

# Appendix A

## Contract Performance Reports

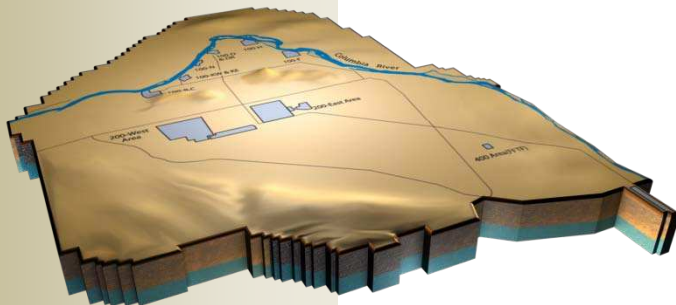
**Format 1 - Work Breakdown Structure**

**Format 2 - Organizational Categories**

**Format 3 - Baseline**

**Format 4 - Staffing**

**Format 5 - Explanation and Problem Analysis**



FORMAT 1, DD FORM 2734/1, WORK BREAKDOWN STRUCTURE

CONTRACT PERFORMANCE REPORT FORMAT 1 - WORK BREAKDOWN STRUCTURE													CLASSIFICATION (When Filled In)			FORM APPROVED OMB No. 0704-0188						
1. CONTRACTOR										2. CONTRACT			3. PROGRAM			4. REPORT PERIOD						
a. NAME CH2M HILL Plateau Remediation Company										a. NAME Plateau Remediation Contract			a. NAME Plateau Remediation Contract			a. FROM (YYYYMMDD) 2010 / 12 / 27						
b. LOCATION (Address and ZIP Code) Richland, WA										b. NUMBER RL14788			b. PHASE			b. TO (YYYYMMDD) 2011 / 01 / 23						
										c. TYPE CPAF			d. SHARE RATIO			c. EVMS ACCEPTANCE NO YES X 9/18/2009						
5. CONTRACT DATA																						
a. QUANTITY		b. NEGOTIATED COST		c. ESTIMATED COST OF AUTHORIZED UNPRICED WORK		d. TARGET PROFIT/ FEE		e. TARGET PRICE		f. ESTIMATED PRICE		g. CONTRACT CEILING		h. ESTIMATED CONTRACT CEILING		i. DATE OF OTB/OTS						
		5,100,351		1,342,452		247,344		5,347,694		6,746,880		5,347,694		6,746,880								
6. ESTIMATED COST AT COMPLETION													7. AUTHORIZED CONTRACTOR REPRESENTATIVE									
MANAGEMENT ESTIMATE AT COMPLETION (1)													CONTRACT BUDGET BASE (2)		VARIANCE (3)		a. NAME (Last, First, Middle Initial) Bang, M.V.			b. TITLE Prime Contract Manager		
a. BEST CASE 6,442,802																	c. SIGNATURE			d. DATE SIGNED (YYYYMMDD) 2011/2/22		
b. WORST CASE 6,442,802																						
c. MOST LIKELY 6,442,802													6,442,802		0							
8. PERFORMANCE DATA																						
WBS[1]		CURRENT PERIOD					CUMULATIVE TO DATE					REPROGRAMMING ADJUSTMENTS			AT COMPLETION							
		BUDGETED COST		ACTUAL COST		VARIANCE		BUDGETED COST		ACTUAL COST		VARIANCE										
ITEM (1)		WORK SCHEDULED (2)	WORK PERFORMED (3)	WORK PERFORMED (4)	SCHEDULE (5)	COST (6)	WORK SCHEDULED (7)	WORK PERFORMED (8)	WORK PERFORMED (9)	SCHEDULE (10)	COST (11)	COST VARIANCE (12a)	SCHEDULE VARIANCE (12b)	BUDGET (13)	BUDGETED (14)	ESTIMATED (15)	VARIANCE (16)					
011 RL-11 NM Stabilization and Disposition PFP		804	12,271	12,239	11,467	32	313,370	313,597	305,318	228	8,280	0	0	0	630,879	630,879	0					
012 RL-12 SNF Stabilization and Disposition		6,062	6,193	5,380	131	813	194,789	191,121	196,118	(3,668)	(4,996)	0	0	0	580,116	580,116	0					
013 RL-13 Solid Waste Stabilization & Disposition		14,948	14,154	16,149	(794)	(1,995)	448,491	443,616	450,273	(4,875)	(6,658)	0	0	0	1,915,905	1,915,905	0					
030 RL-30 Soil & Wtr Remediatn Grndwtr/Vadose Zone		20,374	22,149	28,039	1,774	(5,890)	473,360	464,865	464,030	(8,495)	835	0	0	0	1,508,439	1,508,439	0					
040 RL-40 Nuclear Facility D&D Remainder of Hanford		14,296	10,388	9,179	(3,908)	1,208	262,201	254,807	225,469	(7,394)	29,339	0	0	0	1,046,050	1,046,050	0					
041 RL-41 Nuclear Facility D&D - River Corridor		11,422	8,656	6,148	(2,766)	2,508	187,832	180,745	174,859	(7,087)	5,886	0	0	0	499,337	499,337	0					
042 RL-42 FFFF Closure		125	125	58	0	67	10,622	10,622	9,603	0	1,019	0	0	0	25,177	25,177	0					
b. Cost of Money		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
c. Gen. and Admin.		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
d. Undist. Budget		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
e. Sub Total		68,032	73,935	77,193	5,903	(3,258)	1,890,665	1,859,373	1,825,669	(31,292)	33,705	0	0	0	6,205,903	6,205,903	0					
f. Management Reserve															236,899							
g. Total		68,032	73,935	77,193	5,903	(3,258)	1,890,665	1,859,373	1,825,669	(31,292)	33,705	0	0	0	6,442,802							
9. Reconciliation to CBB																						
a. Variance Adjustment																						
b. Total Contract Variance										(31,292)	33,705				6,442,802	6,205,903	236,899					

FORMAT 2, DD FORM 2734/2, ORGANIZATIONAL CATEGORIES

CONTRACT PERFORMANCE REPORT													FORM APPROVED				
FORMAT 2 - ORGANIZATIONAL CATEGORIES													OMB No. 0704-0188				
1. CONTRACTOR									2. CONTRACT				3. PROGRAM		4. REPORT PERIOD		
a. NAME CH2M HILL Plateau Remediation Company									a. NAME Plateau Remediation Contract				a. NAME Plateau Remediation Contract		a. FROM (YYYYMMDD) 2010 / 12 / 27		
b. LOCATION (Address and ZIP Code) Richland, WA									b. NUMBER RL14788				b. PHASE		b. TO (YYYYMMDD) 2011 / 01 / 23		
c. TYPE CPAF						d. SHARE RATIO			c. EVMS ACCEPTANCE NO YES X 9/18/2009								
5. PERFORMANCE DATA																	
ITEM (1)	FOC	CURRENT PERIOD					CUMULATIVE TO DATE					REPROGRAMMING ADJUSTMENTS			AT COMPLETION		
		BUDGETED COST		ACTUAL COST WORK PERFORMED (4)	VARIANCE		BUDGETED COST		ACTUAL COST WORK PERFORMED (9)	VARIANCE		COST VARIANCE (12a)	SCHEDULE VARIANCE (12b)	BUDGET (13)	BUDGETED (14)	ESTIMATED (15)	VARIANCE (16)
		WORK SCHEDULED (2)	WORK PERFORMED (3)		SCHEDULE (5)	COST (6)	WORK SCHEDULED (7)	WORK PERFORMED (8)		SCHEDULE (10)	COST (11)						
<b>30A - Project Services &amp; Support</b>																	
011.A - Proj Services & Support		1,846	1,846	1,377	0	469	46,358	46,358	40,415	0	5,943	0	0	0	89,385	89,385	0
012.A - Proj Services & Support		691	691	617	0	74	22,723	22,723	22,529	0	193	0	0	0	87,131	87,131	0
013.A - Proj Services & Support		2,150	2,150	1,776	0	374	60,144	60,144	56,447	0	3,697	0	0	0	305,690	305,690	0
030.A - Proj Services & Support		1,623	1,623	1,965	0	(343)	49,222	49,222	48,456	0	766	0	0	0	199,563	199,563	0
040.A - Proj Services & Support		1,504	1,504	1,075	0	430	35,787	35,787	26,902	0	8,884	0	0	0	199,305	199,305	0
041.A - Proj Services & Support		1,068	1,068	681	0	387	24,640	24,640	21,925	0	2,715	0	0	0	87,273	87,273	0
042.A - Proj Services & Support		17	17	7	0	10	1,513	1,513	1,343	0	170	0	0	0	4,101	4,101	0
		<b>8,898</b>	<b>8,898</b>	<b>7,497</b>	<b>0</b>	<b>1,402</b>	<b>240,385</b>	<b>240,385</b>	<b>218,017</b>	<b>0</b>	<b>22,369</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>972,448</b>	<b>972,448</b>	<b>0</b>
<b>30B - WBS 98 PSD Distribution</b>																	
011.A1 - Project Specific Distributables		162	162	188	0	(26)	15,050	15,050	15,846	0	(796)	0	0	0	16,561	16,561	0
013.A1 - Project Specific Distributables		168	168	179	0	(11)	9,079	9,079	13,414	0	(4,335)	0	0	0	10,645	10,645	0
030.A1 - Project Specific Distributables		106	106	358	0	(252)	7,183	7,183	9,127	0	(1,944)	0	0	0	8,173	8,173	0
040.A1 - Project Specific Distributables		221	221	177	0	45	18,126	18,126	16,347	0	1,778	0	0	0	20,184	20,184	0
041.A1 - Project Specific Distributables		123	123	106	0	17	11,012	11,012	9,712	0	1,300	0	0	0	12,155	12,155	0
		<b>781</b>	<b>781</b>	<b>1,008</b>	<b>0</b>	<b>(227)</b>	<b>60,449</b>	<b>60,449</b>	<b>64,446</b>	<b>0</b>	<b>(3,986)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,718</b>	<b>67,718</b>	<b>0</b>
<b>30C - WBS 98 R&amp;RP Distribution</b>																	
011.A2 - PSD R & RP		0	0	5	0	(5)	950	950	1,229	0	(279)	0	0	0	950	950	0
012.A2 - PSD R & RP		0	0	6	0	(6)	0	0	1,408	0	(1,408)	0	0	0	0	0	0
013.A2 - PSD R&RP		0	0	9	0	(9)	1,132	1,132	2,290	0	(1,158)	0	0	0	1,132	1,132	0
030.A2 - PSD R&RP		0	0	13	0	(13)	989	989	3,151	0	(2,162)	0	0	0	989	989	0
040.A2 - PSD R&RP		0	0	3	0	(3)	1,076	1,076	704	0	372	0	0	0	1,076	1,076	0
041.A2 - PSD R&RP		0	0	2	0	(2)	854	854	603	0	250	0	0	0	854	854	0
042.A2 - PSD R&RP		0	0	0	0	(0)	0	0	22	0	(22)	0	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>38</b>	<b>0</b>	<b>(38)</b>	<b>5,000</b>	<b>5,000</b>	<b>9,408</b>	<b>0</b>	<b>(4,408)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>34 - Environmental Prog &amp; Regulatory Mgmt</b>																	
030.2 - Envr Prog & Regl Mgt		967	936	971	(31)	(34)	24,829	24,540	23,412	(290)	1,128	0	0	0	67,051	67,051	0
		<b>967</b>	<b>936</b>	<b>971</b>	<b>(31)</b>	<b>(34)</b>	<b>24,829</b>	<b>24,540</b>	<b>23,412</b>	<b>(290)</b>	<b>1,128</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,051</b>	<b>67,051</b>	<b>0</b>
<b>35 - Business Services &amp; Project Controls</b>																	
012.3 - Transition (PTB)		0	0	0	0	0	21,768	21,768	21,768	0	0	0	0	0	21,768	21,768	0
030.9F - Ramp Up/Transition - Fac		100	814	1,628	714	(814)	22,118	21,861	21,620	(457)	41	0	0	0	23,045	23,045	0
		<b>100</b>	<b>814</b>	<b>1,628</b>	<b>714</b>	<b>(814)</b>	<b>43,886</b>	<b>43,429</b>	<b>43,388</b>	<b>(457)</b>	<b>41</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,813</b>	<b>44,813</b>	<b>0</b>
<b>3A - 100K Area Project</b>																	
012.1 - 100 K Area Project		1,830	1,830	2,025	0	(195)	67,042	67,042	71,752	0	(4,710)	0	0	0	203,403	203,403	0
012.2 - Sludge Treatment Project		3,541	3,672	2,733	131	939	83,256	79,589	78,661	(3,668)	928	0	0	0	267,813	267,813	0
040.1 - PRC D&D		5,281	5,344	5,149	63	196	155,867	150,918	140,373	(4,949)	10,545	0	0	0	478,710	478,710	0
041.1 - River Zone		7,794	6,836	4,419	(958)	2,416	108,251	103,164	115,244	(5,088)	(12,081)	0	0	0	283,871	283,871	0
042.1 - FFF		109	109	52	0	57	9,109	9,109	8,238	0	871	0	0	0	21,075	21,075	0
		<b>18,555</b>	<b>17,790</b>	<b>14,377</b>	<b>(764)</b>	<b>3,413</b>	<b>423,525</b>	<b>409,821</b>	<b>414,267</b>	<b>(13,705)</b>	<b>(4,447)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,254,873</b>	<b>1,254,873</b>	<b>0</b>
<b>3B - PFP Closure, BOS &amp; Infrastructure</b>																	
011.1 - Plutonium Finishing Plant		(1,204)	10,262	10,670	11,467	(407)	251,013	251,240	247,828	228	3,412	0	0	0	523,983	523,983	0
		<b>(1,204)</b>	<b>10,262</b>	<b>10,670</b>	<b>11,467</b>	<b>(407)</b>	<b>251,013</b>	<b>251,240</b>	<b>247,828</b>	<b>228</b>	<b>3,412</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>523,983</b>	<b>523,983</b>	<b>0</b>
<b>3C - Waste &amp; Fuels Management Project</b>																	
013.1 - Waste Management		12,610	11,807	13,743	(803)	(1,935)	367,315	362,444	368,189	(4,871)	(5,745)	0	0	0	1,570,087	1,570,087	0
		<b>12,610</b>	<b>11,807</b>	<b>13,743</b>	<b>(803)</b>	<b>(1,935)</b>	<b>367,315</b>	<b>362,444</b>	<b>368,189</b>	<b>(4,871)</b>	<b>(5,745)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,570,087</b>	<b>1,570,087</b>	<b>0</b>
<b>3D - Soil &amp; Groundwater Remediation</b>																	
030.1 - Soil & GW Remediation		10,148	8,424	9,516	(1,724)	(1,092)	250,079	240,310	232,714	(9,769)	7,596	0	0	0	954,629	954,629	0
040.2 - D&D Fac Waste Site Remediation		7,290	3,318	2,777	(3,971)	541	51,346	49,901	41,142	(2,445)	7,759	0	0	0	346,775	346,775	0
041.3 - Waste Sites		2,437	630	939	(1,808)	(310)	43,076	41,076	27,374	(2,000)	13,702	0	0	0	115,185	115,185	0
		<b>19,875</b>	<b>12,372</b>	<b>13,232</b>	<b>(7,503)</b>	<b>(860)</b>	<b>344,500</b>	<b>330,287</b>	<b>301,230</b>	<b>(14,213)</b>	<b>29,057</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,416,589</b>	<b>1,416,589</b>	<b>0</b>
<b>3F - Engineering, Procurement &amp; Construction Proj</b>																	
013.2 - SNF Disposition		19	28	442	9	(414)	10,822	10,817	9,934	(4)	883	0	0	0	28,351	28,351	0
030.3 - EPC - Groundwater		7,431	10,245	13,588	2,814	(3,343)	118,940	120,961	125,550	2,021	(4,589)	0	0	0	254,989	254,989	0
		<b>7,450</b>	<b>10,273</b>	<b>14,030</b>	<b>2,823</b>	<b>(3,757)</b>	<b>129,762</b>	<b>131,778</b>	<b>135,484</b>	<b>2,016</b>	<b>(3,706)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>283,340</b>	<b>283,340</b>	<b>0</b>
b. Cost of Money		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
c. Gen. and Admin.		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
d. Undist. Budget		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
e. Sub Total		<b>68,032</b>	<b>73,935</b>	<b>77,193</b>	<b>5,903</b>	<b>(3,258)</b>	<b>1,890,665</b>	<b>1,859,373</b>	<b>1,825,669</b>	<b>(31,292)</b>	<b>33,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,205,903</b>	<b>6,205,903</b>	<b>0</b>
f. Management Resrv.		0	0	0	0	0	0	0	0	0	0	0	0	0	236,899	236,899	0
g. Total		<b>68,032</b>	<b>73,935</b>	<b>77,193</b>	<b>5,903</b>	<b>(3,258)</b>	<b>1,890,665</b>	<b>1,859,373</b>	<b>1,825,669</b>	<b>(31,292)</b>	<b>33,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,442,802</b>	<b>6,442,802</b>	<b>0</b>

FORMAT 3, DD FORM 2734/3, BASELINE

CONTRACT PERFORMANCE REPORT													Form Approved OMB No. 0704-0188		
FORMAT 3 - BASELINE										DOLLARS IN THOUSANDS			4. REPORT PERIOD		
1. CONTRACTOR CH2M HILL Plateau Remediation Company b. LOCATION: Richland, WA				2. CONTRACT a. NAME: Plateau Remediation Contract b. NUMBER: RL14788 c. TYPE: CPAF d. SHARE RATIO:				3. PROGRAM a. NAME: Plateau Remediation Contract b. PHASE c. EVMS ACCEPTANCE NO YES X 9/18/2009				a. FROM: 2010/12/27 b. TO: 2011/1/23			
5. CONTRACT DATA															
a. ORIGINAL NEGOTIATED COST 4,312,366				b. NEGOTIATED CONTRACT CHANGE \$787,984		c. CURRENT NEGOTIATED COST (A + B) \$5,100,350		d. ESTIMATED COST AUTH UNPRICED WORK \$1,342,452		e. CONTRACT BUDGET BASE (C + D) \$6,442,802		f. TOTAL ALLOCATED BUDGET \$6,442,802		g. DIFFERENCE (E - F) \$0	
h. CONTRACT START DATE 6/19/2008				i. DEFINITIZATION DATE 6/19/2008			j. PLANNED COMPL DATE 9/30/2018			k. CONT COMPLETION DATE 9/30/2018			l. EST COMPLETION DATE 9/30/2018		
6. PERFORMANCE DATA															
ITEM (1)	BCWS CUM TO DATE (2)	BCWS FOR REPORT PERIOD (3)	SIX MONTH FORECAST						FY09 (10)	FY10 (11)	FY11 (12)	FY12 (13)	OUT YEARS (14)	UNDISTRIB BUDGET (15)	TOTAL BUDGET (16)
			+1 Feb-11 (4)	+2 Mar-11 (5)	+3 Apr-11 (6)	+4 May-11 (7)	+5 Jun-11 (8)	+6 Jul-11 (9)							
a. PM BASELINE (BEGIN OF PERIOD)															
b. BASELINE CHANGES AUTH DURING REPORT PERIOD															
BCR-012-11-002R0 Knock Out Pot Project Update, RL-12															
BCR-013-11-001R0 RL-13 OCRWM Records Storage Resource Alignment															
BCR-030-11-010R0 200-PO-1 / 200-BP-5 Operable Unit Feasibility Study Deferral															
BCR-PRC-11-011R0 Re-plan PFF Work Scope to Align with Recovery Plan															
BCR-PRC-11-017R0 Trench Face Processing System Deferral															
BCR-PRC-11-018R0 BC Control Area (UPR-200-83) Zones A & B Additional Acreage & Depth Cleanup															
BCR-R13-11-002R0 Re-phase RH Waste Shipments Per Contract Mod 133															
BCR-R41-11-001R0 100K Utilities Reroute - Construction Closeout, Punch List & Realized Risk															
BCR-R41-11-002R0 105KE Reactor ISS to Contract Proposal															
BCRA-030-11-009R0 RL-30 Change to Earned Value Method & TPA Milestone Alignment															
BCRA-PRC-11-019R0 General Administrative Changes for January 2011															
BCRA-R13-11-003R0 Realign Large Package/MLLW Dropouts Between M-91 Milestones															
c. PM BASELINE (END OF PERIOD)															
7. MANAGEMENT RESERVE															
8. TOTAL															

CLASSIFICATION (When Filled In)

CONTRACT PERFORMANCE REPORT FORMAT 4 - STAFFING													FORM APPROVED OMB No. 0704-0188	
1. CONTRACTOR			2. CONTRACT				3. PROGRAM				4. REPORT PERIOD			
a. NAME CH2M HILL Plateau Remediation Company			a. NAME Plateau Remediation Contract				a. NAME Plateau Remediation Contract				a. FROM (YYYYMMDD) 2011 / 12 / 26			
b. LOCATION (Address and ZIP Code) Richland, WA			b. NUMBER RL14788		b. PHASE				b. TO (YYYYMMDD) 2011 / 01 / 23					
			c. TYPE CPAF		d. SHARE RATIO		c. EVMS ACCEPTANCE NO 9/18/2009							
5. PERFORMANCE DATA (All figures in whole numbers of equivalent month. One equivalent month equals on person working one month)														
FOC Group by FOC  ITEM (1)	ACTUAL CURRENT PERIOD (2)	ACTUAL END OF CURRENT PERIOD (Cumulative) (3)	FORECAST (Non-Cumulative)											AT COMPLETION (15)
			SIX MONTH FORECAST						SPECIFIED PERIODS					
			+1 Feb (4)	+2 Mar (5)	+3 Apr (6)	+4 May (7)	+5 June (8)	+6 July (9)	Remainder FY11 (10)	FY12 (11)	FY13 (12)	FY14-18 (13)		
<b>30B - WBS 98 PSD Distribution</b>														
011.A1 - Project Specific Distributables	0	1	0	0	0	0	0	0	0	0	0	0	0	1
013.A1 - Project Specific Distributables	0	0	0	0	0	0	0	0	0	0	0	0	0	0
030.A1 - Project Specific Distributables	0	0	0	0	0	0	0	0	0	0	0	0	0	0
040.A1 - Project Specific Distributables	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>31 - Communications &amp; Outreach</b>														
000.1 - Communications & Outreach	15	330	15	15	15	15	15	15	15	29	101	81	22	650
	<b>15</b>	<b>330</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>29</b>	<b>101</b>	<b>81</b>	<b>22</b>	<b>650</b>
<b>32 - Safety, Health, Security &amp; Quality</b>														
000.2 - Safety, Health, Security/Quality	148	2,660	129	143	143	143	143	144	143	286	770	608	165	5,332
	<b>148</b>	<b>2,660</b>	<b>129</b>	<b>143</b>	<b>143</b>	<b>143</b>	<b>143</b>	<b>144</b>	<b>143</b>	<b>286</b>	<b>770</b>	<b>608</b>	<b>165</b>	<b>5,332</b>
<b>34 - Environmental Prog &amp; Regulatory Mgmt</b>														
000.4 - Environmental Prog & Regl Mgt	25	709	28	28	28	28	28	28	28	55	280	223	60	1,493
030.2 - Envr Prog & Regl Mgt	34	974	45	43	39	38	38	40	117	399	283	83		2,100
	<b>59</b>	<b>1,683</b>	<b>73</b>	<b>71</b>	<b>66</b>	<b>66</b>	<b>66</b>	<b>67</b>	<b>172</b>	<b>679</b>	<b>506</b>	<b>143</b>		<b>3,593</b>
<b>35 - Business Services &amp; Project Controls</b>														
000.5 - Business Servs & Proj Controls (G&A/DD)	146	3,680	151	149	148	148	148	146	291	1,224	975	264		7,323
000.6A - Expense PSD	7	1,264	4	2	2	0	0	0	0	0	0	0	0	1,271
000.P1 - IRM	19	366	16	16	16	16	16	16	32	133	132	48		806
011.9T - Ramp Up/Transition - Training	0	15	0	0	0	0	0	0	0	0	0	0	0	15
013.9F - Ramp Up/Transition - Fac	0	1	0	0	0	0	0	0	0	0	0	0	0	1
013.9T - Ramp Up/Transition - Training	0	11	0	0	0	0	0	0	0	0	0	0	0	11
030.9F - Ramp Up/Transition - Fac	19	235	15	14	5	3	3	1	2	0	0	0	0	278
030.9T - Ramp Up/Transition - Training	0	7	0	0	0	0	0	0	0	0	0	0	0	7
040.9F - Ramp Up/Transition - Fac	0	2	0	0	0	0	0	0	0	0	0	0	0	2
040.9T - Ramp Up/Transition - Training	0	18	0	0	0	0	0	0	0	0	0	0	0	18
041.9F - Ramp Up/Transition - Fac	0	1	0	0	0	0	0	0	0	0	0	0	0	1
041.9T - Ramp Up/Transition - Training	0	13	0	0	0	0	0	0	0	0	0	0	0	13
	<b>191</b>	<b>5,611</b>	<b>186</b>	<b>181</b>	<b>171</b>	<b>167</b>	<b>167</b>	<b>163</b>	<b>325</b>	<b>1,356</b>	<b>1,107</b>	<b>312</b>		<b>9,746</b>
<b>3A - 100K Area Project &amp; BOS D&amp;D</b>														
012.1 - 100 K Area Project	131	4,082	110	120	120	120	113	113	225	1,274	1,484	186		7,946
012.2 - Sludge Treatment Project	99	3,013	123	124	107	110	110	108	267	1,461	637	31		6,092
040.1 - PRC D&D	297	6,580	289	292	274	264	243	226	452	4,097	4,742	692		18,152
041.1 - River Zone	203	3,482	198	213	210	160	161	108	309	320	299	100		5,559
042.1 - FFTF	4	513	7	10	9	7	6	6	11	83	83	34		769
	<b>733</b>	<b>17,670</b>	<b>728</b>	<b>758</b>	<b>720</b>	<b>661</b>	<b>632</b>	<b>560</b>	<b>1,265</b>	<b>7,235</b>	<b>7,245</b>	<b>1,044</b>		<b>38,517</b>
<b>3B - PFP Closure</b>														
011.1 - Plutonium Finishing Plant	701	15,839	663	793	725	703	699	729	1,467	8,160	1,502	1		31,281
	<b>701</b>	<b>15,839</b>	<b>663</b>	<b>793</b>	<b>725</b>	<b>703</b>	<b>699</b>	<b>729</b>	<b>1,467</b>	<b>8,160</b>	<b>1,502</b>	<b>1</b>		<b>31,281</b>
<b>3C - Waste &amp; Fuels Management Project</b>														
013.1 - Waste Management	890	20,555	843	821	837	838	837	857	1,697	9,236	7,479	2,490		46,487
013.3 - Solid Waste Variable	23	340	22	22	22	22	22	22	43	776	99	22		1,409
	<b>913</b>	<b>20,895</b>	<b>864</b>	<b>842</b>	<b>859</b>	<b>859</b>	<b>858</b>	<b>878</b>	<b>1,740</b>	<b>10,012</b>	<b>7,578</b>	<b>2,512</b>		<b>47,896</b>
<b>3D - Soil &amp; Groundwater Remediation</b>														
030.1 - Soil & GW Remediation	475	9,715	447	451	445	427	377	396	718	5,098	4,242	1,464		23,781
040.2 - D&D Fac Waste Site Remediation	63	943	67	89	106	53	54	57	88	1,113	1,046	329		3,947
041.3 - Waste Sites	43	634	55	65	76	62	61	55	114	314	192	95		1,722
	<b>580</b>	<b>11,292</b>	<b>569</b>	<b>605</b>	<b>627</b>	<b>542</b>	<b>492</b>	<b>508</b>	<b>921</b>	<b>6,525</b>	<b>5,480</b>	<b>1,888</b>		<b>29,450</b>
<b>3F - Engineering, Procurement &amp; Construction Proj</b>														
000.F - Eng/Procurement & Construction	36	675	47	47	47	47	47	47	95	213	169	46		1,482
013.2 - SNF Disposition	3	239	3	1	1	1	1	1	3	56	34	53		394
030.3 - EPC - Groundwater	135	1,459	132	120	57	41	45	38	89	144	245	15		2,385
	<b>174</b>	<b>2,373</b>	<b>182</b>	<b>169</b>	<b>106</b>	<b>90</b>	<b>94</b>	<b>87</b>	<b>186</b>	<b>413</b>	<b>448</b>	<b>114</b>		<b>4,260</b>
<b>Grand Totals:</b>	<b>3,515</b>	<b>78,354</b>	<b>3,409</b>	<b>3,577</b>	<b>3,430</b>	<b>3,245</b>	<b>3,165</b>	<b>3,150</b>	<b>6,391</b>	<b>35,250</b>	<b>24,555</b>	<b>6,201</b>		<b>170,727</b>