

BID APPLICATION & QUESTIONNAIRE





INTRODUCTION

The purpose of this Phase 1 Applicant Questionnaire ("Questionnaire") is for potential hosts to provide the Fédération Equestre Internationale ("FEI") with basic information about potential venues for hosting the FEI Nations Cup™ Jumping Final (defined individually and collectively as the Final for the purpose of this Questionnaire). This includes information concerning the potential venue or venues for staging the Final and other information required by FEI to assess the Applicant's motivation and experience in staging equestrian events.

A Bid Guide, contained detailed information about hosting the Final, is distributed alongside this Questionnaire. The Finals will be assesed, evaluated and allocated by the FEI individually. The Applicant is asked to confirm if its applies for the Final in 2017, in 2018 or for both.

FORMAL REQUIREMENTS - QUESTIONNAIRE

For the purpose of this Questionnaire, the term "Applicant" (or the plural thereof), shall mean the Applicant Organisation and the Applicant National Equestrian Federation.

All Applicants wishing to host the Final must submit this Questionnaire (with any additional information provided as attachments). The timetable for the bid process is set out in the table below:

Phase 1 APPLICANT PHASE

| 31 October 2014 | Bid Application & Questionnaire and Bid Guide available for download by interested parties on |
|--------------------------------------|---|
| 31 october 2014 - 15 January 2015 | Initial Q&A with FEI regarding the Applicant's Bid (if requested by applicant) |
| 15 January | Deadline for candidates to submit Bid Application & Questionnaire |

Phase 2 CANDIDATE PHASE

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Phase 3 **DECISION PHASE**

| Spring 2015 | Decision by the FEI Bureau and announcement of the host organiser of the FEI Nations Cup™ Jumping Finals |
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SUBMISSION OF QUESTIONNAIRE

All sections of this Questionnaire should be completed clearly and concisely either hand written in block capitals in blue/black ink; or preferably filled in electronically using the editable .pdf file provided. The FEI will assess each Applicant on the content of the information provided not on the quality of the presentation.

ADDITIONAL INFORMATION & ATTACHMENTS

If further space is required please use the additional information section at the back of this document or attach accompanying documents.

All attachments (photographs, maps etc.) should be in colour and clearly annotated. They must be provided in hard copy and, where possible, in .jpeg or .pdf electronic format.

LANGUAGE

All submissions (and supporting information) must be in English.

INTRODUCTION

TERMS OF REFERENCE FOR BID PROCESS

The FEI reserves the right to accept or reject any late or non-complying bids. Further, the FEI shall not be under any obligation to accept any complying bid (whether it is the highest or most attractive).

The FEI shall evaluate each bid submitted on whether it meets the minimum requirements that are set out in this Questionnaire, and as will be set out in further detail in the Bid Guide and Host Agreement.

The FEI shall be free to take any decision it sees fit in its sole discretion, without any liability whatsoever to the Applicant and/or their respective Key Stakeholders.

This Questionnaire, and any information supplied by the FEI, shall be non-binding on all parties and shall not constitute a tender, an offer or an invitation to make any offer by the FEI to host the Final until such time as an Applicant enters into a formal Host Agreement and is awarded the right to host the Final by the FEI's Bureau.

Although legally non-binding, by submitting this Questionnaire, the Applicant hereby certifies that this Questionnaire has been completed truly, accurately and to the best of its knowledge. The Applicant agrees to follow the guidelines of the FEI contained in this Questionnaire and to co-operate with the FEI in the bid process.

By submitting this Questionnaire, the Applicant agrees to the FEI being able to publicly communicate that they are participating in a bid process to stage the Final.

The Applicant is responsible for meeting its own costs in respect of its participation in the bid process.

All aspects of the bid process shall be governed by the FEI's Rules & Regulations and the governing law shall be Swiss law.

SUBMISSIONS

Please submit a hard copy and a soft copy on CD/DVD/USB stick via mail or courier to:

Fédération Equestre Internationale HM King Hussein 1 Building Chemin de la Joliette 8 1006 Lausanne Switzerland

Attention: Francisco Porras Lima

Completed Questionnaires must be received by 15 January 2015.

QUESTIONS AND FURTHER INFORMATION

Conference calls to address specific questions can be arranged by appointment with the FEI.

If you have any urgent queries, please address them to Francisco Lima via email at francisco.lima@fei.org.

APPLICANT DETAILS

The purpose of this section is to identify the Applicant and to identify the Key Stakeholder organisations that are (or will be required to be) involved in the local organising committee.

Typically these may include:

- City/Local Government
- Provincial or Regional Government
- National Government
- National Equestrian Federation
- Event promoters and organisers

| APPLICANT ORGANISATION |
|---|
| Name of Applicant Organisation: |
| Name of principal contact: |
| Position of principal contact: |
| Type of organisation: (Corporation, public body, association etc) |
| Primary function of Applicant Organisation: |
| Mailing Address: |
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| Telephone number: |
| Fax: |
| Email: |
| Website: |
| Other information: |
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| APPLICANT NATIONAL FOLIESTRIAN FEDERATION |
| APPLICANT NATIONAL EQUESTRIAN FEDERATION (if different from Applicant Organisation above) |
| Name of Applicant National Equestrian Federation: |
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| Name of principal contact: |
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| Position of principal contact: |
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APPLICANT DETAILS

KEY STAKEHOLDER ORGANISATION(S) Please identify principal Key Stakeholder organisations who are (or who will be required to be) involved in this bid process. Key Stakeholder organisation 1: Type of organisation: (corporation, public body, association etc) Primary function of organisation: (government agency, event organiser, facility operator etc) Key Stakeholder organisation 2: Type of organisation: (corporation, public body, association etc) Primary function of organisation: (government agency, event organiser, facility operator etc) Key Stakeholder organisation 3: Type of organisation: (corporation, public body, association etc) Primary function of organisation: (government agency, event organiser, facility operator etc)

 $For any \ additional \ Key \ Stakeholder \ organisations, \ please \ provide \ details \ in \ the \ space \ provided \ at \ the \ end \ of \ this \ Question naire.$

| OBJECTIVES |
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| 1.0 Are you bidding to host one final (2017 or 2018) or both (2017 & 2018)? |
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| 1.1 What are your primary objectives for hosting the Final? |
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| 1.2 What sort of benefits, including legacy benefits, do you anticipate the Final will bring to your venue/city/region? |
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| 1.3 Why do you believe staging the Final will be successful in your venue/city/region? |
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EVENTS AND EVENT EXPERIENCE The FEI requires that the Final takes place on the last weekend of September or in early October. 2.1 Please indicate the dates on which you would propose holding the Final. 2.2 Please provide details of any other major sporting, cultural or other events taking place in your city/region/country during the same period(s). 2.3 Please provide details of major events (cultural, sporting and equestrian) that have been hosted in your venue/city/region within the last 2 years. 2.4 Please provide details of the experience that your organisation (and any key stakeholder organisations) has had in planning, organising and staging equestrian sport (or other major international sporting) events within the last 5 years.

CITY & VENUE 3.1 What is the name of the City and the name/location of the Venue that you propose to use for the staging of the Final? 3.2 Minimum requirements for the venue required for the Final are listed in the Bid Guide. Does the Venue meet these minimum requirements? 3.3 If the Venue is in development (or will require further development) in order to host the Final, please provide details of the development required, the cost of development, the current stage of development and the anticipated completion date. Do you have any contingency plans should the Venue not be completed in time? 3.4 Please confirm who owns and/or operates the Venue and what commercial or other arrangements, if any, you would need to make in order to use the Venue for the Final? 3.5 Will the Venue be available exclusively for the staging of the Final? If not, please provide details of other events (equestrian or non-equestrian events) scheduled to take place at the same time.

| 3.6 | What existing commercial commitments are in place at the Venue (e.g. grant of naming right, marketing partners, supplier arrangements, licensees, concessionaires etc)? To what extent might these commitments restrict or inhibit the commercial rights granted by the FEI to its commercial partners? Are you able to provide, if needed, a clean venue? |
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| 3.7 | What statutory protections currently exist, and what other protections can you offer, against "ambush marketing" and the sale of counterfeit merchandise? |
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| 3.8 | Please describe any national restrictions or prohibitions on sponsorship e.g. alcohol, tobacco or gambling etc. |
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| 3.9 | 9 Please provide a site plan/diagram to show the potential layout for: | | | |
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| | 3.91 Competition area | | | Click box to confirm attached |
| | | 3.911 | Competition arena | |
| | | 3.912 3.913 | Warm up arena / area Press Conference room | |
| | 3.92 | Stabling | | |
| | 3.93 | | and Press Center | |
| | 3.94 | | | |
| | 3.95 | | | |
| | 3.96 | | | |
| | 5.90 | Hadesh | ow and hospitality areas | |
| Pleas | e attach a | ccompanyi | ng documents as PDF or word files. | |
| 3.10 | What | is/will be | the spectator capacity in th | ne Competition Arena? |
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| 3.11 | What | is / will be | e the capacity of the trades | how area (sqm and number of trade stands)? |
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| 3.12 | What | is / will b | e the capacity of the VIP ar | ea (VIP table alongside main arena, VIP lounge, etc)? |
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| 3.13 What transportation opt | tions are available for spectato | ors to travel to and from the \ | √enue? | |
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| 3.14 Is / are the Venue accessi | ble for disabled people? If not, | please describe measures that | . you will take in order to make the | veriue accessible. |
| 3.14 Is / are the Venue accessi | ble for disabled people? If not, | please describe measures that | you will take in order to make the | e veriue accessible. |
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| BROADCAST |
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| 4.1 What is your experience in broadcast production? (facilities, set up, contact with broadcast companies?) |
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| 4.2 Have you already been in contact with a production company? Please describe. |
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| CLIMATE |
| 5.1 Please provide details of the average temperature, degree of humidity and average rainfall (in mm) for the Venue during the dates |
| proposed in paragraph 2.1 above. |
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LOGISTICS

| 6.1 | Which is/are the nearest port(s) and/or airport(s) to the Venue that allow for the movement/transportation of horses, athletes, FEI officials and visitors? |
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| 6.2 | What is the typical travel time by motor vehicle between the above port(s) and/or airport(s) and the Venue? |
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| 6.3 | Please provide details of any working and/or entry visa requirements that will apply to athletes or FEI officials travelling to the Final. |
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| 6.4 | Would any taxes or duties be levied on horses and/or equipment that are temporarily imported for the purpose of participating in the Final? If so, are there any applicable exemptions? Please provide confirmation of the tax position from the relevant government tax authority. |
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| 6.5 | Please provide specific details on the statutes/regulations that apply to the temporary import/export of horses into your country for the purpose of competing at the Final. What barriers to the import/export of horses need to be overcome? |
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| 6.6 | Are there any Border Inspection Posts (BIPs) for horses on the borders of your country? If so, please list their location and distance from the proposed Venue. |
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| 6.7 | Please provide details of any quarantine requirements that apply to the importation of horses into your country. |
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| 6.8 | Are there any permanent quarantine stations for horses within your country? If so, please provide details including the following: location, |
| | distance from the proposed Venue, normal capacity, permanent/temporary stabling, facilities to exercise horses under quarantine etc. Can the normal capacity be expanded? If so, to what extent? |
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| 6.9 | Where is the nearest equine Medical & Doping Testing Laboratory that is on the FEI's list of Approved Laboratories for testing samples provided by horses during the Final? |
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| 6.10 | Where is the nearest laboratory on the WADA list of Approved Laboratories for testing samples provided by athletes? |
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| Н | ORSE WELFARE |
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| 7.1 | Please provide details of the national veterinary authority responsible for equine welfare in your country. |
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| 7.2 | Have the relevant national/governmental veterinary authority in your country provide written confirmation that they have been consulted and are happy for the Final to be staged? The written confirmation should also: (i) set out the basis upon which horses may enter the country to participate in the Final (and leave thereafter); and (ii) provide details of the person who will act as the primary point of contact. |
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| 7.3 | Is there any national Government legislation that regulates the use of veterinary medicines within your country? If so, please state what the legislation is and which Governmental department/agency enforces it. |
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| 7.4 | Is there any national Government legislation relating to the detection of Medical and Doping substances in horses? If so, please state what the legislation is and which Governmental department/agency enforces it. |
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| 7.5 | What is the availability of experienced farriers in your country? |
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| 76 | What is the level of availability of trained specialist equine veterinary professionals in your country capable of providing |
| 7.0 | veterinary services at the Final? |
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| 7.7 | How far away (both in distance and time) from the Venue is the nearest equine referral facility with recognised expertise in surgery, |
| | medicine, diagnostic imaging and other diagnostics? Please provide details of the facility. |
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| AC | COMMODATION |
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| 8.1 | |
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| 8.2 | What are the typical occupancy rates during the proposed dates staging the Final set out in paragraph 2.1 of the Questionnaire? |
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| 8.3 | Will it be possible to enter into an accommodation agreement with a Hotel Association (or similar organisation) to fix room/apartment rates at an acceptable level? |
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FINANCIAL CONSIDERATIONS

| 9.1 | How do you propose to finance the organisation and staging of the Final? Which organisation(s) will provide the primary financial support? |
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| 9.2 | Please confirm that visiting teams, individual athletes and the FEI will not be subject to tax (whether any form or corporation or income tax) on income earned whilst in your country for the duration of the Final. |
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| 0.2 | Diagon agaide details of the May Challebaldon aggregation (A) (an other level and aggregate an aggregate bady (badica) that will |
| 9.3 | Please provide details of the Key Stakeholder organisation(s) (or other local, regional or central government body/bodies) that will provide any necessary public sector services, and will ensure the due performance of the Organiser's obligations under the Host Agreement to be entered into if the Applicant's bid to stage the Final is successful. |
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| 9.4 | Please provide the FEI with a Bid Budget using the Bid Budget Template (see Schedule 1). |

SCHEDULE 1

| INCOME | AMOUNT | COMMENTS |
|---|--------|----------|
| SPONSORSHIP | | |
| | | |
| Sponsorship sales | | |
| Sponsorship value in kind | | |
| COMPETITION | | |
| Ticketing | | |
| Entry fees | | |
| EVENT OPERATIONS | | |
| Corporate Hospitality | | |
| Trade Fair & Concessions (including public catering) | | |
| Licensing/Merchandising | | |
| OTHER INCOME | | |
| Official Functions 9 Constraints | | |
| Official Functions & Ceremonies | | |
| Event/Entertainment Programme | | |
| Disposition of assets Other income (please specify) | | |
| Other income (please specify) | | |
| TOTAL INCOME | | |
| | | |
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| COMPETITION & FACILITIES | | |
| Venue(s) and other competition areas | | |
| (including installation of stands, offices, press centre, | | |
| scoring, PA system, giant screen(s) and fencing etc) | | |
| Courses, fences, footing, huts, etc | | |
| Venue dressing (direction signage, maintenance and removal) | | |
| Quarantine & Horse Transport | | |
| Veterinary (Animal Welfare) | | |
| Medical (Human) | | |
| Anti-Doping and Medication Control (Athlete and Equine) | | |
| Organiser Staff/Personnel plus FEI Officials | | |
| Security (including venue, stables) | | |
| Prize money, other awards | | |
| Broadcast (including Broadcast Compound, IBC, equipment and facilities etc) | | |
| Stables and provision of central services (e.g. animal feed etc) | | |

SCHEDULE 1

FEI FEES & DUES

| Hosting Fee | |
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| Organising Dues | |
| Calendar Fee | |
| Prize Money | |
| OPERATIONS | |
| Host Broadcast Production | |
| Corporate Hospitality (including construction | |
| and catering etc) | |
| Transport (Teams, Horses, Staff, FEI, FEI Officials etc) | |
| Accommodation & Meals | |
| Per Diems | |
| Utilities (i.e. electricity, water) | |
| Communication Devices and Services | |
| Volunteers | |
| Uniforms | |
| Trade Fair & Concessions | |
| Official Functions & Ceremonies | |
| Event/Entertainment Programme | |
| Accreditation | |
| Traffic management, parking | |
| GENERAL AND ADMINISTRATIVE EXPENSES | |
| | |
| Salaries | |
| Office expenses | |
| Insurance | |
| IT | |
| Administration (including legal & accounting) | |
| Taxes | |
| Other costs | |
| COMMERCIAL AND PROMOTION | |
| | |
| Print media | |
| Print media Radio/internet | |
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| Radio/internet Finals Website | |
| Radio/internet Finals Website City advertising | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming Licensing/Merchandising | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming Licensing/Merchandising | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming Licensing/Merchandising OTHER EXPENSES | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming Licensing/Merchandising OTHER EXPENSES | |
| Radio/internet Finals Website City advertising Promotion and Marketing of the Finals Photography and Filming Licensing/Merchandising OTHER EXPENSES Other expenses (please specify) | |

