_\_\_\_\_ Document actions and decisions on a continual basis. Obtain the assistance of a documenter if necessary.
    - \_\_\_\_\_ Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.
    - \_\_\_\_ Other concerns:

## DAMAGE ASSESSMENT AND CONTROL OFFICER

Positioned Assigned To:		
You Report	Го:	(Facility Unit Leader)
Logistics Command Center: Telephone:		Telephone:
Mission:	purpose of decision/policy making, evacuation. Identify safe areas where	ng the operational status of the facility for the including those regarding full or partial patients and staff can be moved if needed. escue and damage mitigation activities.
Immediate	form from Facility Unit Leade Read this entire Job Action Sh Put on position identification r Obtain briefing from Facility U Assign teams to check syster back within 5 minutes. Identify hazards, e.g. fire and a Receive initial assessment/ information in a briefing to Section Chief and Facility documentation. Notify Safety & Security O problems. Assemble light-duty search res Triage Area. Obtain Search Materials Supply Unit Leader. Notify Labor Pool of staffing r	eet and review organizational chart on back. hame badge. Unit Leader. In components of entire facility, and report assign staff to control and eliminate. damage reports and immediately relay Emergency Incident Commander, Logistics Unit Leader; follow-up with written Officer of unsafe areas and other security secue team(s) to retrieve victims and deliver to and Rescue Team equipment pack from
Intermediate	Arrange to have structural eng definitive assessment if indica Inspect those areas of reported	gineer under contract report and obtain more ted. damage and photographically record. te salvage efforts should be directed in order
Extended	<ul> <li>to save critical services and eq</li> <li>Assign staff to salvage operation</li> <li>Brief Facility Unit Leader root</li> <li>status.</li> <li>Observe and assist any staff w</li> </ul>	uipment. ons.

Other concerns:

## SANITATION SYSTEMS OFFICER

	Positioned Assigned To:
You Report	To: (Facility Unit Leader)
Logistics Command Center: Telephone:	
Mission:	Evaluate and monitor the patency of existing sewage and sanitation systems. Enact pre-established alternate methods of waste disposal if necessary.
<u>Immediate</u>	<ul> <li>Receive appointment and Job Action Sheet from Facility Unit Leader.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Obtain briefing from Facility Unit Leader.</li> <li>Coordinate the inspection of the hospital's sewage system with Damage Assessment and Control Officer.</li> <li>Inspect the hazardous waste collection areas(s) to ensure patency of containment measures. Cordon off unsafe areas with assistance of the Safety &amp; Security Officer.</li> <li>Control observed hazards, leaks or contamination with the assistance of the Safety &amp; Security Officer and the Damage Assessment and Control Officer.</li> <li>Report all findings and actions to the Facility Unit Leader. Document all observations and actions.</li> </ul>
<u>Intermediate</u>	<ul> <li>Implement preestablished alternative waste disposal/collection plan, if necessary.</li> <li>Assure that all sections and areas of the hospital are informed of the implementation of the alternative waste disposal/collection plan.</li> <li>Position portable toilets in accessible areas; away from patient care and food preparation.</li> <li>Ensure an adequate number of handwashing areas are operational near patient care/food preparation areas, and adjacent to portable toilet facilities.</li> <li>Inform Infection Control personnel of actions and enlist assistance where necessary.</li> </ul>
<u>Extended</u>	<ul> <li>Monitor levels of all supplies, equipment and needs relevant to all sanitation operations.</li> <li>Brief Facility Unit Leader routinely on current condition of all sanitation operations; communicate needs in advance.</li> <li>Obtain support staff as necessary from Labor Pool.</li> <li>Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.</li> <li>Other concerns:</li> </ul>

### **COMMUNICATIONS UNIT LEADER**

Positioned Assigned To:		
You Report To:	(Logistics Section Chief)	
Logistics Command Center: Telephone:		
	ganize and coordinate internal and external communications; act as custodian of logged/documented communications.	
Immediate	<ul> <li>Receive appointment from Logistics Section Chief.</li> <li>Read this entire Job Action Sheet and review organizational chart back.</li> <li>Put on position identification name badge.</li> <li>Obtain briefing from Emergency Incident Commander or Logistics Section Chief.</li> <li>Establish a Communications Center in close proximity to emergency operations center</li> <li>Request the response of assigned amateur radio personnel assigned to facility.</li> <li>Assess current status of internal and external telephone system and report to Logistics Section Chiefs and Damage Assessment and Control Officer.</li> <li>Establish a pool of runners and assure distribution of 2-way radios to predesignated areas.</li> <li>Use pre-established message forms to document all communication.</li> <li>Instruct all assistants to do the same.</li> <li>Establish contact with Liaison Officer.</li> <li>Receive and hold all documentation related to internal facility communications.</li> <li>Monitor and document all communications sent and received via the interhospital emergency communication network or other external communication.</li> <li>Establish mechanism to alert Code Team and UT Police to respond to internal patient and/or physical emergencies, i.e. cardiac arrest, fires, etc</li> <li>Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.</li> </ul>	

## TRANSPORTATION UNIT LEADER

Positioned Assigned To:		
You Report To: (Logistics Section C		
Logistics Command Center: Telephone:		
Mission:	Organize and coordinate the transportation of all casualties, ambulatory and non- ambulatory. Arrange for the transportation of human and material resources to and from the facility.	
<u>Immediate</u>	<ul> <li>Receive appointment from Logistics Section Chief.</li> <li>Read this entire Job Action Sheet and review the organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from Logistics Section Chief.</li> <li>Assess transportation requirements and needs for patients, personnel and materials; request patient transporters from Labor Pool to assist in the gathering of patient transport equipment.</li> <li>Establish ambulance off-loading area in cooperation with the Triage Unit Leader.</li> <li>Assemble gurneys, litters, wheelchairs and stretchers in proximity to ambulance off-loading area in cooperation with the Discharge Unit Leader.</li> </ul>	
Intermediate	<ul> <li>Contact Safety &amp; Security Officer on security needs of loading areas.</li> <li>Provide for the transportation/shipment of resources into and out of the facility.</li> <li>Secure ambulance or other transport for discharged patients.</li> <li>Identify transportation needs for ambulatory casualties.</li> </ul>	
<u>Extended</u>	<ul> <li>Maintain transportation needs for unboundory custanties.</li> <li>Maintain transportation assignment record in Triage Area, Discharge Area, and Material Supply Pool.</li> <li>Keep Logistics Section Chief apprised of status.</li> <li>Direct unassigned personnel to Labor Pool.</li> <li>Observe and assist any staff who exhibits signs of stress or fatigue. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.</li> <li>Other concerns:</li> </ul>	

### MATERIALS SUPPLY UNIT LEADER

	Position	ned Assigned To:		
You Report To: Logistics Command Center:			(Logistics Section Chief)	
		Center:	Telephone:	
Mission:	Organ	ize and supply medical and I	on-medical care equipment and supplies.	
Immediate		Put on position identification Receive briefing from Log Meet with and brief Math Personnel. Establish and communicate Pool to the Logistics Set Procurement Unit Leader. Dispatch the predesignate Treatment Area, Delayed once these areas have be Transportation Unit Leader. Release Search and Rest designated by the Damage Collect and coordinate ess to assist with equipment sat Develop medical equipment following: Bandages, dressin Sterile scrub bruss Waterless handcl Fracture immobil Backboard, rigid Non-rigid transpon Oxygen-ventilation	Sheet and review organizational chart on back. on name badge. stics Section Chief. erials Management and Central/Sterile Supply e the operational status of the Materials Supply ction Chief, emergency operations center and ed supply carts to Triage Area, Immediate Freatment Area and the Minor Treatment Area, een established. Enlist the assistance of the cue Team equipment packs to those teams Assessment and Control Officer. ential medical equipment and supplies. (Prepare lyage and recovery efforts.) nt inventory to include, but not limited to the hes, normal saline, anti-microbial skin cleanser. eaner and gloves ization, splinting and casting materials	
Extended		Identify additional equips known through Logistics Procurement Unit Leader Determine the anticipated the Medical Care Directo items. Coordinate with Safety & S	pharmaceuticals needed with the assistance of r and Pharmacy Unit Leader to obtain/request Security Officer to protect resources.	
		•	who exhibit signs of stress or fatigue. Repo	

Other concerns:

### NUTRITIONAL SUPPLY UNIT LEADER

Positioned Assigned To:		
You Report	To: (Logistics Section Chief)	
Logistics Command Center: Telephone:		
Mission:	Organize food and water stores for preparation and rationing during periods of anticipated or actual shortage.	
<u>Immediate</u>	<ul> <li>Receive appointment from Logistics Section Chief.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from Logistics Section Chief.</li> <li>Meet with and brief Nutritional Services personnel.</li> <li>Estimate the number of meals which can be served utilizing existing food stores; implement rationing if situation dictates.</li> <li>Inventory the current emergency drinking water supply and estimate time when resupply will be necessary. Implement rationing if situation dictates.</li> <li>Report inventory levels of emergency drinking water and food stores to Logistics Section Chief.</li> </ul>	
Intermediate	<ul> <li>Meet with Labor Pool Unit Leader and Staff Support Unit Leader to discuss location of personnel refreshment and nutritional break areas.</li> <li>Secure nutritional and water inventories with the assistance of the Safety &amp; Security Officer.</li> <li>Submit an anticipated need list of water and food to the Logistics Section Chief. Request should be based on current information concerning emergency events as well as projected needs for patients, staff and dependents.</li> </ul>	
<u>Extended</u>	<ul> <li>Meet with Logistics Section Chief regularly to keep informed of current status.</li> <li>Observe and assist staff who exhibit signs of stress and fatigue. Report concerns to Psychological Support Unit Leader. Provide for staff rest period and relief.</li> <li>Other Concerns:</li> </ul>	

# PLANNING SECTION CHIEF

Positioned Assigned To:		
You Report To:		(Emergency Incident Commander)
Planning Command Center: Te		Telephone:
Mission:	distribution of critical inform	ects of Planning Section operations. Ensure the ation/data. Compile scenario/resource projections fect long range planning. Document and distribute
Immediate		
Intermediate	distribute the facility Ac Schedule planning me	etings to include Planning Section unit leaders,
Extended	facility Action Plan. Continue to receive p	· · · · · ·

Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief. Other concerns:

# SITUATION-STATUS (SIT-STAT) UNIT LEADER

	Positioned Assigned To:	
You Report 7	Го:	(Planning Section Chief)
Planning Co	mmand Center:	Telephone:
Mission:	Ensure a written record of the hospi	the incident status for all hospital staff. tal's emergency planning and response. on network. Monitor the maintenance and
<u>Immediate</u>	Put on position identification nam         Obtain briefing from Planning Se         Obtain status report on computer         Assign recorder to document         emergency operations center.         Establish a status/condition boar         documenter. Ensure that this boar	t and review organizational chart back. ne badge. ection Chief. information system. decisions, actions and attendance in rd in emergency operations center with a
<u>Intermediate</u>	<ul> <li>Ensure that an adequate number of needed. Coordinate personnel with Supervise backup and protection computer systems.</li> <li>Publish an internal incident infor at least every 4-6 hours. Enlist Officer, Staff Support Unit Leader</li> </ul>	n of existing data for main and support rmational sheet for employee information the assistance of the Public Information
<u>Extended</u>	Observe all staff, volunteers	and patients for signs of stress and concerns to Psychological Support Unit

### LABOR POOL UNIT LEADER

	Position	ned Assi	igned To:	
You Report	You Report To: (Planning Section Chi			
Planning Command Center: Telephone:			Telephone:	
Mission:	request	ts and a	nventory available staff and volunteers at a central point. Receive assign available staff as needed. Maintain adequate numbers of both on-medical personnel. Assist in the maintenance of staff morale.	
<u>Immediate</u>		Read t Put on Obtain Establ emerge Invent	ve appointment from Planning Section Chief. his entire Job Action Sheet and review organizational chart on back. position identification name badge. a briefing from the Planning Section Chief. ish Labor Pool area and communicate operational status to ency operations center and all patient care and non-patient care areas. ory the number and classify staff presently available. Use the ing classifications and subclassifications for personnel: MEDICAL PERSONNEL	
			<ul> <li>Physician (Obtain with assistance of Medical Staff Unit Leader.)</li> <li>1. Critical Care</li> <li>2. General Care</li> <li>3. Other</li> </ul>	
		B.	Nurse	
		C.	Medical Technicians	
	]	Π.	NON-MEDICAL PERSONNEL	

A. Engineering/Maintenance/Materials Management

- B. Environmental/Nutritional Services
- C. Business/Financial
- D. Volunteer
- E. Other

Establish a registration and credentialing desk for volunteers not employed or associated with the hospital.

\_\_\_\_ Obtain assistance from Safety & Security Officer in the screening and identification of volunteer staff.

Meet with Nursing Unit Leader, Medical Staff Unit Leader and Operations Section Chief to coordinate long term staffing needs.

Intermediate \_\_\_\_\_ Maintain log of all assignments.

Assist the Situation - Status Unit Leader in publishing an informational sheet to be distributed at frequent intervals to update the hospital population.

Maintain a message center in Labor Pool Area with the cooperation of Staff Support Unit Leader and Situation - Status Information Systems Unit Leader.

Extended \_\_\_\_\_ Brief Planning Section Chief as frequently as necessary on the status of labor pool numbers and composition.

\_\_\_\_\_ Develop staff rest and nutritional area in coordination with Staff Support Unit Leader and Nutritional Supply Unit Leader.

\_\_\_\_\_ Document actions and decisions on a continual basis.

Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.

\_\_\_\_ Other concerns:

### MEDICAL STAFF UNIT LEADER

	Positioned Assigned	l To:
You Report	Го:	(Planning Section Chief)
Planning Co	mmand Center:	Telephone:
Mission:		hysicians, and other medical staff, at a central point. Credential staff as necessary. Assist in the assignment of available medical
<u>Immediate</u>	Read this         Put on por       Obtain br         Obtain br       Chief.          Establish         operationa       Director.          Inventory         Relay info         Register	signment from Planning Section Chief. ntire Job Action Sheet and refer to organizational chart on back. tion identification name badge. fing from Emergency Incident Commander or Planning Section Medical Staff Pool in predetermined location and communicate status to emergency operations center and Medical Staff btain documentation personnel from Labor Pool. the number and types of physicians, and other staff present. mation to Labor Pool Unit Leader. nd credential volunteer physician/medical staff. Request the of the Labor Pool Unit Leader and Safety & Security Officer starty
<u>Intermediate</u>	Meet wit Operation Assist the	Labor Pool Unit Leader, Nursing Service Unit Leader and Section Chief to coordinate projected staffing needs and issues. Medical Staff Director in the assignment of medical staff to and treatment areas.
<u>Extended</u>	Establish         board with         Leader.          Assist the         schedule.          Assist the         assignmen         Brief Plan         medical st            Develop a         Support U            Observe a         fatigue. R	physician message center and emergency incident information the assistance of Staff Support Unit Leader and Labor Pool Unit Medical Staff Director in developing a medical staff rotation Medical Staff Director in maintaining a log of medical staff s. hing Section Chief as frequently as necessary on the status of ff pool numbers and composition. medical staff rest and nutritional area in coordination with Staff hit Leader and the Nutritional Supply Unit Leader. actions and decisions on a continual basis. hd assist medical staff who exhibit signs of stress and other port concerns to the Medical Staff Director and/or Psychological hit Leader.

### NURSING UNIT LEADER

	Positioned Assigned To:
You Report	To: (Planning Section Chief)
Planning Co	mmand Center: Telephone:
Mission:	Organize and coordinate nursing and direct patient care services.
<u>Immediate</u>	<ul> <li>Receive appointment from Planning Section Chief.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Obtain a briefing from Emergency Incident Commander or Planning Section Chief.</li> <li>Appoint Patient Tracking Officer and Patient Information Officer and distribute the corresponding Job Action Sheets. Ensure the implementation of a patient tracking system.</li> <li>Obtain current in-patient census and request a prioritization assessment (triage) of all in-house patients from the Medical Care Director.</li> <li>Meet with Operations Chief, Medical Staff Director and Medical Care Director to assess and project nursing staff and patient care supply needs.</li> <li>Recall staff as appropriate; assist the Labor Pool in meeting the nursing staff needs of the Medical Care Director.</li> </ul>
<u>Intermediate</u>	<ul> <li>Implement emergency patient discharge plan at the direction of the Emergency Incident Commander with support of the Medical Staff Director.</li> <li>Meet regularly with the Patient Tracking Officer and Patient Information Officer.</li> <li>Meet with Labor Pool Unit Leader, Medical Care Director and Operations Section Chief to coordinate long term staffing needs.</li> <li>Coordinate with the Labor Pool staff the number of nursing personnel which may be released for future staffing or staffing at another facility.</li> </ul>
<u>Extended</u>	<ul> <li>Establish a staff rest and nutritional area in cooperation with Labor Pool Unit Leader and Staff Support Unit Leader.</li> <li>Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.</li> <li>Other concerns:</li> </ul>

### PATIENT TRACKING OFFICER

Positioned Assigned To:	
You Report To:	(Nursing Unit Leader)
Planning Command Center:	Telephone:

Mission:	Maintain	the	location	of	patients	at	all	times	within	the	hospital's	patient	care
	system.												

Immediate \_\_\_\_\_ Receive appointment from Nursing Unit Leader.

- Read this entire Job Action Sheet and review organizational chart on back.
- Put on position identification name badge.
  - \_\_\_\_\_ Obtain a briefing from Nursing Unit Leader.
  - \_\_\_\_\_ Obtain patient census from Nursing Unit Leader, Admitting personnel or other source.
- Establish an area near the emergency operations center to track patient arrivals, location and disposition. Obtain sufficient assistance to document current and accurate patient information.
- Ensure the proper use of the hospital disaster chart and tracking system for all newly admitted.
- Intermediate \_\_\_\_\_ Meet with Patient Information Officer, Public Information Officer and Liaison Officer on a routine basis to update and exchange patient information and census data.
- Extended \_\_\_\_\_ Maintain log to document the location and time of all patients cared for. Observe all staff, volunteers and patients for signs of stress and
  - inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief. Other concerns:

## PATIENT INFORMATION OFFICER

	Positioned Assigned To:
You Report	To: (Nursing Unit Leader)
Planning Co	mmand Center: Telephone:
Mission:	Provide information to visitors and families regarding status and location of patients. Collect information necessary to complete the Disaster Welfare Inquiry process in cooperation with the American Red Cross.
<u>Immediate</u>	<ul> <li>Receive appointment from Nursing Unit Leader.</li> <li>Read this entire Job Action Sheet and review organizational chart back.</li> <li>Put on position identification name badge.</li> <li>Obtain briefing on incident and any special instructions from Nursing Unit Leader.</li> <li>Establish Patient Information Area away from emergency operations center Meet with Patient Tracking Officer to exchange patient related information and establish regularly scheduled meetings.</li> </ul>
Intermediate	<ul> <li>Direct patient related news releases through Nursing Unit Leader to the Public Information Officer.</li> <li>Receive and screen requests about the status of individual patients. Obtain appropriate information and relay to the appropriate requesting party.</li> <li>Request assistance of runners and amateur radio operators from Labor Pool as needed.</li> </ul>
<u>Extended</u>	<ul> <li>Work with American Red Cross representative in development of the Disaster Welfare Inquiry information.</li> <li>Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.</li> <li>Other concerns:</li> </ul>

### **FINANCE SECTION CHIEF**

	Positioned Assigned To:	
You Report	То:	Emergency Incident Commander)
Finance Con	nmand Center:	Telephone:
Mission:	services necessary to carry	ancial assets. Oversee the acquisition of supplies and out the hospital's medical mission. Supervise the es relevant to the emergency incident.
<u>Immediate</u> <u>Intermediate</u>	packet containing Sec         Read this entire Job A         Put on position identified         Obtain briefing from D         Appoint Time Unit L         and Cost Unit Leader         name badges. (May be         Confer with Unit         Commander; develop         Establish a Financi         documentation/record         Approve a "cost-to-de         Cost Unit Leader ever         personnel, supplies and         Obtain briefings and         appropriate. Relate pr         and unit leaders.         Schedule planning m         discuss updating the	Emergency Incident Commander. eader, Procurement Unit Leader, Claims Unit Leader ; distribute the corresponding Job Action Sheets and e pre-established.) Leaders after meeting with Emergency Incident a section action plan. al Section Operations Center. Ensure adequate
Extended	Communications Unit Observe all staff, inappropriate behavior	tests for personnel or supplies are copied to the t Leader in a timely manner. volunteers and patients for signs of stress and or. Report concerns to Psychological Support Unit aff rest periods and relief.

### TIME UNIT LEADER

	Positioned Assigned To:					
You Report	You Report To: (Finance Section Chief)					
Finance Con	nmand Center:	Telephone:				
Mission:	Responsible for the documentation of p reporting of regular and overtime hours	ersonnel time records. The monitoring and worked/volunteered.				
<u>Immediate</u>	<ul> <li>Put on position identification nat</li> <li>Obtain briefing from Finance S the section action plan.</li> <li>Ensure the documentation of per- worked in all areas relevant to the Confirm the utilization of the</li> </ul>	t and review organizational chart on back.				
Intermediate	recording and tabulation every Section Chief. Forward tabulated Emergency	t Time Sheets from each work area for eight hours, or as specified by the Finance Incident Time Sheets to Cost Unit Leader				
<u>Extended</u>	incident. Observe all staff, volunteers	and patients for signs of stress and concerns to Psychological Support Unit iods and relief.				

#### **PROCUREMENT UNIT LEADER**

Positioned Assigned To:	
You Report To:	(Finance Section Chief)
Finance Command Center:	Telephone:

- **Mission:** Responsible for administering accounts receivable and payable to contract and non-contract vendors.
- Immediate \_\_\_\_\_ Receive appointment from Finance Section Chief.
  - Read this entire Job Action Sheet and review organizational chart on back.
  - Put on position identification name badge.
    - \_\_\_\_\_ Obtain briefing from Finance Section Chief; assist in the development of the section action plan.
  - Ensure the separate accounting of all contracts specifically related to the emergency incident; and all purchases within the enactment of the emergency incident response plan.
  - Establish a line of communication with the Material Supply Unit Leader.
  - \_\_\_\_\_ Obtain authorization to initiate purchases from the Finance Section Chief, or authorized representative.
- Intermediate \_\_\_\_\_ Forward a summary accounting of purchases to the Cost Unit Leader every eight hours.
- Extended \_\_\_\_\_ Prepare a Procurement Summary Report identifying all contracts initiated during the declared emergency incident.
  - \_\_\_\_\_ Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.
    - \_\_\_\_ Other concerns:

### **CLAIMS UNIT LEADER**

	Positioned Assigned To:	
You Report	То:	(Finance Section Chief)
Finance Con	nmand Center:	Telephone:
Mission:		and documenting all claims reported to the t which are alleged to be the result of an
Immediate Intermediate Extended	back.         Put on position identification na         Obtain briefing from Finance S         section action plan.         Receive and document alleged         employees. Use photographs or         Obtain statements as quickly as         Enlist the assistance of the Safet         Inform Finance Section Chief of         Document claims on hospital ris         Report any cost incurred as a resoon as possible.         Prepare a summary of all claim incident.         Observe all staff, volunteers	eet and review the organizational chart on me badge. ection Chief; assist in the development of d claims issued by employees and non- video documentation when appropriate. possible from all claimants and witnesses. y & Security Officer where necessary. `all alleged claims as they are reported. k/loss forms. esult of a claim to the Cost Unit Leader as as reported during the declared emergency and patients for signs of stress and concerns to Psychological Support Unit

### COST UNIT LEADER

	Positioned Assigned To:			
You Report To: (Finance Section Chief)				
Finance Con	nmand Center: Telephone:			
Mission:	Responsible for providing cost analysis data for declared emergency incident. Maintenance of accurate records of incident cost.			
<u>Immediate</u>	<ul> <li>Receive appointment from Finance Section Chief.</li> <li>Read this entire Job Action Sheet and review the Organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Obtain briefing from Finance Section Chief; assist in development of section action plan.</li> <li>Meet with Time Unit Leader, Procurement Unit Leader and Claims Unit Leader to establish schedule for routine reporting periods.</li> </ul>			
<u>Intermediate</u>	<ul> <li>Prepare a "cost-to-date" report form for submission to Finance Section Chief once every eight hours.</li> <li>Inform all section chief's of pertinent cost data at the direction of the Finance Section Chief or Emergency Incident Commander.</li> </ul>			
<u>Extended</u>	<ul> <li>Prepare a summary of all costs incurred during the declared emergency incident.</li> <li>Observe all staff, volunteers and patients for signs of stress and inappropriate behavior. Report concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.</li> <li>Other concerns:</li> </ul>			

### **OPERATIONS SECTION CHIEF**

Positioned Assigned To:		
You Report	Го:	(Emergency Incident Commander)
Operations Command Center:		Telephone:
Mission:	of the Emergency Incident Comr	g to the Operations Section. Carry out directives nander. Coordinate and supervise the Medical Services Subsection and Human Services on.
Immediate Intermediate	<ul> <li>packet containing Section's</li> <li>Read this entire Job Action</li> <li>Put on position identificatio</li> <li>Obtain briefing from Emergination</li> <li>Appoint Medical Staff Director and Human Servina Action Sheets. (May be presonal Brief all Operations Section's initial action plan.</li> <li>Establish Operations Section</li> <li>Section's initial action plan.</li> <li>Establish Operations Section</li> <li>Center</li> <li>Meet with the Medical Staff Directors to develop/update</li> <li>Ensure that the Medical Subsection and Human S supplied.</li> </ul>	Sheet and review organizational chart on back. on name badge. gency Incident Commander. ector, Medical Care Director, Ancillary Services ces Director and transfer the corresponding Job e-established.) n directors on current situation and develop the Designate time for next briefing. on Center in proximity to emergency operations ff Director, Medical Care Director and Nursing bject patient care needs. ings and updates with all Operations Section
Extended	Leader; document all action Observe all staff, volun	teers and patients for signs of stress and eport concerns to Psychological Support Unit

# **MEDICAL STAFF DIRECTOR**

(Opportions Section Chief)
(Operations Section Chief)
Telephone:
and assign physicians to areas where medical care is being Incident Commander on issues related to the Medical Staff.
intment from the Operations Section Chief. re Job Action Sheet and review organizational chart on back. n identification name badge. rerations Section Chief and other Operations Section directors and development of an initial action plan. re Medical Staff Unit Leader to facilitate recruitment and edical Staff. Assist in Medical Staff credentialing issues. physician assignments; facilitate rotation of physician staff stance of the Medical Staff Unit Leader; where necessary, sysician orientation to in-patient and treatment areas. perations Chief, Medical Care Director and Nursing Unit n and project patient care needs. cal staff support for patient priority assessment to designate rly discharge. cident Commander for appraisal of the situation regarding and projected needs. Establish meeting schedule with IC if munication with the Medical Care Director to co-monitor the puality of medical care in all patient care areas.
bol if necessary. n as necessary with the Operations Section Chief to keep surrent conditions. staff, volunteers and patients for signs of stress and behavior. Report concerns to Psychological Support Unit

### **MEDICAL CARE DIRECTOR**

	Positioned Assigned To:	
You Report	Го:	(Operations Section Chief)
Operations C	Command Center:	Telephone:
Mission:	Organize and direct the overall de	elivery of medical care in all areas of the hospital.
Immediate	Job Action Sheets for the         Read this entire Job Action         Put on position identificat         Meet with Operations Sector         for briefing and develop         follow up meetings.         Appoint the In-Patient         Supervisor and transfer th         Assist in establishing ar         emergency operations cere         Meet with In-Patient Are         discuss medical care need         Confer with the Operation         Leader to make medical se         Request Medical Staff D         with patient priority as         discharge.         Establish 2-way commu         Supervisor and Treatmen	ction Chief and other Operations Section directors ment of an initial action plan. Establish time for Areas Supervisor and the Treatment Areas the corresponding Job Action Sheets. Operations Section Center in proximity to the other as Supervisor and Treatment Areas Supervisor to and physician staffing in all patient care areas. Ins Chief, Medical Staff Director and Nursing Unit taff and nursing staffing/material needs known. Director to provide medical staff support to assist sessment to designate those eligible for early nication (radio or runner) with In-Patient Areas t Areas Supervisor.
Intermediate	and Treatment Areas Sup care conditions.	dical Staff Director, In-Patient Areas Supervisor ervisor to assess current and project future patient Chief routinely on the status/quality of medical
<u>Extended</u>	Observe all staff, volu	Inteers and patients for signs of stress and Report concerns to Psychological Support Unit rest periods and relief.

### **IN-PATIENT AREAS SUPERVISOR**

	Positioned Assigned To:	
You Report 7	To: (Medical Ca	are Director)
Operations C	Command Center: Telephone:	
Mission:	Assure treatment of in-patients and manage the in-patient care ar a controlled patient discharge.	ea(s). Provide for
<u>Immediate</u>	<ul> <li>Receive appointment from Medical Care Director and residues for the Surgical Services, Maternal - Child, Critice Nursing and Out Patient Services Unit Leaders.</li> <li>Read this entire Job Action Sheet and review organization Put on position identification name badge.</li> <li>Receive briefing from Medical Care Director; develop is with Medical Care Director, Treatment Areas Supervisor a Director.</li> <li>Appoint Unit Leaders for:</li> </ul>	cal Care, General al chart on back. nitial action plan
	<ul><li>In Patient Nursing Care</li><li>Out Patient Services</li></ul>	
	<ul> <li>Distribute corresponding Job Action Sheets, request a doc for each unit leader from Labor Pool.</li> <li>Brief unit leaders on current status. Designate time for foll Assist establishment of in-patient care areas in new location</li> <li>Instruct all unit leaders to begin patient priority assessment eligible for early discharge. Remind all unit leaders to discharges are routed through the Discharge Unit.</li> <li>Assess problems and treatment needs in each area; coord and supplies between each area to meet needs.</li> <li>Meet with Medical Care Director to discuss medical care pristaffing in all in-patient care areas.</li> <li>Receive, coordinate and forward requests for personnel and Labor Pool Unit Leader, Medical Care Director and Mat Leader. Copy all communication to the Communications I</li> </ul>	ow-up meeting. ons if necessary. It; designate those hat all in-patient linate the staffing plan of action and nd supplies to the erial Supply Unit Unit Leader.
Intermediate	<ul> <li>Contact the Safety &amp; Security Officer for any security r</li> <li>Medical Care Director of any actions/requests.</li> <li>Report equipment needs to Materials Supply Unit Leader.</li> </ul>	needs. Advise the

- \_ Establish 2-way communication (radio or runner) with Medical Care Director.
- Assess environmental services (housekeeping) needs in all in-patient care areas; contact Sanitation Systems Officer for assistance.
- Extended \_\_\_\_\_ Assist Patient Tracking Officer and Patient Information Officer in obtaining information.
  - Observe and assist any staff who exhibit signs of stress and fatigue. Report any concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.
  - Report frequently and routinely to Medical Care Director to keep apprised of situation.
  - \_\_\_\_\_ Document all action/decisions with a copy sent to the Medical Care Director.
  - \_\_\_\_ Other concerns:

# IN PATIENT NURSING CARE UNIT LEADER

	Positioned Assigned To:	
You Report 7	Го:	(In-Patient Areas Supervisor)
Operations C	Command Center:	Telephone:
Mission:	Supervise and maintain gene the needs of in-house and new	eral nursing services to the best possible level to meet wly admitted patients.
<u>Immediate</u>	Read this entire Job A         Put on position identi         Receive briefing fro         Area unit leaders.         Assess current capab         provide mental health         Begin patient prior         discharge. Remind al         the Discharge Unit.         Develop action plan i         Request needed resource	from In-Patient Areas Supervisor. Action Sheet and review organizational chart on back. fication name badge. m In-Patient Areas Supervisor with other In-Patient ilities. Project immediate and prolonged capacities to a nursing services based on current data. ity assessment; designate those eligible for early l staff that all in-patient discharges are routed through n cooperation with the In-Patient Areas Supervisor. irces from the In-Patient Areas Supervisor. irces from the In-Patient Areas Supervisor.
<u>Intermediate</u>	Identify location of patient transportation         Contact Safety & S         Inform In-Patient Area	ecurity Officer of security and traffic flow needs. eas Supervisor of action. aterial needs to Materials Supply Unit Leader. Inform
<u>Extended</u>	<ul> <li>Ensure that all area a Request documentati</li> <li>Keep In-Patient Area Treatment Unit Lea services.</li> <li>Observe and assist ar concerns to In-Patier relief.</li> <li>Review and approve in the Surgical Se Supervisor.</li> </ul>	and individual documentation is current and adhered. on/clerical personnel from Labor Pool if necessary. eas Supervisor, Immediate Treatment and Delayed ader apprised of status, capabilities and projected ny staff who exhibit signs of stress and fatigue. Report at Areas Supervisor. Provide for staff rest periods and the area documenter's recordings of actions/decisions rvices Area. Send copy to the In-Patient Areas ersonnel to Labor Pool.

# **OUT PATIENT SERVICES UNIT LEADER**

	Positioned Assigned To:
You Report 7	To: (In-Patient Areas Supervisor)
Operations C	Command Center: Telephone:
Mission:	Prepare any out patient service areas to meet the needs of in-house and newly admitted patients.
<u>Immediate</u>	<ul> <li>Receive appointment from In-Patient Areas Supervisor.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from In-Patient Areas Supervisor with In-Patient Area unit leader.</li> <li>Assess current capabilities. Project immediate and prolonged capacities to provide nursing services based on current data.</li> <li>Begin out patient priority assessment; designate those eligible for immediate discharge; admit those patients unable to be discharged. Remind all staff that all patient discharges are routed through the Discharge Unit.</li> <li>Develop action plan in cooperation with In-Patient Areas Supervisor.</li> <li>Request needed resources from the In-Patient Areas Supervisor.</li> <li>Assign patient care teams in configurations to meet the specific mission of the Out Patient areas; obtain additional personnel as necessary from Labor Pool.</li> <li>Contact Safety &amp; Security Officer of security and traffic flow needs.</li> </ul>
	Inform In-Patient Areas Supervisor of action. Report equipment/material needs to Materials Supply Unit Leader. Inform In-Patient Areas Supervisor of action.
<u>Extended</u>	<ul> <li>Ensure that all area and individual documentation is current and accurate. Request documentation/clerical personnel from Labor Pool if necessary.</li> <li>Keep In-Patient Areas Supervisor apprised of status, capabilities and projected services.</li> <li>Observe and assist any staff who exhibit signs of stress and fatigue. Report concerns to In-Patient Areas Supervisor. Provide for staff rest periods and relief.</li> <li>Review and approve the area documenter's recordings of actions/decisions in the Surgical Services Area. Send copy to the In-Patient Areas Supervisor.</li> <li>Direct non-utilized personnel to Labor Pool.</li> <li>Other concerns:</li> </ul>

#### TREATMENT AREAS SUPERVISOR

	Positioned Assigned To:	
You Report To: (Medical Care )		(Medical Care Director)
Operations Command Center: Telephone:		Telephone:
Mission:		nt triage process. Assure treatment of casualties and manage the treatment area(s). Provide for a ervise morgue service.
Immediate	Receive appointment from for the Triage, Immediated Morgue Unit Leaders.         Read this entire Job Action         Put on position identification         Receive briefing from Minical Care in Staff Director.         Appoint unit leaders for the Triage         Immediate         Delayed in Minor Triang         Discharge         Morgue         Distribute corresponding for each unit leader from Brief Treatment Area unit Assist establishment of Discharge and Morgue Assess problem, treatment each area.         Meet with Medical Care staffing in all triage/treat of all in-patient capabilitit Receive, coordinate and Labor Pool Unit Leader,	om Medical Care Director and Job Action Sheets diate-Delayed-Minor Treatment, Discharge and on Sheet and review organizational chart on back. tion name badge. Medical Care Director and develop initial action Director, In-Patient Areas Supervisor and Medical the following treatment areas: Treatment Freatment eatment e Job Action Sheets, request a documenter/assistant
Intermediate	Contact the Safety and S	Security Officer for any security needs, especially harge and Morgue areas. Advise the Medical Care

\_\_\_\_ Report equipment needs to Materials Supply Unit Leader.

- Establish 2-way communication (radio or runner) with Medical Care Director.
- Assess environmental services (housekeeping) needs for all Treatment Areas; contact Sanitation Systems Officer for assistance.
- Observe and assist any staff who exhibit signs of stress and fatigue. Report any concerns to Psychological Support Unit Leader. Provide for staff rest periods and relief.
- Assist Patient Tracking Officer and Patient Information Officer in obtaining information.
- Extended \_\_\_\_\_ Report frequently and routinely to Medical Care Director to keep apprised of situation.
  - \_\_\_\_\_ Document all action/decisions with a copy sent to the Medical Care Director.
  - Other concerns:

# TRIAGE UNIT LEADER

	Positioned Assigned To:
You Report	To: (Treatment Areas Supervisor)
Operations C	Command Center: Telephone:
Mission:	Sort casualties according to priority of injuries, and assure their disposition to the proper treatment area.
<u>Immediate</u>	<ul> <li>Receive appointment from Treatment Areas Supervisor.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from Treatment Areas Supervisor with other Treatment Area unit leaders.</li> <li>Establish patient Triage Area; consult with Transportation Unit Leader to designate the ambulance off-loading area.</li> <li>Ensure sufficient transport equipment and personnel for Triage Area.</li> <li>Assess problem, triage-treatment needs relative to specific incident.</li> <li>Assist the In-Patient Areas Supervisor with triage of internal hospital patients, if requested by Treatment Areas Supervisor.</li> <li>Develop action plan, request needed resources from Treatment Areas Supervisor.</li> </ul>
Intermediate	<ul> <li>Identify location of Immediate, Delayed, Minor Treatment, Discharge and Morgue areas; coordinate with Treatment Areas Supervisor.</li> <li>Contact Safety &amp; Security Officer of security and traffic flow needs in the Triage Area. Inform Treatment Areas Supervisor of action.</li> </ul>
<u>Extended</u>	<ul> <li>Report emergency care equipment needs to Materials Supply Unit Leader. Inform Treatment Areas Supervisor of action.</li> <li>Ensure that the disaster chart and admission forms are utilized. Request documentation/clerical personnel from Labor Pool if necessary.</li> <li>Keep Treatment Areas Supervisor apprised of status, number of injured in the Triage Area or expected to arrive there.</li> <li>Observe and assist any staff who exhibit signs of stress and fatigue. Report concerns to Treatment Areas Supervisor. Provide for staff rest periods and relief.</li> <li>Review and approve the area documenter's recordings of actions/decisions in the Triage Area. Send copy to the Treatment Areas Supervisor.</li> <li>Direct non-utilized personnel to Labor Pool.</li> <li>Other concerns:</li> </ul>

### **IMMEDIATE TREATMENT UNIT LEADER**

Operations Command Center:		Positioned Assigned To:
Mission:       Coordinate the care given to patients received from the Triage Area adequate staffing and supplies in the Immediate Treatment Area; facil treatment and disposition of patients in the Immediate Treatment Area.         Immediate	ervisor)	You Report To: (Treatment Areas Superv
adequate staffing and supplies in the Immediate Treatment Area; facil treatment and disposition of patients in the Immediate Treatment Area.         Immediate		Operations Command Center: Telephone:
Read this entire Job Action Sheet and review organizational chart of         Put on position identification name badge.         Receive briefing from Treatment Areas Supervisor with other T         Area unit leaders.         Assist Treatment Areas Unit Leader in the establishment of In         Treatment Area.         Assess situation/area for supply and staffing needs; request s         supplies from the Labor Pool and Materials Supply Unit Leaders.         medical staff support through Treatment Areas Supervisor.         Obtain an adequate number of patient transportation resources         Transportation Unit Leader to ensure the movement of patients in         of the area.         Intermediate         Ensure the rapid disposition and flow of treated patients f         Immediate Treatment Area.         Report frequently and routinely to the Treatment Areas Super         situational status.         Extended       Observe and assist any staff who exhibits signs of stress and		adequate staffing and supplies in the Immediate Treatment Area; facilita
rest periods and relief. Review and approve the area documenter's recordings of actions/o	reatment nmediate staff and Request from the and out rom the visor or fatigue for staff decisions	Read this entire Job Action Sheet and review organizational chart on         Put on position identification name badge.         Receive briefing from Treatment Areas Supervisor with other Treatment area unit leaders.         Area unit leaders.         Assist Treatment Areas Unit Leader in the establishment of Imm Treatment Area.         Assess situation/area for supply and staffing needs; request stat supplies from the Labor Pool and Materials Supply Unit Leaders. R medical staff support through Treatment Areas Supervisor.         Obtain an adequate number of patient transportation resources from Transportation Unit Leader to ensure the movement of patients in a of the area.         Ensure the rapid disposition and flow of treated patients from Immediate Treatment Area.         Report frequently and routinely to the Treatment Areas Supervises situational status.         Extended       Observe and assist any staff who exhibits signs of stress and free rest periods and relief.         Review and approve the area documenter's recordings of actions/dec in the Immediate Treatment Area. Send copy to the Treatment Supervisor.         Direct non-utilized personnel to Labor Pool.

# DELAYED TREATMENT UNIT LEADER

	Positioned Assigned To:	
You Report	Го:	(Treatment Areas Supervisor)
Operations Command Center: Telephone:		Telephone:
Mission:	<b>e</b> 1	ients received from the Triage Area. Assure the Delayed Treatment Area. Facilitate the s in the Delayed Treatment Area.
<u>Immediate</u>	Read this entire Job Action         Put on position identificatio         Receive briefing from Treat         Area unit leaders.         Assist Treatment Areas         Treatment Area.         Assess situation/area for         supplies from the Labor Po         medical staff support throug         Obtain an adequate number         Transportation Unit Leader         of area.	atment Areas Supervisor with other Treatment Supervisor in the establishment of Delayed supply and staffing need; request staff and ol and Materials Supply Unit Leaders. Request the Treatment Areas Supervisor. For of patient transportation resources from the to ensure the movement of patients in and out
Intermediate	Treatment Area.	and flow of treated patients from the Delayed tinely to the Treatment Areas Supervisor on
<u>Extended</u>	Observe and assist any st Report any concerns to the rest periods and relief. Review and approve the are	aff who exhibits signs of stress and fatigue. Treatment Areas Supervisor. Provide for staff ea documenter's recordings of actions/decisions t Area. Send copy to the Treatment Areas el to Labor Pool.

## MINOR TREATMENT UNIT LEADER

	Positioned Assigned To:
You Report 7	Γο: (Treatment Areas Supervisor)
Operations Command Center: Telephone:	
Mission:	Coordinate the minor care of patients received from the Triage Area, and other areas of the hospital. Assure adequate staffing and supplies in the Minor Treatment. Facilitate the minor treatment of patients and disposition.
<u>Immediate</u>	<ul> <li>Receive appointment from the Treatment Areas Supervisor.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from Treatment Areas Supervisor with other Treatment Area unit leaders.</li> <li>Assist Treatment Areas Supervisor in the establishment of Minor Treatment Area.</li> <li>Assess situation/area for supply and staffing need; request staff and supplies from the Labor Pool and Materials Supply Unit Leaders. Request medical staff support through Treatment Areas Supervisor.</li> </ul>
Intermediate	<ul> <li>Obtain an adequate number of patient transportation resources from the Transportation Unit Leader to ensure the movement of patients in and out of the area.</li> <li>Ensure a rapid, appropriate disposition of patients treated within Minor Treatment Area.</li> <li>Report frequently and routinely to the Treatment Areas Supervisor on situational status.</li> </ul>
<u>Extended</u>	<ul> <li>Observe and assist any staff who exhibit signs of stress or fatigue. Report any concerns to the Treatment Areas Supervisor. Provide for staff rest periods and relief.</li> <li>Review and approve the area documenter's recordings of action/decisions in the Minor Treatment Area. Send copy to the Treatment Areas Supervisor.</li> <li>Direct non-utilized personnel to Labor Pool.</li> <li>Other concerns:</li> </ul>

# **DISCHARGE UNIT LEADER**

	Positioned Assigned To:	
You Report 7	Го:	(Treatment Areas Supervisor)
Operations C	Command Center:	Telephone:
Mission:	patients received from all areas of the	(possible observation and discharge) of e hospital. Facilitate the process of final staff and supplies in the Discharge Area.
<u>Immediate</u>	Put on position identification nar         Receive briefing from Treatment         Areas unit leaders.         Assist Treatment Areas Supervis         Coordinate with Human Service         Safety & Security Officer.         Assess situation/area for supp         supplies from the Labor Pool and	t and review organizational chart on back. me badge. Int Areas Supervisor with other Treatment sor in the establishment of Discharge Area. Is Director, Transportation Unit Leader and ly and staffing need; request staff and id Materials Supply Unit Leaders. Request eatment Areas Supervisor. Prepare area for
Intermediate	Request involvement of Human disposition. Communicate regula Ensure that all patients discharg in regards to disposition. Ensur patient transfers. If copy service destination for future retrieval. patients, provide for accurate of patient discharge services in Mon	n Services Director in appropriate patient arly with Patient Tracking Officer. ged from area are tracked and documented e a copy of the patient chart is sent with e is not available, record chart number and (If other hospital areas are discharging controls and documentation.) Provide for
<u>Extended</u>	Observe and assist any staff or concerns to the Treatment Areas and relief. Review and approve the area de	patient who exhibits sign of stress. Report s Supervisor. Provide for staff rest periods ocumenter's recordings of action/decisions y to the Treatment Areas Supervisor. Labor Pool.

# **MORGUE UNIT LEADER**

	Positioned Assigned To:
You Report	To: (Treatment Areas Supervisor)
Operations (	Command Center: Telephone:
Mission:	Collect, protect and identify deceased patients. Assist Discharge Area Unit Leader in appropriate patient discharge.
<u>Immediate</u>	<ul> <li>Receive appointment from the Treatment Areas Supervisor.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from Treatment Areas Supervisor with other Treatment Area unit leaders.</li> <li>Establish Morgue Area; coordinate with Treatment Areas Supervisor and Medical Care Director.</li> <li>Request an on-call physician from the Treatment Areas Supervisor to confirm any resuscitatable casualties in Morgue Area.</li> <li>Obtain assistance from the Transportation Unit Leader for transporting deceased patients.</li> <li>Assure all transporting devices are removed from under deceased patients and returned to the Triage Area.</li> </ul>
Extended	<ul> <li>Maintain master list of deceased patients with time of arrival for Patient Tracking Officer and Patient Information Officer.</li> <li>Assure all personal belongings are kept with deceased patients and are secured.</li> <li>Assure all deceased patients in Morgue Areas are covered, tagged and identified where possible.</li> <li>Keep Treatment Areas unit leaders apprised of number of deceased.</li> <li>Contact the Safety &amp; Security Officer for any morgue security needs.</li> <li>Arrange for frequent rest and recovery periods, as well as relief for staff.</li> <li>Schedule meetings with the Psychological Support Unit Leader to allow for staff debriefing.</li> <li>Observe and assist any staff who exhibits signs of stress or fatigue. Report any concerns to the Treatment Areas Supervisor.</li> <li>Review and approve the area documenter's recording of action/decisions in the Morgue Area. Send copy to the Treatment Areas Supervisor.</li> <li>Direct non-utilized personnel to Labor Pool.</li> <li>Other concerns:</li> </ul>

# **ANCILLARY SERVICES DIRECTOR**

	Positioned Assigned To:		
You Report To:		(Operations Section Chief) Telephone:	
Operations Command Center:			
Mission:		ancillary medical services. To assist in providing for the these services. Monitor the use and conservation of these	
Immediate	Action Sheets. Read this entire Put on position Meet with Oper for a briefing a next meeting. Distribute corre for each unit lea Brief all unit lea capabilities, hu meeting.	Laboratory Services Pharmacy Services sponding Job Action Sheets; request a documenter/assistant ider from the Labor Pool. eaders. Request an immediate assessment of each service's man resources and needs. Designate time for follow-up nate and forward requests for personnel and materials to the	
<u>Intermediate</u>	needs of the An Track the order Supervise salva Meet routinely	y to the Operations Section Chief the actions, decisions and cillary Services Section. ing and receiving of needed supplies. ge operations within Ancillary Services when indicated. with Ancillary Services unit leaders for status reports, and information to Operation Section Chief.	
<u>Extended</u>	Observe and as         any concerns to         periods and reliv         Review and ap         the Ancillary Set	sist any staff who exhibits signs of stress or fatigue. Report o Psychological Support Unit Leader. Provide for staff rest ef. prove the documenter's recordings of actions/decisions in ervices Section. Send copy to the Operations Section Chief. zed personnel to Labor Pool.	

### LABORATORY UNIT LEADER

	Positioned Assigned To:
You Report	To: (Ancillary Services Director)
Operations C	Command Center: Telephone:
Mission:	Maintain Laboratory services, blood and blood products at appropriate levels. Prioritize and manage the activity of the Laboratory Staff.
<u>Immediate</u>	<ul> <li>Receive appointment from Ancillary Services Director.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Receive briefing from Ancillary Services Director with other subsection unit leaders; develop a subsection action plan.</li> <li>Evaluate availability of lab services</li> <li>Ascertain the approximate "turn around" time for study results. Report capabilities and operational readiness to Ancillary Services Director.</li> <li>Assign a phlebotomist and runner with adequate blood collection supplies to the Immediate Treatment and Delayed Treatment Areas.</li> <li>Assess ability to perform EKG services</li> </ul>
Intermediate	<ul> <li>Contact Materials Supply Unit Leader in anticipation of needed supplies.</li> <li>Send any unassigned personnel to Labor Pool.</li> <li>Inform patient care areas of currently available service.</li> <li>Communicate with Patient Tracking Officer to ensure accurate routing of test results.</li> </ul>
<u>Extended</u>	<ul> <li>Provide for routine meetings with Ancillary Services Director.</li> <li>Review and approve the documenter's recordings of actions/decisions in the Laboratory Services area. Send copy of to the Ancillary Services Director.</li> <li>Observe and assist any staff who exhibit signs of stress and fatigue. Report concerns to Ancillary Services Director. Provide for staff rest periods and relief.</li> <li>Other concerns:</li> </ul>

Operations Section

Job Action Sheet

Ancillary Services Subsection Pharmacy Unit Leader

## PHARMACY UNIT LEADER

Positioned Assigned To:	
You Report To:	(Ancillary Services Director)
Operations Command Center:	Telephone:

- **Mission:** Ensure the availability of emergency, incident specific, pharmaceutical and pharmacy services.
- Immediate \_\_\_\_\_ Receive appointment from Ancillary Services Director.
  - Read this entire Job Action Sheet and review organizational chart on back.
  - \_\_\_\_\_ Put on position identification name badge.
  - \_\_\_\_\_ Receive briefing from Ancillary Services Director with other subsection unit leaders; develop a subsection action plan.
  - \_\_\_\_ Assign pharmacist to Immediate and Delayed Treatment Areas, when appropriate.
  - Inventory most commonly utilized pharmaceutical items and provide for the continual update of this inventory.
  - Identify any inventories which might be transferred upon request to another facility and communicate list to the Ancillary Services Director.
- Intermediate \_\_\_\_\_ Communicate with the Materials Supply Unit Leader to assure a smooth method of requisitioning and delivery of pharmaceutical inventories within the hospital.
- Extended Provide for routine meetings with Ancillary Services Director.
  - Review and approve the documenter's recordings of actions/decisions in the Pharmacy Service Area. Send copy to Ancillary Services Director.
    - Observe and assist any staff who exhibit signs of stress and fatigue. Report any concerns to Ancillary Services Director. Provide for staff rest periods and relief.
    - \_\_\_\_ Other concerns:

#### HUMAN SERVICES DIRECTOR

Positioned Assigned To: _	
You Report To:	(Operations Section Chief)
Operations Command Center:	Telephone:

- **Mission:** Organize, direct and supervise those services associated with the social and psychological needs of the patients, staff and their respective families. Assist with discharge planning.
- Immediate \_\_\_\_\_ Receive appointment from Operations Section Chief. Obtain packet containing subsection Job Action Sheets.
  - \_\_\_\_\_ Read this entire Job Action Sheet and review organizational chart on back.
  - \_\_\_\_\_ Put on position identification name badge.
  - Obtain briefing from Operations Section Chief with other section directors and assist with development of the Operations Section's action plan. Designate time for follow up meeting.
  - Appoint Staff Support Unit Leader, Psychological Support Unit Leader and Dependent Care Unit Leader. Distribute corresponding Job Action Sheets and identification name badges.
  - \_\_\_\_\_ Brief unit leaders on current situation; outline action plan for subsection and designate time for next briefing.
  - \_\_\_\_ Establish Human Services Center near Discharge Area or near staff rest/rehabilitation area.
  - \_\_\_\_\_ Assist with establishment of Discharge Area. Lend support personnel to assist with patient discharge process.
  - Assist in the implementation of patient early discharge protocol on the direction of Operations Section Chief. Secure the aid of Nursing Unit Leader.
- Intermediate \_\_\_\_\_ Assist Psychological Support Unit Leader in securing a debriefing area.
  - \_\_\_\_\_ Meet regularly with unit leaders to receive updates and requests.
  - Communicate frequently with Operations Section Chief.
- Extended \_\_\_\_\_ Document action and decisions on a continual basis.
  - \_\_\_\_\_ Observe and assist anyone who exhibits signs of stress and fatigue. Provide for staff rest and relief.
    - \_\_\_\_ Other concerns:

# **STAFF SUPPORT UNIT LEADER**

Positioned Assigned To:	
You Report 7	Γο: (Human Services Director)
Operations Command Center: Telephone:	
Mission:	Assure the provision of logistical and psychological support of the hospital staff.
Immediate	<ul> <li>Receive assignment from Human Services Director.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Obtain briefing from Human Services Director with other subsection unit leaders; assist in development of subsection action plan. Designate time for follow up meeting.</li> <li>Anticipate staff needs as they might relate to the specific disaster.</li> <li>Establish a staff rest and nutritional area in a low traffic area. Provide for a calm relaxing environment provide overall disaster information updates (bulletins) for rumor control.</li> <li>Provide for nutritional support and sleeping arrangements; contact</li> </ul>
<u>Extended</u>	<ul> <li>Nutritional Supply Unit Leader and Labor Pool Unit Leader for assistance.</li> <li>Establish a staff Information Center with the help of Communications Unit Leader, Nursing Unit Leader and Labor Pool Unit Leader. Provide overall disaster info updates (bulletins) for rumor control.</li> <li>Arrange for routine visits/evaluations by the Psychological Support Unit Leader. Assist in establishment of separate debriefing area.</li> <li>Observe all staff closely for signs of stress and fatigue; intervene appropriately. Provide for personal staff rest periods and relief.</li> <li>Assist staff with logistical and personal concerns; act as facilitator when appropriate.</li> <li>Report routinely to the Human Services Director.</li> <li>Document all actions, decisions and interventions.</li> <li>Other concerns:</li> </ul>

# **PSYCHOLOGICAL SUPPORT UNIT LEADER**

Positioned Assigned To:		
You Report To: (Human Services Director		(Human Services Director)
Operations Command Center: Telephone:		
Mission:		, spiritual and emotional support to the guests. Initiate and organize the Critical
<u>Immediate</u>	Put on position identification nam Receive briefing from Human Se subsection action plan. Designate Establish teams composed of	and review organizational chart on back. ne badge. ervices Director; assist in development of
Intermediate	<ul> <li>Designate a secluded debriefi intervention may take place. Coor</li> <li>Appoint psychological support s care areas on a routine schedule.</li> <li>Meet regularly with all members</li> <li>Assist the Staff Support Ur</li> </ul>	ing area where individual and group rdinate with Staff Support Unit Leader. staff to visit patient care and non-patient of the Human Services Subsection. hit Leader in establishment of staff
Extended	Advise psychological support stat Observe psychological support st for frequent, mandatory rest perior	aff for signs of stress and fatigue. Arrange ods and debriefing sessions. times for critical stress debriefing sessions saster period.

# DEPENDENT CARE UNIT LEADER

	Positioned Assigned To:
You Report 7	To: (Human Services Director)
Operations C	Command Center: Telephone:
Mission:	Initiate and direct the sheltering and feeding of staff and volunteer dependents.
Immediate Intermediate	<ul> <li>Receive appointment from Human Services Director.</li> <li>Read this entire Job Action Sheet and review organizational chart on back.</li> <li>Put on position identification name badge.</li> <li>Obtain briefing from Human Services Director; participate in development of subsection action plan. Designate time for follow up meeting.</li> <li>Establish a controlled, comfortable area where patients and visitors may wait for disposition home.</li> <li>Establish a Dependent Care Area removed from any patient care areas.</li> </ul>
	<ul> <li>Obtain volunteers from the Labor Pool to assist with child and/or adult care. Make tentative plans for extended care.</li> <li>Monitor the area continuously for safety and dependant needs with a minimum of two hospital employees.</li> <li>Implement a positive I.D. system for all children cared for under age of 10 years of age. Provide matching I.D. for retrieving guardian to show upon release of child.</li> <li>Document care and all personnel in the area.</li> <li>Contact the Safety &amp; Security Officer for assistance.</li> <li>Contact Materials Supply Unit Leader and Nutritional Supply Unit Leader for supplies and food; advise Situation - Status Unit Leader and Labor Pool Unit Leader of any extended plans.</li> </ul>
<u>Extended</u>	<ul> <li>Assure that those dependents taking medications have sufficient supply for estimated length of stay.</li> <li>Arrange for the Psychological Support Unit Leader to make routine contact with dependents in the shelter, as well as responding when necessary.</li> <li>Observe staff and dependents for signs of stress and fatigue. Provide for staff rest periods and relief.</li> <li>Report routinely to Human Services Director. Document all actions/decisions.</li> <li>Other concerns:</li> </ul>